

Paul Solomon
3307 Meadow Oak Drive
Westlake Village, CA 91361
Paul.solomon@pb-ev.com

May 11, 2026

The Honorable Michael Duffey
Under Secretary of Defense for Acquisition and Sustainment
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Navy FA-XX Program Acquisition Strategy and Legislation

Dear Hon. USD (A&S) Michael Duffey:

Please ensure that the Navy FA-XX, which is a Major Defense Acquisition Program (MDAP), has digital engineering (DE) processes and tools, including digital twins and digital threads, outcome-based metrics, and accountability for outcomes. Also, request statutory authority and a requirement, in the NDAA for FY 2027, to use outcome-based metrics instead of the requirement to comply with the DFARS Earned Value Management System clause. Finally, work with Congress to markup the NDAA for FY 2027 to obtain oversight of the FA-XX program that is similar to FY2026 NDAA (S. 2296) SEC. 238. B-21 BOMBER AIRCRAFT PROGRAM ACCOUNTABILITY MATRICES.

Regarding DE, ensure that the FA-XX uses the Mystic Bench Approach, as described in my letter dated March 11, 2026, Subj Mystic Bench Approach to Evaluate and Benchmark DE Tools. Please instruct the Chief Digital Artificial Intelligence Office to invest now and standardize the use of MAVEN as a DE tool and establish AI-enabled decision-making as the cornerstone of the FA-XX DE and acquisition strategies. Leverage the Maven Ontology as an operational digital twin that acts as the core semantic layer to standardize and connect disparate data sources for DE and program management.

Yours truly,



Paul Solomon

Hon. Dep. Sec. Feinberg
Hon. Adam Smith, HASC
Hon. Mike Rogers, HASC
Hon. Roger Wicker, SASC
Hon. Russell Vought, Director, OMB
Hon. Gen. Saltzman, U.S. Space Force
Hon. Dan Driscoll, Sec. of the Army
Anthony Capaccio, Bloomberg News

Shelby Oakley, GAO
Hon. David Norquist NDIA
Hon. Troy Meink, Sec. of the AF
Hon. SoN Hung Cao
Hon. Pete Hegseth, Sec. of War
Hon. DoW CIO Kirsten Davies
Hon. USW(R&E) Emil Michael