Easttown (Township

TO: BOARD OF SUPERVISORS (BOS)

FROM: DON CURLEY

SUBJECT: PROSPECTIVE EIT TRANSITION PLAN

DATE: JULY 5, 2024

Obviously, if you transition your revenue from a millage-based system to a hybrid system of millage and EIT then best to target how you intend to spend the revenue in the initial year(s) of the transition. Notes:

- At this point, the form of the plan is more important than the content of the plan. The content is finalized during budget process. You can/should/will change the values and add or subtract items.
- Everything in the plan reflects new prospective spending. In other words, these things are the relatively-expensive things that you had identified as your priorities but have not yet budgeted.
- The items in the plan are your ideas (what you had publicly agreed to be your priorities thru BOS Projects).

Category	2025 Target Spending (\$ +/-) @ 0.5% EIT)		2025 Target Spending (\$ +/-) (@1.0% EIT)	Notes
Safety Factor	\$880,000	Assumes 20%	\$1,800,000	Assumes 20%
Fire EMS	\$630,000		\$630,000	
Fund Balance	\$380,000	It assumes that you will borrow for future capital projects	\$3,565,000	It builds a capital fund for future capital projects
Capital Projects	905,000		\$1,150,000	
Staffing	\$285,000		\$285,000	
Existing Projects	\$770,000		\$770,000	
Real Estate Tax Offset	\$550,000	It assumes around 12% reduction over three years	\$600,000	It assumes around 12% reduction over three years
	\$4,400,000		\$8,800,000	

Estimated EIT Revenue	r. , , , ,	\$	4,400,000 \$	-0>	4,488,000	\$ 4	4,577,760	
Activity Sub	Sub Activity		2025		2026		2027	2027 Notes
Safety Factor Fire EMS Capital		Ś	880,000	·C>	250,000	Ş	,	assume 20%
	Bridge Ave Construction	v	500.000	TRD		TBD		How much more cash is not yet known. I think you will see steady costs going forward.
	1485 Building Planning and Design	ω 4		S .	150.000	OBT :		This one is undetermined but not likley to be expensive.
	1485 Building Construction	φ.		TBD		TBD		This one is undetermined but could be expensive.
	PFC Building (Planning, Design, Construction)	\$	1	TBD		TBD		This one is undetermined but could be expensive.
	Prospective TEFD Capital	\$	1	TBD		TBD		This one is undetermined but could be expensive.
Fire/EMS Operation								
	Debt Service (Fire House)	ς,	50,000	\$	50,000	\$	50,000	The project got bigger and the rates got worse.
	Administrator	s	10,000	\$	10,000	s	15,000	It might be zero.
	Zero Balance Billing	s		S	40,800	\$	41,616	This is our best estimate at the moment.
	Fire EMS Staffing	ς٠	1	s	1	7	TBD	BFC indicates it aspires for multiple new hires.
	Prospective TEFD Operations	ς,	ı		TBD	_	TBD	
Fund Balance								
	General (01)	ς,	230,000	\$-		⊹	ı	The February fund balance was lower than my comfort level.
	Library (02)	ς.	50,000	Υ.	ı	⊹		The fund has insufficient liquidity in February.
	Fire (03)	ş		Ş		Ş	,	The fund was establised without a Fund Balance.
	Capital Fund (018)	r +⁄>			TBD		TBD	This level assumes that you want to build the fund.
Canital Projects	סנופו (נטמ)	٠.	,			_		ווים טנוופן ומוומז צפפוון וווים מנינופ וויסווופוור.
	Building Planning and Design	⊹	30,000		TBD	_	TBD	It remains unclear how much building you want.
	Building Design	⊹	250,000					
	Building Construction	s	,		TBD	_	TBD	It is not clear if you will borrow for the building or pay from revenue.
	Building Fund				TBD	_	TBD	It is not clear if you will borrow for the building or pay from revenue.
	Park Improvements	ş	255,000		TBD	Т.	TBD	This item is undetermined.
	Open Space Acquisition (Planning)	٠	50,000		TBD	т		This item is undetermined.
	Open Space Aqusition (Procurement)				TBD	Т.	TBD	This item is undetermined.
	Town Center Creation (Planning, Design)	ş	50,000		TBD	7	TBD	This item is undetermined.
	Town Center Creation (Construction)				TBD	Т	TBD	This item is undetermined.
	Trail Planning	ş	100,000		TBD	1	TBD	
	Trail Construction	ς,	1		TBD	7	TBD	It is not clear how this item would be funded.
	Sidewalks/Streetscapes Planning	ς,	100,000		TBD	-	TBD	
	Sidewalks/Streetscapes Construction	ş	ı		TBD	т		It is not clear how this item would be funded.
	Public Outreach	ş	50,000		TBD	-	TBD	2
	Capital Fund Debt Service	s	i		TBD	-1	TBD	It is not clear if you will borrow or pay directly from revenue.
	Finacial Planning (Capital)	Ş	20,000					
Operations								
	Police Staffing (Transition)	· ·		. ••		· 45		Best to hire Patrol replacement well in advance's of Chief departure.
	Police Staffing (New Hire)	r 40		r +0		r 40		It is undetermined if you will hire another officer.
Evicting Projects (Planning and Zoning)	Public Works/Sewer Statting (New Hire)	V	125,000	•	125,000	V	125,000	Some of this cost will be paid by the SF.
Existing Projects (Planning and Zoning)	Decor Halis Station Sidewall	٠		*		Դ		
	Devoit Italii Station Sidewalk	Λ •0	250,000 \$	<i>/</i> > •0	250,000	л ·U		
	S. Fairfield Exfiltration	ሉ ‹		•		-(
Real Estate Tax Offset	ט. ו מוו ווכוע דאווונו מנוטוו	_የ		S	200,000	S	200,000	200,000 Assumes around 10% reduction in property tax.
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	MUS	≤ Ş	4,400,000					

Estimated EIT Revenue \$8,800,000 \$ 8,976,000 \$ 9,155,520 Estimated Annual EIT Revenue Escalation I 1.02

Estimated Annual EIT Revenue Escalation I 1.02	n i 1.02				
Activity	Sub Activity	2025	2026	202	2027 Notes
Safety Factor		\$1,800,000 \$	500,000	\$	assume 20%
Fire EMS Capital					
	Bridge Ave Construction	\$ 500,000 TBD		TBD	How much More cash is not yet known. I think you will see steady costs going
	1485 Building Planning and Design	\$ 30,000 \$	150,000	TBD	This one is undetermined but not likley to be expensive.
	1485 Building Construction	\$ - TBD	J	TBD	This one is undetermined but could be expensive.
	PFC Building (Planning, Design, Construction)	\$ - TBD	O	TBD	This one is undetermined but could be expensive.
	Prospective TEFD Capital		O	TBD	This one is undetermined but could be expensive.
Fire/EMS Operation					
	Debt Service (Fire House)	\$ 50,000 \$	50,000	\$ 50,000	The project got bigger and the rates got worse.
	Administrator	\$ 10,000 \$	10,000	\$ 15,000	
	Zero Balance Billing	\$ 40,000 \$	40,800	\$ 41,616	This is our best estimate at the moment.
	Fire EMS Staffing	\$ - \$	ı	TBD	BFC indicates it aspires for multiple new hires.
	Prospective TEFD Operations	. .	TBD	TBD	This one is undetermined but could be expensive.
Fund Balance					
	General (01)	\$ 230,000 \$		\$ -	The February fund balance was lower than my comfort level.
	Library (02)	\$ 50,000 \$,	\$ -	The fund has insufficient liquidity in February.
	Fire (03)		ī	\$ -	The fund was establised without a Fund Balance.
	Capital Fund (018)	w	TBD	TBD	This level assumes that you want to build the fund.
	Other (tbd)	⇔	TBD	TBD	The other funds seem fine at the moment.
Capital Projects					
	Building Planning and Design	\$ 30,000	TBD	TBD	It remains unclear how much building you want.
	Building Design	\$ 250,000			
	Building Construction	\$·	TBD	TBD	It is not clear if you will borrow for the building or pay from revenue.
	Building Fund		TBD	TBD	It is not clear if you will borrow for the building or pay from revenue.
	Park Improvements	\$ 500,000	TBD	TBD	This item is undetermined.
	Open Space Acquisition (Planning)	\$ 50,000	TBD	TBD	This item is undetermined.
	Open Space Aqusition (Procurement)		TBD	TBD	This item is undetermined.
	Town Center Creation (Planning, Design)	\$ 50,000	TBD	TBD	This item is undetermined.
	Town Center Creation (Construction)		TBD	TBD	This item is undetermined.
	Trail Planning	\$ 100,000	TBD	TBD	
	Trail Construction	\$ -	TBD	TBD	It is not clear how this item would be funded.
	Sidewalks/Streetscapes Planning	\$ 100,000	TBD	TBD	
	Sidewalks/Streetscapes Construction	\$·	TBD	TBD	It is not clear how this item would be funded.
	Public Outreach	\$ 50,000	TBD	TBD	This item is undetermined.
	Capital Fund Debt Service	⊹	TBD	TBD	rrow or pay directly from revenue. 🔻 🕠
	Financial Planning (Capital)	\$ 20,000			
Operations					
	Police Staffing (Transition)	80,000		\$ -	Best to hire Patrol replacement well in advance's of Chief departure.
	Police Staffing (New Hire)	\$ 80,000 \$	160,000	\$ 170,000	It is undetermined if you will hire another officer.
	Public Works/Sewer Staffing (New Hire)	125,000	125,000	\$ 125,000	
Existing Projects (Planning and Zoning)					
	Devon Train Station Sidewalk	\$ 200,000 \$	200,000	\$ -	
	U-Shaped Corridor Sidewalk	\$ 250,000 \$	250,000	· .	
	S. Fairfield Exfiltration	\$ 320,000			
Real Estate Tax Offset		\$ 600,000 \$	200,000	\$ 200,000	200,000 Assumes around 10% reduction in property tax.