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The Honorable Stephen A. Feinberg
Dep. Secretary of War
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Establish Application Programming Interfaces to Pull Digital Engineering Schedule Information

Dear Hon. Dep. Secretary of War Feinberg:

This letter augments my letter to you, dated April 29, 2026, Subj: Your Scorecard for Transforming the Warfighting Acquisition System. It cites an unfinished strategic objective to transform the acquisition of weapon systems: Institutionalize digital engineering (DE).

Your memo, dated August 18, 2026, addressed only cost and pricing information. You directed the USW(A&S) to “explore an automated solution consistent with commercial best practices” that “will establish Application Programming Interfaces to pull cost information directly from contractors’ enterprise resource planning or other financial systems.” Please expand the scope of that directive to also pull schedule information directly from contractors’ DE ecosystems.

This recommendation is consistent with prior letters to USW Duffey and Chairman Rogers. Excerpts follow.

Letter to USW(A&S) Duffey, Subj: President’s Management Agenda and Earned Value Management (EVM), December 8, 2025:

The requirement to comply with the EVM guidelines creates a data silo because EVM schedule performance data is based on the quantity of work performed, not quality. Conversely, systems/DE schedule performance should be based on Authoritative Sources of Truth from the DE ecosystem.

Letter to Chairman Rogers, Subj: Update to Markups for NDAA for FY 2027, April 5, 2026:

Please markup the NDAA for FY 2027 to improve acquisition processes and authorize incentives regarding:

- DE, including digital twins and digital threads.
- Outcome-based metrics
- Accountability for outcomes

...provide statutory authority to rescind the DFARS EVM System clause. Replace EVMS’s manipulated, corrupt, botched metrics with automated, real-time, outcome-based metrics that are based on authoritative sources of truth from the DE ecosystem.



Yours truly,

Paul J. Solomon

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CC:

Hon. Adam Smith, HASC

Hon. SecAF Meink

Hon. Roger Wicker, SASC

Hon. Russell Vought, Director, OMB

Hon. SECNAV John Phelan

Hon. Gen. Saltzman, U.S. Space Force

Hon. Dan Driscoll, SECARMY

Hon. Ken Calvert, HAC

Anthony Capaccio, Bloomberg News

Jon Ludwigson, GAO

Joseph Kirschbaum, GAO

Hon. Mike Turner, HASC

Hon. David Norquist NDIA

Hon. USW Michael Duffey

Hon. USD Emil Michael

Hon. Robert Wittman, HASC

Hon. Mike Rogers HASC

Hon. Michael Payne, Dir. CAPE

Valerie Insinna, Breaking Defense

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