

# DiSC

Version 05.22

Presented by Tom Ross



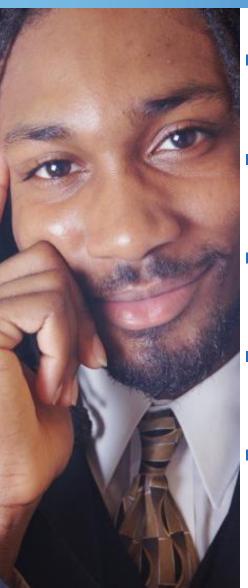
#### Goals



- Understand your behavioral tendencies and develop an understanding of how your behavior affects others
- Respect, appreciate, understand, and value individual differences
- Enhance strategies for working together to increase productivity
- Increase your effectiveness by improving your relationships with others
- \*Understanding the aspects of the four dominate behavioral traits will be a benefit to supervisors

# Successful People

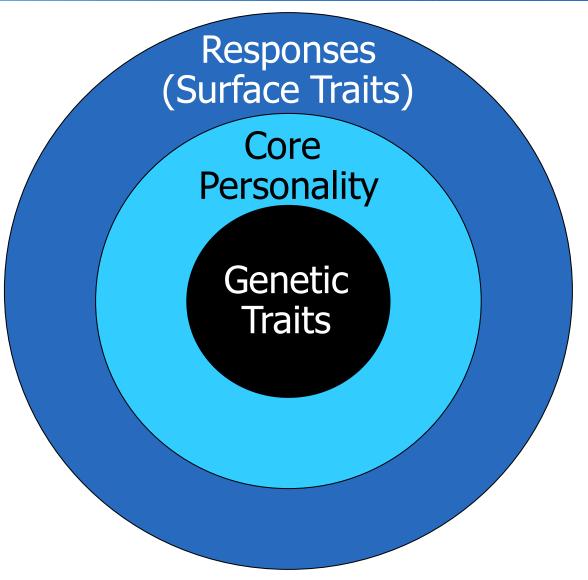




- Understand themselves and how their behavior affects others
- Understand their reactions to other people
- Know how to maximize on what they do well
- Have a positive attitude about themselves
- \*Know how to adapt their behavior

#### Self in Environment





#### Influences



#### "Paradigms" - from where you sit

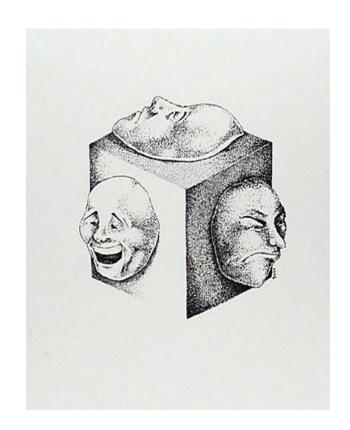
- Family (including culture)
- Formal Education
- Religion
- Media
- Friends
- Neighborhood / Town
- Financial Status



# Law enforcement is one of the very few professions that can drastically change a personality."

Guy Schiller, International Critical Incident Stress Management Foundation





#### What is DiSC?



DiSC is a theory of behavior styles that was developed in 1928 by Dr. William Molton Marston.

It is based on a four-factor behavior model.

The model has continued to be researched and validated and used by over 7 million people.

#### DiSC Profile



- RELIABILITY Over 150,000 people have taken it on-line. Does it measure in a way that is both consistent and dependable?
- VALID Does it measure what it is supposed to measure, and do so with accuracy?
- STABILITY Same results over time?
  - -1 week later = 87-89%
  - -1 year later = 70-80%

#### DiSC Profile

- There is no one best style
- There are positives and drawbacks of each style
- You have the choice to modify your style when dealing with others
- Under stress our dominate style tends to take over
- \*ALL of the traits WILL change over time

# By The Numbers



- 4 Basic Types (DiSC)\*
  - Dominate
  - -<u>Influence</u>
  - **Conscientious**
  - -Steadiness
- 15 Distinct Patterns
- 19,680 different "combinations"

# Summary



D is for

**Dominance** 

I is for

influence

S is for

**Steadiness** 

C is for

Conscientiousness

Direct and Decisive. D's are strong willed, strong minded people who like accepting challenges, taking action, and getting immediate results.

Interactive, Optimistic and Outgoing. I's are "people people" who like participating on teams, sharing ideas, and energizing and entertaining others.

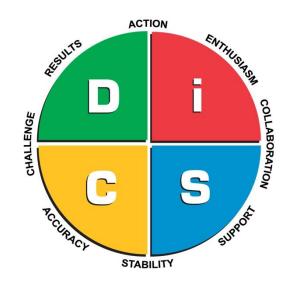
Sympathetic and Cooperative. S's are helpful people who like working behind the scenes, performing in consistent and predictable ways, and being good listeners.

Concerned and Correct. C's are sticklers for quality and like planning ahead, employing systematic approaches, and checking and rechecking for accuracy.

#### **DISC Basics**

Oiso

- Everyone has four aspects, but infinite combinations.
- 85% will have two dominant behavior tendencies.



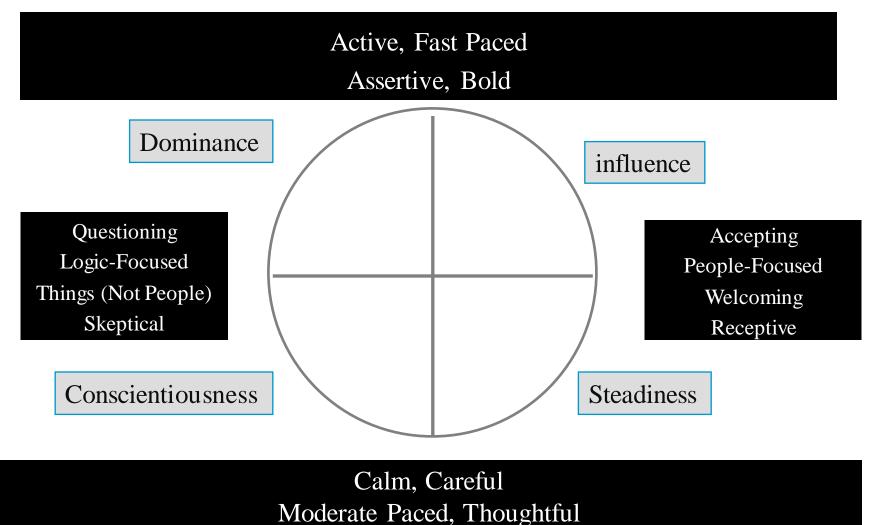
Ex: Surgeons – High "C"

Law Enforcement - More "D" and "I"

Good law enforcement officials, like good leaders come in all types!

#### The DiSC® Model







An explanation of DiSC Profiling

https://www.youtube.com/watch?v=dgGz3IFzLQI



#### It's important to know these styles!

What Style(s) Style(s) are you?

PeopleKeys\*

Your Environment Impacts
Your Personality!

# High D



- Sees an unfavorable environment that they want to overcome
- Acts too quickly at times\*
- Tries to change, fix, or control things
  - Direct
  - Decisive
  - Driven
  - Developer
  - Demanding
  - Determined
  - Do-er



#### Dominance



Motivated by: Challenge; power and authority; direct answers

Fears: Loss of control; being taken advantage of

You will notice: Self-confidence; decisiveness; risk-taking

**Limitations:** Lack of concern for others; impatience

To Relax: Physical Activity, Sports

**Conflict Response: \*Fight** 

Motto: Just Do It!

# Dominance







# DISC-D

#### **Growth Areas**

- ✓ Poor Delegator
- Insensitive
- ✓ Won't Listen
- Too Aggressive
- Can make decisions too quickly, without enough information
- May 'tell' rather than 'sell'



# High i



- Sees a favorable environment in which they can influence others
- Prefers verbal face to face communications\*
- Most effective working in groups\*
- Tries to persuade, promote, or sway others
  - Inspiring
  - Instigators
  - Interactive
  - Interesting
  - Impulsive



#### Influence



Motivated by: Social recognition; group activities; relationships

Fears: Social rejection; disapproval; loss of influence

You will notice: Enthusiasm; charm; sociability

Limitations: Impulsiveness; disorganization, lack of follow through

To Relax: Socializing/ Working in Groups

**Conflict Response: \*Flight** 

Motto: Don't Worry, Be Happy

# Influence







# DISC-I



#### **Growth Areas**

- Impulsive
- ✓ Talk too much
- Too tactful
- ✓ Superficial/ Insincere
- Shallow
- Disorganized



# High S

- Sees a favorable environment that they want to maintain
- \*Tries to be cooperative, supportive, and agreeable while keeping things stable
  - Stable
  - Supportive
  - Shy
  - Submissive
  - Sincere



#### Steadiness

Oiso

**Motivated by:** Infrequent changes; stability; sincere appreciation; cooperation

Fears: Loss of stability; the unknown; change

**You will notice:** Patience; a team player; stability, methodical approach; calm

Limitations: Overly willing to give; putting their needs last

To Relax: TX / Sleep

**Conflict Response**: \*Put up with it, dislike, seen as waste of time

Motto: Don't Rock the Boat

## Steadiness



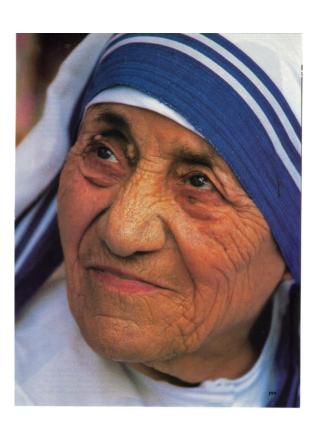










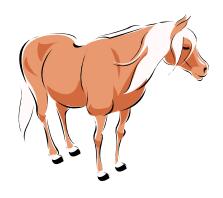


# DISC-S



#### **Growth Areas**

- Slow to change
- Possessive
- Passive
- Lacks self-initiative



# High C



- Sees an unfavorable environment that they do not want to try to change
- Written Communication is important\*
- Tries to work within established rules, guidelines, and procedures to ensure accuracy and quality
  - Competent
  - Careful
  - Correct
  - Cautious
  - Compliant

#### Conscientiousness



**Motivated by:** clearing defined performance expectations; quality and accuracy being valued

Fears: Criticism of their work; slipshod methods

**You will notice:** Behavior that is cautious, precise, diplomatic, restrained

Limitations: Overly critical of self & others, wanting more data

To Relax: Quality "Alone Time"

**Conflict Response: \*Avoid** 

Motto: Measure twice, cut once

### Conscientiousness













# DISC-C



#### **Growth Areas**

- ✓ Rigid/ Rules and Regulations
- √ Takes too long
- ✓ Critical
- Can stifle innovation and initiative
- ✓ Very content with Status Quo





https://www.crystalknows.com/famous-people





# What do they FEAR?









# Working with a D style

- · Be business-like and get to the point quickly.
- Respond to their task-related needs.
- · Ask "what" questions.
- Accept their bluntness.
- Acknowledge the decision is their's the make.
- Provide reminders of your proven track record.



# Working with an i style

- · Be casual and open.
- · Be enthusiastic and friendly.
- Ask "who" questions.
- Respond with empathy to their feelings or doub
- Inspire them to action.
- Meet their need to "look good."



# Working with an S style

- · Be informal and low pressure.
- · Be methodical in your demonstrations.
- · Be sincere.
- Ask "how" questions.
- Offer ongoing support.
- Probe for unspoken concerns.



# Working with a C style

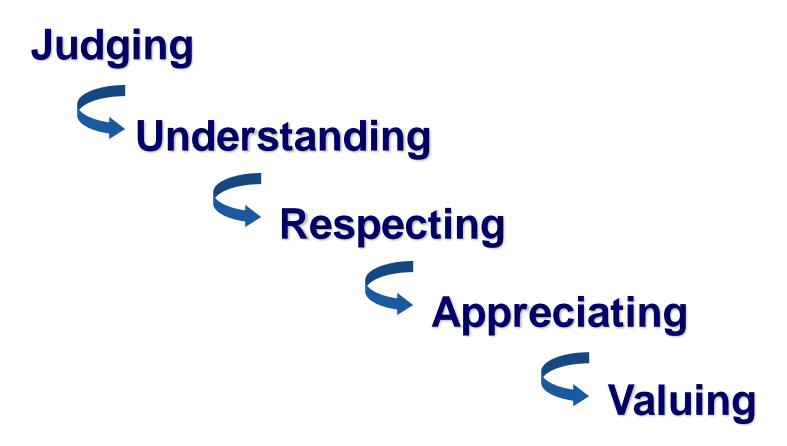
- · Get down to business quickly, but tactfully.
- Offer reassuring evidence or data.
- · Let them be the expert.
- · Be prepared to respond to "why" questions.
- Offer options and clarify their priorities.
- · Summarize your agreements and follow up.

#### The Green Tail

- If someone says you have a green tail, the person is crazy.
- If two people say you have a green tail, it is a conspiracy.
- If seven people say you have a green tail, you turn around and look.

#### Reactions to Others







**Different ≠ Wrong** 

**Different = Different** 





There is richness in diversity!



#### PREFERRED WORK ENVIRONMENTS

STYLE	GOALS
D	<ul> <li>Wants to get results</li> <li>Likes "do it and do it now" approaches</li> <li>Wants to be in charge</li> <li>Likes new opportunities and challenges wide scope of operations</li> </ul>
i	<ul> <li>Wants to be involved with people</li> <li>Wants to have fun while getting things done</li> <li>Likes to help people talk things out</li> <li>Wants freedom from responsibility for following through on detail</li> </ul>
s	<ul> <li>Likes to be involved with people</li> <li>Wants everyone to do his or her share</li> <li>Likes things to run smoothly</li> <li>Wants stability and security</li> <li>Wants a conflict-free environment</li> </ul>
C	<ul> <li>Wants specific criteria for performance</li> <li>Likes accuracy</li> <li>Likes setting and meeting high standards</li> <li>Wants opportunities to analyze and assess</li> <li>Likes logical, systematic approaches to work</li> </ul>



#### REVIEW

1) A person CAN change behaviors, most behaviors are situation based, everyone does NOT have the same behaviors & behaviors are observable.

2) The benefits to knowing your own behavior dimension(s) are: awareness, you can adjust and minimize weaknesses.