AGENDA

Finance & Insurance Committee Monday, July 12, 2021 Committee Meeting – 5:30 P.M. 218 N. Michigan Ave, Shelby, MI 49455



Agenda Topics:

- 1. Call to Order:
- 2. Roll Call:
- 3. Pledge of Allegiance:
- 4. Review minutes of the previous meetings:
 - a. June 3, 2021
- 5. Additions to Agenda:
- 6. Public Participation (Public Comment Process on back of agenda):
- 7. Old Business:
- 8. New Business:
 - a. 2021 Fiscal Year Audit Eric P. VanDop, CPA

9. Adjournment:

AR-Action Requested D-Discussion Item

D

VILLAGE OF SHELBY FINANCE & INSURANCE COMMITTEE MEETING Thursday, June 3, 2021 COMMITTEE PROCEEDINGS



1. CALL TO ORDER: The Finance and Insurance Committee meeting was called to order at 12:30 P.M. by Committee Chair Steve Crothers.

2. ROLL CALL:

Answering the roll call: Steve Crothers, Paul Inglis, and Bill Harris.

Staff present: Village Administrator Brady Selner and Village Clerk/Treasurer Crystal Budde.

3. PLEDGE OF ALLEGIANCE: All stood for the Pledge.

4. MINUTES:

a.) February 9, 2021

Paul Inglis moved to approve the Finance and Insurance Committee Meeting minutes of February 9, 2021 as prepared.

Seconded by: Bill Harris.

Voice Vote: All in favor.

Motion Carried.

b.) February 15, 2021

Paul Inglis moved to approve the Finance and Insurance Committee Meeting minutes of February 15, 2021 as corrected.

Seconded by: Bill Harris.

Voice Vote: All in favor.

Motion Carried.

- **5. ADDITONS TO AGENDA:** No additions to the agenda.
- 6. CITIZEN PARTICIPATION: No Citizen Participation.

7. OLD BUSINESS:

8. NEW BUSINESS:

a.) First Quarter Budget Status/Amendments

The Village is three months into Fiscal Year 2021/2022. The objective of this practice will be to ensure

the Village has remained on budget and to adjust the budget if necessary. Some of the major budget items to note for the first quarter include:

- 1. Revenue increase in the Sewer and Water Funds from connection fees and ROW permits from the Shelby Trails development.
- 2. Revenue increase in General Fund from the sale of the DPW Truck #2 and Police Cruiser.
- 3. Amendment to the Getty Park expense (and General Fund Reserve Transfer) due to the delay in the project agreement.
- 4. Amendment to Local Streets Contractual Services (and Local Streets Fund Reserve Transfer) due to delaying the MDOT Category B Grant until next fiscal year. The Sewer Fund requires additional amendments, but VA Selner is waiting until the second quarter to make the changes in order to review the 2020/21 audit and to determine if the Village receives the CDBG WRI grant.

Bill Harris moved to recommend that the Village Council adopt the Fiscal Year 2021/2022 budget amendments as presented.

Seconded by: Paul Inglis.

Voice Vote: All in favor.

Motion Carried.

b.) Health Insurance Policy Renewal

The Village of Shelby's Health Insurance Policy is up for renewal. The new policy term begins August 1, 2021. There was a 6.08% increase in the Priority HMO Gold 1000 Plan and a 5.77% increase in the Priority HSA POS 2300/0% plan. VA Selner is recommending changing from the Priority HSA POS 2300/0% to the Priority HSA HMO 2300/0%. This will provide the Village an 8.70% savings. Overall, the Village will see a \$14,539.80 increase in the 2021/22 health insurance premiums. This increase is due to one additional employee opting into family coverage under the Village's health insurance plan and a slight increase in the monthly premium for the Priority HMO Gold 1000 Plan.

Paul Inglis moved to recommend that the Village Council renew the Priority Health Insurance Priority HMO Gold 1000 Plan and Priority HSA HMO 2300/0% Plan for a Policy Term beginning August 1, 2021 and ending July 31, 2022.

Seconded by: Bill Harris.

Voice Vote: All in favor.

Motion Carried.

9. ADJOURNMENT: Bill Harris moved to adjourn the meeting at 12:55 P.M.

Seconded by: Paul Inglis.

Voice Vote: All in favor.

Motion Carried.

Committee minutes are not official until approved at the next Committee meeting.		Approved
Minutes Respectfully Submitted by Crystal Budde, Village Clerk Date of the Company of the Compa	te	



Finance and Insurance Committee Item Cover Page

Meeting Date: July 12, 2021

Agenda Item: 2021 Fiscal Year Audit

Budget Impact: None

Staff Contact: Brady Selner, Village Administrator

Background:

The 2021 Village of Shelby audit has been completed. Eric VanDop, CPA from Brickley DeLong, will attend the Finance and Insurance meeting and the Village Council meeting to provide a report of the audit. The Finance Committee will receive an in-depth report at 5:30pm and full Village Council will receive a summarized report at the regularly scheduled meeting.

Supporting Documents:

2021 Fiscal Year Audit

Village of Shelby Oceana County, Michigan

REPORT ON FINANCIAL STATEMENTS (with required supplementary information)

February 28, 2021



Village of Shelby LIST OF ELECTED AND APPOINTED OFFICIALS

February 28, 2021

ELECTED OFFICIALS

Paul Inglis	Village President				
Steve Crothers	Council Member				
Bill Harris	Council Member				
Damian Omness	Council Member				
John Sutton	Council Member				
Bill Glover	Council Member				
Dan Zaverl	Council Member				
APPOINTED OFFICIALS					
Brady Selner	Village Administrator				
Crystal Budde					
Kelly Omness	Clerical Assistant				
Emily StuhldreherCommunity	Development Fellow				
DEPARTMENT HEADS					
Steve Waltz	D 11 C1 1 0				
	Police Chief				

Village of Shelby

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INDEPENDENT AUDITOR'S REPORT

Village Council Village of Shelby Shelby, Michigan

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Village of Shelby, Michigan as of and for the year ended February 28, 2021, and the related notes to the financial statements, which collectively comprise the Village's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

BRICKLEY DELONG

Village Council Village of Shelby Page 2

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Village of Shelby, Michigan, as of February 28, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3 through 11 and 35 through 37 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

Brukley Vertonog, P.C.

In accordance with *Government Auditing Standards* we have also issued our report dated June 18, 2021, on our consideration of the Village of Shelby, Michigan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Village of Shelby, Michigan's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Village of Shelby, Michigan's internal control over financial reporting and compliance.

Hart, Michigan June 18, 2021

As management of the Village of Shelby (Village), we present to the readers of the Village's financial statements this overview and analysis of the financial activities of the Village for the fiscal year ended February 28, 2021. We encourage you to consider the information presented in these financial statements along with the additional information that has been furnished in this letter.

FINANCIAL HIGHLIGHTS

- Total net position of all governmental activities increased by \$131,873.
- > The General Fund fund balance increased by \$49,463.
- Total net position in the Sewer Fund decreased by \$40,261.
- Total net position in the Water Fund increased by \$25,598.

OVERVIEW OF THE FINANCIAL STATEMENTS

The discussion and analysis is intended to serve as an introduction to the Village's basic financial statements. The basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the Village's finances. These statements are similar to those of a private sector business.

The Statement of Net Position presents information on all of the Village's assets/deferred outflows of resources and liabilities/deferred inflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Village is improving or deteriorating.

The Statement of Activities presents information showing how the Village's net position changed during the fiscal year. All changes in net position are reported when the event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods.

Both of the government-wide financial statements mentioned above distinguish functions of the Village that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are designed to recover all or a significant part of their costs through user fees and charges for services (business type activities). The governmental activities of the Village include general government, public safety, public works, community and economic development, and culture and recreation activities. The business-type activities of the Village include water and sewer services.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Village, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Village can be divided into two categories-governmental funds and proprietary funds.

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. This information may be useful in evaluating a governmental entity's short-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's short-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison.

The Village maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for all four funds as they are all considered major funds.

Proprietary Funds. The Village has two enterprise proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Village uses enterprise funds to account for its water distribution and sewer operations.

Enterprise funds provide the same type of information as the government-wide financial statements, only in more detail. The enterprise funds financial statements provide separate information for the Water and Sewer funds, both of which are major funds.

Notes to Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The reader is encouraged to include the reading of this section in any attempt to analyze and understand these statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Village's budgetary information as it relates to the actual expenditures for the General Fund, Major Streets Fund and Local Streets Fund.

Government-wide Financial Analysis

The first table presented below is a summary of the government-wide statement of net position for the Village. As stated earlier, the net position may be used as an indicator of a government's financial health. As of February 28, 2021, the Village's net position from governmental activities totaled \$5,518,285 and \$3,821,659 from business-type activities, creating a total government-wide net position total of \$9,339,944.

In examining the composition of net position, the reader should note that governmental activities includes net position that is invested in capital assets, net of related debt (i.e., streets, buildings, land, vehicles, equipment, etc.). These assets are used to provide services to the Village's residents, and they are not available to pay salaries, operational expenses or fund capital projects. Certain other governmental net position is shown as restricted, meaning that it is subject to external restrictions on how it may be used. The unrestricted net position for governmental activities actually depicts a balance of \$1,028,417. This represents the amount of discretionary resources that can be used for general governmental operations.

For governmental activities, current assets increased due, in part, to the purchase of a Ford F-250 with a plow and Ford Police Interceptor paid with available resources. However, capital assets decreased as scheduled depreciation exceeded capital additions.

The business-type activities show a total of \$3,821,659 in net position and \$487,498 in unrestricted net position. The Sewer Fund and Water Fund unrestricted net position are \$67,968 and \$424,860, respectively.

For business-type activities, current assets decreased due to water tower improvements paid with available resources. Noncurrent liabilities decreased due to scheduled debt service.

Net Position

	Govern	ımental	Busine	ess-type					
	Acti	vities	Acti	vities	To	otal			
	2021	2020	2021	2020	2021	2020			
Current assets and									
other assets	\$ 2,822,420	\$ 2,544,885	\$ 1,364,281	\$ 1,471,307	\$ 4,186,701	\$ 4,016,192			
Capital assets	2,772,920	2,938,333	5,221,447	5,249,593	7,994,367	8,187,926			
Total assets	5,595,340	5,483,218	6,585,728	6,720,900	12,181,068	12,204,118			
Current liabilities	68,970	81,755	210,069	187,791	279,039	269,546			
Noncurrent liabilities	8,085	15,051	2,554,000	2,689,000	2,562,085	2,704,051			
Total liabilities	77,055	96,806	2,764,069	2,876,791	2,841,124	2,973,597			
Net position									
Net investment in									
capital assets	2,772,920	2,938,333	2,532,447	2,432,593	5,305,367	5,370,926			
Restricted	1,716,948	1,419,908	801,714	754,799	2,518,662	2,174,707			
Unrestricted	1,028,417	1,028,171	487,498	656,717	1,515,915	1,684,888			
Total net position	\$ 5,518,285	\$ 5,386,412	\$ 3,821,659	\$ 3,844,109	\$ 9,339,944	\$ 9,230,521			

Governmental Activities

Net position of governmental activities increased by \$131,873 (2.4%) during the 2021 fiscal year. Capital grants decreased due to a donation of land in the prior year. General government expenses decreased due to building maintenance in the prior year. Public safety expenses increased as the department was short-staffed for a portion of the prior year. Public works expenses decreased as more time and effort was spent in other funds and departments this year. The following table shows these results.

Business-type Activities

At the end of the fiscal year, the net position for business-type activities decreased by \$22,450 (.6%). Revenues and expenses were relatively comparable to the prior year. The following table shows these results.

Change in Net Position

	Govern	ımental	Busine	ss-type		
	Acti	vities	Activ	vities	To	tal
	2021	2020	2021	2020	2021	2020
Revenues:						
Program revenues						
Charges for services	\$ 29,019	\$ 29,333	\$ 658,826	\$ 643,211	\$ 687,845	\$ 672,544
Operating grants	373,776	356,171	-	-	373,776	356,171
Capital grants	-	24,300	-	-	-	24,300
General revenues						
Property taxes	445,456	434,694	-	-	445,456	434,694
Grants and contributions						
not restricted	245,364	259,660	-	-	245,364	259,660
Unrestricted investment						
earnings	7,921	12,496	4,594	16,179	12,515	28,675
Gain on sale of capital						
assets	6,481	-	-	-	6,481	-
Miscellaneous	16,916	4,928	52,256	50,956	69,172	55,884
Total revenues	1,124,933	1,121,582	715,676	710,346	1,840,609	1,831,928
Expenses:						
General government	160,015	184,272	-	-	160,015	184,272
Public safety	269,778	212,542	-	-	269,778	212,542
Public works	503,761	561,372	-	-	503,761	561,372
Community and						
economic development	6,394	8,494	-	-	6,394	8,494
Culture and recreation	53,112	51,577	-	-	53,112	51,577
Interest on long-term debt	-	1,775	-	-	-	1,775
Sewer	-	-	444,667	443,153	444,667	443,153
Water	-	-	293,459	291,913	293,459	291,913
Total expenses	993,060	1,020,032	738,126	735,066	1,731,186	1,755,098
Change in net position	131,873	101,550	(22,450)	(24,720)	109,423	76,830
Net position - Beginning	5,386,412	5,284,862	3,844,109	3,868,829	9,230,521	9,153,691
Net position - Ending	\$ 5,518,285	\$ 5,386,412	\$ 3,821,659	\$ 3,844,109	\$ 9,339,944	\$ 9,230,521

Financial Analysis of the Government's Funds

As stated earlier in this discussion and analysis, the Village uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the Village's governmental funds is to provide information on near-term inflows, outflows, and balances in spendable resources. Such information is useful in assessing the Village's financing requirements. In particular, unassigned fund balances or the lack thereof, may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the 2021 fiscal year, the Village governmental funds reported a combined unassigned fund balance of \$467,447, all of which is in the General Fund. The remainder of the fund balance is nonspendable as it has already been spent on prepaid items for the following year or is restricted for streets and highways or debt service or assigned for the subsequent year's budget.

The General Fund is the chief operating fund of the Village. The General Fund ended the year with a fund balance of \$588,306, an increase of \$49,463 from the prior fiscal year. The health of the General fund may be measured by the ratio of unassigned fund balance to annual expenditures and transfers. Unassigned fund balance represents 79% of the General Fund's expenditures and transfers (89% in the prior year).

Proprietary Funds. The Village's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Net position of the Sewer Fund decreased by \$40,261 and increased by \$25,598 in the Water Fund.

General Fund Budget

At various times throughout any budget year, budget amendments are needed to reflect changing financial conditions and changes to financial policy.

The most significant budget amendments made during the year were:

- ➤ The budget for property taxes was amended from \$294,000 to \$331,223 to reflect a change in the millage rate.
- ➤ The budget for intergovernmental revenues State was amended from \$236,467 to \$246,499, as State PPT reimbursements were not originally budgeted.
- ➤ The budget for public safety expenditures was amended from \$245,492 to \$283,709 as the original budget was based on the prior year when the police department was short-staffed.
- ➤ The budget for capital outlay expenditures was amended from \$5,700 to \$32,130 due to the purchase of land and HVAC improvements.

General Fund Budget—Continued

The following comments summarize the major variations from the final budget to actual revenues and expenditures.

- ➤ Intergovernmental revenues Federal were over budget by \$21,651 as the Village did not budget for various COVID-19 grants received during the year.
- ➤ Police department expenditures were under budget by \$15,043 as actual costs were slightly less than expected, particularly for personnel costs.
- ➤ Parks expenditures were under budget by \$14,844 as no significant projects were performed due to COVID-19.

Capital Assets

The Village's investment in capital assets for its governmental and business-type activities as of February 28, 2021 totaled \$7,994,367 (net of accumulated depreciation). This investment in capital assets includes land, buildings, infrastructure, improvements, machinery, equipment, plants and vehicles.

Major capital asset events during the current fiscal year included the following:

- ➤ HVAC improvements for \$8,896.
- > 2021 Ford F250 for \$28,934.
- ➤ BOSS snow plow for \$6,716.
- ➤ 2021 Ford Police Interceptor for \$46,851.
- > Land for \$19,156.
- Water tower restoration and improvements for \$136,975.

Capital Assets (Net of Accumulated Depreciation)

	Govern	ment	tal	Busine	ess-ty	pe					
	Activ	vities		 Activities				Total			
	2021		2020	2021		2020		2021		2020	
Land	\$ 199,649	\$	188,412	\$ 267,473	\$	267,473	\$	467,122	\$	455,885	
Buildings and improvements	160,478		161,303	-		-		160,478		161,303	
Infrastructure	2,189,429		2,408,972	-		-		2,189,429		2,408,972	
Plant and systems	-		-	4,953,974		4,982,120		4,953,974		4,982,120	
Vehicles and equipment	223,364		179,646	-		-		223,364		179,646	
Total	\$ 2,772,920	\$	2,938,333	\$ 5,221,447	\$	5,249,593	\$	7,994,367	\$	8,187,926	

Additional information on the Village's capital assets can be found in Note D of the "Notes to the Financial Statements" of this report.

Long-term Liabilities

At the end of the 2021 fiscal year, the Village had total outstanding debt of \$2,699,835 consisting of revenue bonds and compensated absences. Revenue bonds represent \$2,689,000 of the Village's outstanding debt as shown in the table below. The payment of this debt service is anticipated through the revenues generated from the water and sewer services in the enterprise funds.

Outstanding Debt

	Govern	ıment	al		Busine	ss-type					
	Acti	vities		Activities				Total			
	2021		2020	20	21	20	20	20	21	2	020
General obligation bonds	\$ -	\$	-	\$	-	\$	-	\$		\$	-
Compensated absences	10,835		20,051		-		-	1	10,835		20,051
Revenue bonds	 -		-	2,68	9,000	2,81	7,000	2,68	39,000	2,8	17,000
Total	\$ 10,835	\$	20,051	\$ 2,68	9,000	\$ 2,81	7,000	\$ 2,69	99,835	\$ 2,8	37,051

The Village's total debt decreased by \$137,216 due to normal debt payoffs as provided for in the fiscal year 2021 budget.

Additional information on the Village's long-term liabilities can be found in Note E of the "Notes to the Financial Statements" of this report.

General Economic Overview

The General Fund has two primary sources of revenue – property taxes and state revenue sharing. For the upcoming fiscal year, the Village anticipates that these revenues will remain stable despite the effects from the COVID-19 pandemic. In addition, the anticipates receiving approximately \$200,000 from funding through the American Rescue Plan. This money will be paid over two years.

There are a few notable items to point out in the General Fund budget for the upcoming fiscal year. The Village will complete a recodification project of our general law ordinances and a comprehensive update to the Village of Shelby zoning ordinance. In addition, the Village will develop a pocket park downtown to serve as a connection from the Hart – Montague Rail Trail to downtown storefronts. The Village will also begin work on the redevelopment of Getty Park. The Village received a Land and Water Conservation Fund grant from the Michigan DNR and committed to a local match of \$300,000. This match will be allocated between two fiscal years with approximately \$87,000 being provided in the fiscal 2021-22 budget.

Capital projects anticipated for fiscal 2021-22 include the replacement of two DPW trucks, reconstructing the sidewalk along 6th Street leading to the cemetery in Shelby Township, and continuing to replace water meters equipping them with radio reads.

Several infrastructure projects are also planned for fiscal 2022-23. Grant opportunities have been pursued to aid in funding these projects.

Village of Shelby

Management's Discussion and Analysis

Request for Information

This financial report is designed to provide a general overview of the Village of Shelby's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Village of Shelby, 218 N. Michigan Ave., Shelby, Michigan 49455, or telephone 231-861-4400.

Village of Shelby STATEMENT OF NET POSITION February 28, 2021

	Governmental Activities	Business-type Activities	Total
ASSETS			
Current assets			
Cash and investments	\$ 2,657,429	\$ 365,444	\$ 3,022,873
Receivables	38,612	107,160	145,772
Due from other governmental units	117,350	-	117,350
Internal balances	5,330	(5,330)	-
Inventories	-	77,493	77,493
Prepaid items	3,699		3,699
Total current assets	2,822,420	544,767	3,367,187
Noncurrent assets			
Restricted cash and investments	-	819,514	819,514
Capital assets, net			
Nondepreciable	199,649	267,473	467,122
Depreciable	2,573,271	4,953,974	7,527,245
Total noncurrent assets	2,772,920	6,040,961	8,813,881
Total assets	5,595,340	6,585,728	12,181,068
LIABILITIES			
Current liabilities			
Accounts payable and accrued liabilities	48,034	75,069	123,103
Due to other governmental units	18,186	-	18,186
Bonds and other obligations, due within one year	2,750	135,000	137,750
Total current liabilities	68,970	210,069	279,039
Noncurrent liabilities			
Bonds and other obligations, less amounts due within one year	8,085	2,554,000	2,562,085
Total liabilities	77,055	2,764,069	2,841,124
NET POSITION			
Net investment in capital assets	2,772,920	2,532,447	5,305,367
Restricted			
Streets	1,716,948	-	1,716,948
Debt service	-	250,564	250,564
Capital projects	-	551,150	551,150
Unrestricted	1,028,417	487,498	1,515,915
Total net position	\$ 5,518,285	\$ 3,821,659	\$ 9,339,944

Village of Shelby STATEMENT OF ACTIVITIES

For the year ended February 28, 2021

Net (Expense) Revenue and Program Revenue **Changes in Net Position Operating Grants** Governmental Charges for **Business-type** Functions/Programs Expenses Services and Contributions Activities Activities Total Governmental activities 160.015 \$ \$ (131,691) General government 28,324 \$ (131,691) \$ Public safety 269,778 22,151 (247,627)(247,627)Public works 503,761 351,625 (152,136)(152,136)Community and economic development 6,394 695 (5,699)(5,699)Culture and recreation 53,112 (53,112)<u>(53,112)</u> Total governmental activities 993,060 29,019 373,776 (590,265) (590,265)Business-type activities Sewer 444,667 398,932 (45,735)(45,735)Water 293,459 259,894 (33,565)(33,565)Total business-type activities 658,826 738,126 (79,300)(79,300)\$ Total government \$ 1,731,186 687,845 373,776 (590,265)(79,300)(669,565)General revenues Property taxes, levied for 318,167 318,167 General purposes Specific purposes 127,289 127,289 Grants and contributions not restricted to specific programs 245,364 245,364 Unrestricted investment earnings 7,921 4,594 12,515 Gain on sale of capital assets 6,481 6,481 Miscellaneous 16,916 52,256 69,172 Total general revenues 722,138 56,850 778,988 Change in net position 131,873 109,423 (22,450)Net position at beginning of year 5,386,412 3,844,109 9,230,521 \$ 3,821,659 \$9,339,944 Net position at end of year \$5,518,285

Village of Shelby BALANCE SHEET Governmental Funds February 28, 2021

	General Fund	Major Streets Fund	Local Streets Fund	Debt Service Fund	Total Governmental Funds
ASSETS					
Cash and investments	\$ 552,593	\$ 675,164	\$ 982,907	\$ -	\$ 2,210,664
Property taxes receivable	27,733	-	10,879	-	38,612
Due from other governmental units	47,442	47,517	22,391	-	117,350
Prepaid items	2,099	800	800	-	3,699
Total assets	\$ 629,867	\$ 723,481	\$1,016,977	\$ -	\$ 2,370,325
LIABILITIES					
Accounts payable	\$ 28,946	\$ 85	\$ 358	\$ -	\$ 29,389
Accrued liabilities	12,615	2,164	2,717	-	17,496
Due to other governmental units		9,093	9,093		18,186
Total liabilities	41,561	11,342	12,168	-	65,071
FUND BALANCES					
Nonspendable - prepaid items	2,099	800	800	-	3,699
Restricted for streets	-	711,339	1,004,009	-	1,715,348
Assigned to subsequent year's budget appropriation					
of fund balance	118,760	-	-	-	118,760
Unassigned	467,447	_		-	467,447
Total fund balances	588,306	712,139	1,004,809		2,305,254
Total liabilities and fund balances	\$ 629,867	\$ 723,481	\$1,016,977	\$ -	\$ 2,370,325

Village of Shelby RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE STATEMENT OF NET POSITION

February 28, 2021

Total fund balances—governmental funds		\$ 2,305,254
Amounts reported for governmental activities in the Statement of Net Position are different because:		
Capital assets used in governmental activities are not current financial		
resources and, therefore, are not reported in the governmental funds.		
Cost of capital assets	\$ 6,571,043	
Accumulated depreciation	(4,021,487)	2,549,556
Long-term liabilities in governmental activities are not due and payable in the current period and, therefore, are not reported in the governmental funds. Compensated absences		(10,835)
The internal service fund is used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the internal service fund are reported with governmental activities in the Statement of Net Position.		
Net position of the internal service fund	668,980	
Internal balances representing the cumulative difference between	•	
actual costs and amounts charged to business-type activities	5,330	674,310
Net position of governmental activities		 5,518,285

Village of Shelby STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES Governmental Funds

For the year ended February 28, 2021

	General Fund	Major Streets Fund	Local Streets Fund	Debt Service Fund	Total Governmental Funds
REVENUES					
Property taxes	\$ 318,167	\$ -	\$ 127,289	\$ -	\$ 445,456
Licenses and permits	835	-	-	-	835
Intergovernmental revenues					
Federal	21,651	-	-	-	21,651
State	239,557	261,626	88,635	-	589,818
Charges for services	28,324	-	-	-	28,324
Fines and forfeitures	343	-	-	-	343
Investment earnings	6,240	776	6,850	8	13,874
Other	7,238	9,242	-	-	16,480
Total revenues	622,355	271,644	222,774	8	1,116,781
EXPENDITURES					
Current					
General government	159,152	-	-	-	159,152
Public safety	268,666	-	-	-	268,666
Public works	81,326	101,717	86,250	-	269,293
Community and economic development	6,394	-	-	-	6,394
Culture and recreation	48,721	-	-	-	48,721
Capital outlay	28,052	-	-	-	28,052
Total expenditures	592,311	101,717	86,250	-	780,278
Excess of revenues over (under) expenditures	30,044	169,927	136,524	8	336,503
OTHER FINANCING SOURCES					
Proceeds from sale of capital assets	10,000	-	-	-	10,000
Transfers in	9,419	-	-	-	9,419
Transfers out		-	-	(9,419)	(9,419)
Total other financing sources (uses)	19,419	-	-	(9,419)	10,000
Net change in fund balances	49,463	169,927	136,524	(9,411)	346,503
Fund balances at beginning of year	538,843	542,212	868,285	9,411	1,958,751
Fund balances at end of year	\$ 588,306	\$ 712,139	\$1,004,809	\$ -	\$ 2,305,254

Village of Shelby

RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES

For the year ended February 28, 2021

Net change in fund balances—total governmental funds		\$ 346,503
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report outlays for capital assets as expenditures. However,		
in the Statement of Activities, the cost of these assets is allocated over their		
estimated useful lives and reported as depreciation expense.		
Depreciation expense	\$ (229,264)	
Capital outlay	28,052	(201,212)
In the Statement of Activities, only the gain or loss on the sale of capital assets is		
reported. However, in the governmental funds, the proceeds from the sale increase		
financial resources. Thus, the change in net position differs from the change in		
fund balance by the remaining undepreciated cost of the capital assets sold.		(7,919)
Some expenses reported in the Statement of Activities do not require the use of current		
financial resources and, therefore, are not reported as expenditures in the governmental funds.		
Change in compensated absences		9,216
The internal service fund is used by management to charge the costs of certain activities to		

(22,502)

7,787

(14,715)

\$131,873

individual funds. The net revenue of certain activities of the internal service fund are

Change in internal balances representing the current year difference between actual costs and amounts charged to business-type activities

Change in net position of governmental activities

reported with governmental activities.

Change in net position of the internal service fund

Village of Shelby STATEMENT OF NET POSITION Proprietary Funds February 28, 2021

	Rusiness-tyne	e Activities - En	ternrise Funds	Governmental Activities - Internal	
	Sewer Water		Total	Service Fund	
ASSETS					
Current assets					
Cash and investments	\$ 6,789	\$ 358,655	\$ 365,444	\$ 446,765	
Accounts receivable	67,264	39,896	107,160	-	
Inventories	1,827	75,666	77,493		
Total current assets	75,880	474,217	550,097	446,765	
Noncurrent assets					
Restricted cash and investments	765,326	54,188	819,514	-	
Capital assets					
Land	267,473	-	267,473	-	
Plants and systems	5,113,710	2,800,241	7,913,951	-	
Equipment and furniture	-	-	-	767,267	
Less accumulated depreciation	(1,865,078)	(1,094,899)	(2,959,977)	(543,903)	
Net capital assets	3,516,105	1,705,342	5,221,447	223,364	
Total noncurrent assets	4,281,431	1,759,530	6,040,961	223,364	
Total assets	4,357,311	2,233,747	6,591,058	670,129	
LIABILITIES					
Current liabilities					
Accounts payable	5,479	45,869	51,348	732	
Accrued liabilities	20,233	3,488	23,721	417	
Bonds and other obligations, due within one year	50,000	85,000	135,000		
Total current liabilities	75,712	134,357	210,069	1,149	
Noncurrent liabilities					
Bonds and other obligations, less amounts due within one year	2,469,000	85,000	2,554,000		
Total liabilities	2,544,712	219,357	2,764,069	1,149	
NET POSITION					
Net investment in capital assets	997,105	1,535,342	2,532,447	223,364	
Restricted	,	y y-	, ,	- ,	
Debt service	196,376	54,188	250,564	-	
Capital outlay	551,150	-	551,150	-	
Unrestricted	67,968	424,860	492,828	445,616	
Total net position	\$1,812,599	\$2,014,390	3,826,989	\$ 668,980	
Adjustment to report the cumulative internal balance for the net eff	fect of the activity				
between the internal service fund and the enterprise funds over	-		(5,330)		
Net position of business-type activities			\$ 3,821,659		

Village of Shelby STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION Proprietary Funds For the year ended February 28, 2021

	Bus	siness-type	Activ	vities - Ente	erpri	ise Funds	Ac	ernmental tivities - nternal
	Sewer W		Water		Total	Service Fund		
OPERATING REVENUES								
Charges for services	\$	398,932	\$	259,714	\$	658,646	\$	94,719
Other		-		52,256		52,256		
Total operating revenues		398,932		311,970		710,902		94,719
OPERATING EXPENSES								
Operations and administration		222,604		229,786		452,390		86,679
Depreciation		110,853	_	54,268		165,121	,	36,615
Total operating expenses		333,457		284,054		617,511		123,294
Operating income (loss)		65,475		27,916		93,391		(28,575)
NONOPERATING REVENUES (EXPENSES)								
Investment earnings		1,842		2,752		4,594		1,673
Connection fees		-		180		180		-
Gain on sale of capital assets		-		-		-		4,400
Interest expense		(107,578)		(5,250)		(112,828)		<u> </u>
Total nonoperating revenue (expenses)		(105,736)		(2,318)		(108,054)		6,073
Change in net position		(40,261)		25,598		(14,663)		(22,502)
Net position at beginning of year		1,852,860		1,988,792				691,482
Net position at end of year	\$1	,812,599	\$2	,014,390			\$	668,980
Adjustment for the net effect of the current year activity	betwee	en				,_		
the internal service fund and the enterprise funds					_	(7,787)		
Change in net position of business-type activities					\$	(22,450)		

Village of Shelby
STATEMENT OF CASH FLOWS
Proprietary Funds
For the year ended February 28, 2021

	Bu	siness-type	Act		ıte rj		A	vernmental ctivities - Internal
		Sewer		Water		Total	Se	rvice Fund
CASH FLOWS FROM OPERATING ACTIVITIES Receipts from customers	\$	384,345	\$	308,486	\$	692,831	\$	_
Receipts from interfund services provided	Ψ	J07,J7J -	Ψ	J00, 1 00	Ψ	072,031	Ψ	94,719
Payments to suppliers		(96,834)		(75,115)		(171,949)		(61,744)
Payments to employees		(112,035)		(124,925)		(236,960)		(20,870)
Payment for interfund services used		(15,638)		(22,172)		(37,810)		(12,000)
Net cash provided by (used for) operating activities		159,838	•	86,274		246,112		105
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES								
Connection fees		-		180		180		-
Purchases of capital assets		_		(136,975)		(136,975)		(82,501)
Principal paid on capital debt		(48,000)		(80,000)		(128,000)		-
Interest paid on capital debt		(108,078)		(5,250)		(113,328)		-
Proceeds from sale of capital assets		-		-		-		6,568
Net cash provided by (used) for capital and								
related financing activities		(156,078)		(222,045)		(378,123)		(75,933)
CASH FLOW FROM INVESTING ACTIVITIES								
Investment earnings		1,842		2,752		4,594		1,673
Net increase (decrease) in cash and investments		5,602		(133,019)		(127,417)		(74,155)
Cash and investments at beginning of year		766,513		545,862		1,312,375		520,920
Cash and investments at end of year		772,115	\$	412,843	\$	1,184,958	\$	446,765
Reconciliation of cash and investments to the Statement of Net Pos	sition							
Cash and investments	\$	6,789	\$	358,655	\$	365,444	\$	446,765
Restricted cash and investments		765,326		54,188		819,514		
	\$	772,115	\$	412,843	\$	1,184,958	\$	446,765
Reconciliation of operating income (loss) to net cash provided by (used for) operating activities	¢	(5.475	¢	27.016	¢	02.201	¢	(20,575)
Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities	\$	65,475	\$	27,916	\$	93,391	\$	(28,575)
Depreciation expense Change in assets and liabilities		110,853		54,268		165,121		36,615
Accounts receivable		(14,587)		(3,484)		(18,071)		_
Inventories		88		(10,195)		(10,107)		_
Accounts payable		(1,144)		18,257		17,113		(7,126)
Accrued liabilities		(847)		(488)		(1,335)		(809)
Net cash provided by (used for) operating activities	\$	159,838	\$	86,274	\$	246,112	\$	105

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Village of Shelby (Village) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Village's accounting policies are described below.

Reporting Entity

The Village is a home rule village governed by an elected seven member council with an elected President. Generally accepted accounting principles require that if the Village is considered to be financially accountable for other organizations, those organizations should be included as component units in the Village's financial statements. Since no organizations met this criterion, none are included in the financial statements.

Basis of Presentation—Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information activities of the Village. Governmental activities, which normally are supported by taxes, intergovernmental revenues, and other nonexchange transactions, are reported separately from business-type activities, which rely to a significant extent on fees and charges to external customers for support.

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds and internal service funds, while business-type activities incorporate data from the Village's enterprise funds. Separate financial statements are provided for governmental funds and proprietary funds.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes where the amounts are reasonably equivalent in value to the interfund services provided and other charges between the Village's water and sewer functions and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

The fund financial statements provide information about the Village's funds. Separate statements for each fund category – governmental and proprietary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

The Village reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Major Street Fund and Local Street Fund account for money distributed by the State of Michigan for construction and maintenance of streets within the Village. The Local Streets Fund also has a voted property tax millage.

The Debt Service Fund was used to account for a millage used to make principal and interest payments on the Village's general debt. The fund was closed at year end.

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Basis of Presentation—Government-wide and Fund Financial Statements—Continued

The Village reports the following major proprietary funds:

The Sewer Fund operates the Village's sewage pumping station, collection systems, and treatment systems.

The Water Fund operates the Village's water distribution system.

Additionally, the Village reports the following fund types:

The Internal Service Fund accounts for equipment management services provided to other funds of the government on a cost reimbursement basis.

During the course of operations the Village has activity between funds for various purposes. Any residual balances outstanding at year-end are reported as due from/to other funds and advances to/from other funds. While these balances are reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Balances between funds included in governmental activities (i.e., the governmental and internal service funds) are eliminated so that only the net amount is included as internal balances in the governmental activities column. Similarly, balances between the funds included in business-type activities (i.e., enterprise funds) are eliminated so that only the net amount is included as internal balances in the business-type activities column.

Further, certain activity occurs during the year involving transfers of resources between funds. In fund financial statements these amounts are reported at gross amounts as transfers in/out. While reported in fund financial statements, certain eliminations are made in the preparation of the government-wide financial statements. Transfers between the funds included in governmental activities are eliminated so that only the net amount is included as transfers in the governmental activities column. Similarly, balances between funds included in business-type activities are eliminated so that only the net amount is included as transfers in the business-type activities column.

Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Measurement Focus and Basis of Accounting—Continued

The governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Village considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Entitlements are recorded as revenues when all eligibility requirements are met, including any time requirements, and the amount is received during the period or within the availability period for this revenue source (within 60 days of year-end). Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The proprietary funds are reported using the economic resources measurement focus and the accrual basis of accounting. The agency fund has no measurement focus but utilizes the accrual basis of accounting for reporting its assets and liabilities.

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance

Cash and Investments

The Village's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments for the Village are reported at fair value (generally based on quoted market prices).

The Village has adopted an investment policy in compliance with State of Michigan statutes. Those statutes authorize the Village to invest in obligations of the United States, certificates of deposit, prime commercial paper, securities guaranteed by United States agencies or instrumentalities, United States government or federal agency obligation repurchase agreements, bankers acceptances, state-approved investment pools and certain mutual funds.

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance—Continued

Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. The cost of such inventories is recorded as expenses when consumed rather than when purchased in the business-type activities.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements. The cost of prepaid items is recorded as expenditures/expenses when consumed rather than when purchased.

Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years.

In the case of the initial capitalization of general infrastructure assets (i.e., those reported by governmental activities) the Village chose to include only items acquired since July 1, 2003 as allowed by generally accepted accounting principles.

As the Village constructs or acquires additional capital assets each period, including infrastructure assets, they are capitalized and reported at historical cost. The reported value excludes normal maintenance and repairs which are essentially amounts spent in relation to capital assets that do not increase the capacity or efficiency of the item or increase its estimated useful life. Donated capital assets are recorded at their estimated fair value at the date of donation.

Interest incurred during the construction phase of capital assets of enterprise funds is included as part of the capitalized value of the assets constructed. The amount of interest capitalized depends on the specific circumstances.

Land and construction in progress are not depreciated. The other property, plant, equipment, and infrastructure of the Village are depreciated using the straight-line method over the following estimated useful lives:

Capital Asset Classes	<u>Years</u>
Buildings and improvements	20-40
Infrastructure	20
Plants and systems	10-100
Vehicles and equipment	5-10

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance—Continued

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditures) until then.

In addition to liabilities, the Statement of Net Position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

Net Position Flow Assumption

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts of net position to report as restricted and unrestricted in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the Village's policy to consider restricted net position to have been depleted before unrestricted net position is applied.

Fund Balance Flow Assumptions

Sometimes the Village will fund outlays for a particular purpose from both restricted and unrestricted resources (the total of committed, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, committed, assigned, and unassigned fund balance in the governmental fund financial statements a flow assumption must be made about the order in which the resources are considered to be applied. It is the Village's policy to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, committed fund balance is depleted first, followed by assigned fund balance. Unassigned fund balance is applied last.

Fund Balance Policies

Fund balance of governmental funds is reported in various categories based on the nature of any limitations requiring the use of resources for specific purposes. The Village itself can establish limitation on the use of resources through either a commitment (committed fund balance) or an assignment (assigned fund balance).

The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Village's highest level of decision-making authority. The Village Council is the highest level of decision-making authority for the Village that can, by formal action prior to the end of the fiscal year, commit fund balance. Once adopted, the limitation imposed by formal action remains in place until a similar action is taken (another formal action) to remove or revise the limitation.

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position/Fund Balance—Continued

Fund Balance Policies—Continued

Amounts in the assigned fund balance classification are intended to be used by the Village for specific purposes but do not meet the criteria to be classified as committed. The Village Council may also assign fund balance as it does when appropriating fund balance to cover a gap between estimated revenue and appropriations in the subsequent year's appropriated budget. Unlike commitments, assignments generally only exist temporarily. In other words, an additional action does not normally have to be taken for the removal of an assignment. Conversely, as discussed above, an additional action is essential to either remove or revise a commitment.

Revenues and Expenditures/Expenses

Program Revenues

Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions (including special assessments) that are restricted to meeting the operational or capital requirements of a particular function or segment. All taxes, including those dedicated for specific purposes, and other internally dedicated resources are reported as general revenues rather than as program revenues.

Property Taxes

All trade and property tax receivables are shown net of allowance for uncollectibles.

The Village bills and collects its own property taxes. Taxes are levied and liened on July 1 on the taxable valuation of property (as defined by state statutes) located in the Local Governmental Unit as of the preceding December 31. Uncollected real property taxes as of the following September 15 are turned over by the Village to the County for collection. The County advances the Village all of these delinquent real property taxes. The delinquent personal property taxes remain the responsibility of the Village. The Village recognizes all available revenue from the current tax levy. Available means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period (60 days).

The 2020 state taxable value for real/personal property of the Village totaled approximately \$28,066,000. The ad valorem taxes levied consisted of 11.0567 mills for operation and 4.4226 mills for local streets. These amounts are recognized in the respective General Fund and Local Streets Fund.

Compensated Absences

Village employees are granted vacation and sick leave in varying amounts based on length of service. Accumulated vacation leave must be taken in the current calendar year. Upon termination, employees are paid for unused vacation at their current rates. Sick leave is accumulated at the rate of one day per month of employment up to 80 days for employees. Unused accumulated sick leave is paid to employees who resign or retire, limited to 50 percent of days accumulated up to a maximum of 35 days. The liability for these compensated absences is accrued when incurred in the government-wide and proprietary fund financial statements. The current portion of this liability is estimated based on historical trends. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

February 28, 2021

NOTE A—SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES—Continued

Revenues and Expenditures/Expenses—Continued

Proprietary Funds Operating and Nonoperating Revenues and Expenses

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues are charges to customers for sales and services. The enterprise funds also recognize as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

NOTE B—STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds.

The appropriated budget is prepared by fund, function and department. The Village's department heads may make transfers of appropriations within a department. Transfers of appropriations between departments require the approval of the Village Council. The legal level of budgetary control is the department level.

Appropriations in all budgeted funds lapse at the end of the fiscal year.

Excess of Expenditures over Appropriations

During the year ended February 28, 2021, actual expenditures exceeded appropriations for:

	Final		
	Budget	Actual	
General Fund			
General government			
Other general government	\$ 60,869	\$ 66,578	

These overexpenditures were funded with available fund balance.

February 28, 2021

NOTE C—DEPOSITS AND INVESTMENTS

Deposit and Investment Risks

Interest Rate Risk

The Village limits investments to instruments maturing within twelve months of purchase as a means of managing its exposure to fair value losses arising from increasing interest rates. Any investments with longer maturities require approval of the Village Council before purchase.

Credit Risk

State law limits investments in commercial paper and corporate bonds to the two highest classifications issued by nationally recognized statistical rating organizations. The Village has no investment policy that would further limit its investment choices.

Concentration of Credit Risk

The Village does not have a concentration of credit risk policy. Concentration of credit risk is the risk of loss attributed to the magnitude of the Village investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. The Village does not have any investments exposed to concentration of credit risk.

Custodial Credit Risk – Deposits

In the case of deposits, this is the risk that in the event of a bank failure, the Village's deposits may not be returned to it. As of February 28, 2021, \$3,462,637 of the Village's bank balance of \$3,874,285 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial Credit Risk – Investments

The Village does not have a custodial credit risk policy for investments. This is the risk that, in the event of the failure of the counterparty, the Village will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Village does not have any investments exposed to custodial credit risk.

Foreign Currency Risk

The Village is not authorized to invest in investments which have this type of risk.

Restricted Cash

Restrictions are placed on assets by bond ordinance and Village Council action. At February 28, 2021, cash is restricted as follows:

Sewer Fund	
Bond and interest redemption fund	\$ 51,176
Bond reserve fund	163,000
Repair, replacement and improvement fund	551,150
	765,326
Water Fund	
Bond and interest redemption fund	37,188
Bond reserve fund	17,000
	54,188
	\$819,514

February 28, 2021

NOTE D—CAPITAL ASSETS

Capital asset activity for the year ended February 28, 2021 was as follows:

	Balance March 1, 2020	A	dditions	De	ductions	Balance bruary 28, 2021
Governmental activities:						
Capital assets, not being depreciated:						
Land	\$ 188,412	\$	19,156	\$	7,919	\$ 199,649
Capital assets, being depreciated:						
Buildings and improvements	631,112		8,896		-	640,008
Infrastructure	5,731,386		-		-	5,731,386
Vehicles and equipment	 762,315		82,501		77,549	767,267
Total capital assets, being depreciated	7,124,813		91,397		77,549	7,138,661
Less accumulated depreciation:						
Buildings and improvements	469,809		9,721		-	479,530
Infrastructure	3,322,414		219,543		-	3,541,957
Vehicles and equipment	582,669		36,615		75,381	543,903
Total accumulated depreciation	 4,374,892		265,879		75,381	4,565,390
Total capital assets, being						
depreciated, net	 2,749,921		(174,482)		2,168	2,573,271
Capital assets, net	\$ 2,938,333	\$	(155,326)	\$	10,087	\$ 2,772,920
Business-type activities:						
Capital assets, not being depreciated:						
Land	\$ 267,473	\$	-	\$	-	\$ 267,473
Capital assets, being depreciated:						
Plants and systems	7,776,976		136,975		-	7,913,951
Less accumulated depreciation	 (2,794,856)		(165,121)		-	(2,959,977)
Total capital assets, being						
depreciated, net	 4,982,120		(28,146)		-	4,953,974
Capital assets, net	\$ 5,249,593	\$	(28,146)	\$		\$ 5,221,447

February 28, 2021

NOTE D—CAPITAL ASSETS—Continued

Government activities:

Depreciation expense has been charged to functions as follows:

General government	\$ 5,686
Public safety	233
Public works	222,641
Culture and Recreation	704
Internal Service Fund depreciation is charged to the	
various programs based on their usage of the assets	36,615

Language Language and the second seco		,
	\$ 2	65,879

Business-type activities:		
Sewer		
Water		

54,268
\$ 165,121

110,853

\$

NOTE E-LONG-TERM LIABILITIES

Summary of Changes in Long-Term Liabilities

The following is a summary of long-term liabilities activity for the Village for the year ended February 28, 2021:

	Balance March 1, 2020	Additions	Reductions	Balance February 28, 2021	Due Within One Year
Governmental activities: Compensated absences	\$ 20,051	\$ 19,581	\$ 28,797	\$ 10,835	\$ 2,750
Business-type activities: Direct borrowings and direct placements Revenue bonds	\$2,817,000	\$ -	\$ 128,000	\$ 2,689,000	\$ 135,000

The business-type activities direct borrowings and direct placements are comprised of intergovernmental revenue bonds. They are not backed by the full faith and credit of the Village.

February 28, 2021

NOTE E—LONG-TERM LIABILITIES—Continued

Summary of Changes in Long-Term Liabilities—Continued

	Interest Rate	Date of Maturity	Balance
Business-type activities:			
Direct borrowings and direct placements			
Revenue bonds:			
2002 Water Supply System Revenue Bonds	2.5%	October 2022	\$ 170,000
2007 Sewage Disposal System Revenue Bonds	4.25%	July 2047	2,519,000
			\$ 2,689,000

For governmental activities, compensated absences are generally liquidated by the General Fund.

The Village was in compliance in all material respects with all the revenue bond ordinances at February 28, 2021.

Annual debt service to maturity for direct borrowings and direct placements outstanding as of February 28, 2021 follow:

	E	Business-type Activities					
		Direct Borrowings and Direct Placements					
Year Ending							
February 28,	P	rincipal	Interest				
2022	\$	135,000	\$	110,245			
2023		137,000		105,953			
2024		54,000		101,575			
2025		57,000		99,216			
2026		59,000		96,751			
2027-2031		340,000		442,637			
2032-2036		422,000		361,974			
2037-2041		527,000		261,567			
2042-2046		656,000		136,341			
2047-2048		302,000		12,920			
	\$2	,689,000	\$1	,729,179			

February 28, 2021

NOTE F—OTHER INFORMATION

Risk Management

The Village is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Village manages its liability and property risk by participating in Michigan Municipal Liability and Property Pool (MMLPP), a public entity risk pool providing property and liability coverage to its participating members. The Village pays an annual premium to MMLPP for its insurance coverage. The MMLPP is self-sustaining through member premiums and provides, subject to certain deductibles, occurrence-based casualty coverage for each incident and occurrence-based property coverage to its members by internally assuring certain risks and reinsuring risks through commercial companies. Various deductibles are maintained to place the responsibility for small charges with the insured. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years.

The Village manages its workers' compensation risk by participating in the Michigan Municipal Workers' Compensation Fund (MMWCF), a public entity risk pool providing workers' compensation coverage to its participating members. The Village pays an annual premium to MMWCF for its workers' compensation coverage. The MMWCF is self-sustaining through member premiums and provides statutory workers' compensation coverage to its members by internally assuring certain risks and reinsuring risks through commercial companies. Settled claims resulting from these risks have not exceeded insurance coverage in any of the past three fiscal years.

The Village carries commercial insurance for employee health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Contingent Liabilities

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability to the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the Village expects such amounts, if any, to be immaterial.

NOTE G—PENSION PLAN

Deferred Compensation Plan

The Village offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Plan, available to all full-time employees at their option, permits participants to defer a portion of their salary until future years. The deferred compensation is not available to participants until termination, retirement, death, or unforeseeable emergency.

Under the Plan, the Village's matching contribution for full-time employees is equal to 200 percent of the amount deferred by the employee up to four percent of the employee's gross wages. For the year ended February 28, 2021, the Village's matching contribution expense was \$13,161.

The Plan has created a trust for the exclusive benefit of the Plan's participants and beneficiaries under rules provided in Internal Revenue Code Section 401(f).

February 28, 2021

NOTE H—RISKS AND UNCERTAINTIES

The COVID-19 pandemic that the world is experiencing is unprecedented. It is nearly impossible to fully understand the impact that it will have on the economy and on the Village's operations. As of February 28, 2021, the Village is in the process of implementing risk mitigation tactics including all aspects of the Village's business transactions with customers, vendors and human interaction within and outside of the Village.

NOTE I—ECONOMIC DEPENDENCY

State of Michigan shared revenues represent 36 percent of General Fund revenues.

NOTE J—UPCOMING ACCOUNTING PRONOUNCEMENT

GASB Statement 87—*Leases* was issued by the GASB in June 2017 and will be effective for the Village's 2023 fiscal year. The objective of this Statement is to better meet the information needs of financial statements users by improving accounting and financial reporting for leases by governments. This Statement increases the usefulness of governments' financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under this Statement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about governments' leasing activities.



Village of Shelby Required Supplementary Information BUDGETARY COMPARISON SCHEDULE General Fund For the year ended February 28, 2021

				Variance with Final Budget -
	Budgeted	l Amounts		Positive
	Original	Final	Actual	(Negative)
REVENUES				
Property taxes	\$ 294,000	\$ 331,223	\$ 318,167	\$ (13,056)
Licenses and permits	900	940	835	(105)
Intergovernmental revenues				
Federal	-	-	21,651	21,651
State	236,467	246,499	239,557	(6,942)
Charges for services	28,200	28,200	28,324	124
Fines and forfeitures	730	730	343	(387)
Investment earnings	8,200	8,600	6,240	(2,360)
Other	5,700	10,459	7,238	(3,221)
Total revenues	574,197	626,651	622,355	(4,296)
EXPENDITURES				
Current				
General government				
Village council	14,695	15,800	14,427	1,373
Village administrator	24,401	24,401	23,435	966
Elections commission	-	459	459	_
Clerk	18,845	23,208	20,255	2,953
Treasurer	13,476	17,637	15,174	2,463
Village hall/grounds	24,554	24,554	18,824	5,730
Other general government	51,450	60,869	66,578	(5,709)
Public safety	. ,		/	(-))
Police department	245,492	283,709	268,666	15,043
Public works	•	ŕ	•	ŕ
Department of public works	88,782	84,427	81,326	3,101
Community and economic development				
Planning	12,584	7,584	6,394	1,190
Culture and recreation				
Parks	68,286	63,565	48,721	14,844
Capital outlay	5,700	32,130	28,052	4,078
Total expenditures	568,265	638,343	592,311	46,032
Excess of revenues over (under) expenditures	5,932	(11,692)	30,044	41,736
OTHER FINANCING SOURCES				
Proceeds from sale of capital assets		10,000	10,000	
Transfers in	-			-
Transfers in		9,419	9,419	-
Total other financing sources		19,419	19,419	
Net change in fund balance	\$ 5,932	\$ 7,727	49,463	\$ 41,736
Fund balance at beginning of year			538,843	
Fund balance at end of year			\$ 588,306	

Village of Shelby Required Supplementary Information BUDGETARY COMPARISON SCHEDULE Major Streets Fund For the year ended February 28, 2021

	Budgeted	l Amounts		Variance with Final Budget - Positive	
	Original	Final	Actual	(Negative)	
REVENUES					
Intergovernmental revenues - State	\$ 260,000	\$ 280,000	\$ 261,626	\$ (18,374)	
Investment earnings	1,800	1,800	776	(1,024)	
Other		-	9,242	9,242	
Total revenues	261,800	281,800	271,644	(10,156)	
EXPENDITURES					
Current					
Public works					
Maintenance	89,080	89,078	50,309	38,769	
Traffic services	9,612	9,612	1,167	8,445	
Winter maintenance	36,712	36,712	27,290	9,422	
Administration	19,930	24,899	22,951	1,948	
Capital outlay	6,712	6,555	-	6,555	
Total expenditures	162,046	166,856	101,717	65,139	
Net change in fund balance	\$ 99,754	\$ 114,944	169,927	\$ 54,983	
Fund balance at beginning of year			542,212		
Fund balance at end of year			\$712,139		

Village of Shelby Required Supplementary Information BUDGETARY COMPARISON SCHEDULE Local Streets Fund

For the year ended February 28, 2021

								iance with al Budget -
	Budgeted Amounts					Positive		
	C	riginal		Final		Actual	(Negative)	
REVENUES					<u></u>		` <u> </u>	
Property taxes	\$	88,110	\$	124,405	\$	127,289	\$	2,884
Intergovernmental revenues - State		94,000		94,000		88,635		(5,365)
Investment earnings		3,000	_	6,452		6,850		398
Total revenues		185,110		224,857		222,774		(2,083)
EXPENDITURES								
Current								
Public works								
Maintenance		38,679		39,177		33,402		5,775
Traffic services		9,112		9,112		1,558		7,554
Winter maintenance		37,363		37,363		28,001		9,362
Administration		18,679		24,567		23,289		1,278
Capital outlay		138,612	_	137,775		-		137,775
Total expenditures		242,445		247,994		86,250		161,744
Net change in fund balance	\$	(57,335)	\$	(23,137)		136,524	\$	159,661
Fund balance at beginning of year						868,285		
Fund balance at end of year					\$1	,004,809		



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Village Council Village of Shelby Shelby, Michigan

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in the *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Village of Shelby as of and for the year ended February 28, 2021, and the related notes to the financial statements, which collectively comprise Village of Shelby's basic financial statements, and have issued our report thereon dated June 18, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Village of Shelby's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Village of Shelby's internal control. Accordingly, we do not express an opinion on the effectiveness of the Village of Shelby's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. However, as described in the accompany Schedule of Findings and Responses, we identified a certain deficiency in internal control that we consider to be a material weakness, as **Finding 2021-001**.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiency described in the accompanying Schedule of Findings and Responses to be a significant deficiency, as **Finding 2021-002**.

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Village Council Village of Shelby Page 2

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Village of Shelby's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Village of Shelby's Response to Findings

ruhley De Long, P.C.

Village of Shelby's response to the findings identified in our audit is described in the accompanying Schedule of Findings and Responses. Village of Shelby's response was not subjected to auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Hart, Michigan June 18, 2021

Village of Shelby SCHEDULE OF FINDING AND RESPONSES

Year ended February 28, 2021

Finding 2021-001: MATERIAL WEAKNESS—Year End Closing Procedures

Criteria: General ledger balances should be in agreement with detailed supporting documentation as of yearend.

Condition: General ledger balances were not in agreement with detailed supporting documentation as of year-end.

Cause: The adjustments necessary to have the general ledger balances be in agreement with supporting documentation were not all recorded.

Effect: The Village records required significant year-end audit adjustments.

Context: We tested general ledger balances provided by the Village and reconciled them with supporting documentation.

Repeat Finding: See Finding 2020-001 for a similar finding reported during the audit for the year ended February 29, 2020.

Recommendation: General ledger balances should be reconciled and adjusted to the underlying support on the Village's general ledger system at year-end.

Views of Responsible Officials and Planned Corrective Actions: The Village agrees with the finding. The Village continues to implement better procedures to improve year-end closing procedures and to ensure that general ledger balances are in agreement with detailed supporting documentation.

Finding 2021-002: Financial Statement Preparation Controls

Criteria: The Village should have internal controls over the preparation of formal year-end financial statements.

Condition: The Village has limited internal controls over the preparation of formal year-end financial statements.

Cause: The Village is a small organization with limited resources and personnel.

Effect: Formal year-end financial statements could have errors in required disclosures.

Context: We assisted the Village with the drafting of the formal year-end financial statements, and Village officials reviewed the drafts prior to the release of such financial statements.

Repeat Finding: See Finding 2020-002 for a similar finding reported during the audit for the year ended February 29, 2020.

Recommendation: The internal controls surrounding the preparation of formal year-end financial statements should be improved.

Views of Responsible Officials and Planned Corrective Actions: The Village agrees with the finding. The Village will continue to review the financial statements before they are issued.



Village Council Village of Shelby Shelby, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Village of Shelby for the year ended February 28, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information to you during our conference on April 6, 2021. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Village of Shelby are described in Note A to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year ended February 28, 2021. We noted no transactions entered into by the entity during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting Village of Shelby's financial statements were:

Management's estimate of depreciation is based on the estimated useful life of capital assets.

Management's estimate of the compensated absences liability is based on unused compensated absences at year end and past experience.

We evaluated the key factors and assumptions used to develop these estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

The financial statement disclosures are neutral, consistent and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. See Attachment A for proposed audit adjustments corrected by management.

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Village Council Village of Shelby Page 2

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated June 18, 2021.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the entity's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the entity's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to the required supplementary information (RSI) which are required and supplement the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express any opinion or provide any assurance on the RSI.

Restriction on Use

This information is intended solely for the use of the Village Council and management of Village of Shelby and is not intended to be, and should not be, used by anyone other than these specified parties.

Sincerely,

Hart, Michigan June 18, 2021

Brukky De Long, P.C.

67280-000 - Village of Shelby 21 Audit - Village of Shelby Attachment A Client: Engagement:

Account	Description	W/P Ref	Debit	Credit
	ies JE A 144 FROM REVENUE SHARING AND OTHER OM MISCELLANEOUS REVENUES			
101-000.000-574.000 101-000.000-695.000 101-000.000-528.000 Total	STATE REVENUE SHARING MISC. REVENUES Other Federal Grants		12,724.00 5,000.00 17,724.00	17,724.00 17,724.00
BOND RESERVES 590-000.000-002.000 591-000.000-002.000 590-000.000-002.200 590-000.000-005.100 590-000.000-005.120 591-000.000-002.110	ED CASH FOR REQUIRED WATER/SEWER	2025	76,977.62 127,902.42	1,192.18 197.87 75,587.57 40,456.76 87,445.66
Total			204,880.04	204,880.04
Adjusting Journal Entr	ies JE IAL RECEIVABLES. REVERSE ON 3/1/2021	2325/6053		
101-000.000-068.000 203-000.000-068.000 101-000.000-528.000 101-000.000-573.000 203-000.000-573.000 Total	DUE FROM OTHER GOVTS DUE FROM OTHER GOVTS Other Federal Grants PERSONAL PROPERTY TAX PERSONAL PROPERTY TAX		12,373.01 3,619.72 15,992.73	3,927.00 8,446.01 3,619.72 15,992.73
Adjusting Journal Entr	ies JE SALE OF LAND AND MOTOR POOL	3201		
	MISC. REVENUES CASH INVESTMENT POOL CASH INVESTMENT POOL SALE OF FIXED ASSETS SALE OF FIXED ASSETS		16,567.00 6,567.00 23,134.00	6,567.00 10,000.00 6,567.00 23,134.00