



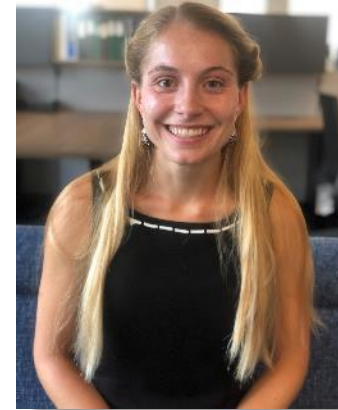
# Decarbonization in Design and Post-Occupancy:

The Next Generation of Healing  
and Learning Environments





- Describe the difference between operational and embodied carbon and how design teams' decisions impact each.
- Identify the tools needed to develop a campus's carbon reduction roadmap.
- Identify the energy efficiency benefits of retro and monitoring based commissioning for post occupancy carbon reduction.
- Identify the simplest things that can be done right now to lessen the carbon footprint of healthcare and education campuses.
- Demonstrate examples of past projects success and challenges through the decarbonization process.



**Allie Periman**

IMEG

Building Performance Analyst



**Taylor Gawthorp-Cruise,**

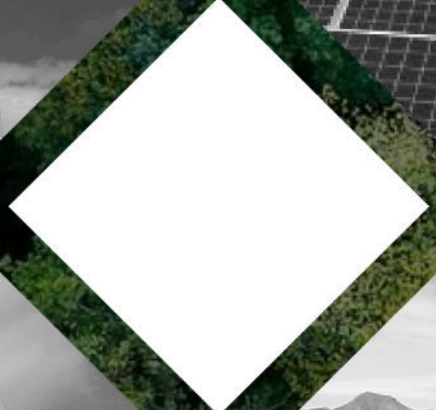
WELL AP

IMEG

Senior Sustainability and Energy Consultant





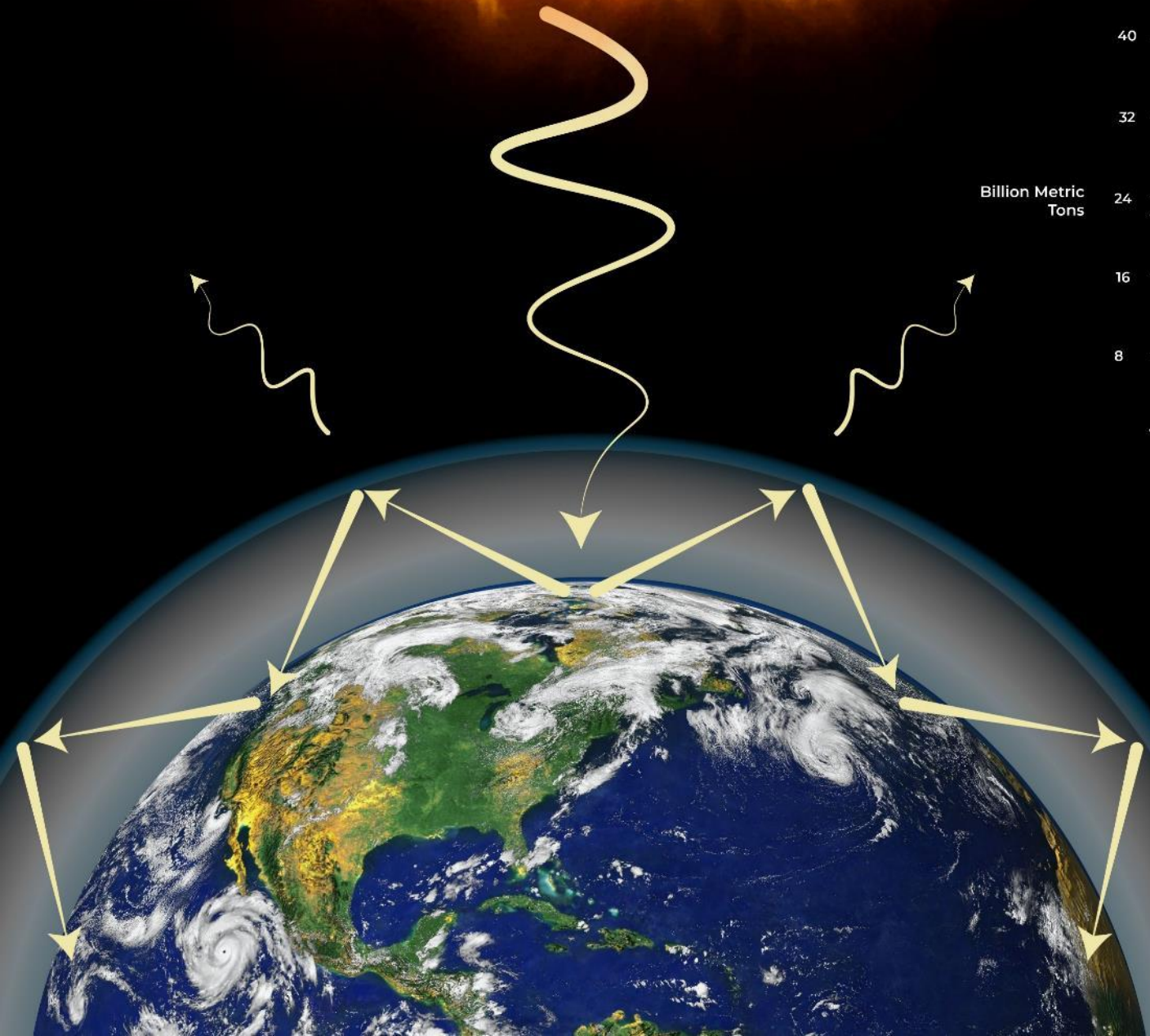
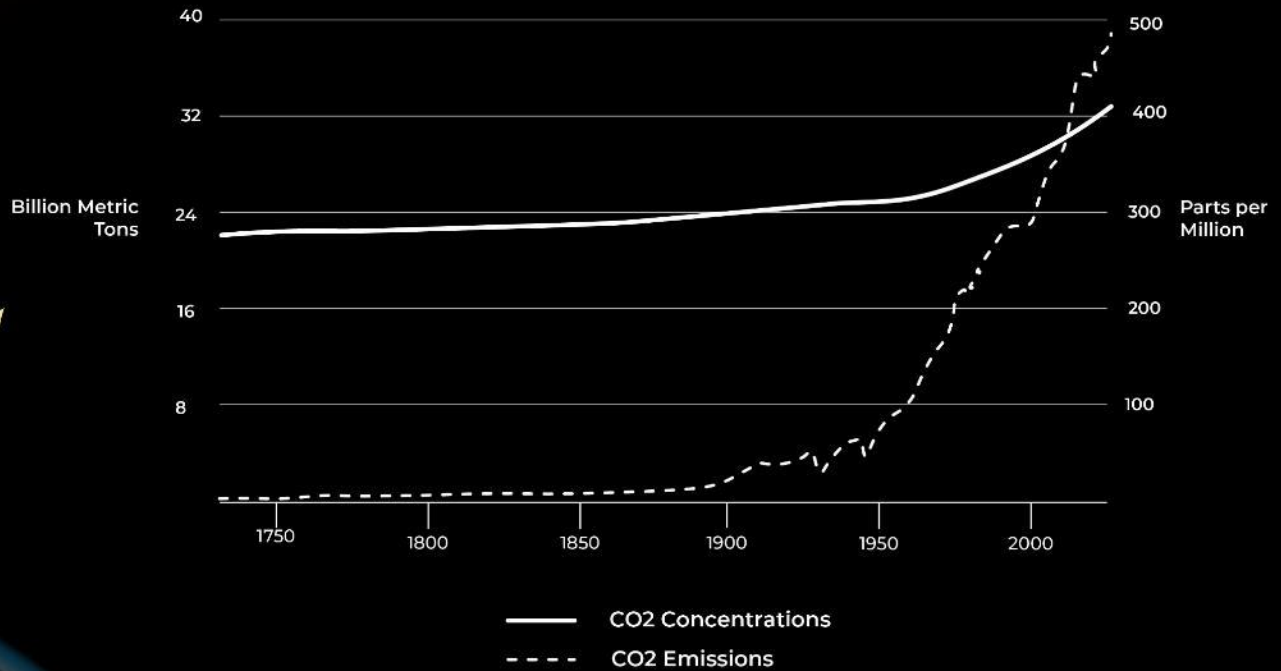


Why Carbon?

---



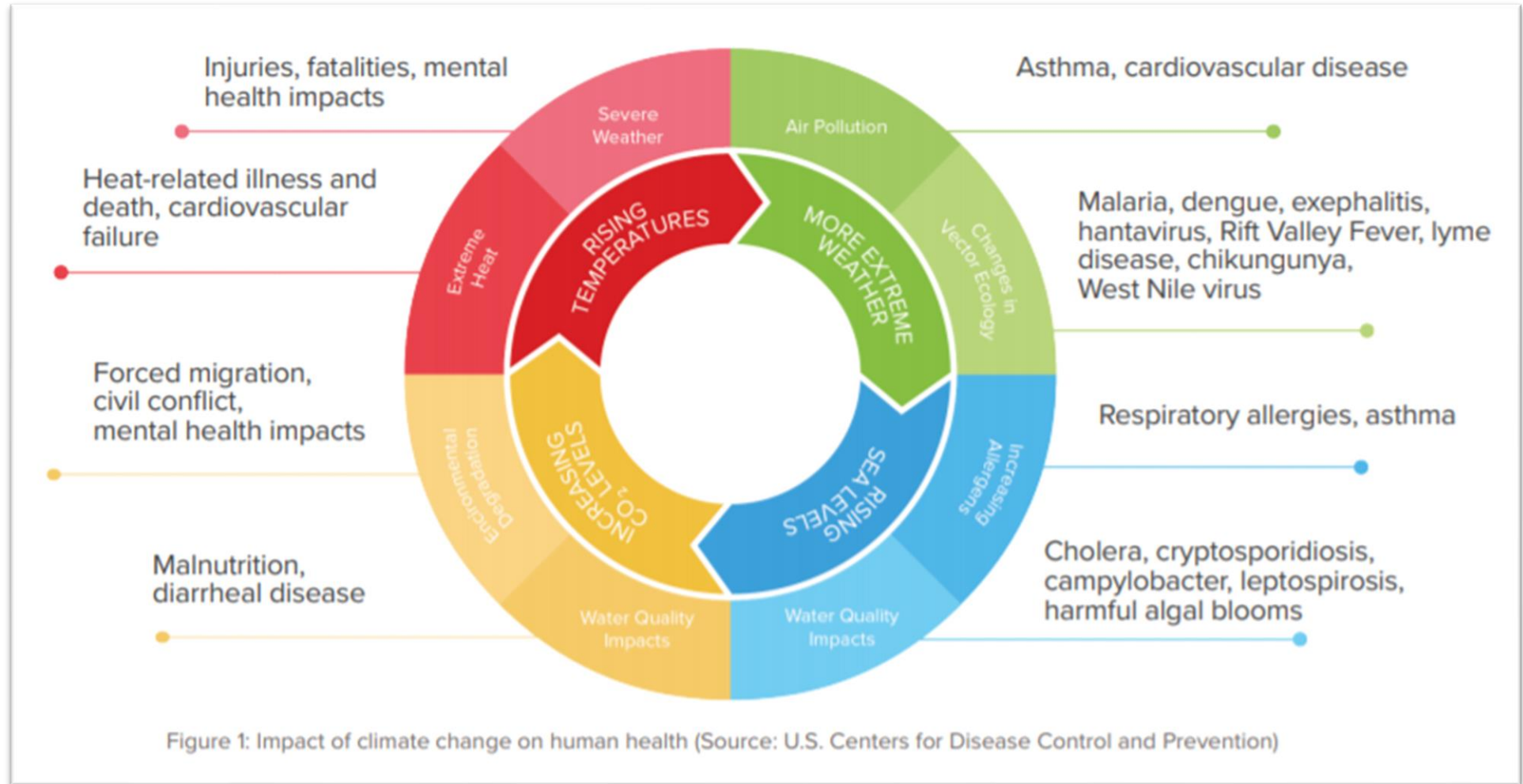
**WORLD CARBON DIOXIDE (CO<sub>2</sub>) EMISSIONS FROM FOSSIL FUEL COMBUSTION AND GLOBAL ATMOSPHERIC CONCENTRATIONS CO<sub>2</sub> (1751 - 2020)**



**Carbon Dioxide (CO<sub>2</sub>)**

- Methane (CH<sub>4</sub>)
- Nitrous Oxide (N<sub>2</sub>O)
- Halocarbon & SF<sub>6</sub>
- Molecular Hydrogen (H<sub>2</sub>)

Carbon is the leading cause of climate change and there are health and environmental co benefits if the healthcare industry drastically reduces its carbon footprint and targets zero carbon







# HEALTH SECTOR CLIMATE PLEDGE

- 1.** 2030 - Reduce emissions by 50%  
2050 - Net Zero
- 2.** 2023 - Designate an Elective Lead  
2024 - Develop an inventory of Scope 3 emissions
- 3.** 2023 - Climate Resilience Plan for Continuous Operation



## CARBON NEUTRALITY COMMITMENTS

### SCOPE 1—EMISSIONS ELIMINATED BY 2040

Scope 1 GHG emissions result from **direct, on-campus sources**. To eliminate them, our first actions include installing geothermal heating and cooling for some new construction projects (a first step in phased transition of heating and cooling systems), **electrifying our bus fleet**, and **launching a revolving fund for energy efficiency projects, starting with \$25 million** over five years.

### SCOPE 2—CARBON NEUTRAL BY 2025

Scope 2 GHG emissions come from **purchased electricity**. To eliminate them, we will **secure all purchased electricity from renewable sources**.

### SCOPE 3—ESTABLISH GOALS BY 2025

Scope 3 GHG emissions are all of the upstream and downstream GHGs resulting from **indirect sources** like commuting, food procurement, and university-sponsored travel. Our first steps will be to **better measure these emission sources and develop roadmaps for mitigating them**.

## OHIO STATE SUSTAINABILITY GOALS

### Resource Stewardship

7. Implement specific, "world-leading" university-wide operational goals to reduce resource consumption, neutralize carbon emissions and minimize waste, including:
  - a. Achieve carbon neutrality by 2050 per Presidents' Climate Leadership Commitment;
  - b. Increase the energy efficiency of the university per building square foot by 25% by 2025;
  - c. Reduce potable water consumption by 10% per capita every five years, resetting baseline every five years;
  - d. Increase Ecosystem Services Index score to 85% by 2025;
  - e. Reduce carbon footprint of university fleet per thousand miles traveled by 25% by 2025;

## Climate Action

### Taking Action in a Changing Climate

Yale is committed to achieving zero actual carbon emissions by 2050 with an interim goal to reach net zero emissions by 2035. Net zero will be attained primarily by reducing campus emissions 65% below 2015 levels and, as needed, retiring high-quality, verifiable carbon offsets. Zero actual carbon emissions will be accomplished by fully minimizing campus emissions and deploying clean energy technology.

Prairie Trails School



From 2020 to 2021, the district completely remodeled the district's Early Learning Center and renamed it Prairie Trails School. The renovation focused on making the building better suited for our students, as well as more energy efficient and eco-friendly. Both objectives were achieved, resulting in an innovative school that houses the district's pre-kindergarten and kindergarten students, as well as becoming Mount Prospect's first net-zero energy facility. Learn more about the school and some of its features.

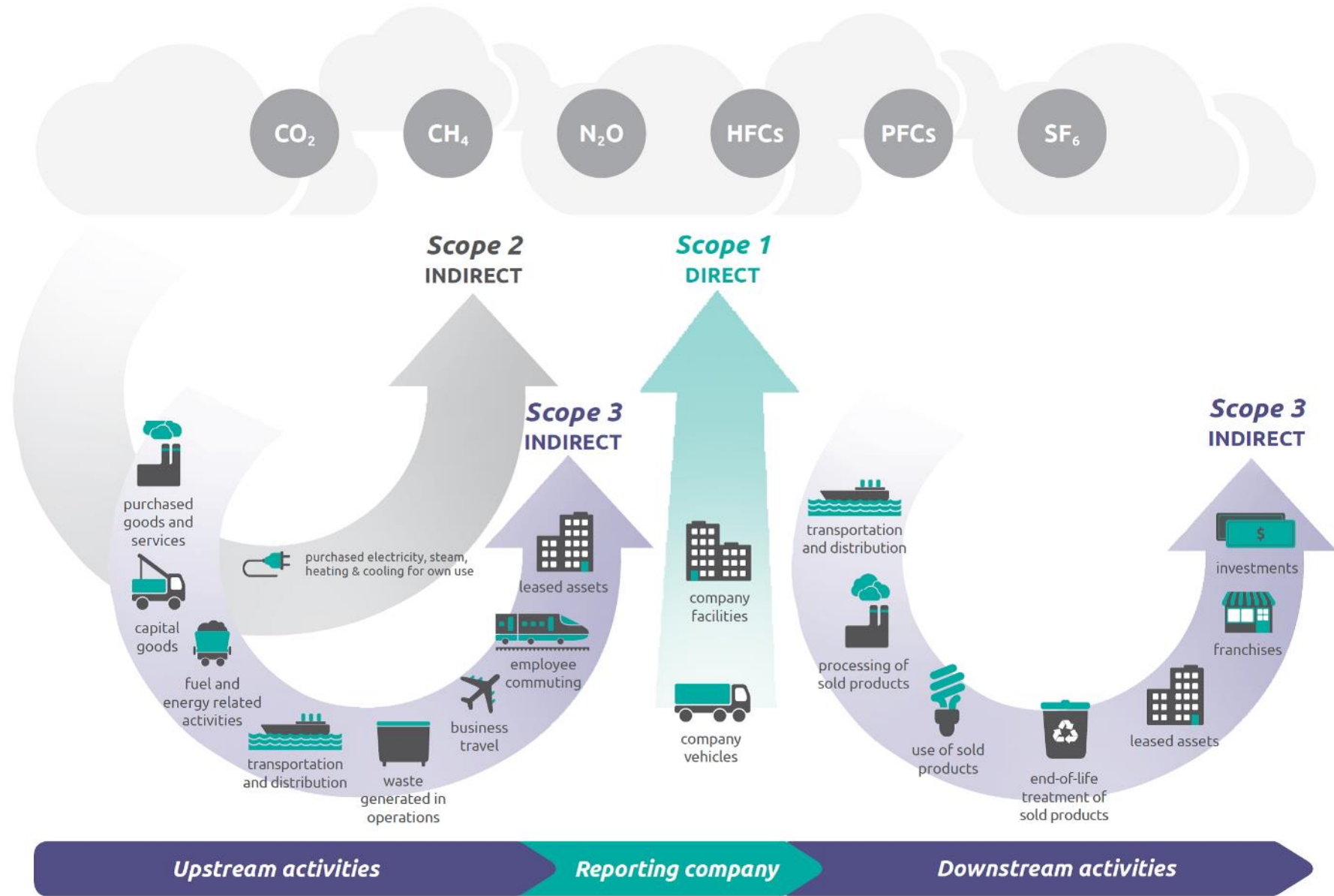




# Understanding Carbon

---

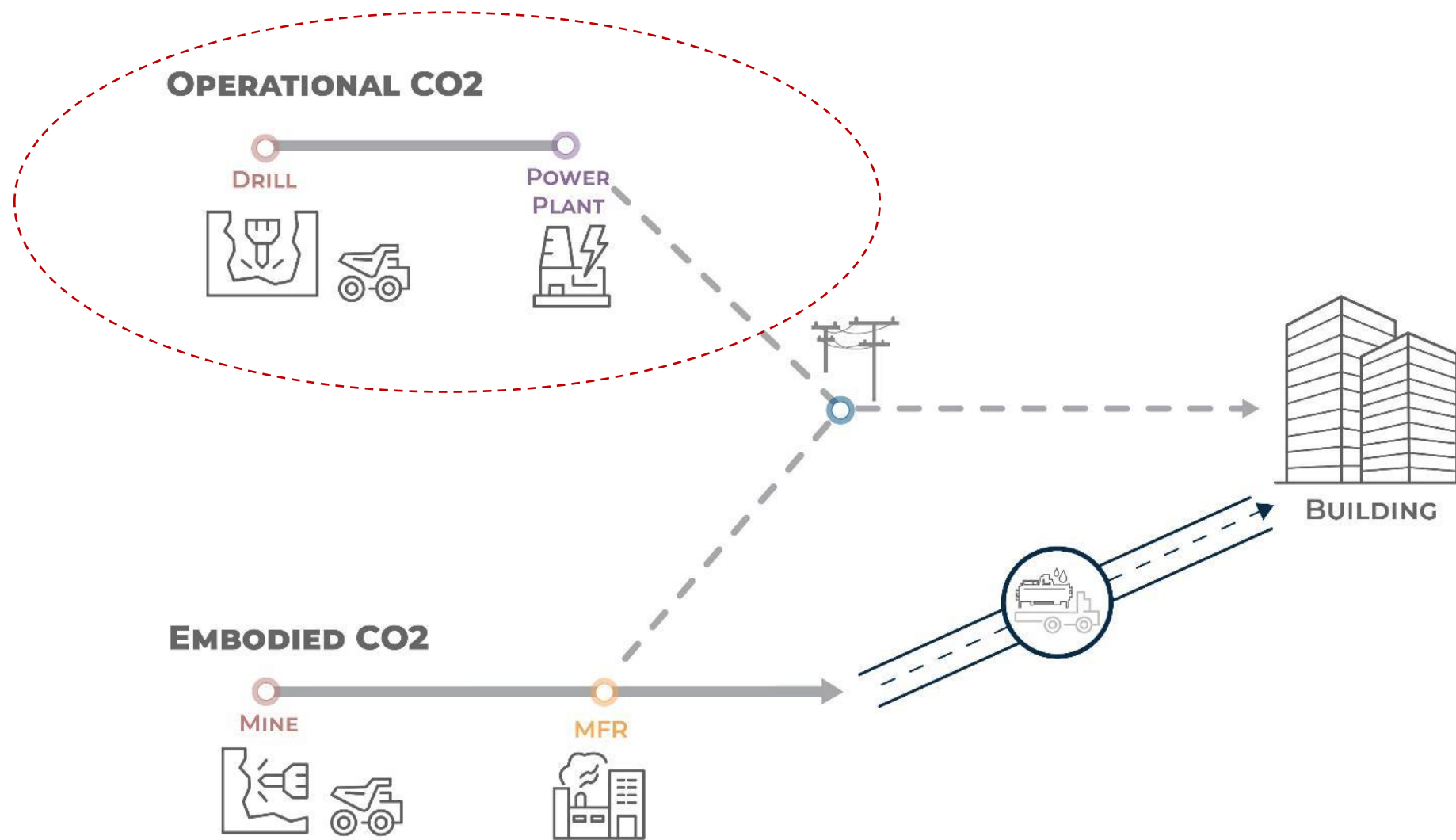




# Scope 1, 2, 3 emissions



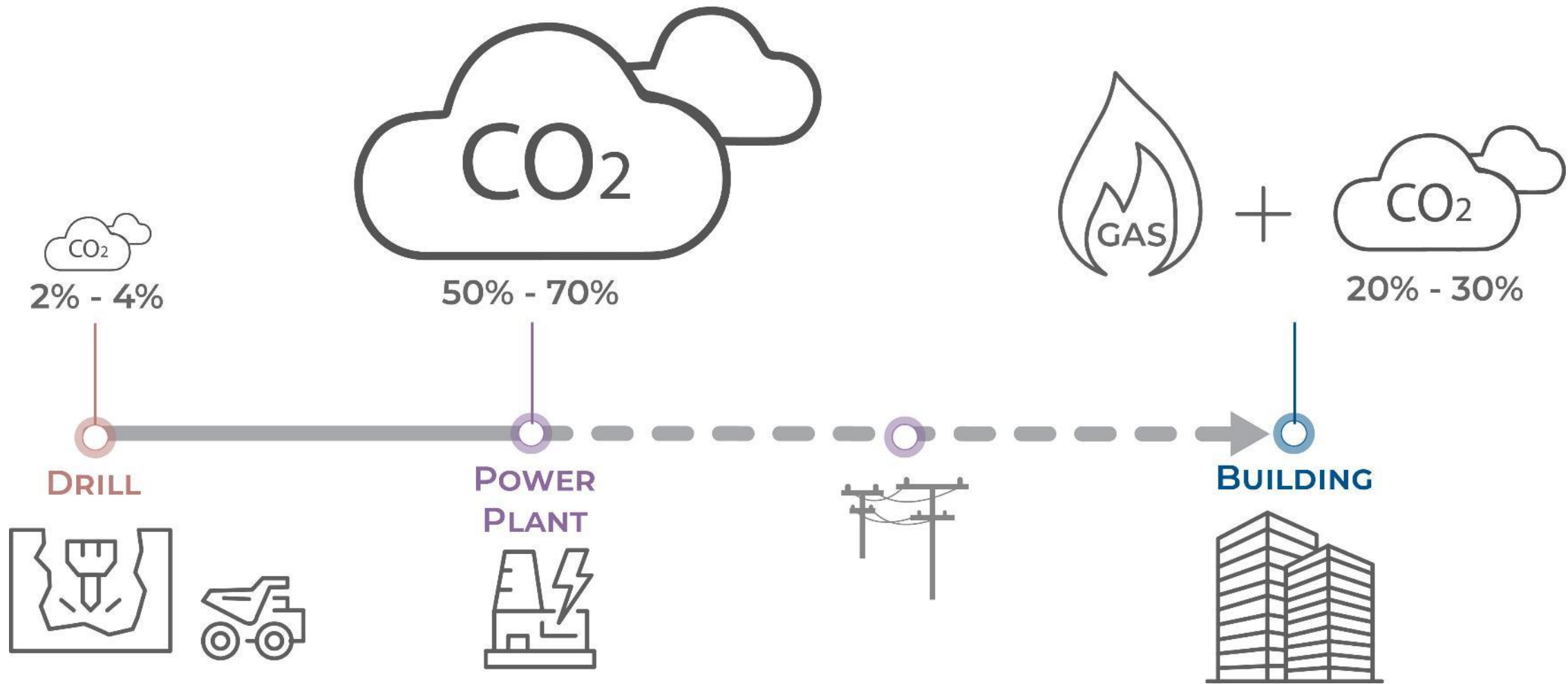




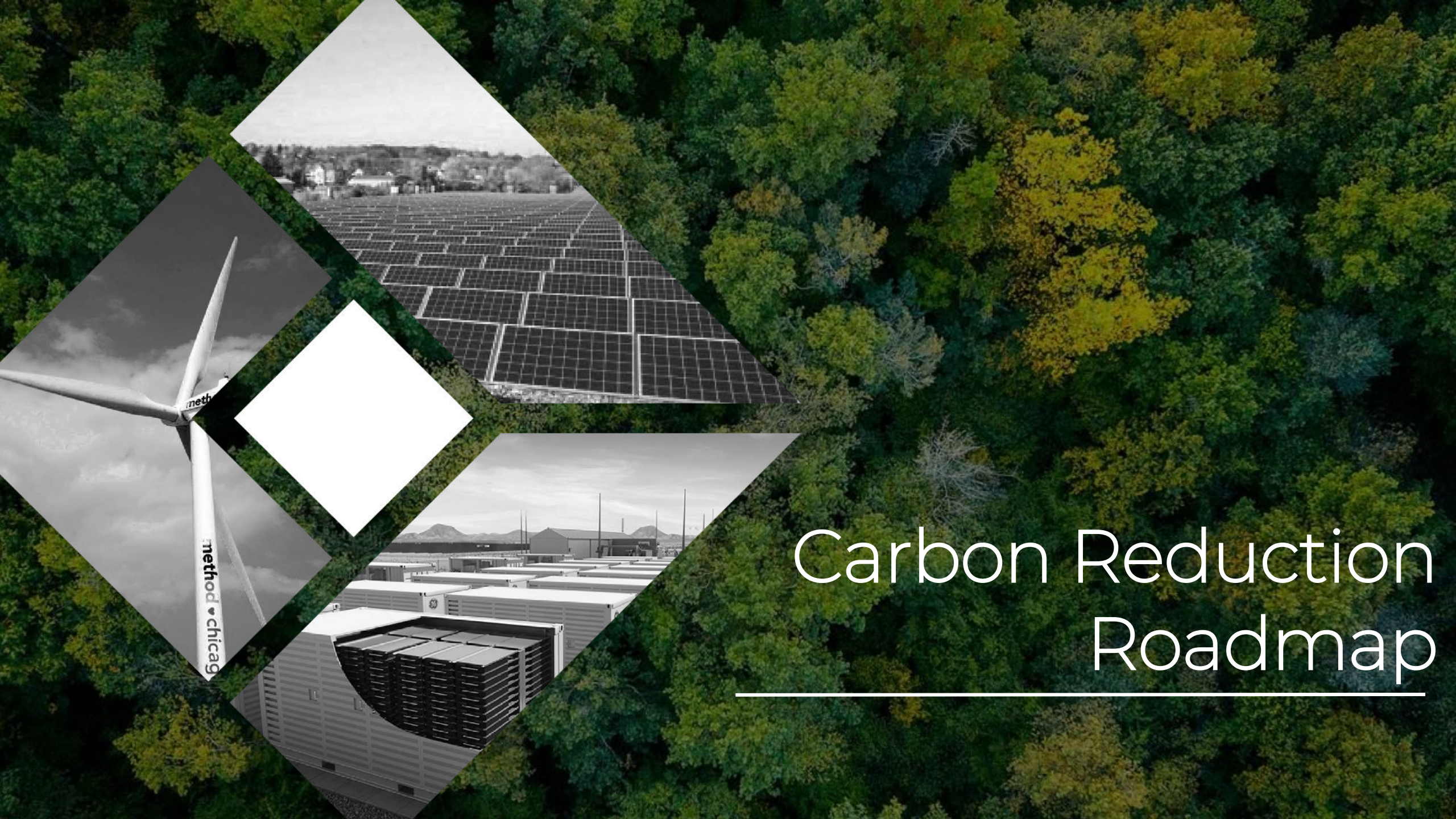
## Two Primary Carbon Streams







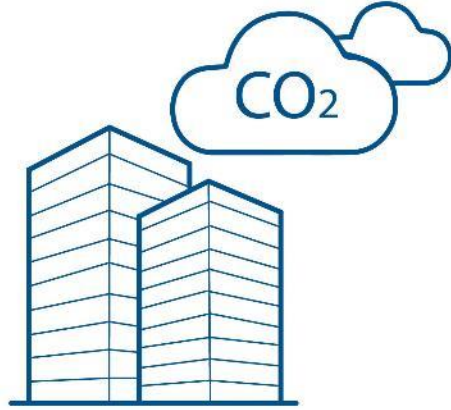




# Carbon Reduction Roadmap

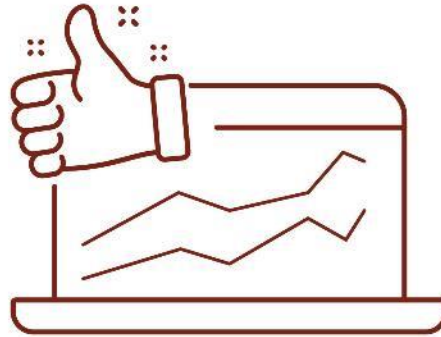
---





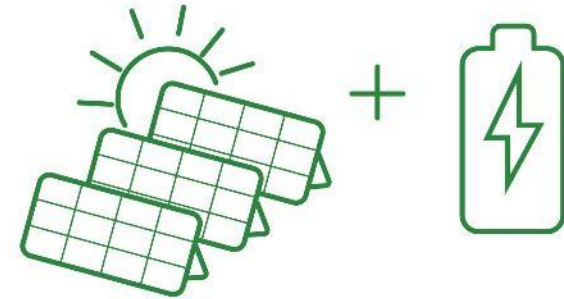
## 1 ASSESS CARBON FOOTPRINT

- Operational Carbon
- Embodied Carbon



## 2 OPTIMIZE BUILDING PERFORMANCE

- Energy modeling
- Monitoring & Analytics



## 3 INTEGRATE RENEWABLE ENERGY

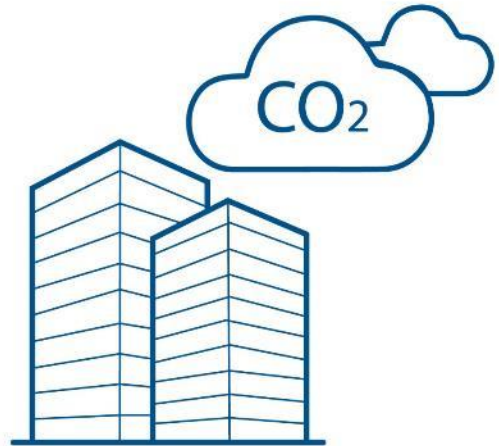
- Consider on - site and off - site options
- Identify path to net zero energy and carbon neutral







## ELECTRIFICATION



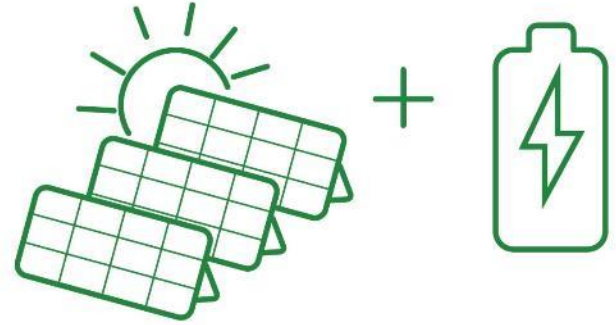
### 1 ASSESS CARBON FOOTPRINT

- Operational Carbon
- Embodied Carbon



### 2 OPTIMIZE BUILDING PERFORMANCE

- Energy modeling
- Monitoring
- Analytics



### 3 INTEGRATE RENEWABLE ENERGY

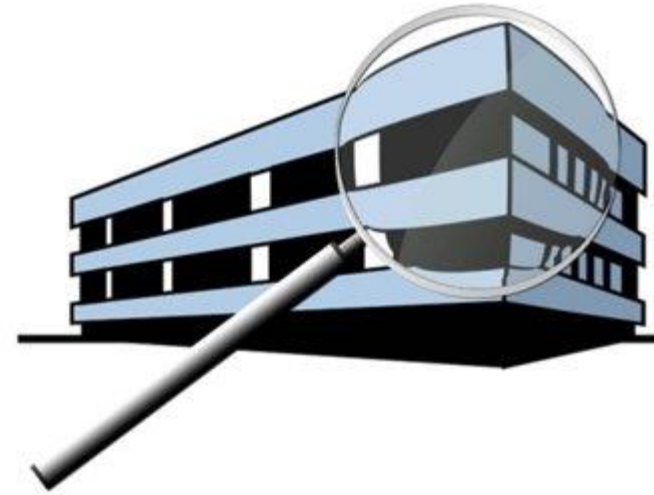
- Consider on - site and off - site options
- Identify path to net zero energy and carbon neutral





# Carbon Footprint Assessment Components

- Building data: SF, energy usage, owned/leased, utility source, BAS, ENERGY STAR number
- **Energy use intensity (EUI) and operational carbon footprint**
- Facility master plan
- Capital program
- Asset management
- Infrastructure renewal
- Operation and maintenance





# Optimizing Energy Performance and Carbon Reduction

For Scope 1 & 2 Carbon Emissions



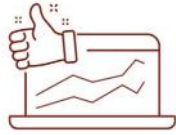
Strategies Goals & Plans



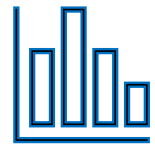
Carbon Footprint Assessment



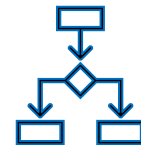
Plan Execution: Commissioning, Retro-commissioning, BAS Optimization



2 OPTIMIZE BUILDING PERFORMANCE



Measuring Results: Carbon/Energy Monitoring & Analytics



Process Integration: master/capital planning, asset management, O & M



# Optimizing Energy Performance and Carbon Reduction

Plan Execution: Retro-commissioning impact on energy performance and carbon reduction



2 OPTIMIZE BUILDING PERFORMANCE

## 1. **Retro-commissioning:** 10-20% energy usage reduction

- 0-2 year payback energy efficiency measures

## 2. **Capital energy efficiency measures:** 10-20% energy usage reduction

- 2-10 year payback energy efficiency measures

## 3. **Capital program/infrastructure renewal:** 10-20% energy usage reduction

- Design standards
- Performance targets (OPR)



30% - 50% total energy usage reduction



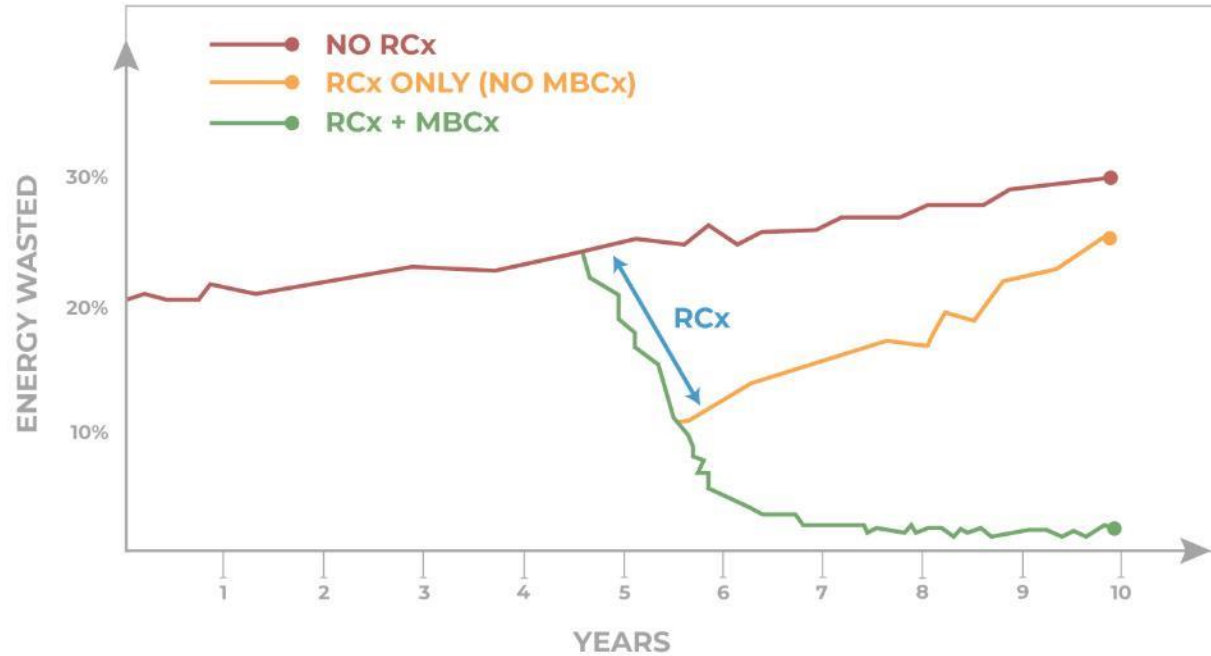
# Sustaining Energy Performance and Carbon Reduction

Plan Execution: Retro-commissioning impact on energy performance and carbon reduction

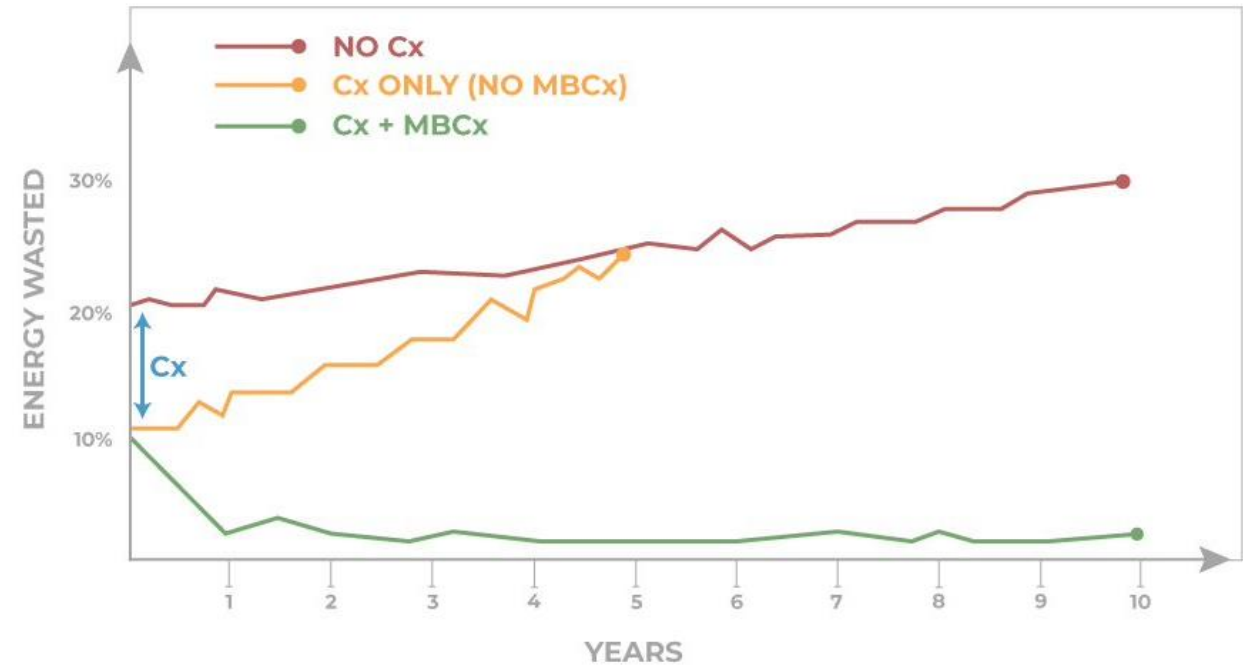


2 OPTIMIZE BUILDING PERFORMANCE

## ANALYTICS-BASED RETRO-COMMISSIONING (RCx)



## ANALYTICS-BASED COMMISSIONING (Cx)



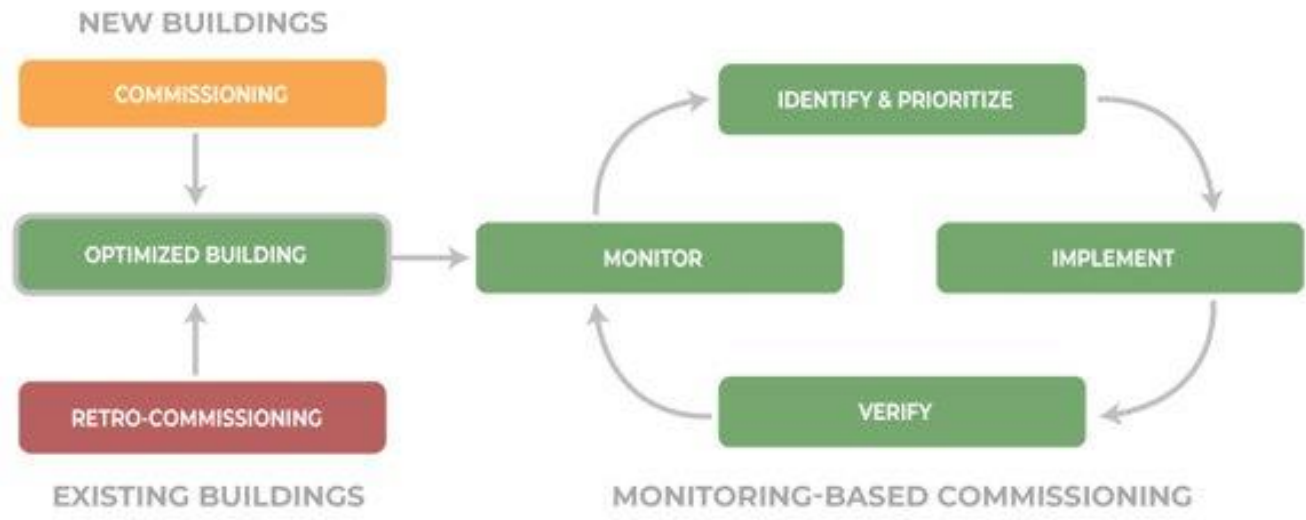
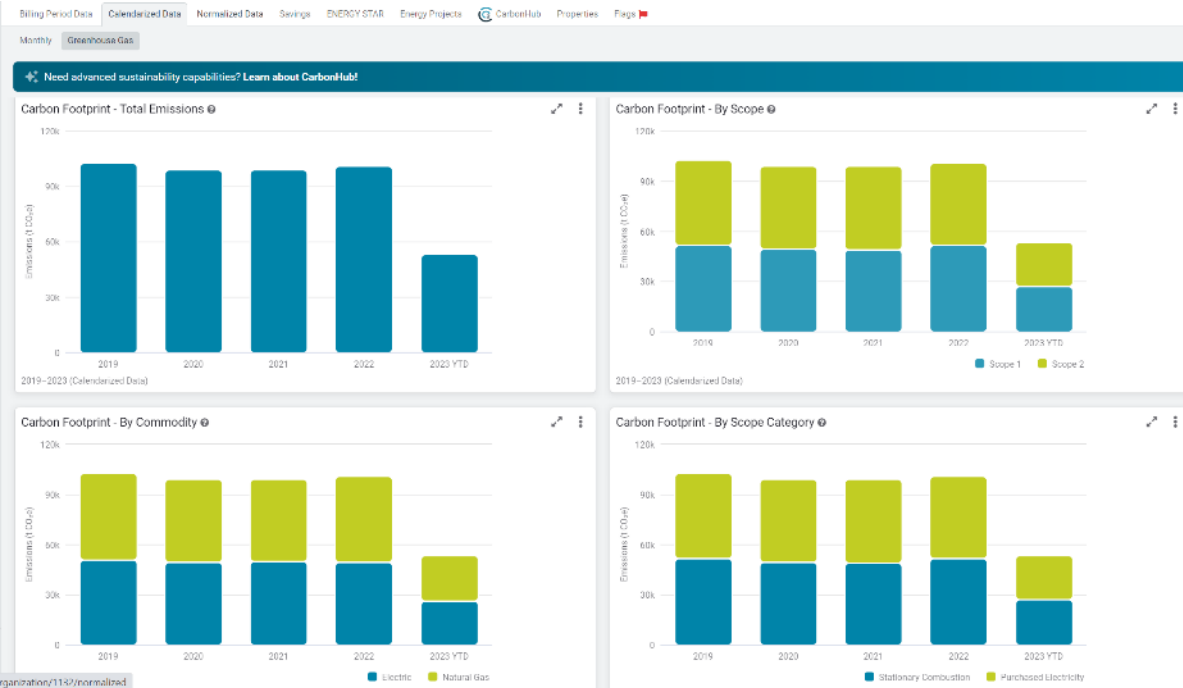
# Optimizing and Sustaining Performance

## Measuring Results & Process Integration

- Carbon and energy tracking
- Continuous verification and improvement
- Portfolio-wide – existing and new
- Integrated with overall FM and PDC



**2** OPTIMIZE BUILDING PERFORMANCE







# ELECTRIFICATION

## INVENTORY DISTRIBUTION

- piping and coils for conversion to low temperature HW



## 1 ASSESS CARBON FOOTPRINT

- Operational Carbon
- Embodied Carbon

## REDUCE HEATING LOAD

- Conduction
- Infiltration
- Outside air treatment

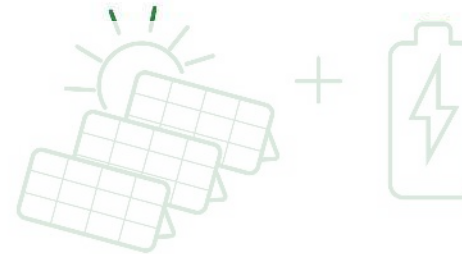


## 2 OPTIMIZE BUILDING PERFORMANCE

- Energy modeling
- Monitoring & Analytics

## CONVERT TO AN ELECTRIFIED SOURCE:

- Geothermal
- Air source heat pump
- Hot water storage tanks
- Heat recovery (data center, ice rink)

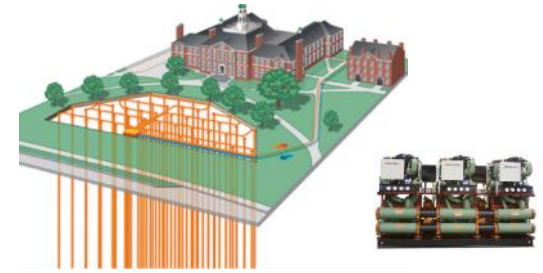



## 3 INTEGRATE RENEWABLE ENERGY

- Consider on - site and off - site options
- Identify path to net zero energy and carbon neutral



# Generating HWS



	Electric resistance	Air Source Heat Pump	Heat recovery chiller	Geothermal WTW HP
<b>Minimum OA operating temp.</b>	NA	0 - 15 F	NA	NA
<b>Heating COP</b>	1.0	2.0 - 3.5	3.5 - 7.0	4.0 - 5.5
<b>Key Benefit</b>	Lowest first cost	Energy cost on par with gas when OA >30F	High COP at any OA temp	Ground heat exchange, not air
<b>Key Limitation</b>	High energy cost 3x+	Minimum OA temp Low HWS temp Capacity falls off as OA drops	Only handles simultaneous load Maintenance and min. load	Well field size and cost
 <b>Max HWS temp</b>	Same as gas	125 - 130 F	130 - 140 F	130 - 140 F



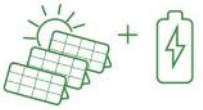


# Offsetting with Renewables

---

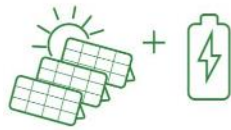


# REDUCING OPERATIONAL CARBON IN BUILDINGS

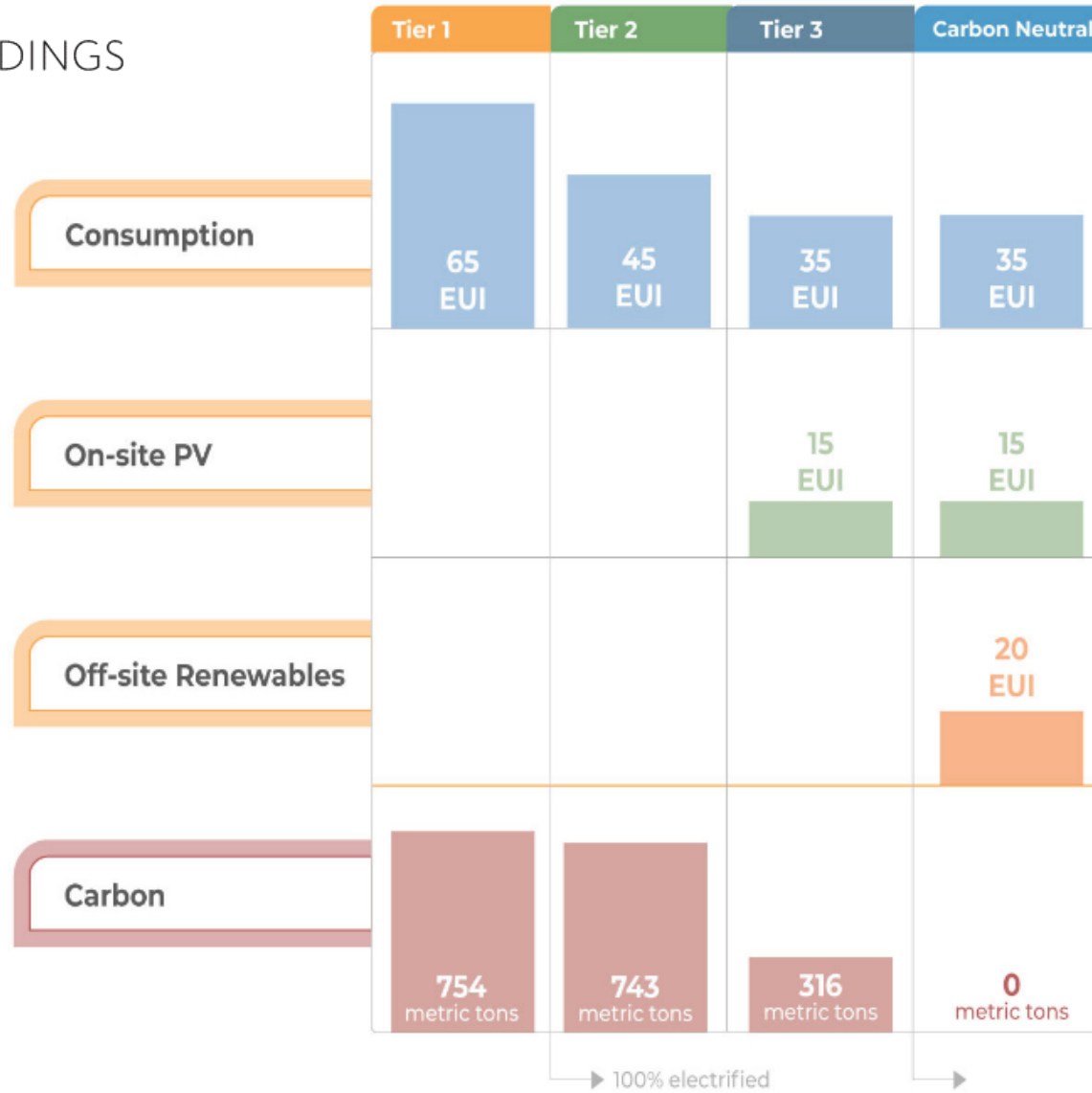


## 3 INTEGRATE RENEWABLE ENERGY

- Consider on-site and off-site options
- Identify path to net zero energy and carbon neutral



## 3 INTEGRATE RENEWABLE ENERGY







IMEG RAPID ANALYSIS – NET ZERO

Home » IMEG Rapid Analysis – Net Zero

IMEG Rapid Analysis – Net Zero

Reset to Default Data

On-Site Solar Only

On-site and Off-site options

Meet Balance with VPPA

**BUILDING SIZE (sf)**  
100,000

**ELECTRIC EUI**  
50 *i*  
kWh Offset *i* 1,465,416

**GAS EUI**  
50 *i*  
kWh Offset *i* 507,081

**ELECTRICITY COST**  
0.100 *i*

**SOLAR GENERATION (kWh/kW)**  
1,350 *i*

**ON-SITE SOLAR**

Roof/Site Area (sf)  
50,000 *i*

\$/W  
\$2.00 *i*

**\$1,538,462**

769 kW  
1,038,462 kWh

\$103,846 14.8  
kWh Value Payback (Yrs)

53%  
Net Zero

**COMMUNITY SOLAR**

Array Size (kW)  
0

\$/W  
\$2.00

**\$0**

0 kWh

\$0 NaN  
kWh Value Payback (Yrs)

0%  
Net Zero

**VIRTUAL PPA**

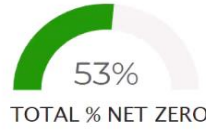
Contract Term (Yrs)  
20

\$/kWh  
\$0.020

Balance for NZE  
kWh

No Payback

Net Zero



**\$1,538,462**  
FIRST COST

ANNUAL COST PREMIUM

CREATED BY **IMEG**



<https://www.imegcorp.com/imeg-rapid-analysis-net-zero-2/>

Offset with renewable energy

# SOLAR PV FOR PORTFOLIOS



## SITE PV FEASIBILITY STUDY



- Select building(s) to view solar PV estimated results:  
Hold ctrl and click for multiple site selections.
- CMEP ⓘ
  - 6th St Garage ⓘ
  - CMIC ⓘ
  - SILC ⓘ
  - FSP/GOB ⓘ
  - Sears ⓘ
  - SEMI ⓘ
  - Hanger ⓘ
  - CEP ⓘ
  - SEP ⓘ
  - COM ⓘ
  - COB ⓘ
  - IOB ⓘ
  - Child Development Center ⓘ
  - LiveWell ⓘ
  - CTC ⓘ
  - OLY ⓘ
  - SSC ⓘ
  - Test Track ⓘ
  - Brown/Lindsey Parking Area ⓘ
  - 301 Washington - TBD ⓘ
  - Lab Building - TBD ⓘ

Roof Area allotted per kW PV ⓘ	Kilowatt hour electricity generated per kW of PV system ⓘ	First cost ⓘ	Carbon Impact based on local grid ⓘ	Utility Cost ⓘ
67 Sq.ft/kW	1500 kWh/kW	\$2.00 \$/W	1151 lbs CO2/MWh	\$0.100 \$\$/kWh
<p><b>\$101,986,627</b> Estimated First Cost</p>			<p><b>76,489,970</b> kWh/yr Total PV Production</p>	
<p><b>3,416,552</b> sq.ft Total Area of Solar</p>			<p><b>39,927.42</b> mTON/yr Total Carbon Offset</p>	
<p><b>50,993.31</b> kW Total Size of PV System</p>		<p><b>13.33</b> years Estimated Payback</p>		





# Decarbonization Project Examples

---



# Optimization Strategies & Goals

## Healthcare Example

### Strategies

- Design standards
- Project planning
- Commissioning (Cx), retro-Cx, monitoring-based Cx
- Utility analytics
- Building automation system (BAS)
- Funding/financial
- Regulatory compliance

### Goals

- Return-on-investment
- EUI
- ENERGY STAR
- Carbon emissions



1 ASSESS CARBON FOOTPRINT



# EUI Portfolio Assessment

## Healthcare Example

EUI (kBtu/SF)						
Hospital	Size (SF)	Industry Medians*		Baseline (2021)	Current (thru 3/2023)	% Change
		Industry Survey	CBECS			
1 <sup>st</sup> Campus	1,878,964	234.3	229.1	209.9	208.2	-0.8%
2 <sup>nd</sup> Campus	264,678	234.3	229.1	163.8	229.3	+40.0%
3 <sup>rd</sup> Campus	248,117	234.3	229.1	150.0	149.4	-0.4%
4 <sup>th</sup> Campus	189,726	234.3	229.1	215.7	286.7	+32.9%
Off Campus Owned Building	173,235	N/A	51.2	75.6	76.0	+0.5%



← Opportunity

← Opportunity

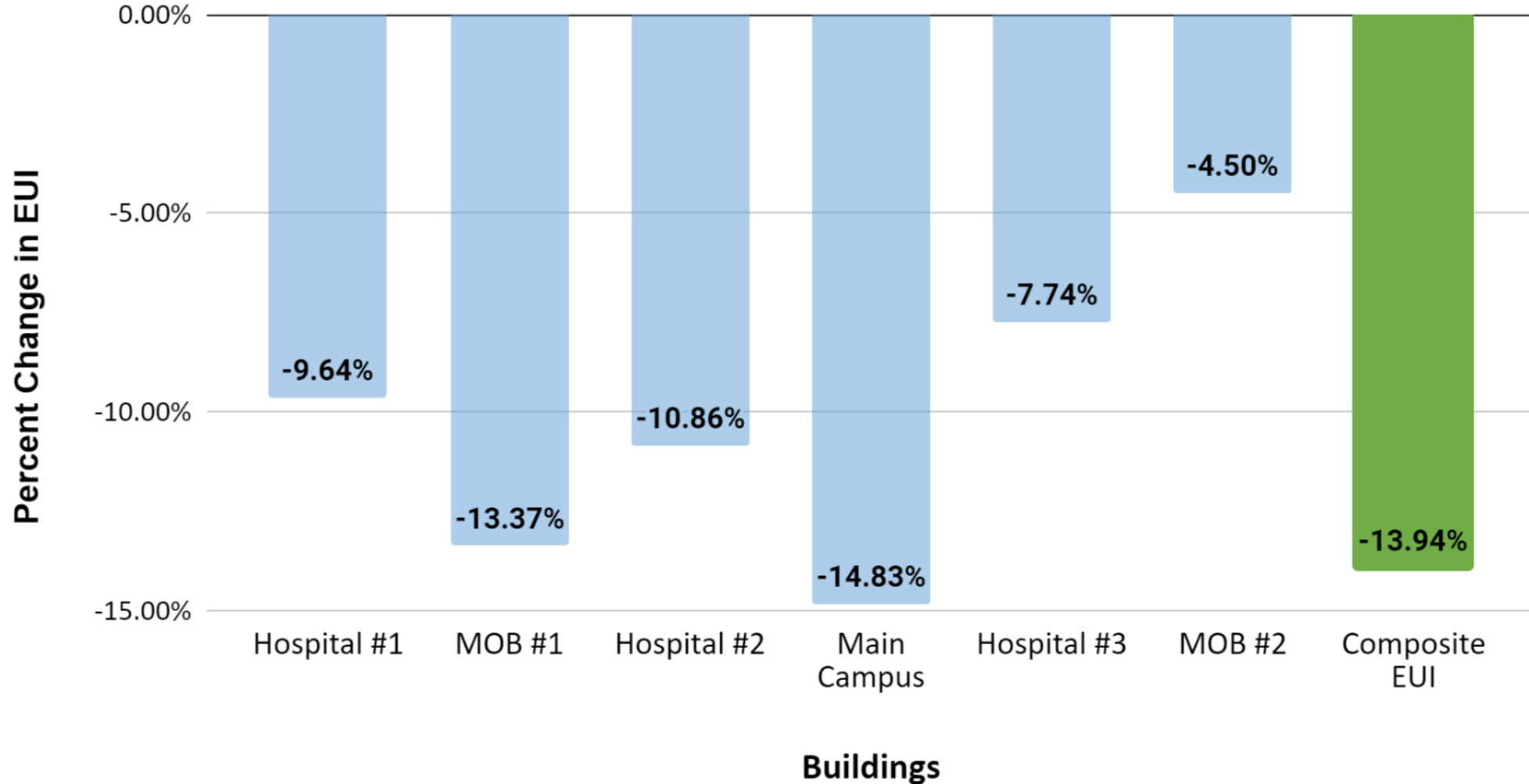
\*ENERGY STAR Portfolio Manager Technical Reference U.S. Energy Use Intensity by Property Type

# EUI Change for RCx Buildings

## Healthcare Example

### Changes in EUI 2022 vs 2020

RCx Buildings



**2** OPTIMIZE BUILDING PERFORMANCE

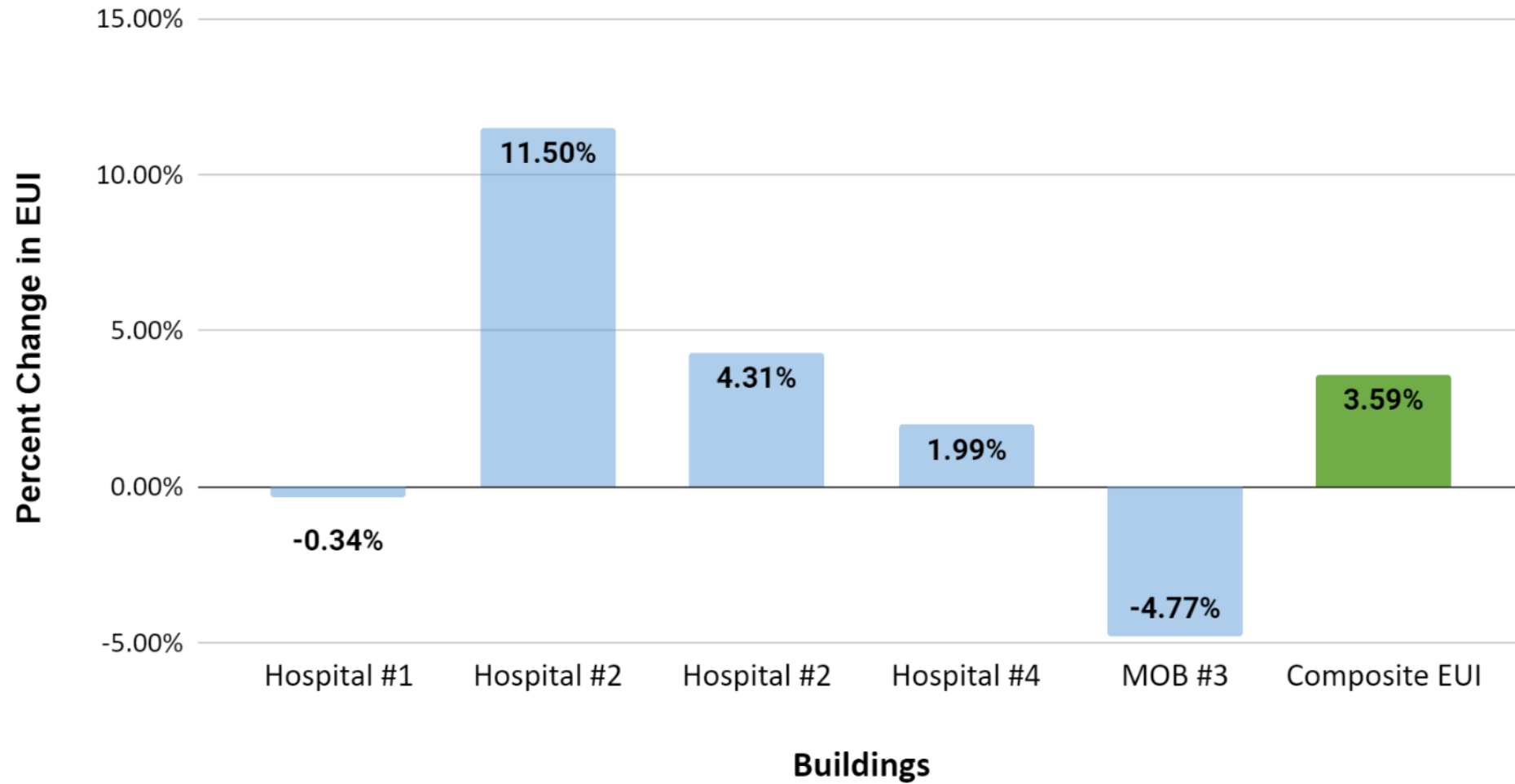


# EUI Change for Non-RCx Buildings

## Healthcare Example



**Changes in EUI 2022 vs 2020**  
Non-RCx Buildings



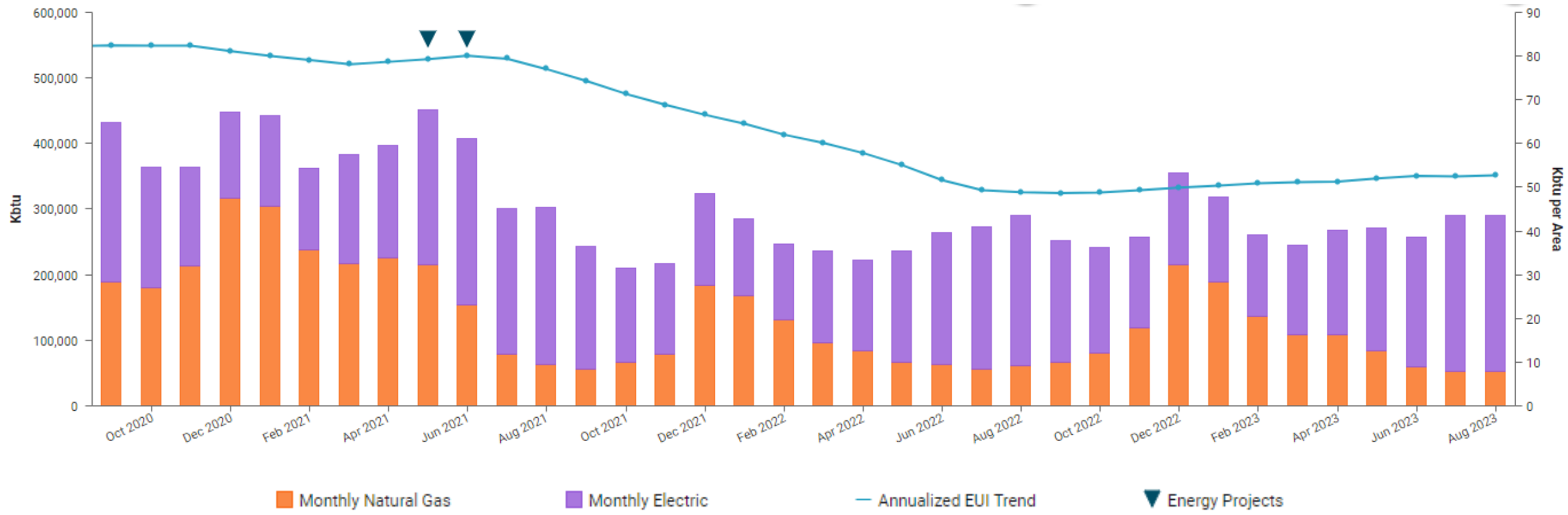
# Energy and Carbon Tracking

## Healthcare Example



**2** OPTIMIZE BUILDING PERFORMANCE

### Energy Use Intensity Trend for an MOB on the Main Camus





# Lessons Learned & Keys to Success

## Healthcare Example



Establish goals and measurements for success



Executive level buy in and stakeholder engagement



Energy and carbon tracking is key for continuous performance



Overcoming staffing obstacles – delegate work to experts



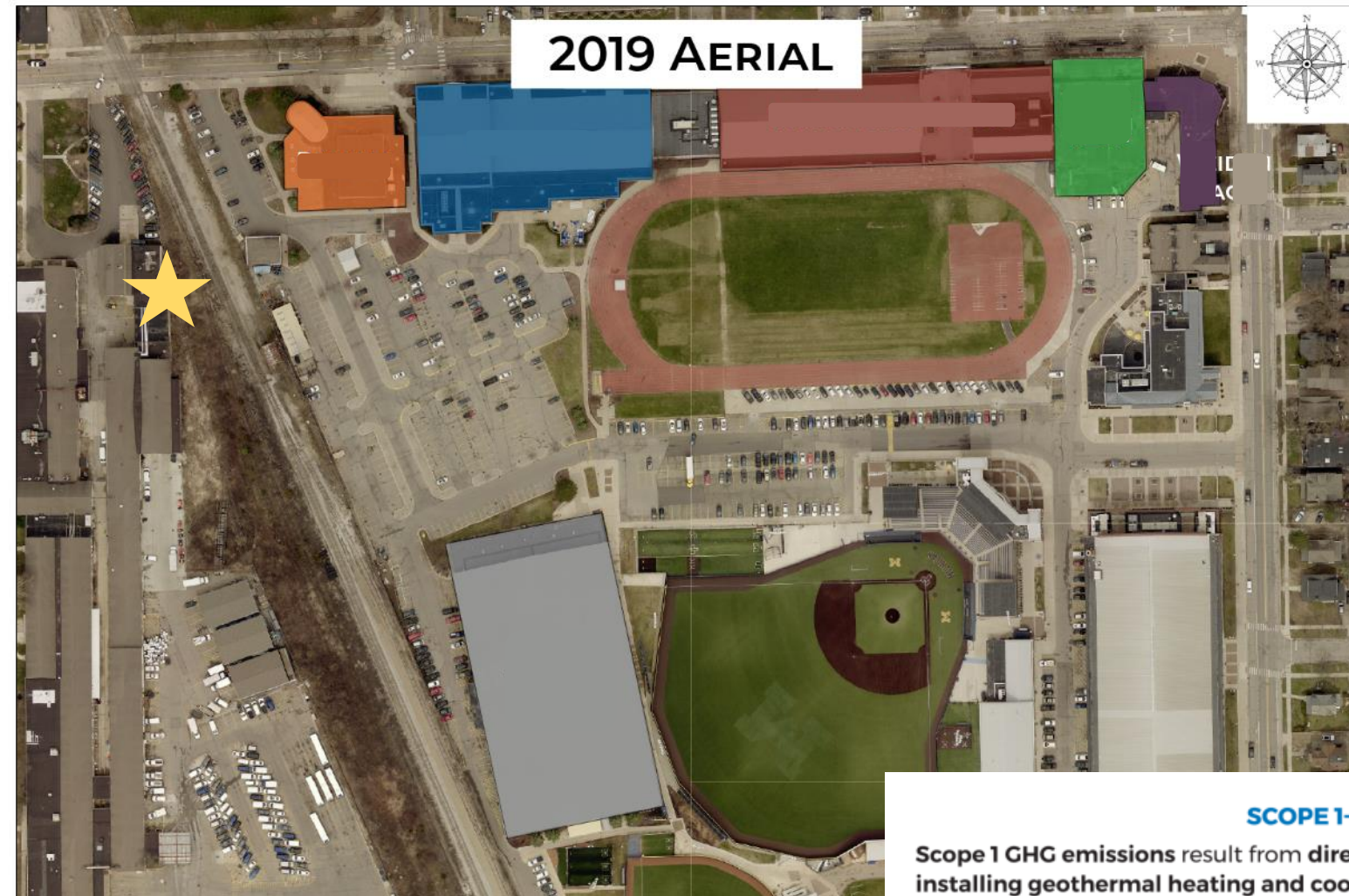
Overcoming financial obstacles – start with the high ROI strategies



Comprehensive, continuous, customized process

## ➤ University Example

- Midwest
- Old buildings with steam coils and high temp hot water
- Goals:
  - No NG over the next 15-17 years – how to transition?
  - Path to convert to geothermal



### SCOPE 1—EMISSIONS ELIMINATED BY 2040

Scope 1 GHG emissions result from **direct, on-campus sources**. To eliminate them, our first actions include **installing geothermal heating and cooling** for some new construction projects (a first step in phased transition of heating and cooling systems), **electrifying our bus fleet**, and **launching a revolving fund for**

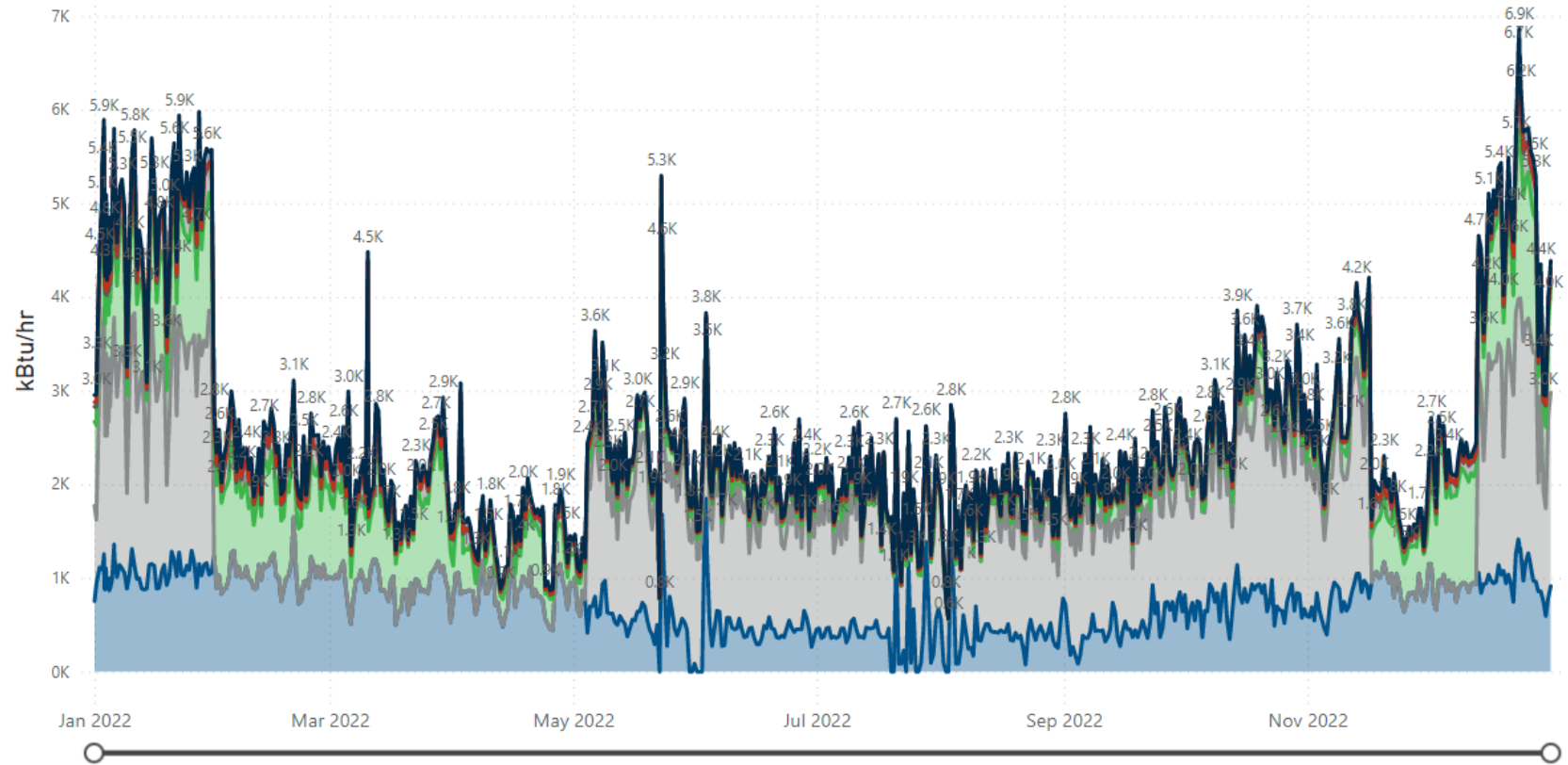


Select all	January	February	March	April	May	June	July	August	September	October	November	December
Select all	2017	2018	2019	2020	2021	2022		2023				

- Attribute
- Select all
  - Canham
  - IM Bld
  - Indoor Track
  - Keen
  - Revelli
  - Weidenbach

## Hourly Steam Energy Usage per Building

● Canham ● IM Bld ● Indoor Track ● Keen ● Revelli ● Weidenbach



Concurrent Steam Peak (kBTu/hr)

**6,861**

Steam Peak (kBTu/hr)

**1,848**

Canham

**3,112**

IM Bld

**3,215**

Indoor Track

**764**

Keen

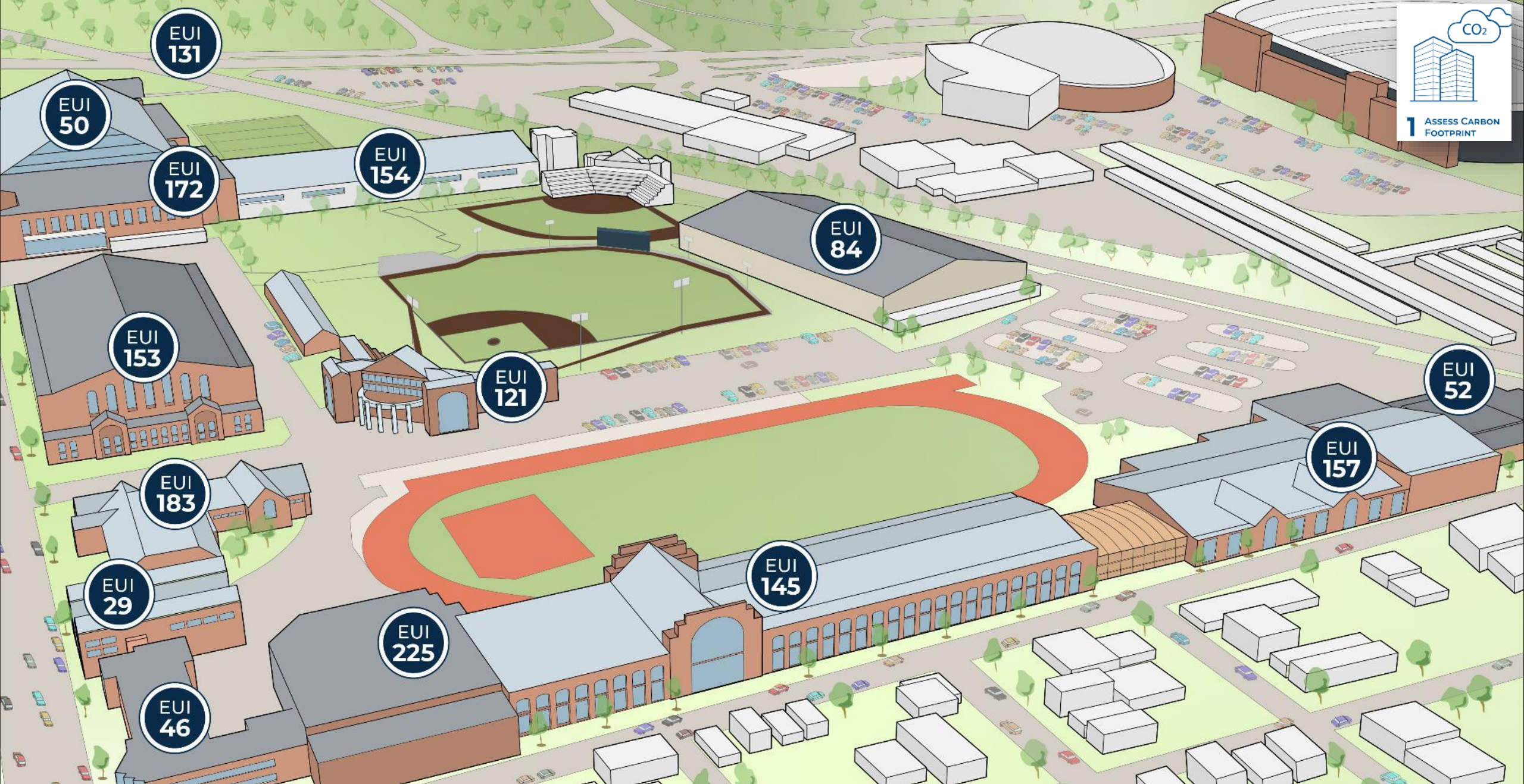
**63**

Revelli

**274**

Weidenbach





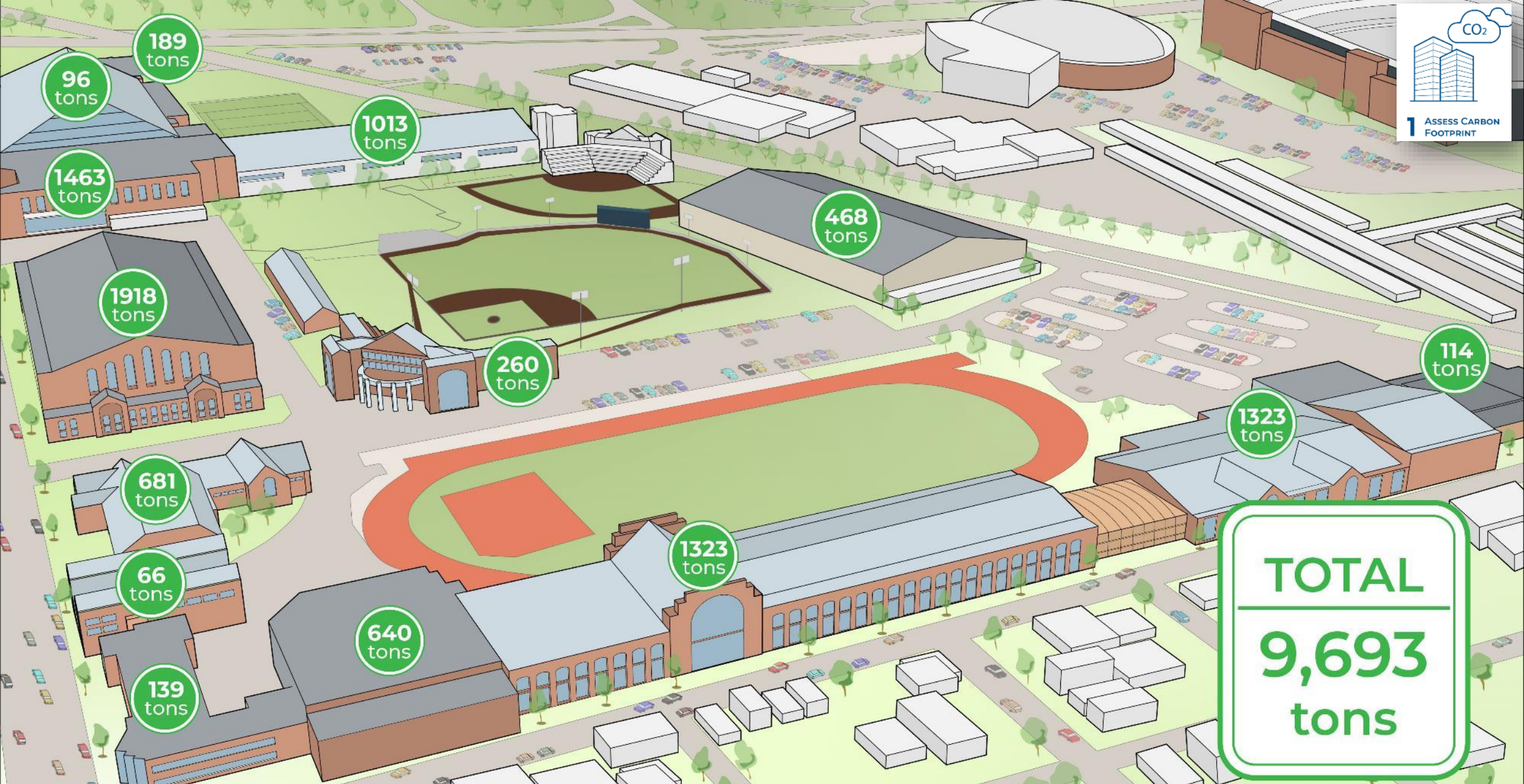
CO<sub>2</sub>



1 ASSESS CARBON FOOTPRINT

# Assessing EUI



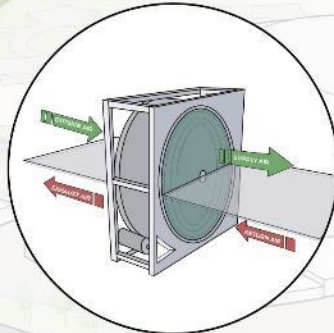
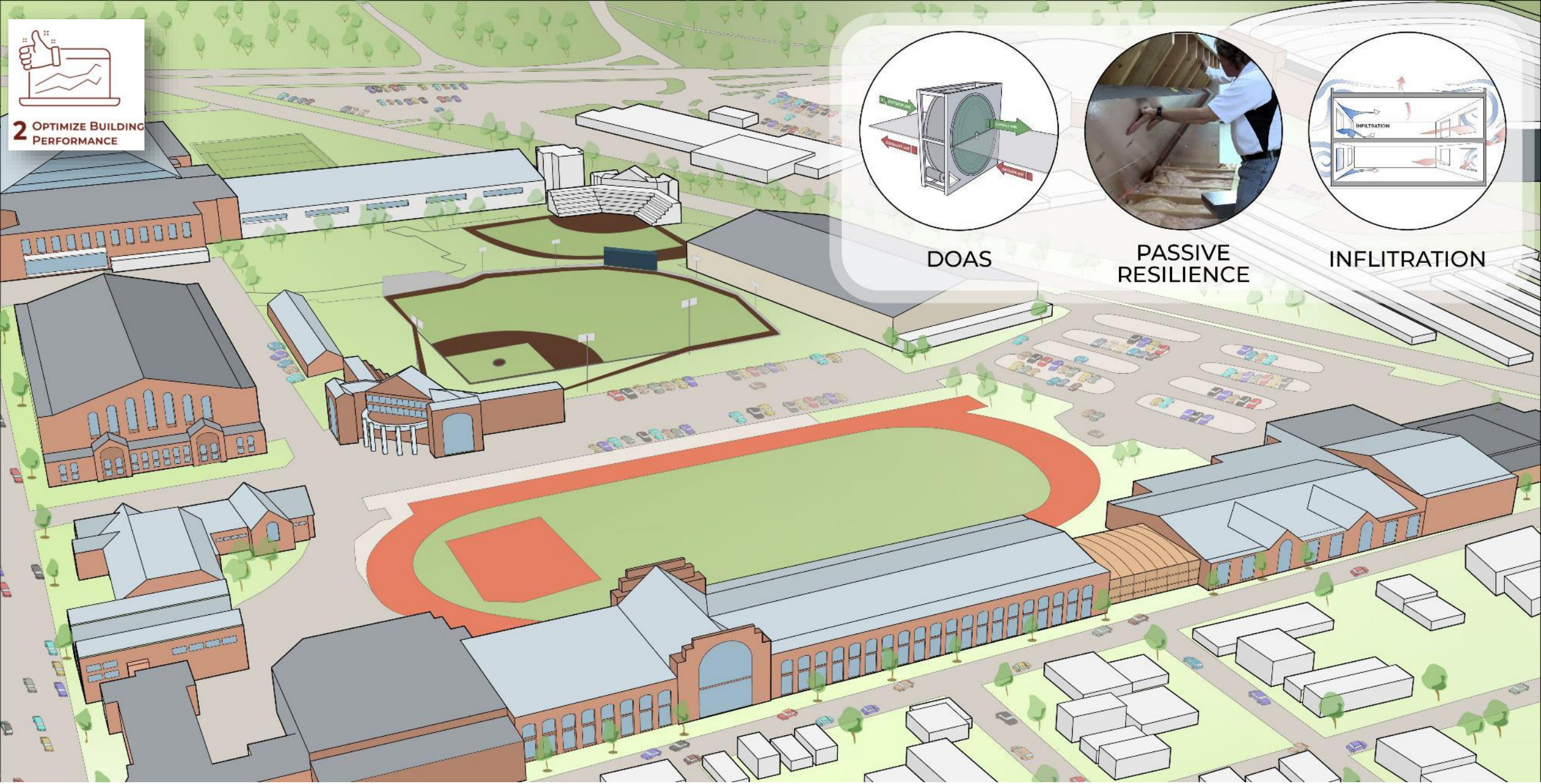


# Assessing Carbon





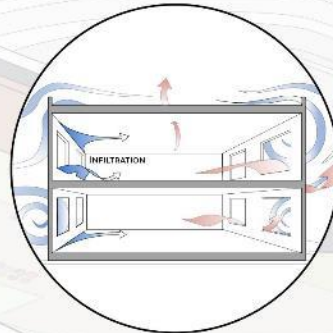
**2 OPTIMIZE BUILDING PERFORMANCE**



**DOAS**



**PASSIVE RESILIENCE**



**INFILTRATION**

**Optimization - Load Reduction Opportunities**







**15,300sqft**

- 16000 CFM AHU HW COIL
- DX Cooling
- 40 tons Condensing Unit
- Steam Dom. HW
- Heating Water Radiation

**BASEMENT 6132 sqft**  
**1st Floor: 49,000 sqft**  
**2nd Floor: 17,200 sqft**

- 3 Pool Units on 2nd Floor
- Radiant Infloor Heat
- Hydronic Hx
- Domestic Hx W/Tank
- Heat Recovery for water heating
- RTU on Roof
- 3 Accus Replaced by One Larger

**BASEMENT: 47,000 sqft**  
**Ground Floor: 22,600 sqft**  
**Ground MEZZ: 3,900 sqft**  
**1st Floor: 39,400 sqft**  
**2nd Floor: 6,400 sqft**  
**3rd Floor: 6,400 sqft**

- Steam to HW HX
- 215 tons Cooling
- 3 AHUS, 2 with Energy Recovery
- Vav Reheat System

**BASEMENT: 6,100 sqft**  
**1st Floor: 18,500 sqft**  
**1st Floor MEZZ: 9,500 sqft**  
**2nd Floor: 17,000 sqft**

- No MEP Asbuilt
- Steam to Hot Water HX
- Some perimeter heat
- Reheat coil system
- Two central AHUs
- Air Cooled Chiller

- Air Colled Chiller 100T
- Steam/Hx HWS/R
- 4 Pipe Fan Coils
- Doas No Heating Recovery
- 1650 MBH Heating

- Gas Fired HW Boilers 2 @ 1200 MBH
- Gas Fired Humidifiers
- 130 T ACCU
- AHU VAV Reheat

- 40 ton Air Cooled Chiller
- Electric Humidification
- 4 Pipe Fan Coil (200 F Water)
- Electric Resistance Heating
- Electric Water Heating

➤ **NEED to have hourly meter data**

- Sporadic peaks can cause oversizing of future electrified systems

➤ **Phase the discussion about campus decarbonization**

- University campuses are usually huge so understanding the overall goal and where can we focus our efforts

➤ **Hardest part is sequencing a campus conversion to electric**

- Need to be on the same page that its going to be a 15 yr commitment







# First Steps to Carbon Reductions

---



# INITIAL STEPS



**Lighting Upgrades**  
5% - 10%



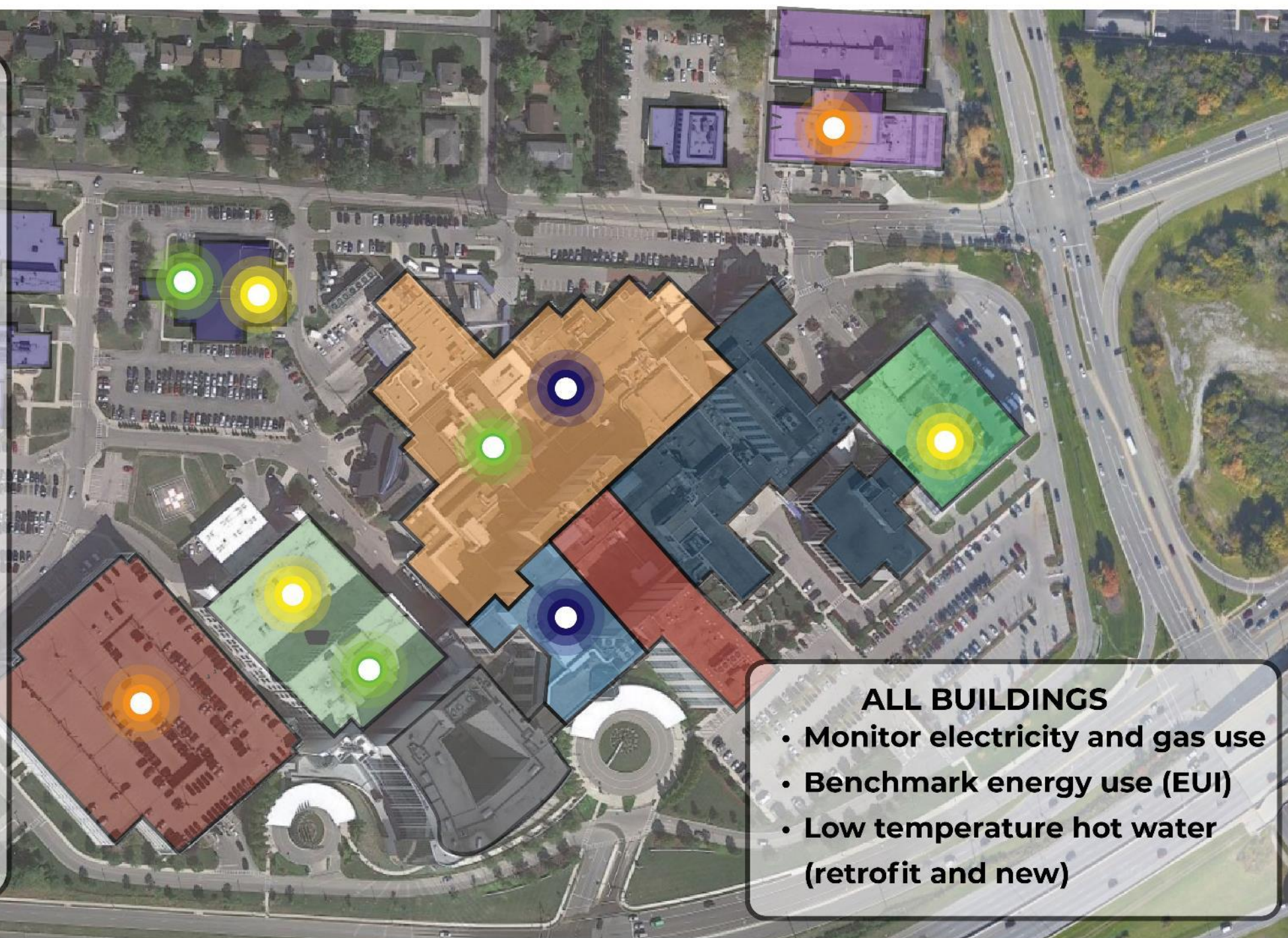
**Retro-Cx and Monitoring based Cx**  
5% - 15%



**Solar PV**  
10% - 20%



**Energy efficiency - VFD, controls, etc**  
5% - 15%



## ALL BUILDINGS

- Monitor electricity and gas use
- Benchmark energy use (EUI)
- Low temperature hot water (retrofit and new)

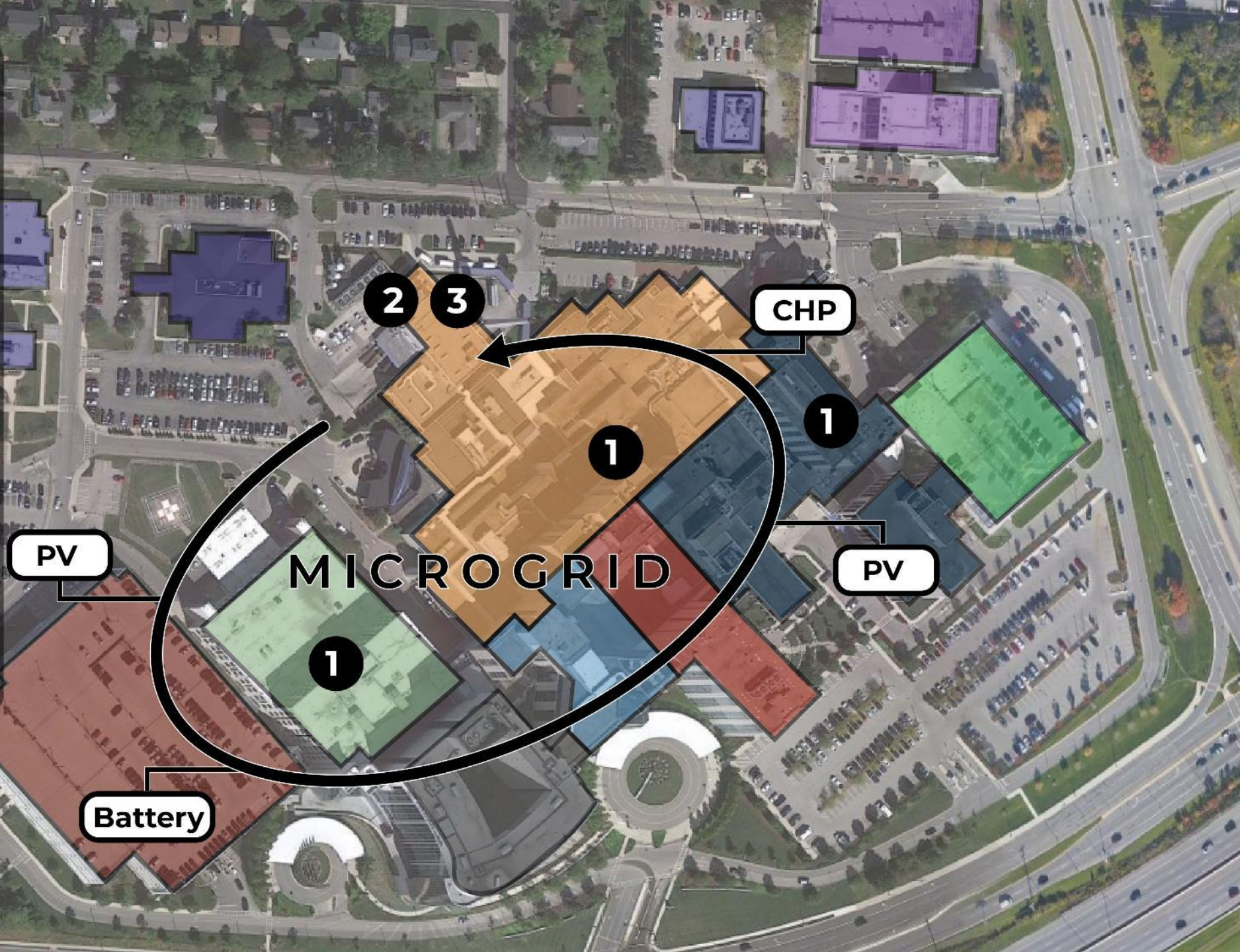


# FUTURE CAMPUS PLANNING

**1** Heat Recovery Chiller

**2** Convert from Steam to Hot Water

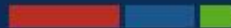
**3** Electricification - ASHP, geo







## Decarbonization in Healthcare



# A Practical Approach for the Built Environment

By Eric Vandenbroucke | Mike Zorich | Adam McMillen | Doug Sitton

Decarbonization of the built environment is rapidly gaining attention in healthcare. Many in the industry have come to recognize the significant and symbolic role that healthcare organizations, their designers, and builders, can play in reducing the carbon emissions, or greenhouse gases, introduced by the built environment of their facilities. Others are skeptical of the need to decarbonize, dubious of the impact it will have, or, understandably, overwhelmed at the effort and expense it could entail.

On a global scale, the healthcare industry accounts for a yearly average of 5 percent of the total carbon emissions of industrialized nations, according to [Environmental Research Letters](#). Despite having only 4.25 percent of the global population, the United States is responsible for 28 percent of all global emissions. With healthcare responsible for 8.5% of the nation's emissions, doing the math shows that the U.S. healthcare industry is responsible for 2.4 percent of the world's total emissions and nearly 50 percent of global healthcare emissions.

As the scientific data and environmental organizations confirm, per capita healthcare emissions in the U.S. are greater than that of any other country.

Considering the operational burden of U.S. healthcare facilities such as hospitals and clinics—24/7 operation, large consumption of supplies, exacting climate control and electricity needs, 6.6 million hospital personnel driving to and from work every day—it's understandable that the industry owns such an outsized portion of carbon emissions. By rethinking the built environment, however, healthcare—and other industries—can substantially accelerate its decarbonization goals in a path-of-least-resistance toward net-zero carbon emissions.





# Questions

---

