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The Honorable Michael Duffey
Under Secretary of Defense for Acquisition and Sustainment
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Compliance-focused Training at DAU and Other Savings

Dear Hon. USD (A&S) Michael Duffey:

Sec. Hegseth's memo, Subj: Transforming the Warfighting Acquisition System, directs you to USW(A&S) will prepare options to immediately cease DAU's compliance-focused training operations and transform remaining resources into a competency-based education institution that identifies and develops high-potential acquisition leaders. Beyond baseline training, WAU will establish selective cohort-based programs combining experiential and project-based learning on real portfolio challenges, industry-government exchanges, and case-method instruction that develops

Regarding Earned Value Management System training for compliance with EIA-748 guidelines, I urge you to immediately go beyond merely preparing options to cease compliance-focused training at DAU. Go the whole 9 yards and take actions to terminate EVMS compliance reviews that were in my letter to PTDO OUSD(A&S) Morani, Subj: Further Reduction in Scope of DCMA EVMS Compliance Reviews – Surveillance, dated March 18, 2025. You can reduce costs immediately.

Excerpts from March 18 letter:

You can further reduce the scope of EVMS compliance reviews and the number of personnel without violating federal statutes. Just eliminate the EVMS surveillance activities defined in DCMA Manual 2303-01 Surveillance. First, EVMS surveillance is not required by statute. Second, per Manual 3.1.f, the outcomes of the surveillance process are (intended to be) used to develop insight and influence the contractor's technical, cost, financial, and schedule contractual performance. However, as previously reported, even if DCMA concluded that the contractor was compliant with EVMS requirements, there is no assurance that the contractor's reports contain valid, not manipulated, information that can be used to develop insight and influence the contractor's technical, cost, schedule contractual performance. So, please cut out the DCMA personnel, EVMS consultants, and software licenses that are used for surveillance as the first step towards eliminating the DFARS EVMS clause. That will provide savings that can be used for weapon system development instead of monitoring compliance with a sham process that support a contracting officer's subjective, "Excellent" assessments.

Subsequently, please consider my previous recommendations for project-based learning at DAU.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC

Hon. Mike Rogers, HASC

Hon. David Norquist NDIA

Hon. Roger Wicker, SASC	Hon. Troy Meink, Sec. of the AF
Russell Vought, Director, OMB	Dep. Sec. of War Stephen Feinberg
Hon. SON John Phelan	Hon. USD Emil Michael
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