



DRS

DIVERGENT RESOURCE SERVICES



FROM PLANNING TO PERFORMANCE

AGILITY | INNOVATION | EXCELLENCE

CAPABILITY STATEMENT

Contact Us:

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Who We Are

Operational Support for Australia's Resource and Industrial Projects



Divergent Resource Services (DRS) DRS is a Western Australian-owned technical services provider supporting mining, resources, construction and industrial operations.

We operate as a single integrated delivery partner, aligning assets, people, systems and compliance under one engagement.

— Our services span technical writing, asset maintenance and inspection, operational readiness, environmental support and site-based field services.

This model reduces contractor interfaces, simplifies mobilisation and improves execution certainty.

Our Delivery Model

Integrated Site, Asset & Project Support

DRS is structured to deliver multiple workstreams under a single scope, mobilisation and reporting line. This model enables clients to:

- **Reduce the number of contractors on site**
- **Simplify onboarding and mobilisation**
- **Eliminate gaps between disciplines**
- **Maintain clear accountability for delivery**
- **Improve coordination across assets, people and compliance**

DRS maintains site-ready field capability to deliver inspections, maintenance and readiness support across operational and remote environments.

This enables efficient mobilisation and delivery without reliance on third-party field support and underpins DRS's role as a single delivery partner across technical, maintenance and operational scopes.

Site-Based Delivery & Support Capability

DRS maintains site-ready field capability to deliver inspections, maintenance and operational readiness support across remote and operational environments.

This enables efficient mobilisation and delivery without reliance on third-party field support, improving consistency and reducing execution risk.



Reduce the number of contractors on site



Simplify onboarding and mobilisation



Eliminate gaps between disciplines



Maintain clear accountability for delivery



Improve coordination across assets, people and compliance

Our Services

DRS provides **integrated operational support** across projects and operating assets through **six core service pillars**.

These pillars represent the critical areas where systems, documentation, compliance, assets and people must align to support safe, reliable and effective operations.

Our model enables clients to engage a **single delivery partner** across project start-up, operational readiness, asset maintenance, environmental compliance, and ongoing support.

Each pillar can be delivered independently or integrated under one engagement, depending on project scope, operational requirements and site risk profile.

Our Service Pillars



**Project &
Asset
Start-Up
Support**



**Master Data,
Technical
Writing &
Training
Resources**



**Safety,
Training &
Contractor
Readiness**



**Asset
Maintenance
& Inspection
Frameworks**



**Operational
Readiness,
Handover &
Mobilisation**



**Environmental,
Heritage &
Stakeholder
Support**



PILLAR 1

PROJECT & ASSET START-UP SUPPORT

Early decisions shape long-term asset performance, compliance and cost. We support projects and operations during early phases to ensure assets, systems and operational requirements are aligned before mobilisation.

Services

- Project start-up and early mobilisation support
- Asset sourcing, procurement support, and hire coordination
- Review of OEM documentation and vendor data
- Build specification development and verification
- Pre-mobilisation inspections and readiness checks
- Environmental due diligence advice
- Environmental constraint and opportunity assessments
- Identification, sourcing and coordination of specialised technical services



Outcome

Risks, gaps and constraints are identified early before they impact schedule, cost or compliance.



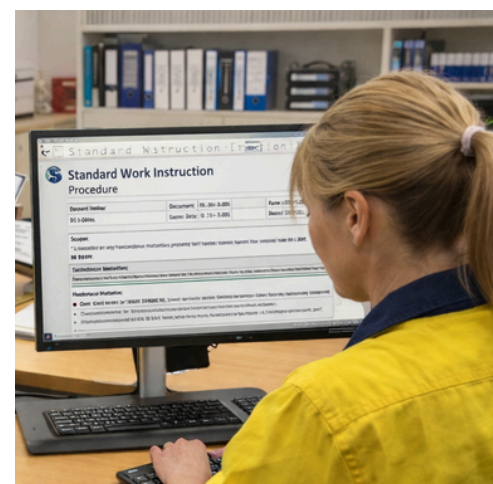
PILLAR 2

MASTER DATA, TECHNICAL WRITING & TRAINING RESOURCES

Clear, structured information underpins safe work, reliable assets and consistent operational performance. DRS develops and maintains the operational documentation and data systems that support effective site operations.

Services

- Master data uplift and asset register development
- Asset hierarchies, equipment numbering, and CMMS structures
- Technical writing (SWIs, SOPs, inspection forms, task packs)
- Safety documentation and procedures
- Training and competency materials for operators and maintainers
- Alignment of documentation with maintenance strategies and operational workflows
- Short- and long-term technical writing and master data resource support



Outcome

Operational documentation and systems that are practical, current and usable in the field.



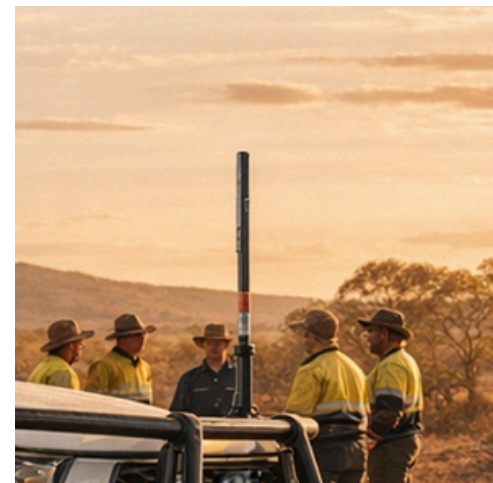
PILLAR 3

SAFETY, TRAINING & CONTRACTOR READINESS

People readiness is as critical as asset readiness. DRS supports workforce and contractor mobilisation through structured safety systems, documentation and readiness processes.

Services

- Safety and training documentation
- Contractor mobilisation and readiness packs
- Site-specific onboarding and readiness support
- Role-specific work instructions and task documentation
- Verification of contractor readiness prior to mobilisation
- Short and long-term safety and training resource support
- Sourcing and coordination of specialist safety and training services



Outcome

Reduced onboarding friction, fewer mobilisation delays and improved task consistency.



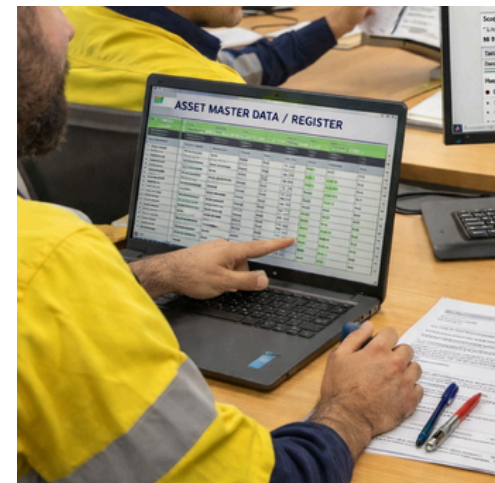
PILLAR 4

ASSET MAINTENANCE & INSPECTION FRAMEWORKS

Reliable assets depend on structured inspection and maintenance frameworks. DRS develops and supports asset maintenance systems that improve visibility, consistency and operational reliability.

Services

- Asset inspections (pre-mobilisation, on-hire, off-hire and handover)
- Development of asset inspection frameworks and regimes
- Maintenance strategy development and alignment
- Embedded maintenance and inspection support
- Condition reporting and readiness verification
- Short and long-term maintenance and inspection resource support
- Coordination and sourcing of specialised inspection and technical services



Outcome

Assets are introduced, operated and maintained with clarity, consistency and reduced operational risk.



PILLAR 5

OPERATIONAL READINESS, HANDOVER & MOBILISATION

Operational readiness is where planning and systems must translate into real-world performance. DRS supports readiness outcomes by aligning documentation, assets and operational processes prior to mobilisation or commissioning.

Services

- Operational readiness assessments
- Asset handover support
- Mobilisation planning and execution
- Documentation uplift prior to go-live
- Maintenance and operations alignment
- Field validation prior to commissioning or production
- Short and long-term operational readiness resource support



Outcome

Assets, systems and teams are prepared for safe and reliable operation from day one.



PILLAR 6

ENVIRONMENTAL, HERITAGE & STAKEHOLDER SUPPORT

Environmental and heritage requirements are integrated into project delivery and operational planning. DRS supports compliance, stakeholder engagement and regulatory processes to ensure responsible project execution.

Services

- Environmental due diligence advice
- Environmental constraint and opportunity assessments
- Ecological and heritage survey support, coordination, and reporting
- Environmental approvals (EP Act Part V, RiWI Act, Mining Act)
- Environmental compliance auditing and reporting
- Development and implementation of Environmental Management Systems
- Ground disturbance monitoring
- Traditional Owner liaison and cultural heritage support
- Stakeholder consultation and engagement for environmental matters
- Advocacy and representation to regulators and key stakeholders
- Short and long-term environmental and heritage resource support
- Sourcing and coordination of specialised environmental and heritage services



Outcome

Compliant access, informed decision-making and reduced environmental and project delivery risk.

HSEQ & Operational Assurance

| HSEQ & OPERATIONAL ASSURANCE

DRS operates within structured **HSEQ frameworks** aligned with major resource sector standards.

We deliver safe, compliant and practical outcomes through risk-based planning, clear documentation and field-validated processes designed for real operating environments.

| Industry Alignment & Compliance



Risk-Based Systems



Safe Work Practices



Operational Readiness



Compliance & Quality

| How We Deliver



Integrated Risk & Safety Management

Risk-based systems, site-aligned controls, field-validated procedures to support safe and consistent execution.



Compliance & Quality Assurance

Alignment with client and regulatory frameworks, supported by audit-ready documentation and systems.



Operational Readiness & Verification

Structured mobilisation, handover and validation processes ensure assets and teams are operationally ready from day one.



Systems & Documentation Integration

Consistent alignment between technical documentation, asset systems and operational workflows.

Experience and Client Engagement

| Industry Experience

DRS has supported operational and maintenance teams across a range of mining and heavy industry environments, including:

Mining operations

**Mobile and fixed
plant environments**

Processing facilities

**Contractor mobilisation
and operational
readiness initiatives**

**Project delivery and
asset lifecycle support**

**Maintenance and
shutdown operations**

| Our Partners



GOLD FIELDS

**HANCOCK
IRON ORE**



**MINERAL
RESOURCES**

DRS collaborates with specialist partners to deliver integrated solutions across technical, operational, environmental and asset management disciplines.



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