

Paul Solomon
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September 27, 2026

The Honorable Russell Vought
Director, Office of Management and Budget
725 17th St., NW
Washington, DC 20503

Subj: OMB, Fostering One Strong Industrial Base

Dear Hon. OMB Director Vought:

This letter augments my letter, Subj: President's 2016 Commitments to DoD Common Sense Reforms that Eliminate Waste, dated October 8, 2025. Please revise the *Capital Programming Guide* by removing references to EIA-748 and replacing it elements of "Common Sense Project Management," as described in my white paper, "*Common Sense Project Management: 'When you come to a fork in the road...'*"

Your actions would support Dep. Secretary of Defense Feinberg's directive in his memo, Subj: *Fostering One Strong Industrial Base*, dated September 14, 2026: Publish clear, specific, and publicly available commercial-aligned criteria for contractor Earned Value Management Systems (EVMS).

Please support the recommendation in my letter to Dep. Sec. Feinberg, Subj: Recommendation to Foster One Strong Industrial Base, dated September 27, 2026, by revising the *Capital Programming Guide* to specify that commercially-aligned criteria for EVMS be based on and consistent with the Project Management Institute's standards and guides.

Yours truly,



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cc:

Hon. Adam Smith, HASC
Hon. Roger Wicker, SASC
Hon. SecAF Meink
Hon. USW (A&S) Michael Duffey
Hon. Acting SECNAV Cao
Hon. Gen. Saltzman, U.S. Space Force
Hon. Mike Rogers HASC
Anthony Capaccio, Bloomberg News
Shelby Oakley, GAO

Hon. Mike Turner, HASC
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