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The Honorable Stephen A. Feinberg
Dep. Secretary of War
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Additional Engineering Best Practices Absent from the EIA-748 EVMS Standard

Dear Hon. Dep. Secretary of Defense Feinberg:

This letter augments my letter to you, subj: Your Memo, Reforming the Joint Requirements Process to Accelerate Fielding of Warfighting Capabilities, dated September 3, 2025. That letter cited the NDIA's exclusion of engineering practices in its draft SAE/EIA-748E Earned Value Management Systems (EVMS) Standard. My letters since September 3 are posted on my website. They include engineering best practices that should be in a system engineering or project management standard. Those letters are posted on the organizational pages and on the "EIA-748 EVMS Std. Status" pages.

My digitally transformed website, www.pb-ev.com, now includes letters reorganized by topic and by the individual responsible for implementing recommended acquisition reforms. The recommended fixers include military, legislative, and executive branch (OMB) leaders.

I hope that the additional and reorganized information will aid you in influencing OMB Dir. Vought, the Chairmen of the SASC and HASC, and leaders within DoW to implement my recommendations.

Yours truly,



Paul J. Solomon

CC:

Hon. Adam Smith, HASC	Hon. USD Michael Duffey
Hon. Mike Rogers, HASC	Hon. David Norquist NDIA
Hon. Roger Wicker, SASC	Hon. Troy Meink, Sec. of the Air Force
Hon. Dan Driscoll, Sec. of the Army	Russell Vought, Director, OMB
Hon. SON John Phelan	
Hon. Gen. B. Chance Saltzman, U.S. Space Force	
Hon. Pete Hegseth, Sec. of War	Hon. Emil Michael, USD R&E
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