

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

August 2, 2026

The Honorable Michael Duffey
Under Secretary of Defense for Acquisition and Sustainment
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: New Enterprise Software Initiative Product Category – Digital Engineering

Dear Hon. USD (A&S) Michael Duffey:

This letter augments my letter, dated July 21, 2026, Subj: Recommendation for Digital Engineering (DE) to Support Golden Dome for America (GDA). It includes a recommendation for you to fulfill your responsibility in DOW INSTRUCTION 8000.02 INFORMATION TECHNOLOGY CATEGORY MANAGEMENT to, in coordination with the DoW CIO, oversee the DoW category management process. Please ensure that the DoW Enterprise Software Initiative (ESI) Working Group proposes a new ESI product category, DE. DE is a “best-in-class solutions for common goods and services.”

DE typically involves model-based systems engineering, digital twins, product lifecycle management, digital threads, simulation, requirements management, computer-aided design/computer-aided engineering integration, project management, and data-driven collaboration across the product or system lifecycle, including manufacturing.

Also, please include the above recommendation in your report, required by Senate Report 119-127, of any legislative, regulatory, or policy recommendations you consider necessary or appropriate to accelerate the adoption, accreditation, and integration of commercial and defense-adjacent DE capabilities in support of the GDA.

Yours truly,



Paul Solomon

Cc:

Hon. Dep. Sec. Stephen Feinberg	Hon. Acting Sec. of the Navy Hung Cao
Hon. Adam Smith, HASC	Shelby Oakley, GAO
Hon. Mike Rogers, HASC	Hon. David Norquist NDIA
Hon. Roger Wicker, SASC	Hon. Troy Meink, Sec. of the AF
Hon. Russell Vought, Director, OMB	Hon. Asst. Sec. of War for Industrial Base Policy, Michael Cadenazzi
Hon. Gen. Saltzman, U.S. Space Force	Hon. Pete Hegseth, Sec. of War
Hon. Dan Driscoll, Sec. of the Army	Hon. DoW CIO Kirsten Davies
Anthony Capaccio, Bloomberg News	Hon. USW(R&E) Emil Michael
Hon. Rep. Zach Nunn	