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The Honorable David Norquist
President & CEO
National Defense Industrial Association
2101 Wilson Blvd, Suite 700
Arlington, VA 22201

Subj: NDIA Vital Signs 2026 Recommendation and Earned Value Management

Dear Hon. NDIA Pres. Norquist:

You did not request SAE International to cancel the EIA-748 Earned Value Management System (EVMS) Standard. I had requested your action, with justification, in the letter, Subj Recommendations to Request Cancellation of SAE/EIA-748 EVMS Standard, October 12, 2025.

I was pleased that the *NDIA VITAL SIGNS 2026* report provided additional justification to remove compliance requirements, such as EIA-748, in the following recommendation:

Congress must direct the DoW to inventory the differences in compliance requirements between traditional defense contractors (TDCs) and Non-TDCs as the first step to removing the additional requirements on TDCs. The Department has created a dichotomy of compliance requirements for TDCs and NTDCs. If the premium is on speed, it is counterintuitive to continue subjecting TDCs to a labyrinth of government acquisition processes and regulations simply because they have demonstrated the ability to comply.

Don't wait for DoW's inventory. Atone, now, for your inaction by encouraging the DoW, OMB, HASC, and SASC to remove the DFARS EVMS clause in NDAA markups, DoW policy, and OMB policy. The HASC should be receptive. As stated previously, its Report on H.R. 3838 (NDAA for FY 2026) includes:

1. Improve processes that impede effective and IPM of new and legacy systems across multiple domains.
2. Shift from document-driven processes to evidence-based decision-making that delivers improved capability for the warfighter at the speed of relevance.
3. Remove the "Valley of Death" between the introduction of technology and its integration into a program of record which is a persistent and prevalent threat to businesses attempting to work with the Department.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC
Hon. Mike Rogers, HASC
Hon. Roger Wicker, SASC

Shelby Oakley, GAO
Hon. Hung Cao, SON
Hon. Troy Meink, Sec. of the AF

Hon. Russell Vought, Director, OMB	Hon. Dep. Sec. of War Stephen Feinberg
Hon. USD (R&E) Emil Michael	Hon. USD (A&S) Michael Duffey
Hon. Gen. B. Chance Saltzman, U.S. Space Force	
Hon. Pete Hegseth, Sec. of War	Hon. Dan Driscoll, Sec. of the Army
Anthony Capaccio, Bloomberg News	Hon. DoW CIO Kirsten Davies