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April 8, 2026

The Honorable Mark Kelly  
Hart Senate Office Building  
Suite 516  
Washington, DC 20510

Subject: Markups for NDAA for FY 2027

Dear Hon. Sen. Kelly:

I am pleased that you launched the Senate Defense Modernization Caucus (DMC) and are fostering innovative capabilities against foreign adversaries. I have also been advocating acquisition reform and worked closely with Sen. McCain and Chairman Skelton on markups of previous NDAA's and to support oversight. Now, I seek your help to pick up Sen. McCain's mantle and markup the NDAA for FY 2027.

Despite reforms in the NDAA for FY 2026 and recent DoW transformations, nothing has been done to improve how we acquire major capabilities from traditional contractors. Also, more needs to be done regarding digital engineering, outcome-based metrics, and accountability for all acquisitions.

My recommendations are in a letter to Chairman Rogers, Subj: Update to Markups for NDAA for FY 2027, dated April 5, 2026. Please download it and other references from [www.pb-ev.com](http://www.pb-ev.com), at the "Letters to HASC and SASC" tab.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC	Hon. David Norquist NDIA
Hon. Mike Rogers, HASC	Hon. Troy Meink, Sec. of the AF
Hon. Roger Wicker, SASC	Hon. Dep. Sec. of War Stephen Feinberg
Russell Vought, Director, OMB	Hon. USD Emil Michael
Hon. SON John Phelan	
Hon. Gen. B. Chance Saltzman, U.S. Space Force	
Hon. Pete Hegseth, Sec. of War	Hon. Dan Driscoll, Sec. of the Army
Anthony Capaccio, Bloomberg News	