Red teaming

BANG! Business Continuity

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About us

▸ Risk management, business continuity and crisis response

▸ Comprehensive, tailored services to provide:

   ○ Before: Planning – Analysis & Risk Management
   ○ During: Response - Crisis/Incident Management
   ○ After: Recovery - Return to the new reality: analysis and support

▸ Experience in helping government, commercial and non-profit clients in regional, national and international operations

   ○ Structure
   ○ Process
   ○ Skills
   ○ Communication.

Red teaming

▸ Military war-gaming planning tool

▸ Blue team (friend) vs. Red Team (foe)

▸ Process to challenge and prove plans

▸ Objective identified, plan devised

▸ Red team:

- Examine plan
- Identify points of failure/weakness
- Counter-tactics

▸ Planners:

- Revise, Red team repeat, revise etc

▸ Objective:

- Reduce risk/ Secure outcome

▸ Implement plan.

Managing Risk, Building Resilience

Red teaming & business continuity

▶ Two purposes

▶ 1. Same context as military origins (check existing plan for POFs)
   Should involve:

- Planners (people who wrote the plan)
- Response team members
- Anyone with required technical expertise or interest

▶ 2. Engagement tool

- Scenario for an identified risk/threat
- Representatives from different departments
- Work through the scenario
- What you would be doing? Who would you be talking to? What needs to happen?
- What do you need to know to respond effectively?

Red teaming conclusion

▸ Direct Benefits:

  ○ Demonstrates gaps and defines 'need'

  ○ Creates awareness

  ○ Involves key stakeholders in the process (budget-holders, responders, wider staff)

  ○ Identifies threats, risks and points of failure

  ○ Identifies strategic and operational priorities

  ○ Demonstrates organistion/agency interdependencies

  ○ The only cost is time (and not very much time!)

▸ Wider benefits:

  ○ Team building

  ○ Better appreciation of other departments' priorities

  ○ Breaks down silo working.

Managing Risk, Building Resilience

Questions?

Managing Risk, Building Resilience