

Paul Solomon  
3307 Meadow Oak Drive  
Westlake Village, CA 91361  
Paul.solomon@pb-ev.com

May 24, 2026

The Honorable Michael Duffey  
Under Secretary of War for Acquisition and Sustainment  
1010 Defense Pentagon  
Washington, DC 20301-1010

<https://img1.wsimg.com/blobby/go/1ca030f8-ce95-433d-b0f4-fb6053355d70/downloads/e26a6194-ac05-4838-bfd9-72b23750203f/duffey%20letter%20may%202024%202026.pdf?ver=1779653913670>

Subj: Shortcomings of Special Competitive Studies Project “Defense Acquisition at 300”

Dear Hon. USW (A&S) Michael Duffey:

This augments my letter, Subj: *Changing the System from Compliance-Oriented to Incentives for Outcomes and Delivery*, dated May 16, 2026. It cites your You Tube conversation at the Special Competitive Studies Project (SCSP) “Defense Acquisition at 300. However, you do not go far enough to reduce the burden of doing business with your department and modernize the defense ecosystem. Please work with Congress to pair back unnecessary statutes that increase the regulatory burden of doing business but provide no management value.

**SCSP Excerpt:**

“Reduce the burden of doing business with us. Pairing back of the FAR and DFARS...ensuring that we bring all those regulations that are burdensome...down to the **statutory bare bones**, what is absolutely essential that we would have to impose on everybody in every contractual circumstance...create contractual clauses that are in the best interest of the government and continue to attract industry to do business with us.”

**Debone Earned Value Management System (EVMS) Statute**

First, work with Congress to markup the NDAA for FY 2027. Get rid of the FAR/DFARS EVMS clause.

Second, implement recommends in the letter to Hon. USW(R&E) Emil Michael, Subj: *Implementing EO Promoting Efficiency, Accountability, and Performance in Federal Contracting*, dated May 2, 2026.

Yours truly,



Paul Solomon

CC:

Hon. Dep. Sec. Stephen Feinberg

Hon. Adam Smith, HASC

Hon. Mike Rogers, HASC

Hon. Roger Wicker, SASC

Hon. Russell Vought, Director, OMB

Hon. Gen. Saltzman, U.S. Space Force

Hon. Dan Driscoll, Sec. of the Army

Shelby Oakley, GAO

Hon. David Norquist NDIA

Hon. Troy Meink, Sec. of the AF

Hon. Hung Cao, Acting Sec. of the Navy

Hon. Pete Hegseth, Sec. of War

Hon. DoW CIO Kirsten Davies

Anthony Capaccio, Bloomberg News      Hon. USW(R&E) Emil Michael  
Michael Cadenazzi, Asst. Sec. of War for Industrial Base Policy