

Premium packaging solutions



Aluflexpack AGInvestor Presentation

Octavian Seminar, January 2021

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Premium packaging is mission critical for our clients



Functionality



Reliable and state-of-the-art
packaging solutions are crucial
to assure the required quality
and functionality of the final
product

Brand creation



Packaging is of utmost importance and critical in building and cultivating the image and identity of a brand

Premium pricing



Small part of the total material cost, but of highest importance in the production processes, allowing for premium pricing

Premium packaging for premium products



Coffee



Pharma



Stand-up Pouches









Aluflexpack at a glance



A leading player

in flexible packaging in Europe⁽¹⁾

€ 235-240m

Net sales 2020E

8

integrated production facilities across Europe

c. 13%

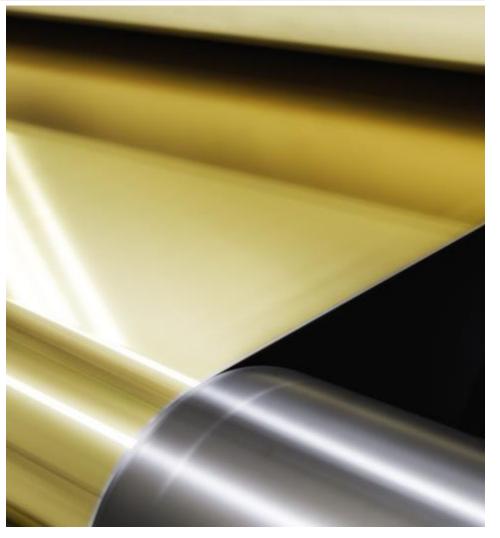
Net sales CAGR 2016-19

IPO

on SIX Swiss Exchange on 28 June 2019

15.0%

Adj. EBITDA margin H1 2020⁽²⁾



A L U FLEX PACK

Executive summary

January investor presentation

Dynamic growth	h
continues	

9M 2020 net sales increased by 14.0% to € 176.7m, of which 13.6% organic, driven by the further implementation of AFP's sustainable growth strategy.

Clear strategic path

Continued focus on development of premium solutions in fast growing end markets, expansion of technological infrastructure and leveraging of the integrated hub-satellite platform.

Major on-site expansion program

€ 65m gross investment in extension of Croatian plants over next two years securing leading position in target markets in the long term, adding up to 30,000 metric tons of conversion capacity.

Acquisition in Poland

Acquisition of 80% of a Polish flexible packaging producer closed in September 2020; easily scalable platform with additional capacities to support future growth in an attractive location.

Increase in guidance

FY 2020 guidance increased in December 2020, including net sales between € 235-240m and EBITDA before one-off items between € 36-38m.

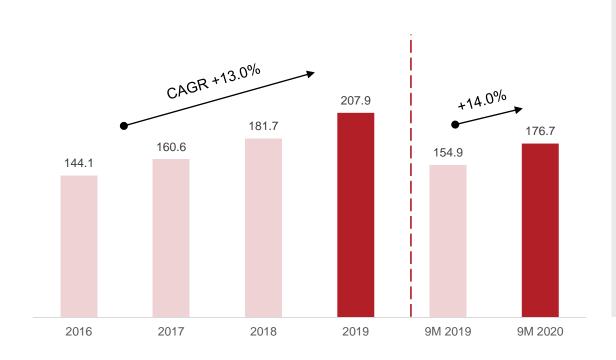
Net sales overview



Dynamic growth of 14.0% in 9M 2020 (13.6% organic)

Net sales

(in €m)



Drivers

- Focus on fast growing niches
- Stable demand for on-the-shelf food products and pharmaceuticals
- Flexible and reliable service as well as uncompromised product quality
- Stable development in stand-up pouches already running qualification processes were partly postponed due to travel restrictions and capacity bottlenecks at customer locations in connection with COVID-19

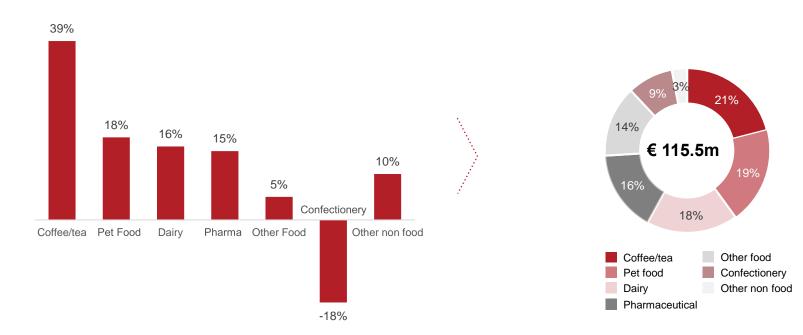
End market dynamics



Strong business development across most key end markets in H1 2020

Organic growth rates for Aluflexpack in its end markets (in %, H1 2020 yoy)

Net sales split by end markets (H1 2020)



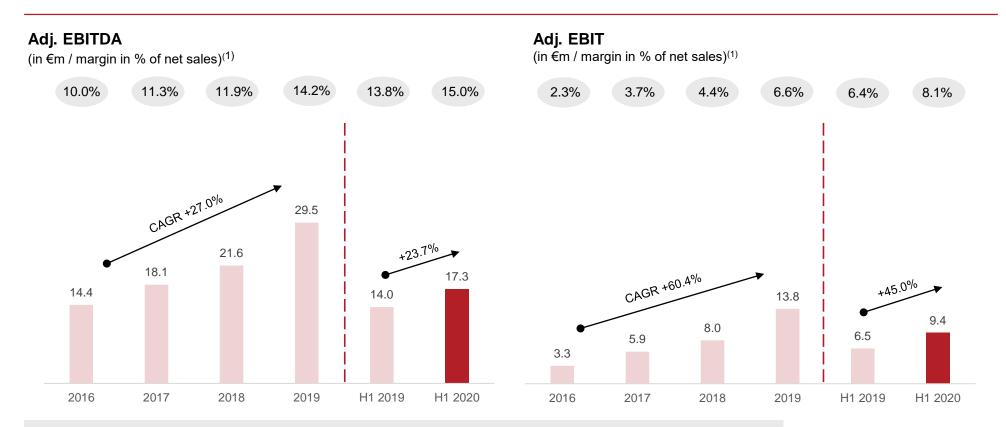
Comment on Q3

Demand for packaged human food, pharmaceutics and pet food products continued to be on a solid level in Q3. The confectionery end market exhibited a modest recovery, whereas the dynamics in the dairy end market slowed down slightly, partly due to normal seasonality.

Earnings highlights



Improvement of adj. EBITDA to € 17.3m, margin of 15.0% in H1 2020



Drivers

- Economies of scale cost positions growing slower than top line, e.g. personnel costs, energy costs
- Efficiency improvements across organisation and improved product mix
- Contribution from investments into platform in prior years

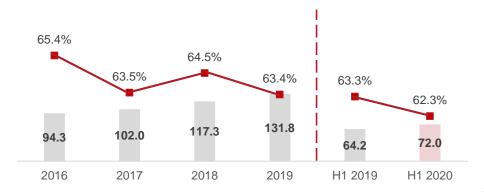
Cost management



Improvement in material costs and other operating costs margins

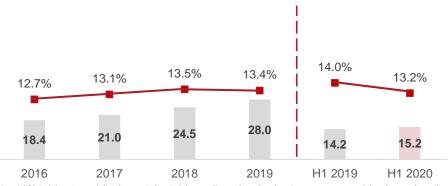
Adj. Material costs

(in €m / in % of net sales)⁽¹⁾



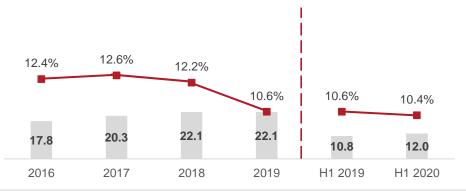
Adj. Personnel costs

(in €m / in % of net sales)⁽³⁾



Adj. Other operating costs

(in €m / in % of net sales)(2)



Comments

- In H1 2020, material costs in % of net sales improved further despite COVID-19 related temporary cost increases for certain input materials, mainly based on 1) efficiency gains, 2) benefits from further integration of our supply chain and 3) product mix improvements
- Other operating expenses in % of net sales decreased to 10.4% in H1 2020 on an adjusted level, mainly due to a lower share of energy prices and reduced travel expenses
- Personnel costs in % of net sales decreased significantly to 13.2% in H1 2020 on an adjusted level, which is a result of the rising operating leverage related to the general strong sales increase

Notes: (1) Material costs are defined as cost of materials, supplies and services less temporary personnel, less income from disposal from recycling products, less related income from insurance, less income from claims and adjusted for changes in finished and unfinished goods; (2) Adjusted for costs for listing on the stock exchange and costs in relation to the fire incident at Eliopack in June 2019; (3) Adjusted for temporary personnel costs, one-off bonus payments paid by the majority shareholder and costs for the employee phantom stock option program.

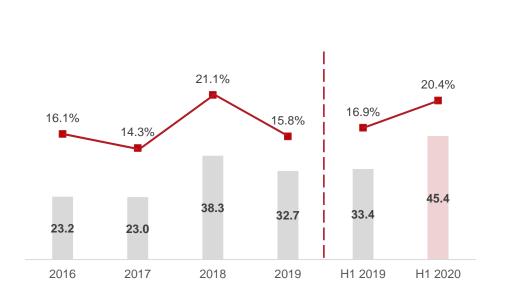
Capital management



Trade Working Capital Ratio up due COVID-19 impact and payables management

Trade Working Capital (Ratio)

(in €m / in % of net sales)(1)



Comments

- Inventories rose to € 53.8m (12/2019: € 48.7m) due to increased business activity and the strategic decision to temporarily increase the level of inventory to ensure stable supply chains and flexible service to customers in the current challenging environment
- Trade receivables increased to € 27.5m (12/2019:
 € 22.8m), mainly as a result of the additional business generated
- Total operative payables decreased to € 35.8m (12/2019:
 € 38.9m), as cash available was used to pay suppliers earlier in order to temporarily benefit from cash discounts

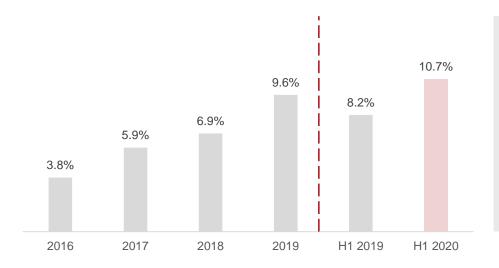
Return on capital employed



ROCE⁽¹⁾ increased to 10.7% highlighting further improvement of capital efficiency

Return on Capital Employed

(in %)⁽¹⁾



Comments

- Despite increase in capital employed as a result of the investments in recent years, return on capital employed (ROCE) increased further to 10.7% in H1 2020
- Increase in ROCE underlines value-adding effects of investments made into the platform over recent years



Strategic positioning unchanged by COVID-19

Focus on proven cornerstones of Aluflexpack's business model



Development & manufacturing of high value adding products



Focus on fast growing end markets



Deep integration of the value chain



Leverage on economies of scale/operating leverage

evelopments 91 2020 - Expansion in SUP business

- Further development of coffee capsules and blister foil business Strengthen position in coffee/tea, pet food and pharma end markets

Leverage existing lacquering, extrusion, lamination and printing capacities, acquisition in PL

Further decrease of other operating costs in % of net sales achieved

Major building blocks for accelerated growth





Major on-site expansion in Croatia



Selected capacity additions & efficiency improvements



Value accretive acquisitions

Organic growth



Bolt-on M&A



EUR 65m on-site investment program in Croatia

Foundation for attractive growth beyond 2022

Secure leading position

EUR 65m gross investment in on-site expansion in AFP's plants in Omiš and Drniš, Croatia, over next two years to secure leading position in fast growing end markets in the long term.

High-performance machinery

C. 13,000 m² of production and warehouse space to be added, including up to 30,000 mt of vertically integrated conversion and pre-treatment capacities and newest slitting technology.

Strategic benefits

Focus on fast growing high-value adding end markets, strengthening of vertical integration, enabling further innovation capabilities, comprehensive quality control and high service level.

Sustainable growth

Improved material flow, high-performance equipment and advanced level of automatisation improve efficiency going forward, and lay foundation for future sustainable growth.

>EUR 100m sales target in 2025

Production is expected to start at the end of 2022. Incremental sales target of >EUR 100m in relation to investment in 2025 with clear visibility to leverage capacities further.

Break-down of investments



High-performance equipment as backbone for future growth

- Pre-treatment capacities
- Extension of existing pre-treatment capacities by up to 30,000 metric tons

The same and the s

- Strengthening of vertical integration and innovation capabilities
- Higher influence on quality of the final product and improved contingency planning

2 Conversion capacities

- Extension of conversion capacities by up to 30,000 metric tons with high-speed state-of-the art lacquering line
- Increased flexibility in overall production setup
- In-line lamination option and improved contingency planning

- 3 Heavy-coil slitter
- Address specific technological requirements of attractive end markets
- Handling of higher-volume coils
- Slitting of plain aluminium foil

- 4 Infrastructure
- Construction of two extension to existing buildings in Omiš and Drniš on 13,000 square meters.
- Installation of fully automatised warehouse to process big coils
- Enhanced material flow through new setup

Value chain implications

Pretreatment

Conversion

Printing

Finishing

Existing Setup

Expansion

- **Production** of products for **final customers** within new setup and partly also products for **further refinement** with other steps
- Flexibility to seamlessly integrate capacities in existing setup
- · Load balancing improving overall efficiency
- Extended contingency offering for customers

End market and product considerations

Coffee/tea

Strengthen leading position in aluminium coffee capsules market

Pharma

Extend pharma caps and blister foil

Other end markets

Leverage capacities in all end markets both with new and existing customers

Expected timeline



Production / deliveries set to begin end of 2022

	Nov 2020	Announcement of on-site expansion program
	H1 2021	Start of construction work in Omiš and Drniš (Croatia)
	Q1-3 2022	Installation of machinery, commissioning, tests
	Q4 2022	Ramp-up of production lines expected in Q4 2022
	2025	Target of incremental sales of >EUR 100m related to investment
	Future	Further leveraging of conversion capacities
!		

Acquisition in Poland



...as next important step in AFP's non-organic expansion strategy

Key facts

- Signing and Closing of acquisition of 80% took place on 9
 September; consolidation in Group Financials as of 1 September
- Leading player on Polish domestic aluminium die cut lidding market for dairy products with annual sales of ca. EUR 10m
- The site is located in Western Poland near Poznan
- Long-term relationships with biggest dairy customers on Polish market
- Close to 100% sold on the Polish domestic market
- Very lean and efficient production setup and good profitability level
- Additional unused capacities
- Seller to remain as managing director and in minority position



Product overview

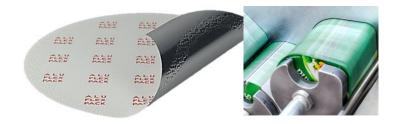
Aluminiumbased lids Main product (95%): lids based on aluminium in various shapes for yogurts, cheese and other dairy based products

PET-based lids

Used for applications that do not require highest barrier properties such as salads or pastes

IML labels

Currently in ramp-up and future niche; "IML" stands for "In-Mould Labels" - packaging and label form a whole



In-house value chain in Poland

Printing

Slitting

Die-cutting

The new member to the Group...



...in light of AFP's disciplined M&A strategy

Cornerstones of AFP's M&A strategy

Criteria of Polish acquisition



Customers

New access, cross selling potential, strengthening of position

Immediate access to top players on the Polish dairy market and crossselling potential of adjacent product categories



Operations

Supply chain integration, extension of technologic toolbox

Integration into AFP's supply chain and further leveraging of converting capacities in Croatia; Technological transfer (roll-out of existing technologies in Poland); Contingency planning



Geography

Strengthening of international and European presence

Strengthening of AFP's European presence in a strategically attractive location in proximity to Germany and Northern Europe



Products

Extension of product portfolio, strengthening in existing product markets

Stronger positioning in dairy lidding segment

Outlook



As a result of better-than-expected business development in the fourth quarter 2020, management increased its outlook in December 2020:

- Consolidated net sales are expected between € 235-240m. The previous guidance reflected the upper half of the range between € 220-230m.
- Management expects EBITDA before one-off items but including consolidation effects from the Polish acquisition closed in September 2020 at a level of € 36-38m.
 Previously, the upper half of the range between € 32-35m was expected.





Contact Investor Relations	Financial Calendar 2021			
	05.02.2021	FY 2020 Preliminary Sales Statement		
Lukas Kothbauer	19.03.2021	Publication of results for the full year ending 31 Dec 2020		
Head of Investor Relations and M&A	07.05.2021	Q1 Sales Statement		
Phone: +43 664 858 1124	10.05.2021	Annual General Meeting		
E-Mail: lukas.kothbauer@aluflexpack.com	23.08.2021	Publication of results for the half year ending 30 Jun 2020		
	05.11.2021	Q3 Sales Statement		







Further improvement of earnings in H1 2020

(in T€)	H1 2020	H1 2019	DELTA (%)
Net Sales	115,546	101,319	14.0
EBITDA	18,262	4,199	335.0
Adj. EBITDA ⁽¹⁾	17,292	13,979	23.7
Adj. EBITDA margin	15.0%	13.8%	
Adj. EBIT ⁽¹⁾	9,396	6,482	45.0
Adj. EBIT margin	8.1%	6.4%	
Financial result	-6,173	-2,226	
Result before tax	3,304	-7,284	
Result for the period	2,678	-7,953	
o/w owners of the company	2,385	-7.863	
o/w non-controlling interests	293	-90	

Comments

- Reported EBITDA at € 18.3m, slightly above adj. EBITDA, mainly as a result of further insurance income in relation to the fire incident at Aluflexpack's French plant in June 2019⁽²⁾
- Improvement in adj. EBITDA by 23.7% on the back of 1) economies of scale,
 2) stringent cost management, 3) efficiency gains, 4) product mix
- Increase in adj. EBIT to € 9.4m underlines that investments into platform are margin accretive
- Financial result decreased to € -6.2m due to negative valuation effects of outstanding raw material swaps (€ -2.1m) and FX losses (€ -2.7m)



Financial Position - overview

As of 30 June 2020

(in T€)	30 Jun 2020	31 Dec 2019	DELTA (%)	Comments
ASSETS				
Non-current assets	131,638	133,321	-1.3%	 Tangible as stable as in
o/w Property plant and equipment	103,646	102,197	1.4%	has slowed
o/w Intangible assets and goodwill	26,415	29,932	-11.7%	-
o/w Other non current assets	1,577	1,192	32.3%	Increase in
Current assets	143,957	145,069	-0.8%	62.6% und financial pr
o/w Inventories	53,751	48,721	10.3%	- Intariolal pi
o/w Trade receivables	27,473	22,830	20.3%	 Net cash p
o/w Other receivables and assets	10,342	10,695	-3.3%	balance sh
o/w Cash and cash equivalents	52,391	62,823	-16.6%	
Total assets	275,595	278,390	-1.0%	 Increase in (see next seed)
EQUITY AND LIABILITIES				
Total equity	172,422	172,188	0.1%	-
Non-current liabilities	40,229	48,189	-16.5%	-
Current liabilities	62,944	58,013	8.5%	
Total equity and liabilities	275,595	278,390	-1.0%	

- Tangible asset base almost stable as investment activity has slowed down in H1 2020
- Increase in Equity Ratio to 62.6% underlines solid financial profile
- Net cash position of € 5.6m at balance sheet date
- Increase in working capital (see next slide)



Cashflow statement - overview

Operating cashflow distorted by working capital impact

(in T€)	H1 2020	H1 2019
Cash and cash equivalents at the		
beginning of the period	62,823	18,976
Net cash used in operating activities	5,543	186
Net cash used in investing activities	-11,163	-16,990
Net cash from financing activities	-5,405	21,213
+/- effect of exchange rate fluctuations		
on cash held	593	297
Cash and cash equivalents at the end of		
the period	52,391	23,681

Comments

- Operating cash flow at € 5.5m in H1 2020. Reduced level of cash conversion can be explained by a negative cash impact from working capital in the amount of € -13.1m due to:
 - the strategic decision to temporarily increase the level of inventory to ensure stable supply chains and flexible service to customers in the current challenging environment, as well as an increase in business activity
 - payables management, as available cash was used to pay suppliers early in order to temporarily benefit from cash discounts
- Investments of € 11.2m mainly into additional printing and finishing capacities in Aluflexpack's focus end markets
- Net cash flows from financing activities amounted to € -5.4m reflecting mainly repayments of financial and lease liabilities

Invested platform to support future growth



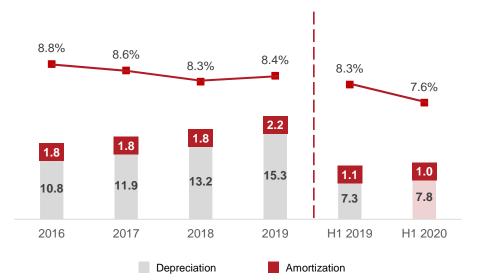
Capex and depreciation lower compared to prior year⁽¹⁾

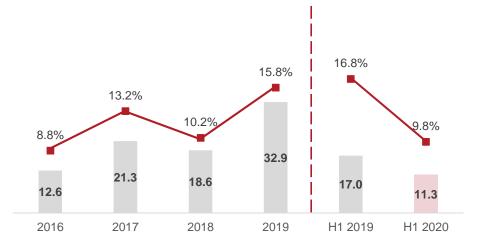
Depreciation and amortisation

(in €m / in % of net sales)

Capital expenditures

(in €m / in % of net sales)







COVID-19 Update

Taking care of our people, customers and operations

Protecting our employees, partners and stakeholders (excerpt)

- Provision of hygiene and protective materials for all employees
- Strict hygiene guidelines met with high compliance among employees
- Temperature checks at gates
- Travel restrictions
- Home office rolled out except for activities that require on-site presence
- Assistance for employees in need
- Securing supply of packaging for food and pharmaceutical products for end consumers

Ensuring business continuity

- Robust end market demand as at-home consumption of food and beverages was at a solid level
- Agile organisation and existing contingencies enabled high flexibility in production as customers revised plans
- No material interruption in the supply chain
- Close coordination with suppliers, transportation companies and customers to secure flow of goods
- AFP employees were motivated and managed all challenges in relation to COVID-19

FLEX

The advantages of flexible packaging...

...help to save resources and use them in a sustainable way

Less food waste



Recyclable



Space efficiency



Flexible packaging offers many ways to significantly reduce food waste, such as serving as barrier, reclose-ability, high product to pack ratio, simple and single portioning, etc.

E.g. aluminium is fully recyclable without any loss of quality, thus strongly decreasing the amount of primary aluminium and energy required by the industry

The reduced amount of materials used in flexible foil packaging leads to more space efficiency during storage and transportation, thus enabling further energy savings

Flexible packaging in a sustainable world



Flexible packaging helps save resources and use them in a sustainable way



Material/ resource efficiency



High product-topack-ratio



Lightweight/ source reduction



Shelf life extension



Transportation benefits



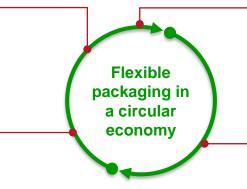
Reduction of waste to landfill

Energy savings

The use of flexible packaging saves energy during both storage and transportation

Small part of carbon footprint

Flexible packaging makes for only a small part of the carbon footprint of the food product, on average <10%, but has major implications on the amount of food waste, one of the key environmental problems



Recyclability

Aluminium can be recycled indefinitely without loss of quality. By using aluminium scrap to produce "new Aluminium" (food grade), the amount of energy used can be reduced to 5%. Non-aluminium layers can also be recycled

Resource efficiency

Flexible packaging accounts for only 10% (weight) of all packaging used for food in Europe, but packs more than 40% (units)

Reduction of food waste

Flexible packaging significantly helps reduce food waste through...

- ... customizable portioning
- ... the use of sophisticated barrier technology prolonging the shelf life of products

Aluminium plays a key role as it is fully recyclable, its processing properties enable effective single portion packaging and its barrier properties make it a reliable barrier against oxygen, moisture and light.

Environmental case study⁽¹⁾

Benefits of stand-up flexible pouch vs. steel can and HDPE canister

- GHG emissions (kg-CO2 equiv.): steel can +683%, HDPE canister +376%
- Water consumption (liters): steel can +1605%, HDPE canister +213%
- Fossil Fuel consumption (MJ-Equiv.): steel can +453%, HDPE canister +518%

Continuos refinement of existing and development of new packaging materials and forms

- Aluflexpack is an active member of leading industry associations such as the Flexible Packing Association (FPA), the Aluminium Stewardship Initiative (ASI), CEFLEX and the European Aluminium Foil
 Association (EAFA)
- With its partners and customers and through these initiatives, Aluflexpack is actively addressing key business and environmental challenges to further improve the sustainability of aluminium-based flexible packaging and flexible packaging in general and is, as it successfully did in the past also, contributing to and driving the development of flexible packaging materials and products



Strong position in our growth markets

Competitive landscape by market and packaging end product

Key				e/ Tea			Pharma				Pet Food				
players (selected)	Plastic capsules (injection molding)	Al capsules deep drawing	Al capsule foil manufacturing	Al lidding foil manufacturing	Multilayered foils	Pouches (foil, forming)	Blister lidding (lacquering / printing)	Cold form	Sachets	Pouches (foil, forming)	Containers (foil, forming)	Lids lacq., extrusion, die cutting	Multilayered foils	Pouches (foil, forming)	
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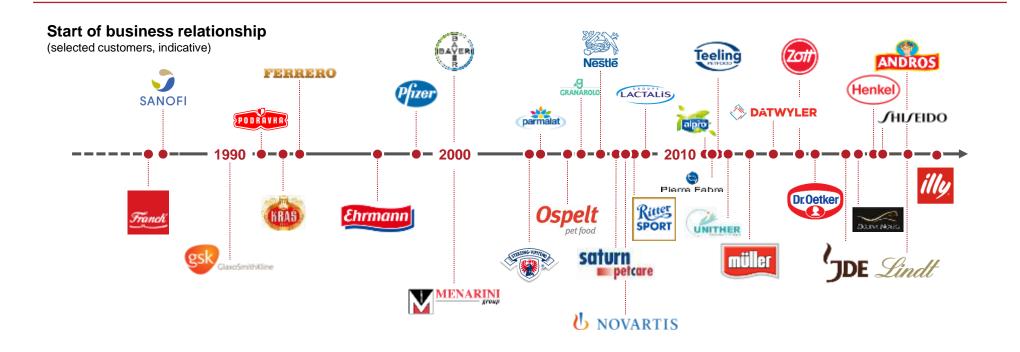
Coverage of production process / presence in market:

none to high production depth / market presence

A L U FLEX PACK

Long-lasting relations with leading companies...

...across all relevant end markets











AFP has long-standing relations with more than 600 customers, with most of blue chip customers for over 10 years



Our sophisticated packaging solutions...

...meet the needs of most demanding customers













Our deep and highly integrated value chain results in...



...leading service levels, high quality standards and innovations & development

Full end-to-end control

Service

treatment

Converting

Printing

Finishing



- Product development
- Design
- Pre-press
- SCM
- Logistics



Pre-

- De-greasing
- Chromatisation / Circonisation



- (Extrusion-) coating
- Lacquering
- (Extrusion-) **lamination**



- Rotogravure
- **Flexographic**
- Digital



- Slitting
- Die cutting
- Deep drawing
- **Embossing**
- Forming
- Spout and zip insertion
- Lasering







Quality



I&D







Development competence



Integrated and scalable platform

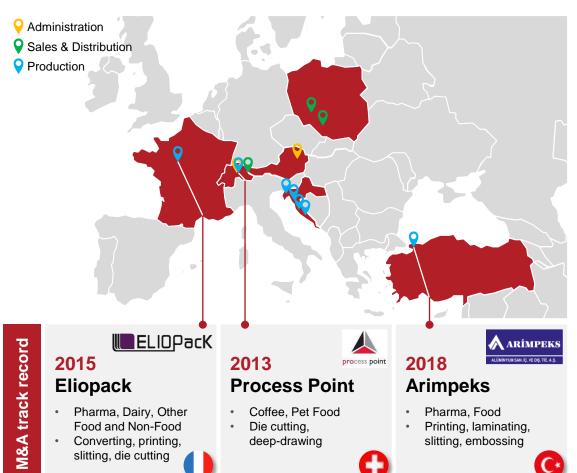


Very high quality and service levels

Scalable platform across Europe



Increasing production footprint combined with technologically advanced facilities





- Technologically advanced & efficient production facilities
- ✓ High degree of process digitalisation & automation
- ✓ Profound in-house machinery know-how



Highly synergetic set-up along the value chain

Overview current production sites

Facility	Products	Pre-treatment	Converting	Pr	rinting	Finishing
Drniš	Lacquered & printed aluminium Coextruded multi-layered foils Semi-finished products					
Einsiedeln	Lids made from coated and extruded aluminium Containers made from coated (and laminated) aluminium					
Gebze	Blister foil Cold form Lidding foils					
_a Ferté-Bernard	Lids Blister foil Lidding foils Multi-layered foils					
Omiš	Lacquered & laminated aluminium foil No retortable and retortable containers Lids					
Umag	Wrapping paper Lacquered & printed aluminium Multi-layered foils Mono-films Pouches					
Zadar	Blister foils Lidding foils Lids					

Source(s): Company information

Product case study: Capsules



Developed to fulfil very high design and functionality demands

Printing

Very complex printing designed to achieve clear image after deep drawing process / capsule elongation

Lacquering

AFP is able to lacquer most complex and customer-appealing designs



Embossing

Logo is highlighted by precision embossing and exactly centred in the middle of the lid providing premium appeal

Deep Drawing

High quality and functionality of the capsule are ensured by specific form of the container – both body and rim

Right base materials

Right alloys and delivery forms lead to efficient processing, performance during brewing and taste of coffee





Very high quality to preserve coffee and provide intensive and desired brewing and taste experience



Excellent design as result of sophisticated development and production

Product case study: Stand-up Pouches (SUPs)



Aluflexpack's service capabilities lead to strong customer relationship

Printing

Very high quality printing up to 12 colours, matte or glossy effects, in register

Very high quality colours tested to fulfil all requirements even for retort products

Forming

Specially designed bottom shape to ensure easier filling at the customer machines, ensure best possible content distribution and provide savings in transportation and more products on same space at the point-of-sales (POS)



Forming

Variety of different spout types can be inserted into the pouch depending on the product and customer demands

Forming

Sealing is done using multiple strokes in the same position to enable best possible sealing strength – very important in retort





Customizable to meet very high demands, both functional and business



Excellent design as result of sophisticated development and production

A L U FLEX PACK

Income statement

(in T€)	H1 2020	H1 2019
Gross Sales	118,172	102,729
Sales deductions	-2,626	-1,410
Net Sales	115,546	101,319
Change in finished and unfinished goods	2,923	387
Other operating income	5,146	7,463
Cost of materials, supplies and services	-77,357	-69,890
Personnel expenses	-15,139	-21,729
Other operating expenses	-12,857	-13,351
EBITDA	18,262	4,199
Depreciation and amortisation	-8,786	-9,257
Operating Profit	9,476	-5,058
Interest income	94	25
Interest expenses	-1,146	-2,481
Other financial income	0	939
Other financial expenses	-5,121	-709
Financial result	-6,173	-2,226
Result before tax	3,304	-7,284
Tax expense/benefit	-626	-669
Result for the period	2,678	-7,953
Thereof attributable to:		
Owners of the company	2,385	-7,863
Non controlling interests	293	-90



Balance Sheet – Assets

(in T€)	30 Jun 2020	31 Dec 2019
ASSETS		
Intangible assets and goodwill	26,415	29,932
Property, plant and equipment	103,646	102,197
Other receivables and assets	115	154
Deferred tax assets	1,462	1,038
Non-current assets	131,638	133,321
Inventories	53,751	48,721
Trade receivables	27,473	22,830
Other receivables and assets	10,342	10,695
Cash and cash equivalents	52,391	62,823
Current assets	143,957	145,069
TOTAL ASSETS	275,595	278,390



Balance Sheet – Equity and Liabilities

(in T€)	30 Jun 2020	31 Dec 2019
Capital stock	15,553	15,553
Capital reserves	135,887	135,887
Retained earnings	19,743	19,802
Equity attributable to owners of the Company	171,182	171,242
Non controlling interests	1,239	946
Total equity	172,422	172,188
Bank loans and borrowings	20,733	22,916
Other financial liabilities	13,356	18,377
Deferred tax liabilities	3,960	4,536
Employee benefits	1,762	1,715
Other liabilities	418	645
Non-current liabilities	40,229	48,189
Bank loans and borrowings	5,930	6,080
Other financial liabilities	6,770	3,392
Current tax liabilities	1,926	1,288
Provisions	244	117
Employee benefits	1,605	1,453
Trade payables and advances received from customers	35,809	38,881
Accruals	3,958	2,765
Other liabilities	6,702	4,037
Current liabilities	62,944	58,013
TOTAL LIABILITIES TOTAL EQUITY AND LIABILITIES	103,173 275,595	106,202 278,390

A L U FLEX PACK

Cash flow statement

(in T€)	H1 2020	H1 2019
Income/Loss before tax	3,304	-7,284
+/- Financial results excluding other financial income/expense	1,052	2,456
+/- Other non-cash expenses and income	1,595	-931
+ Depreciation and amortisation	8,786	9,257
-/+ increase and decrease in inventories	-5,842	1,705
-/+ Increase and decrease in current trade receivables	-5,371	79
-/+ Increase and decrease in other assets	274	-5,040
+/- Increase and decrease in trade payables	-1,909	631
+/- Increase and decrease in accruals	1,228	1,566
+/- Increase and decrease in other payables	2,533	-1,750
+/- Increase and decrease in provisions	124	161
+/- Increase and decrease in liabilities for employee benefits	290	353
-/+ Income taxes paid	-522	-1,017
Net cash from operating activities	5,543	186
- Payments made for purchases of PPE and intangible assets	-11,257	-17,015
+ Interest received	94	25
Net cash used in investing activities	-11,163	-16,990
+ Proceeds from the issue of ordinary shares	0	16,564
+ Contribution in kind	0	8,123
- Payments of lease liabilities	-2,041	-1,752
+ Issuances of financial liabilities (3rd parties)	205	5,255
- Repayments of financial liabilities (3rd parties)	-2,714	-3,655
- Repayments of financial liabilities (MTC group companies)	0	-2,290
- Interest paid	-855	-1,032
Net cash from financing activities	-5,405	21,213



Overview of earnings adjustments

ADJUSTMENTS ON EBITDA LEVEL (in T€)	H1 2020	H1 2019
EBITDA - IFRS reported	18,262	4,199
Expenses in relation to fire incident ¹	895	2,505
Income in relation to fire incident ²	-2,045	-3,308
Cost for employee phantom stock option program	180	0
Transaction costs of the initial public offering and other related expenses	0	2,596
Voluntary one off bonus payment by majority shareholder	0	7,987
EBITDA - adjusted	17,292	13,979

ADJUSTMENTS ON EBIT LEVEL (in T€)	H1 2020	H1 2019
EBIT (Operating Profit) - IFRS reported	9,476	-5,058
Expenses in relation to fire incident ¹	895	2,505
Income in relation to fire incident ²	-2,045	-3,308
Cost for employee phantom stock option program	180	0
Transaction costs of the initial public offering and other related expenses	0	2,596
Voluntary one off bonus payment by majority shareholder	0	7,987
Acquisition related amortizations	891	957
Impairment in relation to fire incident ³	0	803
EBIT - adjusted	9,396	6,482