BOARD OF UNION COUNTY COMMISSIONERS REGULAR MEETING

AGENDA

January 14, 2020

9:00 a.m.

1. Call to o

- 2. Pledge of Allegiance
- 3. Approval of agenda and minutes
- 4. Hospital Report
- 5. Discussion/Possible Action Items
 - i. Resolution #2020-26 Checking Account Depository
 - ii. Resolution #2020-27 Short Term Investment
 - iii. Resolution #2020-28 Board of Finance
 - iv. Resolution #2020-29 Qualified Depositories Interest Bearing Deposits
 - v. Resolution #2020-30 FY 2021 DWI Application
 - vi. Resolution #2020-31 Open Meetings Act
 - vii. Resolution #2020-32 Repeal of the State Tax on Social Security Benefits
 - viii. Resolution #2020-33 Postponement of Private Prison Legislation
 - ix. DWI Prevention Specialist with Colfax County
 - x. Discussion of Echo Canyon Road closure
 - xi. Jail Agreement with neighboring Counties
 - xii. Local Jail Update
 - xiii. Approval of Bills
 - xiv. Road Crossing Permits
 - xv. Inventory Items Disposition Road Department International Water Truck
 - xvi. Healthcare Assistance Approval of Claims
 - xvii. County Travel Requests
 - xviii. Comprehensive Plan Update
 - xix. Kiser Building Update

10:00 a.m. Citizen's Forum

- 1. Road Superintendents Report
- 2. Fire Coordinator/Emergency Manager Report
- 3. Elected Officials Reports

Executive Session-Pursuant to NMSA 1978, Section 10-15-1(H)2- Limited

Personnel Matters

County Manager

Possible Actions Items following executive session:

- i. County Manager Appointment
- ii. Approval of Manager's Contract
- iii. Resignation of County Treasurer
- iv. Appointment of Union County Treasurer
- v. Settlement of County Treasurer Financial Records
- vi. Signature Cards

Adjourn

As of 1/7/2020

BOARD OF UNION COUNTY COMMISSION REGULAR MEETING December 10, 2019

BOARD MEMBERS PRESENT:

Chairman Justin K. Bennett Con

Commissioner W. Carr Vincent

Commissioner Clayton F. Kiesling

OTHERS PRESENT:

Clerk Mary Lou Harkins

Manager Angie Gonzales

Admin, Assistant Cheryl Garcia

Treasurer Brandy Thompson

Sheriff James Lobb

Assessor Louis Trujillo

Road Superintendent Russell Kear

Fire Coordinator Jim O'Bryant

County Attorney Stephen C. Ross

GUESTS:

Tammi Stump, CEO - Union County General Hospital

Judy Steen, Trustee - Town of Clayton

Duane Enger, Director, Project Development & Project Manager - PNE (Pure New Energy) - Gladstone New

Energy Wind Farm Project

Jim Mayfield

Clint Harden - Union County Lobbyist

Sue Richardson, Reporter - Union County Leader

At 9:00 a.m., Chairman Bennett called the meeting to order in the Union County Commissioner's Office, located in the Union County Courthouse. The pledge of allegiance was recited.

Commissioner Vincent moved to approve the agenda and the regular meeting minutes of November 12, 2019. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried. The minutes were signed.

HOSPITAL REPORT

Tammie Stump, CEO, distributed copies of the "County Commissioner Monthly Hospital Report, Union County General Hospital, Tammie Stump, CEO, December 10, 2019", attached as an exhibit (five pages). Stump reported on the following (but not limited to the following): Attendance of an IT Class (distributed a report containing information on vulnerabilities such as threats and viruses) Provider Recruitment Update - Dentist; Des Moines Clinic; Business Office/Revenue Cycle Update; Financial Assistance Update; Radiology Report; Plant Services; Therapy Services; Laboratory Services; and Union County Health Center; and gave a project update on the IT integration for the systems between the hospital and clinics.

The following reports were e-mailed to the county manager prior to the meeting, for distribution to the Board: "Union County Consolidated, Consolidated Operations Review, for the Period Ending October 31, 2019" (thirteen pages), and "Clayton Health Systems, December 2, 2019 MOR, Notes to Consolidated Financial Statements, Period Ending October 31, 2019" (one page), attached as an exhibit. CEO Stump reported on a variety of items contained in the reports: Hospital and Clinic Patient Volumes; Expenses; Revenues; 2021

Business Plan; Diversification of Hospital Services; Charity Care; Implicit Price Concessions (AKA Bad Debt); Hospital Gross Receipts Tax; Medical Malpractice Limits Legislation;

At 9:38 a.m., the meeting recessed for the attendance of the Joint Communications Meeting. At 11:24 a.m., the meeting resumed.

CITIZEN'S FORUM

Duane Enger, Director, Project Development & Project Manager - PNE (Pure New Energy) – of the Gladstone New Energy Wind Farm gave a project update, which included the following (but not limited to the following): public meeting on October 30th in Gladstone; was recently awarded land parcels from the State Land Office. The parcels are adjacent to the project site Southwest of Gladstone; various means of wind data collection; the project design will be available in January and road discussions can then be initiated. Approximately three miles of road will be impacted in Union County and is also working on EMS planning.

The Board briefly discussed right-of-way easements with Enger. Any right-of-way negotiations will need to be made with the landowners.

DISCUSSION /POSSIBLE ACTION ITEMS

RESOLUTION #2020-24 NMFA SEDAN FD TRUCK

A proposed resolution authorizing and approving submission of a completed application for financial assistance and project approval with the attached Public Project Revolving Fund Equipment Application was reviewed and discussed. The Applicant is the Sedan Fire Department. The description of equipment for which the funds will be used to purchase is two wildland apparatus trucks for the Sedan Fire Department in the amount of \$383,469.

Commissioner Kiesling moved to approve Resolution #2020-24 NMFA Sedan Fire Trucks. Commissioner Vincent seconded. There was no further discussion. Vote: All YES. Motion carried. Resolution signed.

RESOLUTION #2020-25 HOLIDAY SCHEDULE

A proposed resolution designating the 2020 holiday schedule was reviewed and discussed.

Commissioner Vincent moved to approve Resolution #2020-25 Holiday Schedule. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried. Resolution signed.

BID #19/20-02 FIRE STORAGE BUILDING AWARD

A copy of the bid opening, "Bid #19/20-02 Fire District Storage Building" was contained in the meeting packet. The opening of the bid was conducted in the Manager's office on December 4, 2019, at 2:00 p.m. Five (5) bids were received: Fluhman Builders (\$104,187), Archuleta Construction (\$119,492), Stoven Construction (\$133,700), Mich Rich Contractors (\$166,300) and Colt Builders (\$137,555). The openings of the bids were witnessed by Manager Angie Gonzales and Architect Dave Little of Alpha Design. Discussion followed.

Commissioner Vincent moved to award Bid #19/20-02 for the construction of the storage building to Fluhman Builders. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried.

RESCIND RFP #19/20-01 TRANSPORT SERVICES

Mgr. Gonzales reported that pursuant to the awarding of RFP #19/20-01, Gonzales was made aware by the transport company, Blue Raven Extradition, that the bid they previously proposed was too low and the company was concerned that operations could not proceed. Mgr. Gonzales reported that she consulted with the county attorney on the matter. Gonzales then proceeded to ask that the Board consider rescinding the award for RFP #19/20-01.

Commissioner Kiesling moved to rescind RFP #19/20-01 for transport services. Commissioner Vincent seconded. There was no further discussion. Vote: All YES. Motion carried.

BID #19/20-02 TRANSPORT SERVICES

A copy of the bid opening for, "RFP #19/20-02 Transport Services", was contained in the meeting packet. One bid was received from Blue Raven. The opening of the bid was conducted in the Manager's Office on December 4, 2019, at 1:30 p.m. The opening of the bid was witnessed by Manager Angie Gonzales and Administrative Assistance Cheryl Garcia. Mgr. Gonzales reported on the bid adjustment. The main adjustment will allow for a "delay time over 31 minutes". Discussion followed.

Commissioner Vincent moved to award RFP #19/20-02 for transport services provided by Blue Raven. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried.

JAIL AGREEMENT WITH NEIGHBORING COUNTIES

Sheriff Lobb reported that there were no new jail agreements for presentation. Mgr. Gonzales reported that she has returned the agreement back to Quay County. Quay County will then send the agreement to the Department of Finance.

LOCAL JAIL UPDATE

This agenda item was discussed during the morning's Joint Communications meeting. No further discussion had. No action was taken.

APPROVAL OF BILLS

The Board reviewed and discussed bills in the amount of \$357,571.47 which includes the Union County General Hospital Mill Levy Request signed by Judith Cooper, President of the Union County General Hospital Board dated 12/2/2019 in the amount of \$165,397.29.

Commissioner Vincent moved to approve the payment of bills in the amount of \$357,571.47. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried.

ROAD CROSSING PERMITS

Permit No. 358 with an attached map submitted by Permittee, ENMR Telephone Cooperative, allows Permittee to lay pipe or cable for fiber optic telecommunications lines across Hayden Road, was reviewed and discussed.

Commissioner Vincent moved to approve road crossing Permit No. 358. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried. The permit was signed.

INVENTORY ITEMS DISPOSITION - ROAD DEPARTMENT INTERNATIONAL WATER TRUCK

No inventory items were presented for disposition. No action was taken. This agenda item is to be tabled.

HEALTH CARE ASSISTANCE PROGRAM - Approval of Claims

There were no claims presented for consideration.

COUNTY TRAVEL REQUESTS

The following employees reported/requested travel approval: **Undersheriff Chris Schear** will be attending an Advanced Search and Seizure Training in Albuquerque on December 17th & 18th; **Commissioner Kiesling** recently attended the Legislative Update in Tucumcari. All travel approved.

COMPREHENSIVE PLAN UPDATE

Commissioner Kiesling reported that the proposed Comprehensive Plan maps were provided to NERTPO (Northeast Regional Transportation Planning Organization) who is also updating their plan. The next round of Comprehensive Plan meetings will be in January. Chairman Bennett suggested coordinating an early afternoon County workshop in Sedan on one day and an evening workshop in Clayton on the next day. The Board agreed. Commissioner Kiesling will relay suggested meeting places and das to Jackie Fishman of Consensus Planning.

KISER BUILDING UPDATE

Mgr. Gonzales gave a project/building update. Discussion followed. Concrete plans will be ready soon. The bid process may then begin early next year.

FIRE COORDINATOR REPORT

Fire Coordinator O'Bryant reported that he is working with Emergency Manager Robert Wingo to develop a Communications Plan; he is working on structure trainings for Amistad, Grenville, and Capulin. The trainings should be completed in the next 2 or 3 months.

EMERGENCY MÁNAGER REPORT

No report was given during this meeting. Mgr. Gonzales reported on behalf of Emergency Manager Robert Wingo during the morning's Joint Communication meeting.

ROAD SUPERINTENDANT'S REPORT

Superintendent Kear reported on routine countywide road maintenance; this year's road projects will be completed next week as the department will be wrapping up the Harris and Wagner Road projects. Mgr. Gonzales reported that all NMDOT projects are complete and reimbursement has been requested.

At 12:07, the meeting recessed for lunch. At 1:26 p.m., the meeting resumed.

Executive Session: County Manager

At 1:35 p.m., Commissioner Vincent moved to go into closed session pursuant to NMSA 1978, Section 10-15-1 (H) (2) pertaining to a limited personnel matter. Commissioner Kiesling seconded. There was no further discussion. Vote: Vincent - YES, Kiesling - YES and Bennett - YES. Motion carried.

At 2:04 p.m., Commissioner Vincent moved to come out of the closed session pursuant to NMSA 1978, Section 10-15-1 (H) (2) pertaining to a limited personnel matter and affirmed that matters discussed in the closed meeting were limited only to those specified in the motion for closure. No action was taken during the closed session. Commissioner Kiesling seconded. Vote: Vincent - YES, Kiesling - YES and Bennett - YES. Motion carried.

Action following the Executive Session: County Manager

The Board directed the county attorney to prepare a county manager contract prior to the regular meeting in January. An official appointment will be made during the next regular meeting. Mgr. Gonzales will remain available during the transition.

County Attorney Stephen Ross excused himself from the meeting after the Executive Session.

ELECTED OFFICIALS REPORTS

Sheriff Lobb reported on the following: prisoner transports; transportation negotiations are ongoing between the transport company and the local court; Sheriff's Reserve Deputies will be used for transports; Sheriff Lobb will contact Core Civic regarding their management options and report to the county manager; Lobb asked that the Board consider funding positions for two additional deputies. Lobb reported that one of his deputies is facing military deployment next year, and two will be attending the academy. The Board acknowledged his request.

Treasurer Thompson reported on the following: today, December 10th, is the last day of the 1st half of tax collections; Southwest Business Solutions of Clovis visited with county members and conducted an IT evaluation in all offices. A recommendation will be forthcoming.

Clerk Harkins reported that Union County had the second-highest registered voter turnout in the State for the recent Regular Local Election at nearly 40% of the registered voters. Harding County was the highest turnout. Both according to the registered voter population; voter registration reopened today; and, the next election cycle begins in January.

Commissioner Kiesling reported on his attendance of the Legislative Forum in Tucumcari. Some of the topics discussed during the forum included: per diem, roads, Capital Outlay, and rural income support services; Kiesling attended the recent NMDOT meeting in Las Vegas. The Des Moines Highway Department crew won the "Best Practices" award for their snow fences; Kiesling also attended a recent UCCDC (Union County Community Development Committee). UCCDC is still active organization; lastly, a 2020 Census meeting will be in January.

Commissioner Vincent reported that he will be working on legislative issues concerning funding for rural emergency and fire services; Vincent encouraged attendees to be aware of any proposed upcoming legislation. A brief discussion followed.

Chairman Bennett reported that the Folsom Museum received funding from Main Street. The majority of the funding will be used for the building. Lastly, Chairman Bennett thanked Manager Gonzales for her years of service.

Meeting Announcements: The next regular meeting will be held on Tuesday, January 14, 2020, at 9:00 a.m. The next Joint Communications meeting is set for Tuesday, March 10, 2020, at 9:30 a.m.

ADJOURN: At 2:39 p.m., Commissioner Kiesling moved to adjourn. Commissioner Vincent seconded. There was no further discussion. Vote: All YES, Motion carried. Meeting adjourned.

	Board of Union County Commissioners Union County, New Mexico
ATTEST	Justin K. Bennett - Chairman
SEAL	
	W. Carr Vincent - Vice Chairman
Mary Lou Harkins - Clerk	Clayton F. Kiesling - Member

REQUEST FROM UCGH MILL LEVY/GRT

12/30/2019

BY: Melissa Prante

Check#	Date	PAID TO:	AMOUNT
EFT	1 10/1/2019	NMFA	48,665.11
48332	12/12/2019	CPSI	15,707.00
48353	12/12/2019	GSD-ADMIN SERVICES	50,346,18
48351	12/12/2019	GOLDEN RULE	6,000.00
48349	12/12/2019	GENEX MEDICAL STAFF	6,735.00
48326	12/12/2019	CARDINAL HEALTH	9,482.22
48323	12/12/2019	C & J HEATING	7,515.37
48324	12/12/2019	CANON MEDICAL FINANCE	6,786.00
48360	12/12/2019	JACKSON LEWIS P.C.	5,289,00
48378	12/12/2019	NM HOSPITAL WORKERS COMP	15,676.00
48379	12/12/2019	NM RURAL HOSPITAL NETWORK	8,640.00
48411	12/12/2019	TUSK ENTERPRISES	13,324.84
48357	12/12/2019	HIGH PLAINS RADIOLOGY	4,032.95
48393	12/12/2019	REDW	1,699.03
. · · · · · · · · · · · · · · · · · · ·	·	TOTAL	\$ 199,898.70

UNION COUNTY HOSPITAL BOARD APPROVAL

<u>01-03-2020</u>

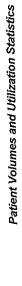


Union County Consolidated Consolidated Operations Review

For the Period Ending November 30, 2019

	Page
Patient Volumes and Utilization Statistics	1
Physician Utilization	2
Operating Performance	3
Operating Ratios	4
Patient Revenue Analysis	5
Trends	6
Summary Cash Flow Analysis	7
Supply Chain Trend	8
Business Office Elements	9
Income Statement	10
Balance Sheet	11
Statement of Cash Flows	12

(Unaudited)



Union County Consolidated Through the Period Ending Nov-19

						-			Other Reported Water	7				Cur	Current Month		
		Fisc	Fiscal-Year-to-Date	o-Date		3	40	" ?	Aug-49	Sand	004-19	Nov-19	Budget	#Var	% Var Prior Yea	r Year	% Var
	Current	Budget	#Var	% Var	Prior	% Var	SI-unc		1	6	15	20	15	9	33.3%	8	166.7%
Admissions, Total	80	92	4 Ĉ	24.8%	9 4	42.6%	o un	<u> </u>	₩ 1 &		5	8	11	2	63.6%	~	157.1%
Acute	6	3 <	ă c	%0.0	•	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Psych	> ç	2 5		728 1961	<u>. 6</u>	4 0%	· m	ന	4	7	2	7	4	ହ	(50.0%)	-	300.0%
SNF	<u> </u>	17 0		0.0%	<u>,</u> 0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Kerab	ò	,	, ,	ì		700.70	ţ	7	87	46	4	08	99	20	33.3%	28	185.7%
Patient Days, Total	311	5 E	, c	24 69%	135	79.26	‡ ‡	8	8	19	\$	92	8	32	97.0%	18	261.1%
Acute	Š	2 9	ō -	2000	3 -	%00	. 0	0	0	0	0	0	0	0	%0:0	0	0.0%
Psych	2 5	73.0	Ó	(21.8%)	26	7.5%	ਲ	25	27	27	6	15	27	(12)	(44.4%)	9	50.0%
SNF Spread	<u> </u>	3 0	9 0	0.0%	0	%0.0	0	0	٥	O	0	0	0	0	%0.0	0	0.0%
נינו ישה	> !	, ;	, ,	04	6	700 0	26.2	3 86	3.95	5.11	2.93	4.00	4.00	0.00	%0.0	3,73	(7.1%)
ALOS, Total	3.89	98.6	0.10	%0.7	5.03 78.0	0.2.0	2.20	2.64	3.33	2.71	2.62	3.61	3.00	(0.61)	(20.4%)	2.57	(40.4%)
Acute	60 S	8 6	8 6	R %	000	%0.0	000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	%0:0	0.00	0.0%
Psych	00.00	933	8 6	(26.3%)	7.74	(3.4%)	10.33	8.33	6.75	13.50	5.00	7.50	6.75	(0.75)	(11.1%)	20.00	62.5%
Sepa	0.00	0.00	0.00	0.0%	00.00	%0.0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	%0.0	0.00	0.0%
	202	744	3.6	(367 8)	350	10.4%	83	20	102	46	11	72	8	(10)	(11.9%)	52	30.7%
Adj Patient Dane	1.545	1.640	(£6)	(5.8%)	1,402	10.2%	310	313	402	236	326	286	325	(38)	(11.9%)	204	40.0%
Adj Fallelit Days	2	2		Ì	1	707 00	0.0517	0 0205	0 9169	0.8214	1.0771	0.9481	0,7950	0.1531	19.3%	1,2008	(21.0%)
Case Mix Index, Total	0.9368	0,7950	0.1418	17.8%	1 0818	30.4%	1,2399	1.1024	1.0051	0.9042	1.2897	0.9025		(0.1475)	(14.0%)	1.1571	(22.0%)
Case Mix Index, Medicare	040		(0.0032)	(av a·a)	2	ì	,	•		c	c	*	LC.	(4)	(80.0%)	0	%0'0
Surgeries, Total	#	52	(1	(56.0%)	ω, ,	37.5%	- c	4 0	۰ ۵	o C	• 0	• 0		0	0.0%	0	%0.0
Inpatient	4 1	o 4	4 8	0.0%	- 1	300.0%	> -	1 6	1 4	0		· ~	ស	(1	(80.08)	0	%0:0
Outpatient	~ (3 ((e)	(0/07)		7800	· c	0	0	0	0	0	0	0	0.0%	0	%0.0
Open Heart Surgeries	9	>	>	800	•	2	>	,		•	,	(c	c	800	c	3600
Births	0	o	0	0.0%	0	%0.0	0	0	0	0	0	o	>	>	R S	>	2
Emergency Visits	828	793	99	8.3%	808	6.3%	<u>14</u>	178	160	187	165	169	159	÷	6.3%	<u>¥</u>	26.1%
ER Conversion Rate	7.8%	7.0%	- 1	0.8%	7.3%	0.5%	3.6%	6.2%	11.3%	3.7%	7.9%	10.0%	7.0%	4	3.0%	5.2%	4.8%
Observation Days	36	. 20	(25)	(41.0%)	હ	(29.4%)	4"	4	12	Ŋ	ω	7	12	<u>(S)</u>	(41.7%)	4	75.0%
Outrationt Discountin Vieth	928.0	3 125	(283)	(9.6%)	3,093	(8.6%)	462	660	507	528	627	504	625	(121)	(19.4%)	383	31.6%
Cuthanent Diagnosur visits		<u> </u>) -	7000	2716	(400 0%)	o	0	0	0	0	0	0	0	%0.0	552	(100.0%)
Clinic (Practitioner) Visits	•	•	2	2	<u>?</u> '		Š	Š	,	727	627	673	200	123	24.6%	0	0.0%
Rural Health Clinic Visits	3,522	2,500	1,022	40.9%	>	R 200	ŝ	3	1	3	j :	t	i i	ç	702. 30	ą	18 8%
Home Health Visits	377	225	152	67.6%	ğ	70.6%	67	25	112	ត	3	ñ	7	<u>4</u>	87.73	}	
MRI Procedures	85	8	¥O	6.3%	79	7.6%	0	18	8	۲.	8 9	27 (45	φ (37.5%	†	29.4%
Inpatient	0	0	0	%0.0	0	%0.0	0	0	0	o !	- ;	> 6))	> 4	0,0,0	, t	%7 °C
Outpatient	85	8	S	6.3%	79	7.6%	0	\$	<u>ω</u>	,	R	3	<u>0</u>	Þ	9/0/10	=	27.37
Cath Lab Procedures	0	0	0	%0.0	0	%0.0	٥	0	0	0	0	0	0	0	0.0%	0 (%0.0
Inpatient	0	0	0	0.0%	0	%0.0	0	0	0	0	0	0	0 (0 (%0.0)	82.0
Outpatient	0	0	0	0.0%	0	%0.0	0	0	0	0	0	0	5	5	%0.0	5	2.0
Gi Procedures	36	22	4	63.6%	17	111.8%	0	7	۵	e	ις	o	4	ιo	125.0%	ო	200.0%
according to the second	12.5	25	159	808 0%	0	%0.0	8	73	29	28	88	93	ĸ	25	500.0%	0	%0:0
Wound Care Procedures	3	3 0	9 0	%0.0	0	0.0%	0	0	0	0	0	0	0	0	%0.0	0	%0'0
Management Cases	0 0	, c	0	%0.0	0	0.0%	0	0	0	0	0	0	0	0	%0.0	0	%0:0
CT Procedures	414	450	(36)	(8.0%)	417	(0.7%)	862	10	29	65	100	€	90	6	(10.0%)	76	6.6%
Total Imaging Procedures	1,450	1,410	4	2.8%	1,320	9.6%	22.1	315	278	277	296	284	282	7	0.7%	ž.	33,3%
ı																	





Physicians Utilization Ranking (Top 30)

131 - Union County General Hospital

Nov-19

All Specialities Admission Count

												Circont Month	fonth
				Voor to.D	o to			Six-Month Irend	r Fend				
			232	riscal-real-to-mare	2					40	No. 10	Drint Year	% /ar
			4	Date	15/ /sr	91-dis	Jul-19	Aug-19	Sep-13	25-130	21-101		
Name	2	ID Speciality	E E E	F1101	D 0/	2		,			6	¢	150.0%
			90	03	22 20%	00	14	22	On.	73	7	22 9 75 40	
131 - Union County General Hospital	ä		3	3	20.00			i	•	ç	5	·	500.0%
			1	2	101 311	00	14	20	m	7	4	í	
Van Mormer Mark (131)	131 13	131 13 Unspecified	/9	- -	9	•	•			•	1	c	%0.0
מפון אבריווים אישיי (יבי)	ı		•		/00 0		•	•	1	7	-	,	
14 Ch. 2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	131 21	131 21 Unspecified	57)		80.0	ı						c	%00
Wheeler, raul (151)	<u>.</u>				,00		1	2		•	1	>	9/9/9
O Drille (194)	131 20	131 20 Unspecified	ო	5	80.0		ı	ı			•	ć	%000
Stevens, Prinip (15.1)	2			•	,			٠	,	•		>	200
77075	131	ď		ν	80.0		ı					•	(700 007)
Fighman, J (151)	2	:							•		1	a	(8,0,007)
1	121 18	121 18 Family Practice	1	88	(100.0%)								
Weaver, Terry (151)	2												



npatient Revenue

Operating Performance Summary Union County Consolidated Through the Porlod Ending Nov-19

% Var 215.0% 28.8% 54.3% (225.3%)
0.0%
0.0%
0.0%
0.0%
13.0%
(176.2%)
(103.0%)
0.0% (47.9%)
25.0%
46.9%
30.5%
(60.7%)
14.3%
(4.9%)
3.7%
(62.2%)
0.0%
5.4%
(66.4%) 0.0% 0.0% 0.0% 0.0% 0.0% 318.2% 302.6% 52.5% (\$120) (\$120 <u>88</u> (15.5%) Prior Year \$132 832 954 501 3 8 (75.4%) 32.2% (0.5%) 41.3% (139.9%) 55.5% 11.9% (4.2%) 11.8% 3.1% (36.1%) 1721.3%) Current Month 0.0% 0.0% 0.0% 0.0% 0.0% (84.9%) 0.0% 0.0% 0.0% 11.9% (33.3%) (63.9%) 24.0% 140.0% (43.3%) 410.0% % Var 67.8% \$ Var \$168 (22) 146 E 4 0 to E 4 to E 6 to 3 Sudget \$248 1,094 1,342 1.0% 7.5% 왕 316 Nov-19 5416 1,072 1,488 4.3% 0000000 228 214 0 0 0 0 122 240 136 136 14 0 0 175 ž 887 S176 1,129 1,305 (17.7%) 3 \$213 \$213 881 1,094 7.5% 812 130, Six-Month Trend \$302 1,095 1,397 (12.2%) (5.0%) (\$110) 3 310 674 \$260 1,245 1,505 12,2% 17.5% 2 3140 978 \$137 \$137 874 1,011 19.7% 28.5% \$249 5361 102 66 (140) 0 0 0 254 (271) 258 (286) (26) (26) 037 438 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 9.7% 9.7% 2.5% 30.3% (82.1%) (3.7%) 13.7% (10.0%) 6.5% 23.8% (70.5%) 33.7% 5.0% 9.8% (25.1%) 0.0% 0.0% 0.0% (8.7%) 13.2% (298.3%) (120.9%) 0.0% 157.1% 7.9% (0.2%) 88 000000 \$324 522 Prior \$1,022 3,551 %000 %000 %000 %000 %000 %000 (19.2%) (30.6%) 0.0% 0.0% 11.9% 10.9% (131.2%) 24.0% 100.0% Fiscal-Year-to-Date 583 330 (163) (204) 0 0 0 0 65 65 88 88 30 30 15 15 (547) (73 847 667 0 0 0 0 0 0 0 0 0 1 247 125 125 153 153 Š 570 523 0.2% 6.1% 312 808 Actual \$1,367 Fotal Non-Operating Revenue (Exp) Managed Care (HMO/PPO) Discounts Contribution Received for Acquisition Prior Year Cost Report Adj-MCARE Prior Year Cost Report Adj-MCAID impairment of Long-Lived Assets Gain/(Loss) on Facility Sate Von-Operating Revenue (Exp) Depreciation & Amortization Total Operating Expenses Medical Supplies Pharmaceutical Supplies Other Supplies Implicit Price Concessions Net Operating Revenue Outpatient Revenue Gross Patient Revenue Disproportionate Share Net Patient Revenue Charity & Indigent care Total Profit Margin EBIDA Margin Operating Margin Corporate Allocation Purchased Services Tax Subsidy Revenue Employee Benefits Professional Fees Revenue Deductions Spenating Expenses Self Pay Discounts fotal Deductions

Lease and Rent

Bad Debt Interest

Other Revenue



Union County Consolidated Through the Period Ending Nov-19 Operating Ratios

	1%1 6	<u> </u>	2.2%	(0.2%)	0.8%	2.9%		19.7%	.	\e		.º				' 0	4	<u>~</u>	, o		(4.4%)	6,7	20.7	(23.4%)	6.0%	(37.7%)	(46.7%)	0.0%	(28.6%)	0.3%	;	72 29%	 5 5	
% Var	3	<u>1</u>	8	6,	9	14		2.	18.1%	12.9%	(4.4%)	18.3%	3.2%		10.2%	5.4%	2.6%	23.7%	9.6%		₹ {	2	į	ઇ		ල	Ĕ		Ø					
Yar Prior Year	30.00	07.3%	4.1%	3.6%	1.9%	9.6%		115.5%	17,607		7,963	1,352	16,323	•	4,716		\$ 2,133	\$ 362	\$ 4,372					\$ 1,776	56 4%	\$28.45	\$ 12,000		\$ 7,000	3.1%		75.33	071.	
0/ 1/2r P	1,	(1.2%)	1.9%	(1.9%)	0.3%	0.2%		3.3%	25.8% \$	23.3% \$	(23.4%) \$	(29.2%) \$	(28.7%) \$		25.8% \$	23.3% \$	(23.4%)	(29.2%)	(28.7%)		(23.4%)	(3.5%)	(23.4%)	(3.5%)	(%)//	(18 4%)	30.0%	20.0%	(28.6%)	(1.2%)		2.5%	(10.6%)	
	ı	50.8%	3.8%	1.8%	1.3%	6.9%		99.1%	16.530	10.052	6.734	855	12,277		4,133	2,513	1,684	214	3,069		6,734	8,471	1,684	2,118	707 707	43300	2000	200,02	2 000	1.5%	:	93.0	7.67	
- 1	į		J E					<u> </u>	<i>v</i>	, «A			- 49 - 10		<u> </u>			69 99				ري دي	8	es Es		<u>ş</u> t		9 6	2 2		<u> </u>	80.9	8.48	
	Nov-19	59.6%	1,9%	3.8%	1.1%	6.7%		95.8%	707.00	12.398	B 310	1 105	15,805		5.199	3,099	2.078	276	3.951	•			2,078	\$ 2,191		30.4%		10,4r ≥	3 6	"	ĺ	8	ထဲ	
	Oct-19	49.1%	2.9%	7087	100	707.0	2	117.5%	177	11,11 6 757 A					4 005 \$						5,093 \$	4,728 \$	1,736 \$	1,612	:	86.98		12,000	***	3,500	2.5	79.2	7.53	
	Sep-19 C	74.2%	2.9%	200	4.0%	R 1	8.7.0	92.1%		73,578 %			3 2		2 653 7						11,243 \$	13,687 \$	2,200 \$	2,678 \$		48.9%		17,000 \$		s poo'/	6,076	77.5	9.85	
Six-Month Irend	Aug-19 Se	8	767 6	2 7	3.7%	0.7%	5.8%	112.2%					2 60			5,47.2 t		e 257'	6 751		4,873 \$	5,315 \$	1.232 \$			55.1%	\$31.84	8,000 \$		\$ 000'9	2.8%	80.6	6.21	
	Jul-19 Au	%	8	Z.C.8	3.0%	%9.0	2.5%	87.8%						12,4/5 \$					204	3,234 \$	6,585 \$	7.154 \$				46.4%	\$33.24	30,000 \$	0.0	2,000,7	2.8%	80.6	7.99	
	Jun-19 Ju	%5	Š	4.7.1	2.6%	0.6%	4.4%	80.4%				9.180 \$		17,243 \$						3,284 \$	a 180 s					42.8%	\$31.59	20,000 \$	0.0	14,000 \$	2.8%	80.6	7.80	3
	L			.e.		<u>~</u>	×8			\$ (9	%	\$ (9)	2.0%	(1.5%) \$		0.3%	2.2%	(1.7%) \$	8%8.9	(1.7%) \$	<u>ب</u> لا	\$ 700 00		8 (%,7.1)		0.4%	(%	\$	27.2%	8.8%)	(%6.0)	(6.7%)	707 0	- 07
	10/1 //0	1.4%		1.5%	(1.4%)	0.5%	0.6%	0.4%		(0.5%)	2.0%	(1.5%)	7.0	(1.5)		0.3	22	27	99	(1.7	(4 592)	3 6	7 7	3 (3	į	ò	(8.6%)	(19.1%)	27.	(8.5		19	ά	3
		57.4%		3.8%	2.2%	1.4%	7.4%	100.1%		17,181	9,864	6,722	948	12,786		4,411	2,532	1,726	243	3,283	0	77.0	0 0	1,726	1	52.7%	\$31.46	68,000	12	34,000	1.9%	7.8.7		† C
r-to-Date	1	% Var (1.9%)		1.4%	(1.7%)	0.4%	0.1%	(0.6%)		4.8% \$	1.5% \$	(2.6%) \$	(4.5%) \$	(7.1%) \$		7.4% \$	4.1% \$	(5.3%) \$	(7.2%) \$	(3.8%) \$				(a) s		1.9%	%2.6	19.8% \$	65.0%	(5.7%) \$	(%0.0)	2000	(12.0%)	1.30 E.M.
Fiscal-Year-to-Date		iget 60.7%		3.8%	1.8%	1,3%	6.9%	99.2%		15,313	806'6	5,646	44	12,116		4,092	2,485	1,667	212	3,039	!	6,646		1,667 \$	7,037	54.4%	£37.87	101,000	2.5	35,000	2.7%	ř	7.17	700
		Budget 60.7								·	<i>5</i> 3	v	G	u		w	s)	V 3	€9	s					А	٠.		41		69			30	
		Current 58.9%		2.4%	3.5%	%6.0	6.8%	86.8%		17,089	10,057	6.821	882	12,976		4,396	2,587	1,755	227	3,338		6,821	7,281	1,755	1,8/3	47.5%	657.47	81 000	0	37		i	8.6/	
		اتا								49	49	6	· v	S		v	69	69	W	· cs		₩	s	6	₩			U	•	V	-			_

Revenue & Expense per Adj Patient Day:

Total Expenses

Supply Cost

Labor Cost

Gross Patient Revenue

Net Patient Revenue

Total Expenses

Supply Cost

Labor Cost

Labor Cost/AA

Revenue & Expense per Adj Admission:

Total Expense % NOR

Total Supplies

Other Supplies

Gross Patient Revenue

Net Patient Revenue

Pharmaceutical Supplies

Supply Cost % NOR

Net to Gross %

Medical Supplies

(Brackets indicate an Unfavorable Variance)

"Net to Gross % = NPR / Total GPR

Productivity FTE Variance (Over)/Under

FTEs (Incl Contract Depts)

Adjusted EEOB

Labor Cost/APD, CMI Adj. Labor Cost/AA, CMI Adj.

Labor Cost/APD

Labor Cost % NOR

Avg Hourly Rate

Contract S Overtime \$ Overtime %

FTEs, Contract



Patient Revenue Analysis Union County Consolidated Through the Period Ending Nov-19

			;			-			Six-Month Trend	Trend	ļ			Crit	Current Month		
			#ISCal-Tear-no-Date	,	Prior	% Var	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Budget	#Var	% Var	Prior Year	% Var
	Current	Duuger		Į	1			,or. 00	760 27	77.0%	12.6%	%L L	3.1%		10.8%	12.3%	20.0%
IPC % GPR	%6,4	3.1%		8.1%		14.4%	(154.8%)	-23.1%	15.0%	00.22	20.01	76	82%		(30%)	7.0%	(2.2%)
Charity % Gross	14,2%	6.2%		(8.0%)	3.9%	(10.3%)	137.1%	24.7%	2.0%	20.5%	%).Ct	<u>ę</u>	2770		***************************************		
19 Citabora O describerant	20.1%	18.5%		1.7%	16.5%	3.6%	13.6%	17.3%	21.6%	19.5%	13.5%	28.0%	18.5%		(9.5%)	13.7%	(14.3%)
Outpatient Revenue %	79.9%	81.5%		(4.7%)	83.5%	(3.6%)	86.4%	82.7%	78.4%	80.5%	86.5%	72.0%	81,5%		9.5%	86.3%	74.3%
Gross Patient Revenue by Payor Class:					!	i	1	e G	cut-	CARO	6630	\$581	\$581	S	0.0%	2404	43.8%
Medicare	\$2,897	\$2,905	(88)	(0.3%)	\$2,575	12.5%	455	\$615 600	3 6	, c	287	737	62.4	53	20.8%	182	85.2%
Medicaid	1,513	1,395		8,5%		23.9%	77	327	, E	24.0	886	459	392	22	17.1%	282	62.8%
Managed Care (HMO/PPO)	1,743	1,960		(11.1%)		(4.0%)	191	054 0	5000	3 0	3	9 6	} ~	_	(100.0%)	0	%0.0
Indemnity & Other	o	¥O		######	_	(100.0%)	0 1	2 5	2 6	, É	, Š.	28	- 66		3.4%	22	27.8%
Self Pay	585	\$	139	31.2%	4	30.0%	\alpha \cdot	3	(4)	94 074	CH 353	\$1.469	\$1.342	\$127	9.5%	\$940	56.3%
Total	\$6,738	\$6,711	\$27	%4%	\$6,072	11.0%	0/6\$	\$1,4/1	4/5,15	- - -	200,	} *	2	<u>:</u>		•	
Gross Payor Mix %:				į	Ş	è	Š	100	200, 12	72 6%	39.8%	39.6%	43.3%		(3.7%)	43.0%	(3.4%)
Medicare	43.0%	43.3%		(0.3%)	42.4%	6.0% 6.0%	80.04	4.0.4 8.0.1	8710	2000	20 00	22 0%	20.8%		22%	19.4%	3.6%
Medicaid	22.5%	20.8%		1.7%	20.1%	2.3%	23.4%	21.9%	15.1%	23.0%	24.38	24 790	20.0%		20%	30.0%	1.2%
Managed Care (HMO/PPO)	25.9%	29.2%		(3.3%)	29.9%	(4.0%)	19.7%	29.2%	22.1% %	24.6%	A.C.1.2	87.10	23.2 % 0.1%		(0.102)	%U U	%00
Indemnity & Other	%0.0	0.1%		(0.1%)	0.2%	(0.2%)	%0.0	%0.0	%0,0	0.0%	%0.0	0.0%	%1.7°		(6. 78)	7.7%	74.494
Self Pay	8.7%	6.6%		2.0%	7.4%	1.3%	10.0%	7.1%	10.7%	9.6%	10.3%	6.3%	0.0%		(0,+70)	200 000	(0/1-1/0)
Total	100.0%	100.0%			100.0%		100.0%	100.0%	100.0%	100.0%	100.0%	%0.00L	%n:nn1			200	
Net-to-Gross %:		i		i i	i i	90	ò	76 506	55 0%	%E 98	960 05	60.8%	70.9%		(10.1%)	82.1%	(21.3%)
Medicare*	65.1%	70.8%		(% / c)	84.5	(3,0,0)	100.338	20.0	77.70	28.7%	55.5%	36.4%	52.2%		(15.8%)	47.9%	(11.6%)
Medicaid*	42.5%	52.2%		(%/ %)	43.0%	(0.5%)	000 000	10.79¢	72 BQC	%2.7%	113.5%	47.6%	54.2%		(8.6%)	60,6%	(13.0%)
Managed Care (HMO/PPO)	\$4.1%	54.2%		(% 1.0)		R 1	(%0.0%)	70.00	%0.0°	%00	%00	0.0%	(2.400.0%)	**	#VALUE!	0.0%	#VALUE!
Indemnity & Other	%0.0	(2,400.0%)		***************************************	(Z30.8%) #	#VALUE!	50.0 74 379 967	0.0.0	81.0%	(118.4%)	(47.5%)	(47.8%)	3,4%		(51.2%)		(54.8%)
Self Pay	(64.8%)	3.7%		(67.3%)		10.0%	100 696	RE 09%	48.2%	74.2%	49.1%	59.6%	60.8%		(1.2%)	62.3%	(2.7%)
Total**	58.9%	80.7%		(1.9%)	5/.4%	6,4,	0.5.501	80.00	70.5								
Acute Admissions by Payor		;	•	,	8	, j	•	Ę	ų.	4	^	o	80	۲	12.5%	£.	80.0%
Medicare		₹	: ۵	13.0%		6/ + .p.o	t •	3 4	2		•	e	*	7	200,0%	•	200.0%
Medicaid	ro ·	φ (E ·	(16.7%)	— шо с	(75.7%)	c	- c	o c	· -	- 63	s so	· -	4	400,09%	*	400.0%
Managed Care (HMO/PPO)	co	ω (7 1	33,3%	o (8 9 9	o c	, c	, ,		i m		•	0	%0.0	0	%0.0
Self Pay		n c	n c	200.7%	> 6	2000	· c		: 0	. 0	0	0	٥	O	0.0%	0	0.0%
Other	2 (ם נ	5	2,0%) [42 CV	ď	31	18	2	13	18	11	7	63.6%	7	157 1%
Total	<u>'</u> o	n	Ä	41.0%	ì	44.0%	,	•	?								
Acute Patient Days by Payor				;	1		;	č	ę	Ş	ά	20	77	ĸ	20.8%	5	123.1%
Medicare	130	<u>5</u>	₽ :	6.3%	g :	30.8%	2 '	3 7	}	Āς	i v	14	140	o	180.0%	2	%0.009
Medicaid	72	27	<u> </u>	(7.4%)	2 2	36.3%	- c	; c		. +	- 4	<u> </u>	₹	15	375.0%	ო	533.3%
Managed Care (HMO/PPO)	54	31		R		£5.4		, c	, č	· (c		m	O	ო	%0'0	0	%0.0
Self Pay	788	- (***************************************	#∓ , C	780'0	3 C	э с	į C	· c	. 0	0	a	0	0.0%	O	0.0%
Other	0	0	0	0.0%		6.0.2 8.0.2						u e	00	8	700.20	42	261 19%
Total	207	170	37	21.8%	135	53.3%	<u>.</u>	8	8	Ď.	จ้ำ	8	ક	ş	20.15	:	
Acute Length of Stay by Payor	,		į	ì	ć	6	ç	2 50	00%	8	2.29	3.22	3.00	(0.22)	(7.4%)	2.60	(23.9%)
Medicare	283	00.5	/L'0	8,0,0	8 6	1.07	7 70	3 5	U 00	000	2,00	4.67	5.00	0.33	6.7%	2,00	(133.3%)
Medicard	00.6	06.4 06.1	(0.50)	(27.178)		(8/7.70)	8 8	8 6	000	001	2.00	3.80	4.00	0.20	5.0%	3.00	(26.7%)
Managed Care (HMO/PPO)	300	3.67	0.67	18.2%	8 8	(4.5%)	8 6	3 5	9 6	98	233	300	0.00	(3.00)	0.0%	00.0	%0.0
Sett Pay	00.0	200	() () () () () () () () () ()	780 0	3 6	2 Y	000	000	000	00.0	0.00	0.0	00'0	0.00	0.0%	0.00	0.0%
	8 6	3 8	8 6	7800	287	1%97	2.20	2.64	3,33	2.71	2.62	3.61	3.00	(0.61)	(20.4%)	2,57	(40.4%)
1042		20.0	2000		The same of the sa	diagra Confr	(St) out to simple	Total Marticare GPR	ļ								

Total

1.09 0.00 0.0% 2.8/ (1.0%) 2.40 2.40

1.00 0.0% 2.8/ (1.0%) 2.40

1.00 0.0% 2.8/ (1.0%) 2.40

1.00 0.0% 2.8/ (1.0%) 2.40

1.00 0.0% 2.8/ (1.0%) 2.40

1.00 0.0% 2.8/ (1.0%) 2.40

1.00 0.0% 2.40

1.00 0.0% 2.8/ (1.0%) 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0% 2.40

1.00 0.0%

*** Total Net-to-Gross % is calculated as: NPR /Total GPR



Trend Information
Union County Consolidated
Through the Period Ending Nov-19
(\$ in thousands)

						Twelve-Mo	nth Trend						
	Decita	Jan-19	Feb-19	Mar-19	Apr-19	May-19 Jun-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	12 No Avg
Income Statement Summary								;	,	8	\$87	\$1.180	\$1,039
The Net Bounts	\$861	\$1,226	\$1,224	\$926	\$941	\$853	\$1,266	\$1,152	1088 1088	02.63	\$1 024	\$1,131	2965
Total Operation Expenses	\$858	\$883	\$922	\$904	\$885	\$953	\$1,018	LT0,12	51,010	285	(\$152)	Ĩ	\$775
Operating Margin	ĸ	8233	£301	\$22	540	(\$100)	\$774	2140	(5110)	% %	(\$152)	\$49	272
Net Margin	ß	\$333	2301	g ;	545	(500)	0478	\$202	(\$45)	\$126	(06\$)	5119	\$138
EBIDA	\$68	\$388	2367	26	2014	(2.2)							
Wolumo Indicators	100							:	ţ	1	Ę	£	5
Arite Admissions	7	16	8	£	72	16	vo :	= 8	ō [. 0	<u> </u>	- 53	4
Total Acute Patient Days	52	¥	29	36	61	23	∓ ;	E	3 6	- c	5 7	: 3	*:
ADC. Acute	6'0	1.7	2.4	7	2.0	1.9	4.0	S 50 F3	705 13	\$4.095	\$1,306	\$1,488	\$1,369
Gross Patient Revenue	51,101	\$1,638	\$1,659	\$1,360	\$1,433	\$1,434	51.011	cuc,ra	165,14	5773	\$176	27.	\$253
Constitution Designation	\$133	\$369	\$524	\$349	\$328	\$276	\$137	0925	¥305	17 S	328	286	345
Impage in Novellac	335	462	388	330	340	74	310	313	200	6 t	3 6	361	3,37
Ambe Canada Of Stav	4.14	3.38	3.72	3.27	5.08	3,69	2.20	2.64	9000	0.0000	1 2897	0.9025	1.0631
Modicare Case Mix Index	0.8816	1,0094	1.1367	1.2983	0.8427	1.1447	12389	1.1024	ienn'i	2	0	-	7
Medical Case Mis macs	0	ю	vo	ю	m	0	-	∢ !	۽ م	- £	, tt	159	160
	130	155	137	158	164	171	141	1/8	g «	ğ	} c	0	٥
	0	-	٥	o	a	٥	0	o ¦	o (, ç		405	539
Outbatient Diagnostic Visits	37.1	486	660	511	524	629	462	999	/06	970) 70		
Operating Indicators	į	ć	í	4	90	76.1	80.6	80.6	90.6	77.5	79.2	80.9	80.0
FIEs	611	62.3	02.0)))	4 9%	(11.7%)	19.6%	12.2%	(12.2%)	7.9%	(17.5%)	4.2%	5.1%
Operating Margin %	0.4%	27.1%	24.5%	74.4%	48.1%	55.1%	(2.6%)	34.9%	51.7%	25.7%	50.8%	40.5%	33.4%
Revenue Deductions as % of GPR	39.7%	8. 3 8. 3 8. 3	26.0%	%61	16.5%	9.7%	(123.7%)	(%6.08)	23.3%	(23.6%)	20.3%	(9.7%)	(10.1%)
IPC % NOR	9,70	(0.1%)	5487	2507	\$509	\$485	\$542	\$534	24 96	\$520	\$566	5282	7 10
Salary, Wages and Employee Benefits	60/6 60/6	44 5%	39.8%	54.7%	54.1%	58.0%	42.8%	46.4%	55.1%	48.9%	64.9%	50.4%	8.78
Salary & Benefits as % of NOR	03.5%	5 53	5.86	6.40	7,12	6.79	7.80	7.99	6.21	9.85	7.53	1.48 1.00	477
Adjusted EEOB, Total	7 L	2.7%	5.8%	4.4%	1.9%	4.8%	12%	2.0%	2.4%	2.9%	2.9%	% F. C	2 8%
Medical Supplies as 76 of NOR	23%	%6.0	1,5%	1.6%	1.7%	4.8%	2,6%	3.0%	3.7%	2.6%	\$0.4 %0.4	2 2 2	10%
Characteristics as 24 of NOS	13%	0.9%	1.3%	1.2%	1.0%	1.1%	0.6%	0.5%	% 0	1.1%	7,0%	₹ 2 0	97.1
Inventory Days on Hand	85,3	95.7	85.0	81.4 4	84.2	94.9	109.5	100.5	117.5	103.0	135		
The state of the s					i								1,04
Liquidity	6450	6786	5648	2333	\$476	\$639	(2525)	\$547	09\$	\$247	\$182	5183	5351
Cash and Cash Equivalents	20.00	883	\$922	\$904	\$835	\$953	\$1,018	\$1,011	\$1,010	8879	\$1,024	51,131	3305
Total Operating Expenses	\$65	\$55	958	200	543 843	\$49	\$36	\$50	\$55	\$ \$	25	700	9 5
Depreciation & Amortization	4	17	23	12	17	23	ε	17	ผ	ω ;	9 4	n 5	5885
Cash Collections	\$454	\$554	\$681	2282	\$852	\$749	\$581	2592	3 635	/ZRS	4000 F	£ 4	99
Average Payment Period with Inter-Company	99	69	62	55	옶	S (នេះ	2 2	ò	; tş	. <u>.</u>	. !	\$\$
Average Payment Period without Inter-Company	18	69	23	ଞ	200	g (2	3 5	\$1.404	\$910	\$809	\$1,250	\$1,074	\$1,034
Patient Accounts Receivable, Net	\$589	\$36\$	\$1,242	51,068	\$1,008	966	43.3	48.5	31.1	30.2	54.0	41.7	38.7
Net Days in Patient A/R	28.5	38.4	40.4	0000									
Capital Structure			ŝ	6	ć.	62.0	0.30	0.30	0.30	0.30	0.32	0,31	0,32
Long Term Debt to Capitalization	45.0	30.0	, r	125	1,65	(0.63)	4.97	2.97	(0.69)	2.75	(1.39)	1.67	2.09
Debt Service Coverage	10,1	C.S.C											
A/R Analytics			;	100	ţ	70 57	74.7%	86 0%	53.9%	65.9%	66.3%	66.1%	77.5%
Rolling 12 Mos Cash Collect % Net Rev	104.4%	%0.86	88.1%	85.0%	78.4%	120.21	187	126.7	111.8	102.9	118.6	112.5	119.6
Gross Days in Patient A/R	139.5	135.2	120.1		1. 25 1. 25 1. 25	39.6	5.54	48.5	31.1	30.2	0.42	41.7	38.7
Net Days in Patient A/R	28.5	# OF	i v			o.	5	60)	ω	9	80	Ø	ē.
Days Unbilled	2 2 24 085	92 69	70 3%	66.2%	79.8%	74.3%	63.0%	51.3%	45.2%	%6'06	84.7%	43.4%	69.6%
Collections as % of Previous Month Patient Art, Net	e/N	S N	Š	NA	A'N	NA	ΝΑ	N/A	ΑΝ	N/A	ΑN:	e s	Y S
Percent of Medicale A 90 days	¥2	Ϋ́Z	ΝA	N/A	N/A	NA	ΝΑ	¥.	¥.	¥ š	ď Š	K K	Y X
Percent of Commercial Insurance < 90 days	N/A	N/A	N/A	N/A	N.	A/A	W.A	A SE	NA 7	% C	2.6%	2.6%	1,3%
Credit Balance %	1.1%	1.1%	%6.0	0.8%	0.9%	0.8%	%9'0	% 55 50 50 50 50 50 50 50 50 50 50 50 50 5	S0.08	\$0.03	\$0.03	\$0.04	\$0.04
Cost to Collect per Dollar	\$0.05	\$0.04	\$0.03	\$0.03	\$4,03	20.00	5						



Summary Cash Flow Analysis

and

Percent Change in Gross and Net Patient Revenue

(\$ in Thousands)

Union County Consolidated

Nov-19

			Ciones (Vone to Date	ş			***************************************	Six-Month Trend	Trend				Curre	Current Month	
	Current	Current Budget % Var	% Var	Prior	% Var	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Budget	% Var	% Var Prior Year	% Var
EBIDA	\$313	\$376	\$376 (16.8%)	\$324	\$324 (3.4%)	\$360	\$202	(\$45)	\$126	(06\$)	\$119	<i>ST7</i>	54.3%	(\$55)	(316.1%)
Capital Expenditures	\$0	\$0	%0.0	\$0	0.0%	0\$	SO	0\$	\$0	80	0\$	\$0	%0.0	80	%0.0
Net Cash Flow	\$313	\$376	(16.8%)	\$324	(3.4%)	098\$	\$202	(\$45)	\$126	(830)	\$119	277	54.3%	(\$55)	(316.1%)

Current Month vs Same Month Prior Year 54.34% 0.00% 26.52% -26.52% Current Fiscal-Year-to-Date vs Prior Fiscal-Year-To-date 9.78% 0.00% 12.01% -12.01%	Time Period	Gross Patient Revenue	Net Patient Revenue	Total Operating Expense	Spread Net Rev - Total Expenses
9.78% 0.00% 12.01%	Current Month vs Same Month Prior Year	54.34%	0.00%	26.52%	-26.52%
	Current Fiscal-Year-to-Date vs Prior Fiscal-Year-To-date	9.78%	%00'0	12.01%	-12.01%



Supply Chain Trend Information (\$ in thousands) Union County Consolidated Through the Period Ending Nov-19

						Twelve-Month Trend	th Trend					
			3 1	1600.10	App.19	Maw-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19
	Dec-18	Jan-19	rep-19	n i leiai	2							
			1001	1480	0.8500	1.0147	0.8514	0.9205	0.9169	0.8214	1.0771	0.9481
Case Mix Index, Total	0.7933	0.7873	0./92/	6	,	•	-	N	m	RZ	٠	m
Average Daily Census	-	ю	vo	m	o }	· [. 2	ZŠ	87	3	4	80
Patient Days, Total	4	10 20	128	9	£	ò	; ;	. 6	402	536	326	286
Authority of Defending Total	332	462	388	390	340	347	215	3		a	15	52
Adjusted Papers Days, 1 oran		*	*	11	13	18	ω	4	3 5	, 4	· ‡	Ę,
Admissions, Lotal	. g	107	82	99	90	93	28	£	102	ę,		٦
Adjusted Admissions, Total	} •	į	G	٥	8	O	0	4	۸	F		
Surgeries, Inpatient	5 1	۷ ،	4 6	ı ur,	LC.	7	•	7	7	2	4	; م
Surgeries, Outpatient	,	1 0	- 1	, un		7	44	15	14	3	5	10
Surgerles, Total	7	J		•						di di		
Supply Chain Statistics - Income Statement					6700	5853	51.266	\$1,152	\$901	51,083	\$872	51,180
Net Operating Revenue	\$861	\$1,226	\$1,224	\$826	456	\$000 \$000 \$000	y	. 38	58	17.5	576	879
Supply Expense	\$54	2	\$104	\$67	44	- 1 - 1	3 2	21013	\$1.010	8979	\$1,024	\$1,131
Twel Chemilio Expenses	\$358	\$883	2268	\$304	\$885	\$953	STU,F\$	11011	6,66	\$366	\$215	\$234
County Evanoges par Adi Dat Dat - CMI Adi	\$205	\$135	\$329	\$150	\$151	\$259	\$211	2775	3 35	24 867	2632	\$1,166
Complete Commence and Additional Coll Adi	\$819	\$584	\$1,595	288\$	\$1,029	\$963	\$1,107	*855	6033	, j	86	*
Child Cybridge on the Commission of the Commissi	6%	84	%6	3.8	5%	41%	4%	6%	ę.	27	57 047	\$4.167
Supply Expenses % NOR	600 000	e3 / CB	\$2.916	\$2.019	\$3,100	\$2,703	\$3,858	\$3,514	\$2,739	\$5.0°	16,26	
Operating Expense, CMI Adj - Per Adjusted Patlent Day	33,26U	94,450	£14.13;	511.877	\$21,079	\$10,060	\$20,253	\$13,553	\$10,830	\$25,782	\$8,556	916,670
Operating Expense, CMI Adj - Per Adjusted Admission	\$13,040	\$50,01\$	101/410									
Supply Chain Scrittics - Balance Shert			000	632	763	\$39	\$19	22	223	\$25	825	24
General Store inventory	\$14	Š	97	70 4		583	\$101	\$101	\$101	5101	\$101	STOT
OR Inventory	\$88	\$89	EB :	70	776	3	\$44	\$4	\$	\$2	\$5	547
Pharmacy inventory	244	3	\$	4	†		. 89	888	3,68	898	\$68	89\$
Other Inventory	223	\$33	83	\$33	3 }	30t	aca	\$235	\$236	\$239	\$241	\$250
Total Inventory	\$179	\$188	\$195	8188	1078	2076	6.540	5073	\$224	\$559	\$255	17.17
General Store Inventory per Adj Admission	\$167	\$198	\$346	\$486	\$682	1 2 - 1	2 2	2003	2745	\$680	\$237	\$497
General Store Inventory per Adi Admission - CMI Adi	\$210	\$252	\$437	\$423	\$803	8415	112	1070	6003	\$2.186	\$909	\$1,413
OR Inventory per Adi Admission	\$1,060	\$839	\$1,085	\$1,347	\$1,789	2957	21,14 210,174	21.25	24 PB	\$2.862	\$844	\$1,490
OR Inventory per Adj Admission - CMI Adj	\$1,336	\$1,066	\$1,369	\$1,173	\$2,104	5943	\$2,011	58.737	\$7.219	\$33,687	\$20.212	\$10,106
OR Inventory Cost per Case	\$12,561	\$12,765	\$12,765	\$17,871	\$12,765	\$12,765	100,1014	50.00	6434	\$955	2397	S656
Pharmacy Inventory per Aci Admission	\$532	\$	\$536	\$665	\$884	\$473	\$748	4406		E 163	8368	\$692
Characteristics in containing per care and a device containing and the	\$671	\$526	\$676	\$580	\$1,040	\$466	\$878	2581	2/40	250,54	6741	\$872
Finitiliary Inventory per Authorities of the Contraction of the Contra	\$541	\$408	\$490	\$510	\$592	\$594	S748	\$752	2828	10,14	0094	8820
lotal inventory per Agir at Day	£884	\$518	\$618	3445	\$69\$	\$585	\$879	\$817	\$639	\$7.23	0000	23 480
Total Inventory per Adj Mat Day - CMI Adj	50.463	e4 786	\$2.374	\$3,002	\$4,024	\$2,210	\$3,928	\$2,902	\$2,319	\$5,169	2/1/2	604.00
Total inventory per Adj Admission	22,162	00.00	988 63	\$2,615	\$4.734	\$2,178	\$4.614	\$3,153	\$2,529	\$6,283	\$2,017	23,680
Total Inventory per Adj Admission - CMI Adj	\$2,726	32,240	44,935	ä	84	92	110	101	118	110	105	100
Inventory Days on Hand	88	98	8 8	5	47	22	ε	17	7	8	9	2
Days Cash on Hand	17	47	3	ĭ								



Business Office Elements Through the Period Ending Nov-19

.

Union County General Hospital

THE PARTY OF THE P		1		77.5	
Indicator	Target	Current Month	High	Low	Avg
Days Unbilled 1	5 days	6 days	8 days	2 days	6 days
Rolling 12 Mos Cash Collect % Net Rev	100.0%	65.6%	99:2%	64.5%	65.7%
A/D Dave (Net) 3	48 days	32 days	45 days	21 days	33 days
Dornant of Medicara < 50 days 4	95%	92%	%26	81%	88%
Domont of Modicaid & On days 5	%06	94%	94%	62%	80%
December of Commercial Insurance < 90 days 6	%06	95%	95%	%89	78%
Credit Balance % 7	3%	2%	2%	1%	2%
Cost to Collect per Dollar 8	\$0.05	\$0.05	\$0.05	\$0.03	\$0.04

Union County Clinic

**************************************				FYTD	
Indicator	Target	Current Month	High	Low	Avg
Days Unbilled 1	5 days	31 days	56 days	25 days	34 days
Rolling 12 Mos Cash Collect % Net Rev	100.0%	%92	76.1%	56.1%	65.9%
A/R Days (Net) 3	48 days	308 days	308 days	-4143 days	-707 days
Percent of Medicare < 60 days 4	95%	71%	72%	53%	%59
Percent of Medicaid < 90 days 5	%06	%86	%56	%06	92%
Percent of Commercial Insurance < 90 days 6	%06	95%	93%	%88	91%
Unfront Cash Collections 9	\$20	88	\$10	88	89
Credit Balance % 7	3%	% <u>/</u>	7%	1%	3%
Denial Rate Past 90 Days 10	3%				
AR Aning (000's)	0 - 30	31-60	61-90	91 - 120	Over 120
Medicare	\$56	\$60	\$38	\$18	\$50
Aging %	25%	27%	17%	. 8%	23%
Medicaid	\$47	\$41	\$43	\$18	\$101
Agina %	19%	16%	17%	7%	40%
Commercial Insurance	\$35	\$39	\$34	\$18	\$102
Agina %	15%	17%	15%	8%	45%
Self Pav	0\$	\$7	\$3	\$8	\$105
Aging %	%0	%9	2%	7%	85%
Total	\$138	\$147	\$118	\$62	\$358

Definitions:

Aging %

1. Days Unbilled: Discharged not billed amount on the last day of the month divided by daily gross revenue for the current month.

%8

14%

- 2. Rolling 12 Mos Cash Collect % Net Revenue*: Rolling 12 mo Cash Collections / (Rolling 12 months 30 day lag Net Rev)
 - 3. AR Days Net. Net Accounts Receivable / (Last 3 months NPR Less BD / Days in Period).
 - 4. Medicare: Traditional Medicare ONLY, excludes all Managed Care Medicare payers.
 - 5. Medicaid: Includes ALL Medicaid, traditional and managed care.
- 6. Commercial Insurance: Includes all commercially contracted and Managed Medicare payers; excluding Charity and Self-Pay.
 - 7. Credit Balance %: Credit balances on the last day of the month divided by gross A/R on the last day of the month.
- 8. Cost to Collect per Dollar. Direct costs for the month for business office and admissions, including benefits, divided by collections for the month.
 - 9. Upfront Collections: collection of all co-pays and deductibles at time of visit
- 10. Denial Rate %: Total dollar amount of claims denied by payers within past 90 divided by total dollar amount of claims submitted within past 90 days.



Union County Consolidated Through the Period Ending Nov-19 Income Statement

		ð	Current Month				
		Variance	*	Prior	Variance	.	
Actual	Budget	s	%	Year	.	,00	Incatient Revenue
\$416	\$248	\$168	67.8%	\$132	48%	78.8%	Outpatient Revenue
1,072	1342	146	10.9%	364	524	54.3%	TOTAL GROSS PATIENT REVENUE
3	!						REVENUE DEDUCTIONS
000	ç	(04)	(%8 VW)	22	(156)	(214.5%)	Medicare Contractual
ž	<u>s</u> £	8	(60.7%)	58	(119)	(126.3%)	Medicaid Contractual
į c	3 -	6	0.0%	a		0.0%	Prior Year Medicare Cost Report Adj
o C			%0'0	0	0	90.0	Prior Year Medicaid Cost Report Adj
		0	%0.0	0	0	0.0%	Disproportionate Share
(422)	(109)	, <u>t</u>	11.9%	(108)	14	13.0%	UPL
240	180	69	(33.9%)	111	(129)	(116.3%)	Managed Care (HMO/PPO) Discount
136	3 8	(23)	(63.3%)	67	(69)	(103.6%)	Charity & Indigent Discounts
67	25	. ω	22.4%	7	(12)	(164.0%)	Other Discounts
i a	, m	n	100,0%	0	0	%0.0	Self Pay Discounts
417	4	156	369.3%	119	233	195.8%	Implicit Price Concessions
109	526	(3)	(14.3%)	363	(238)	(65.8%)	TOTAL REVENUE DEDUCTIONS
2887	816	7	8.7%	601	286	47.4%	TOTAL NET PATIENT REVENUE
119	105	4	14.1%	129	(10)	(7.7%)	Tax Subsidy Revenue
175	98	8	104.2%	\$	132	302.5%	Other Revenue
1,181	1,007	174	17.4%	773	408	52.5%	TOTAL NET REVENUE
							OPERATING EXPENSE
650	720	E.	(45,4%)	367	(176)	(47.9%)	Salary and Wages
<i>}</i> £	1,0	, 4 , 4	80.88	59	, 77	25.0%	Employee Benefits
X 52	2 40		(0.5%)	105	64	46.9%	Professional Fees
8 8	; %	φ	41.3%	33	5	30.5%	Medical Supplies
1 3	9	(38)	(139.9%)	28	(17)	(80.7%)	Pharmaceutical Supplies
7	13	-	5.5%	4	77	14.3%	Other Supplies
95	108	55	11.9%	87	@	(9.2%)	Purchased Services
45	4	(S	(4.2%)	4	8	(4.9%)	Lease and Kent
17	13	2	11.8%	18	₹**	3.7%	Insurance
48	11	3	(8.8%)	¥ '	۶ ۹	(62.2%)	Bad Debt
0	o	0	%0.0	ָב ב) t	, C. C.	Doomsistion & Amortization
52	%	7 3	3.1%	gş	n E	0,4% (AR A9%)	Interest
17	13	€ 8	(36.1%)	DL 22	383	(493.0%)	Other Total Operating Expenses
1,130	796	(133)	(13.5%)	893	(237)	(26.5%)	TOTAL OPERATING EXPENSES
57	101	14	457.1%	(120)	171	140.9%	OPERATING MARGIN
							NON-OPERATING REVENUE (EXP
•	c	c	%	c	0	0.0%	Investment income
9 6	5 6) C	%0.0 0.00	0	0	0.0%	Impairment of Long-Lived Assets
) C	0		%0'0	0	D	%0.0	Gain/(Loss) on Facility Sale
C		0	0.0%	O	0	0.0%	Corporate Alfocation
מ	. 0	0	0.0%	0	0	0.0%	Refinancing Costs
0	٥	0	0.0%	0	0	%0.0	Contribution Received for Acquisiti
0	О	٥	0.0%	٥	٥	0.0%	Other Total Non-Operating Expenses (
٥	О	0	0.0%	0	0	0.0%	TOTAL NON-OPERATING REVENUE (
\$51	\$10	\$41	410.0%	(\$120)	\$171	142.5%	NET MARGIN
6	LLS	8	55.8%	(\$52)	\$175	318.2%	EBIDA

EBIDA	F

* Brackets Indicate an Unfavorable Variance

			Jevery	Ciecal Vascito-Date			
			Variance	- a	Prior	Variance	
	Actual	Budget	s		Year	5	%
Inpatient Revenue	\$1,367	\$1,240	\$127	10.3%	S1,022	25 25 25 25 25 25 25 25 25 25 25 25 25 2	% % v %
Sutpatient Revenue	5,423	5,469	(46)	(0.9%)	5,183	25	7000
SROSS PATIENT REVENUE	6,790	6,709	8	1.2%	6,185	co Co	e o n
VENUE DEDUCTIONS		Ç	(669)	(40.2%)	813	(197)	(24.2%)
ledicare Contractual	1,010) 5	6 6	(30.5%)	969	(175)	(25.0%)
ledicaid Contractual		, c	r v	%0.0	0	,	0.0%
ir Medicare Cost Report Adj.	o c	o c	• •	%00	0	٥	%0'0
ir Medicaid Cost Report Adj.	9 6	o c	c	0.0%	0	0	0.0%
sproportionate Share	9	S (8) (9)	• 10 10	11.9%	(699)	(28)	(8.7%)
UP.	(LLG)	(O+C)	3 8	10.9%	922	123	13.2%
I Care (HMO/PPO) Discounts	800	930	3 6	(434.4%)	242	(722)	(298.7%)
ity & Indigent Discounts	g i	1 10	}	23.4%	8	(25)	(124.6%)
Other Discounts	n n	2 1	2 4	400.0%		Ġ	%0°0
Self Pay Discounts	0 00		2 4	258.3%	587	325	157.1%
ficit Price Concessions REVENUE DEDUCTIONS	2,794	2,634	(160)	(6.1%)	2,634	(160)	(6.1%)
NET PATIENT REVENUE	3,996	4,075	(6)	(4.9%)	3,551	1 4	12.5%
Colorado Danama	808	523	88	16.3%	523	88	16.2%
ax Substidy neverture	FR3	428	135	31.6%	225	4	7.9%
Other Revenue	3						;
OTAL NET REVENUE	5,167	5,026	141	2.8%	4,596	57.1	12.4%
PERATING EXPENSE					6	ŝ	(706 347)
Salary and Wages	2,381	2,352	(29)	(4.2%)	2,056	(675)	(5.0%)
Employee Benefits	329	381	25	13.6%	365	g 1	8 8
Professional Fees	286	278	©	(3.0%)	293	- 1	4.57% 30.39%
Medical Supplies	122	189	67	35.2%	1/0	ŧ §	(20, 195)
armaceutical Supplies	182	93.	(88)	(36.5%)	3 %	(K	30.3%
Other Supplies	46	8 ;	3 1	30.178	45.5	3 8	(8.1%)
Purchased Services	483	540	ò 6	(37%	3 6	<u>(</u> 60	(3.7%)
Lease and Rent	230	3 8	e) φ	18.8%	6	건	13.7%
Insurance	0 88	8 8	9	(5.6%)	8	9	(10.0%)
Danies		0	0	0.0%	O	0	%0.0
mejation & Amortization	260	270	4	3.7%	278	92	6.5%
Interest	4	2	83	35.8%	\$ 5	ម្រ	23.8%
Total Operating Expenses	629	351	(278)	(79.3%)	369	(200)	(40,0%)
A OPERATING EXPENSES	5,155	4,984	(17)	(3.5%)	4,504	(100)	(12.0%)
OPERATING MARGIN	12	42	(30)	(74.2%)	(8)	8	258.0%
PERATING REVENUE (EXP)	•	Ć	c	a C	c	C	%0'0
Investment income	0	5 (-	800	·c		0.0%
rment of Long-Lived Assets	0 (9 6	,	%0°0	> C	0	0.0%
in/(Loss) on Facility Sale	9 6	9 6	o c	%00	0	0	0.0%
Corporate Aliocation	3 (.	> c	%0:0 0	0	0	0.0%
Refinancing Costs	э с	o c		%0.0	0	0	0.0%
ution Received for Acquismon		, c	. 0	0.0%	0	D	0.0%
Noticipality Expenses (C.C.)	0	0	0	0.0%	0	0	0.0%
		640	(00)	(74.4%)	(88)	220	250.0%
NET MARGIN	312	710	(200)				
EBIDA	\$313	\$376	(\$63)	(16.8%)	\$324	(\$11)	(3.4%)



Balance Sheet Union County Consolidated

Community Hospital Corporation								;		
	Nov-19 Current	Oct-19 Previous	Varian	*	Nov-18	Variance	jce	Jun-19 Last Year	Variance*	* 92
	Month	Month	\$ %	ا% الا	Last Year	s	%	End	s	%
ASSETS										
Current Assets	60	6482	Į	0.5%	\$1,060	(2877)	(82.7%)	(\$32)	\$215	(671.9%)
Cash and Cash Equivalents	3	; c	÷ c	%00	0	, ,	%0.0	0	0	%0.0
Short-Lerm Investments Assets Whose Use is Limited, and Required for Current	2 1	2 6	, 5	4.3%	952	Ŋ	0.5%	754	203	26.9%
Liabilities	3	-	}	!	! ;	Ş	1	4	(1	(%0%)
Patient Accounts Receivable, Net	1,074	1,250	(176)	(14.1%)	614	9 9	81.0	32,	9	7 8%
Inventories	250	241	ത	3.4%	1/8	7)	8 6. 48 8 8 6 7 8 8	202	<u> </u>	%2.3%
Other Current Assets	1,110	855	255	29.8%	/84	3750	41.1%	0/0	3 8	70.57
Total Current Assets	3,574	3,445	129	3.7%	3,588	(1 ₄)	(0.4%)	2,983	591	8.0%
Assets Whose Use is Limited or Donor-Restricted Net of Amount Required for Current Liabilities	913	912		0.1%	897	16	1.8%	906	7	%8.0
Property, Plant, and Equipment, Net	9,513	9,555	(42)	(0.4%)	9,541	(28)	(0.3%)	9,735	(222)	(2.3%)
Noncurrent Investments (Unrestricted)	0	0	0	0.0%	0	O	0.0%	0	0	0.0%
Other Assets	-	7	£	0.0%	25	(24)	(100.0%)	и	3	(20.0%)
Total Assets	\$14,001	\$13,914	\$87	%9.0	\$14,051	(\$50)	(0.4%)	\$13,626	\$375	2.8%
LIABILITIES AND FUND BALANCES										
من أفالطرا المحصدين										
Accounts Payable	\$599	\$511	\$88	17.2%	\$7.48	(\$149)	(19.9%)	\$441	\$158	35.8%
Accured Expense Payable	434	473	(38)	(8.3%)	549	(115)	(21.0%)	497	1 <u>3</u>	(12.7%)
Estimated Third Party Payor Settlements	547	547	0	0.0%	1,078	(531)	(49.2%)	480	ò á	4.0%
Other Current Liabilities	_	~	0	(3.6%)	(<u>P</u>	~ į	8.77	- 1	9 6	200
Current Portion of Long-Term Debt	644	13	6	(1.0%)	700	(99)	(8.1%)	8/9	£	(%0.6)
Total Current Liabilities	2,225	2,183	42	1.9%	3,069	(844)	(27.5%)	2,097	128	6.1%
Inter-Company	0	0	80	0.0%	o	0	%0.0	٥	0	%0.0
Long-Term Debt, Net of Current Portion	3,696	3,700	₹	(0.1%)	3,766	(70)	(1.8%)	3,460	236	6.8%
Other Liabilities	0	0	0	0.0%	O	0	%0'0	O	0	%0.0
Total Liabilities	5,921	5,883	38	0.6%	6,835	(914)	(13.4%)	5,557	364	6.6%
Fund Balances										
Unrestricted	8,030	5'.2	49	0.6%	\$7,166	\$864	12.1%	\$8,019	611	%1.0
Temporanily Donor-Restricted Permanenty Donor-Restricted	g, D	0 20	9 0	%0.0 0.0	g 0	00	%0.0 %0.0	3 0	3 8	0.0%
									1	0.48/
Total Fund Balances	8,080	8,031	64	0.6%	7,216	864	12.0%	8,059	11	0.1%
Total Liabilities and Fund Balances	\$14,001	\$13,914	\$87	%9:0	\$14,051	(\$50)	(0.4%)	\$13,626	\$375	2.8%
Days Cash on Hand	S	Ģ	Ξ	(9.4%)	38	(33)	(86.6%)	(£)	ω	(588.6%)
Variance Between Assets and Liabilities/Fund Balance "Prackets indicate an Uniavorable Variance"	0	0	5		0			0		



Statement Of Cash Flows	Union County Consolidated	Nov-19
-------------------------	---------------------------	--------

	Current Month	Fiscal
Cash Flows From Operating Activities		
Net Margin Adjustment for Depreciation and Amortization	\$51	\$12 260
Change in Working Capital Short-Term Investments Assets Whose Use Is Limited Patient Accounts Receivable (Net) Inventories Other Current Assets Accounts Payable Accurd Expense Payable Estimated Third-Party Payor Settlements Other Current Liabilities	0 (40) 176 (9) (255) 88 (39) 0	0 (203) 79 (18) (234) 158 (63) 67
Net Cash Provided (Used) by Operating Activities	24	58
Changes in Noncurrent Assets and Liabilities Assets Whose Use is Limited or Donor-Restricted Noncurrent Investments (Unrestricted) Other Assets Other Liabilities	£ 0 + 0	ê0+0
Net Cash Provided by Noncurrent Operating Activities	0	(9)
Capital and Related Financing Activities Property, Plant & Equipment Inter-Company Current Portion of Long-Term Debt Long-Term Debt Donor Restricted Contributions Received Other Fund Balance Changes	(10) 0 (7) (2) (2)	(38) 0 0 236 0 (1)
Net Capital & Related Financing Activities	(23)	163
Net Increase (Decrease) in Cash	Z	215
Cash at Beginning of Period	182	(32)
Cash at End of Period	\$183	\$183

RESOLUTION NO. 2020-26

A RESOLUTION DESIGNATING THE COUNTY CHECKING ACCOUNT DEPOSITORY

WHEREAS, by law of the State of New Mexico, the checking account of Union County must be deposited in one or more banks or savings and loan associations; and

WHEREAS, this Commission is required by law to designate the checking account depository or depositories each year at its first meeting in January, and

WHEREAS, the Board of Union County Commissioners, acting as the County Board of Finance considered all local qualified depository banks for checking account services for the calendar year 2018, and Farmers and Stockmens Bank, FNB New Mexico were deemed by this Commission to be the qualified depositories.

NOW THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Union County, New Mexico that Farmers and Stockmens Bank, FNB New Mexico of Clayton and any other banks deemed qualified as pursuant to New Mexico Statutes shall be named as the checking account depository banks for Union County for the calendar year 2020.

BE IT FURTHER RESOLVED that all past resolutions and policies pertaining to County Checking Account Depository are hereby revoked, permanently rescinded and superseded.

BOARD OF UNION COUNTY

ADOPTED THIS 14th DAY OF JANUARY 2020.

	COMMISSIONERS COUNTY OF UNION, NEW MEXICO
ATTEST	
SEAL	Chairman
	Member
Mary Lou Harkins, County Clerk	Member

RESOLUTION NO. 2020-27

A RESOLUTION BY THE UNION COUNTY BOARD OF FINANCE ESTABLISHING THE UNION COUNTY INVESTMENT POLICY.

WHEREAS, at a meeting of the Union County Board of Finance held on January 8th, 2019 the following was among the proceedings; and

WHEREAS, the Board of County Commissioners of Union County is the Union County Board of Finance pursuant to NMSA 1978 Section 6-10-8; and

WHEREAS, the Union County Board of Finance desires to adopt and establish the Union County Investment Policy as set forth in Exhibit "A", which is attached and incorporated by reference.

NOW THEREFORE BE IT RESOLVED that the attached Union County Board of Finance Investment policy is hereby adopted, and that all past resolutions and policies pertaining to Investment Policy are hereby revoked, permanently rescinded and superseded.

Done this 14th day of January, 2020.

	BOARD OF FINANCE OF UNION COUNTY, NEW MEXICO
ATTEST	
SEAL	Chairman
Mary Lou Harkins, County Clerk	Member
	Member

EXHIBIT "A"

UNION COUNTY BOARD OF FINANCE INVESTMENT POLICY

1. INTRODUCTION: This investment policy applies to all financial assets of Union County including the General Funds, Special Revenue Funds, Capital Projects Funds, Enterprise Funds, and Agency Funds:

This resolution establishes policy for the prudent investment of Union County's Funds, and to maximize the efficiency of the County's cash management system. The goal of this policy is to protect public funds and to invest County funds in a manner that insures the safety of the investment, that provides for adequate liquidity, and that maximizes investment income after providing for safety and liquidity.

- 2. DELEGATION OF AUTHORITY: The County Treasurer, by and with the advice and consent of the County Board of Finance, has ultimate authority over the investment of public funds as outlined in this policy and is, hereby, designated Investment Officer. The Investment Officer shall be responsible for all investment transactions and shall maintain the system of controls outlined in this policy to regulate investment activities. The County Board of Finance may designate any other administrative county official to act as representative or liaison between the County Treasurer and the Board.
- 3. PRUDENT MAN RULE: Prudence to be applied by the Investment Officer shall be in accordance with NMSA 1978 Section 6-8-10, which states: "Investments... shall be made with the exercise of that degree of judgment and care, under circumstances then prevailing, which men of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived."
- 4. ETHICS AND CONFLICT OF INTEREST: Investment officials shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could affect or impair their ability to make impartial investment decisions.
- <u>5. INTERNAL CONTROLS</u>: The County Treasurer as the Investment Officer shall document and maintain the system of internal controls. The internal controls shall be reviewed by the County Board of Finance as required, and with independent auditors on an annual basis. The County Treasurer shall review the system of controls periodically to insure compliance and effectiveness.
- <u>6. REPORTING:</u> The safekeeping report, pro-rata distribution report and investment report shall be compiled monthly and published along with the Treasurer's monthly financial statement.
- <u>7. INVESTMENTS:</u> All sinking funds or money remaining unexpended from the proceeds of any issue of bonds or other negotiable securities, by law, entrusted to the care and custody of the Treasurer and all money immediately necessary for public use may be invested in interest bearing

deposits with banks and savings and loan associations within the geographical boundaries of the County. All funds available for investment with local banks and savings and loan associations must be equitably distributed according to the net worth of each institution in accordance with NMSA 1978 Section 6-10-9. If any bank or savings and loan association within the geographical boundaries of the County declines to accept any part of their pro-rata share of County funds, a written notice of such shall be obtained by the Investment Officer. The funds that are declined shall be considered excess and may, with the approval of the County Board of Finance, be invested in those securities authorized by the laws of the State of New Mexico including:

- 1. Certificates of Deposits
- 2. United States Treasury Bills, United States Bonds and United States Notes.
- 3. Bonds or negotiable securities of the State of New Mexico or any County, Municipality or School District.
- 4. Short term investments under the supervision of the State Treasurer as per NMSA 1978 Section 6-10-10.1.(also see NMSA 1978 Sections 6-10-10 and 6-10-44).
- <u>8. COLLATERALIZATION:</u> In an effort to safeguard against the failure of financial institutions the following criteria shall apply to all investments:

 ALL COLLATERAL SHALL BE BASED ON 50% COLLATERALIZATION
- <u>9. BANKS SELECTION:</u> Public money may be invested with banks and savings and loan associations, having their main or a staffed branch office within the geographical boundaries of the County, which have qualified as public depositories by reason of insurance of the account by an agency of the United States, or by depositing collateral security or United States Treasury Bills.
- 10. SAFEKEEPING AND CUSTODY: No public funds to be invested in negotiable securities or loans to financial institutions fully secured by negotiable securities at current market value shall be paid out unless there is a contemporaneous transfer of securities, at the earliest time industry practice permits, but in all cases settlement shall be on a same day basis either by physical delivery or in the case of uncertificated securities, by appropriate book entry on the books of the issuer to the purchaser or to a reputable third-party safekeeping financial institution acting as agent or trustee for the purchaser, which agent or trustee shall furnish timely confirmation to the purchaser. NMSA 1978 Section 6-10-10(M) The Investment Officer shall prepare the safekeeping report on a monthly basis.



County Commissioners Justin Bennett W. Carr Vincent Clayton Kiesling

CHAIRMAN SIGNATURE:

Union County P.O. Box 430 Clayton N.M. 88415

Phone: 575-374-8896 Fax: 575-374-2763 Website: Unionnm.us

RESOLUTION NO. 2020-28

BE IT FURTHER RESOLVED that the following officers or their successors are authorized to order the deposit or withdrawal of monies in the local short-term investment fund until the authority is revoked by action of the <u>Board of Union County Commissioners</u> and written notice of such action is received by the State Treasurer.

MEMBER SIGNATURE:
MEMBER SIGNATURE:
Passed and adopted by the Board of Union County Commissioners, State of New Mexico, on January 14th, 2020.
ATTEST
SEAL
Mary Lou Harkins, County Clerk

RESOLUTION NO. 2020-29 UNION COUNTY

A RESOLUTION LISTING QUALIFIED DEPOSITORIES AND RULES REGARDING THE DISTRIBUTION OF COUNTY INTEREST BEARING DEPOSITS

WHEREAS, by the laws of the State of New Mexico, the funds of Union County held in interest bearing deposits shall be equitably distributed among the various banks and savings and loan associations in Union County duly qualified to receive such funds, and

WHEREAS, the Board of County Commissioners of Union County sitting as a County Board of Finance, is required to determine the qualifications of banks and savings and loan associations to receive deposits of public funds;

THEREFORE, BE IT RESOLVED, that the following financial institutions doing business with main or manned branch offices in the County of Union, State of New Mexico are hereby declared to be qualified as depositories of public monies pursuant to the requirements of NMSA 1978 Section 6-10-36, and other applicable statutes: FARMERS AND STOCKMENS BANK, FNB NEW MEXICO.

BE IT FURTHER RESOLVED, that in order to apportion the deposits of Union County equitably and pursuant to law and the regulations of the Department, the Treasurer of Union County is instructed to apportion the interest bearing deposits of Union County among the qualified depository banks and savings and loan associations having main or manned branch offices within Union County in proportion to their net worth, as defined in NMSA 1978 Section 6-10-36.

For purposes of the distribution of funds, the County Treasurer is authorized to use net worth figures given orally from officers of the qualified financial institutions shall be those which will appear on their semi-annual reports, subject to review and adjustment when the official reports are released, so long as the financial institution has not, to the knowledge of the Union County Treasurer, within the past two years, given oral net worth figures different from those subsequently appearing on its official semi-annual reporting period. The Treasurer is also authorized to use that financial institution's net worth figure from the previous semi-annual report in calculating an equitable distribution of Union County's deposits. In the event the Treasurer believes the current net worth of such institution to be substantially less than in its previous semi-annual report, he/she may withhold funds from such financial institutions until current reliable net worth figures are provided.

BE IT FURTHER RESOLVED, that all past resolutions and policies pertaining to qualified depositories and policies and rules regarding the distribution of County time deposits are hereby revoked, permanently rescinded and superseded.

PASSED, APPROVED AND ADOPTED THIS 14th DAY OF JANUARY, 2020.

	OF UNION COUNTY, NEW MEXICO
ATTEST	
SEAL	Chairman
Mary Lou Harkins, County Clerk	
	Member
	Member

COUNTY OF UNION

Resolution No. 2020-30

A RESOLUTION

AUTHORIZING THE COUNTY TO SUBMIT AN APPLICATION TO THE DEPARTMENT OF FINANCE AND ADMINISTRATION, LOCAL GOVERNMENT DIVISION TO PARTICIPATE IN THE LOCAL DWI GRANT AND DISTRIBUTION PROGRAM.

WHEREAS, the Legislature enacted Section 11-6A-1 through 11-6A-6 NMSA (1978) as amended to address the serious problems of Driving While Intoxicated in the State; and

WHEREAS, a program is established to make grant and distribution funding available to counties and municipalities for new, innovative or model programs, services or activities to prevent or reduce the incidence of DWI, alcoholism and alcohol abuse; and

WHEREAS, the county DWI planning council and other governmental entities approval must be received in order to apply for grant and distribution funding; and

WHEREAS, the County along with participating agencies is making application to the Department of Finance and Administration, Local Government Division for program funding.

NOW THEREFORE, BE IT RESOLVED by the governing body of the County of Union that the County Chairperson on behalf of the County and all participating entities is authorized to submit an application for Distribution and Grant program funding under the regulations established by the Local Government Division.

APPROVED AND ADOPTED by the governing body at its meeting of January 14th, 2020.

	BOARD OF COMMISSIONERS
	County Commission Chairperson
Attest:	
Mary Lou Harkins County Clerk (SEAL)	DWI Planning Council Representative

UNION COUNTY UNION COUNTY COURTHOUSE PO BOX 430 CLAYTON NEW MEXICO 88415

Board of Commissioners Justin Bennett W. Carr Vincent Clayton Kiesling

Angie Gonzales
County Administrator
The Law Office of Stephen C. Ross P.C.
County Attorney

OPEN MEETINGS ACT POLICY FOR UNION COUNTY

RESOLUTION NO. 2020-31

A SPECIAL RESOLUTION TO CONCLUDE AND DETERMINE IN WHAT MANNER REASONABLE NOTICE SHALL BE GIVEN TO THE PUBLIC RELATIVE TO THE FORMULATION OF PUBLIC POLICY, DISCUSSION OF PUBLIC BUSINESS, OR WHEN FORMAL ACTION IS TAKEN BY THE BOARD OF COUNTY COMMISSIONERS OF UNION COUNTY, NEW MEXICO, OR ANY OF ITS AGENCIES, AUTHORITIES, COMMISSIONS, COMMITTEES, OR OTHER POLICY-MAKING BODIES.

WHEREAS, NMSA 1978, Section 10-15-1 *et seq.* (1953), the Open Meetings Act, provides in relevant part that, "... the formation of public policy or the conduct of business by vote shall not be conducted in a closed meeting ..." and that "... meetings of a quorum of members of any board, commission or other policy-making body of any county held for the purpose of formulating public policy, including the development of personnel, policy, rules, regulations, or ordinances discussing public business or for the purpose of taking any action within the authority or the delegated authority of any board, commission or other policy-making body, are declared to be public meetings open to the public at all times, except as otherwise provided in the Constitution or the provisions of the Open Meetings Act ...";

WHEREAS, the Open Meetings Act further provides in material part that "... any meetings at which the discussion or adoption of any proposed resolution, rule, regulation or formal action occurs, and at which a majority or quorum of the body is in attendance, and any closed meetings, shall be held only after reasonable notice to the public ..." and "... the affected body shall determine at least annually in a public meeting what notice for a public meeting is reasonable when applied to that body..."; and

WHEREAS, the Board of County Commissioners of Union County, as the "affected body" and by virtue of this Resolution, intends to comply with the requirements of the Open Meetings Act and further, the Board of County Commissioners herein determines reasonable notice to the public of its meetings for the upcoming calendar year as contemplated by the Open Meetings Act.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF THE COUNTY OF UNION, NEW MEXICO that:

SECTION 1: REGULAR AND SPECIAL MEETINGS: NOTICE. Notice of any and all regular and special meetings of the Board of County Commissioners shall be published in a newspaper of general circulation at least three (3) days in advance of any meeting. For purposes of the preceding sentence and this resolution generally, a "meeting" is a meeting of a quorum of members of the Board of County Commissioners or boards, agencies, authorities, commissions, committees, or other policy-making bodies operating under the authority of the Board of County Commissioners, that is held for the purpose of formulating public policy, conducting business by vote, formulating public policy, discussing public business or taking any action within the authority of or the delegated authority, or as otherwise specified in NMSA 1978, Section 10-15-1(A) and (B). Three (3) days' notice of a meeting shall also be provided to broadcast stations licensed by the federal communications commission and newspapers of general circulation that have provided a written request for such notice pursuant to NMSA 1978, Section 10-15-1(D). In addition, there shall be made available to the general public and interested persons a copy of the agenda for each meeting, which shall be filed, recorded and posted in the office of the County Clerk of Union County, New Mexico, at least three (3) days prior to the meeting. The agenda shall also be posted at the same time on the Union County internet website (Unionnm.us). Each meeting notice shall include an agenda containing specific items of business to be discussed or transacted at the meeting or information on how the public may obtain a copy of such agenda. Except for emergency items, the Board of County Commissioners shall take action only on items appearing on the agenda. The Board of County Commissioners may give notice of its annual meeting schedule in lieu of individual meeting notices so long as the schedule is published as described above; in this instance, agendas of each meeting must be filed, recorded, posted, and placed on the Union County internet website as provided herein.

<u>SECTION 2: REGULAR MEETINGS, SCHEDULE AND LOCATION.</u> Regular meetings shall be held on the second Tuesday of each month and shall begin at the hour of 9:00 a.m. Regular meetings shall be held in the County Commission Chambers of the Union County Courthouse in Clayton, New Mexico. Nothing shall prohibit the Board of County Commissioners from rescheduling a regular meeting with notice as described in Section 1, herein.

<u>SECTION 3:</u> SPECIAL MEETINGS, SCHEDULE AND LOCATION. Special meetings may be held as needed upon notice described in Section 1, herein. A special meeting may be held in the County Commission Chambers of the Union County Courthouse in Clayton, New Mexico, or some other location specified in the notice.

<u>SECTION 4: APPLICABILITY.</u> This resolution shall apply to each meeting of a quorum of each board, commission, committee, agency, authority or other policy-making body operating under the authority of the Board of County Commissioners.

<u>SECTION 5: EMERGENCY MEETINGS, NOTICE.</u> Notwithstanding any provision contained herein, the Chairman of the Board of County Commissioners or a majority of the commissioners may call an emergency meeting of the Board of County Commissioners to consider an emergency

matter. "Emergency" refers to unforeseen circumstances that, if not addressed immediately by the public body, will likely result in injury or damage to persons or property or substantial financial loss to the public body. Emergency meetings may be conducted at a time or place designated by the person or persons calling the meeting. Notice of such emergency meeting shall be that which is reasonably practicable under the circumstances existing, but at a minimum must include posting of the agenda in advance of the meeting, and notice to local broadcast stations and newspapers of general circulation of such meeting; the notice given may be either written or oral. Within ten (10) days of taking action on an emergency matter, the Board of County Commissioners shall report to the Attorney General's office the action taken and the circumstances creating the emergency, except where the emergency has also resulted in the declaration of a state or national emergency.

<u>SECTION 6: CLOSED MEETINGS.</u> Notwithstanding any provision contained herein, the Board of County Commissioners may call or close a meeting for the purpose of discussing the following items:

- (1) Issuance, suspension, renewal or revocation of a license;
- (2) Limited personnel matters, including the discussion of hiring, promotion, demotion, dismissal, assignment or resignation of or the investigation or consideration of complaints or charges against any individual public employee;
- (3) Deliberations in connection with an administrative adjudicatory proceeding; for purposes of this subparagraph, an administrative adjudicatory proceeding is a proceeding brought by or against a person before a public body in which individual legal rights, duties or privileges are required by law to be determined by the public body after an opportunity for a trial-type hearing;
- (4) Bargaining strategy preliminary to collective bargaining negotiations between the Board of County Commissioners and a bargaining unit representing the employees of the County, and collective bargaining sessions during which the Board of County Commissioners and the representatives of the collective bargaining unit are present;
- (6) Purchases in an amount exceeding two thousand five hundred dollars (\$2,500) that can be made only from one source, and discussions concerning competitive sealed proposals solicited pursuant to the Procurement Code;
- (7) Meetings subject to the attorney-client privilege pertaining to the threat of litigation or pending litigation in which Union County is or may become a participant;
- (8) The acquisition or disposal of real property or water rights; or

(9) Those portions of meetings of committees or boards of public hospitals where strategic and long-range business plans or trade secrets are discussed.

If a meeting is closed for any of the foregoing reasons, the closure, if made in an open meeting, shall be approved by a majority vote of a quorum of the Board of County Commissioners; the authority for the closure and the subject to be discussed shall be stated with reasonable specificity in the motion calling for the vote on the closed meeting; the vote shall be taken in an open meeting and the vote of each individual member shall be recorded in the minutes. Only those subjects announced or voted upon prior to closure by the policymaking body may be discussed in a closed meeting. If a closure is called for when the Board of County Commissioners is not in an open meeting, the closed meeting shall not be held until three (3) days' notice of the meeting is given which states the specific provision of the Open Meetings Act authorizing the closed meeting and stating with reasonable specificity the subject to be discussed.

No action may be taken during a closed meeting.

Following completion of any closed meeting, the minutes of the open meeting that was closed or the minutes of the next open meeting if the closed meeting was separately scheduled shall state that the matters discussed in the closed meeting were limited only to those specified in the motion for closure or in the notice of the separate closed meeting. The statement shall be approved by the Board of County Commissioners.

SECTION 7. MINUTES. The Board of County Commissioners, and any boards, agencies, authorities, commissions, committees, or other policy-making bodies operating under the authority of the Board of County Commissioners shall keep written minutes of all its meetings, except those meetings closed in compliance with Section 6 of this Resolution. The minutes shall include, as a minimum, the date, time and place of the meeting, the names of members in attendance and those absent, the substance of the proposals considered and a record of any decisions and votes taken which show how each member voted. All minutes shall be open to public inspection. Draft minutes shall be prepared within ten (10) working days after the meeting and shall be approved, amended or disapproved at the next meeting where a quorum is present. Minutes shall not become official until approved by the Board of County Commissioners.

<u>SECTION 8. ADDITIONAL NOTICES.</u> Notwithstanding any provision contained herein, the Chairman of the County Commission may establish such additional notice as he may deem necessary and advisable under the circumstances.

SECTION 9. CITIZENS' FORUM. Meetings of the Board of County Commissioners shall include on the agenda for each Regular Meeting an item entitled "Citizens Forum" wherein citizens may express any views or issues of concerns to the Commission and Union County citizens; provided, however, that in order to allow the County Manager, staff, and Commission to respond adequately to citizens comments, interested citizens who wish to address the Commission in the Citizens Forum may be required to provide the Union County

Administrative staff with notice of the substance of the proposed comments at least two (2) days prior to scheduled meetings.

<u>SECTION 10.</u> RESCINDING PRIOR RESOLUTIONS. Resolution No. 107-12, adopted on January 8, 2019, is hereby rescinded and superseded by this Resolution. Any prior resolutions concerning public notice under the Open Meetings Act are hereby rescinded and superseded by this resolution.

PASSED, ADOPTED, APPROVED AND SIGNED THIS 14TH DAY OF JANUARY 2020.

	BOARD OF UNION COUNTY COMMISSIONERS
ATTEST	
SEAL	Chairman
	Member
	Member
Mary Lou Harkins, County Clerk	_

UNION COUNTY RESOLUTION NO. 2020-32

A RESOLUTION REQUESTING THE HONORABLE GOVERNOR LUJAN GRISHAM AND THE NEW MEXICO STATE LEGISLATURE TO REPEAL THE STATE TAX ON SOCIAL SECURITY BENEFITS FOR NEW MEXICO SENIORS

WHEREAS, in 1990, the New Mexico State Legislature passed Senate Bill 310, which repealed New Mexico's tax exemption for Social Security benefits; and

WHEREAS, in New Mexico, taxpayers aged 65 and older with incomes up to \$18,000, or \$30,000 for married couples, are eligible to exempt just \$8,000 from their total income, which includes Social Security benefits; and

WHEREAS, tax exemption is phased out as senior's income increases, and by the time an individual's income reached \$28,501, or \$51,001 for a married couple, they receive no exemption for any of their income, including Social Security benefits; and

WHEREAS, a Social Security tax is a form of double taxation because when New Mexicans receive their paychecks the money that is taken out for Social Security is subject to federal and state income taxes, then they are taxed again on the benefits they receive; and

WHEREAS, New Mexico is one (1) of just thirteen (13) States in America that levies an income tax on Social Security payments to at least some beneficiaries, and New Mexico has the second highest tax on Social Security benefits in the nation; and

WHEREAS, it is estimated that there are 120,000 New Mexicans age 65 and older, which makes up 17.5% of the state's population; and

WHEREAS, at 12.2%, New Mexico is ranked third in the nation in the percentage of seniors living in poverty; and

WHEREAS, New Mexico's State tax on Social Security benefits costs the average Social Security recipient nearly \$700 a year; and

WHEREAS, the average Social Security benefit in New Mexico is only \$13,900 a year, and the cost of food, housing, and healthcare averages \$28,000 a year for older Americans, which leaves seniors facing the impossible choice between buying food and medicine or keeping the lights, heat, and water on; and

WHEREAS, taxing Social Security benefits undermines the purpose of the Social Security Act, which was designed to lift seniors out of poverty, not fund the state government.

NOW, THEREFORE, BE IT RESOLVED by the Governing Body of Union County that

- 1) The Honorable Governor Lujan Grisham add the repeal of the State tax on Social Security benefits in New Mexico to the upcoming 2020 New Mexico Legislative Session agenda;
- If placed on the 2020 New Mexico Legislative Session agenda, the New Mexico State Legislature support the repeal of the New Mexico State tax on Social Security benefits.

BE IT FURTHER RESOLVED, that this Resolution be delivered and presented to the Honorable Governor Michelle Lujan Grisham and to the New Mexico State Legislators representing Union County and the New Mexico Counties.

THE BOARD OF UNION COUNTY COMMISSION Justin Bennett, Chair W. Carr Vincent, Member Clay Kiesling, Member

Mary Lou Harkins, County Clerk

UNION COUNTY BOARD OF COUNTY COMMISSONERS RESOLUTION NO. 2020-33

A RESOLUTION REQUESTING THE HONORABLE GOVERNAOR MICHELLE LUJAN GRISHAM POSTPONE CONSIDERATION OF PRIVATE PRISON LEGISLATION BY REFRAINING FROM PLACING ANY SUCH LEGISLATION ON THE 2020 LEGISLATIVE SESSION CALL

WHEREAS, House Bill 72 sponsored by Representative Angelica Rubio has been prefiled for the 2020 Legislative Session; and

WHEREAS, there are many issues surrounding the operation of prisons in New Mexico from living conditions to security, jobs to statutory obligations; and

WHEREAS, House Bill 72 if signed into law would effectively end public/private partnerships between rural counties; and

WHEREAS, rural counties are charged with the statutory obligation to provide Constitutional detention facilities for those arrested within their jurisdiction; and

WHEREAS, public/private partnerships with private operators provide facilities that small communities and rural counties could not otherwise provide; and

WHEREAS, these facilities provide hundreds of needed jobs; and

WHEREAS, some of the longest running court actions involving detention facilities in the State of New Mexico involve public bodies; and

WHEREAS, policy discussions involving the operation of prisons in New Mexico, whether they be public or private, deserve thoughtful contemplation and full, informative hearings; and

WHEREAS, thirty day sessions of the New Mexico Legislature are primarily designed for budgetary matters and do not provide adequate time for complicated non-budgetary matters such as detention reform.

NOW, THEREFORE BE IT RESOLVED by the Governing Body of Union County that the Honorable Governor Michelle Lujan Grisham postpone any legislative action on House Bill 72 more appropriately taken up in a sixty day session, by not including it on the Governor's Call.

DONE THIS 14th DAY OF JANUARY, 2020.

	BOARD OF COUNTY COMMISSIONERS
	Justin Bennet, Chair
	W. Carr Vincent, Member
ATTEST:	Clay Kiesling, Member
Mary Lou Harkins, County Clerk	
Date:	

HOUSE BILL 72
54th legislature - STATE OF NEW MEXICO - second session, 2020

INTRODUCED BY

Angelica Rubio

AN ACT

RELATING TO LAW ENFORCEMENT; ENACTING THE IMMIGRATION DETENTION FACILITIES ACT; RESTRICTING CONTRACTS FOR IMMIGRATION DETENTION FACILITIES; IMPOSING REQUIREMENTS FOR IMMIGRATION DETENTION FACILITIES; REQUIRING INSPECTION AND REPORTING BY THE ATTORNEY GENERAL.

16

22

23

24

25

1

2

3

4

5

6

7

8

9

10

11

BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF NEW MEXICO:

SECTION 1. [NEW MATERIAL] SHORT TITLE. -- This act may be cited as the "Immigration Detention Facilities Act".

[NEW MATERIAL] DEFINITION. -- As used in the Immigration Detention Facilities Act, "immigration detention facility" means a facility that houses or detains for any length of time noncitizens for purposes of civil immigration custody or detention.

SECTION 3. [NEW MATERIAL] LEGISLATIVE INTENT.--.216058.6

A. In keeping with its obligation to safeguard the
humane and just treatment of all individuals located in New
Mexico, it is the intent of the legislature that this bill
declare:
(1) that the state does not tolerate profiting
from the incarceration of people held in immigration detention;
and
(2) the state's desire to ensure the just and
humane treatment of its most vulnerable populations.
B. It is the further intent of the legislature to
ensure the uniform treatment of individuals detained within
county, municipal or private immigration detention facilities
operating in New Mexico in a manner that meets or exceeds the
federal standards and other applicable legal requirements.
SECTION 4. [NEW MATERIAL] CONTRACTS FOR DETENTION
FACILITIES PERMITS FOR DETENTION FACILITIES

- A. A county or municipality that does not, as of July 1, 2020, have a contract with the federal government or a private corporation to house or detain noncitizens for purposes of civil immigration custody, shall not, after June 30, 2020, enter into a contract with the federal government or a private corporation to house or detain in an immigration detention
- B. A county or municipality that, as of July 1, 2020, has an existing contract with the federal government or a .216058.6

facility noncitizens for purposes of civil immigration custody.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

private corporation to detain noncitizens for purposes of civil immigration custody, shall not, after June 30, 2020, renew or modify that contract in a manner that would expand the maximum number of contract beds that may be utilized to house or detain in an immigration detention facility noncitizens for purposes of civil immigration custody.

- C. A county or municipality that, as of July 1, 2020, has an existing contract with a private corporation to detain noncitizens for purposes of civil immigration custody, shall not, after June 30, 2020, enter into or renew a contract or modify a contract to extend the length of the contract.
- The state or a political subdivision of the state shall not, after June 30, 2020, approve or sign a deed, instrument or other document related to a conveyance of land, or issue a permit for the building or reuse of existing buildings by any private corporation, contractor or vendor, to house or detain noncitizens for purposes of civil immigration proceedings unless the state or political subdivision has:
- (1) provided notice to the public of the proposed conveyance or permitting action at least one hundred eighty days before execution of the conveyance or permit; and
- (2) solicited and heard public comments on the proposed conveyance or permit action in at least two separate meetings open to the public.
- E. Any immigration detention facility that detains .216058.6

a noncitizen pursuant to a contract with a county or municipality is subject to the Inspection of Public Records Act.

SECTION 5. [NEW MATERIAL] CONTRACTS RELATED TO MINORS.--

- A. A county or municipality that does not, as of July 1, 2020, have a contract with the federal government to house or detain an accompanied or unaccompanied minor in the custody of or detained by the federal office of refugee resettlement or the federal department of homeland security shall not enter into a contract with the federal government to house minors in an immigration detention facility.
- B. A county or municipality that, as of July 1, 2020, has an existing contract with the federal government to house or detain an accompanied or unaccompanied minor in the custody of or detained by the federal office of refugee resettlement or the federal department of homeland security shall not renew or modify that contract in such a way as to expand the maximum number of contract beds that may be utilized to house minors in an immigration detention facility.
- C. This section does not apply to temporary housing of any accompanied or unaccompanied minor in less restrictive settings when the children, youth and families department certifies a necessity for a contract based on changing conditions of the population in need and if the housing contract:

.216058.6

			(1)	is ter	nporary	in r	nature	and	nonren	ewab1e	on
а	long-term	m or	permar	ient ba	sis; a	nd					
			(2)	meets	all ap	plica	able fe	edera	1 and	state	
s	tandards :	for t	hat ho	ousing.							

- SECTION 6. [NEW MATERIAL] ACCESS TO COUNSEL AND

 INTERPRETERS--SEXUAL ORIENTATION--CIVIL ENFORCEMENT--PENALTY.--
- A. A county, municipal or private immigration detention facility operator, an agent of an immigration detention facility or a person acting on behalf of an immigration detention facility shall not deprive a noncitizen in civil immigration proceedings access to an attorney or any other person authorized by the United States department of justice or access to a translator or interpretation services.
- B. A noncitizen shall not be involuntarily placed in segregated housing in a county, municipal or private immigration detention facility because of the noncitizen's actual or perceived gender, gender identity, gender expression or sexual orientation. A transgender or gender-nonconforming noncitizen shall be given the option to choose a housing placement consistent with the noncitizen's gender identity.
- C. If a county, municipal or private immigration detention facility operator, an agent of an immigration detention facility or a person acting on behalf of an immigration detention facility violates applicable federal or state standards for detaining noncitizens, the attorney general .216058.6

or designee, a district attorney or a municipal or tribal attorney may bring a civil action for injunctive and other appropriate equitable relief. Any such action may also seek damages on behalf of noncitizens injured by an immigration detention facility or a person acting on behalf of an immigration detention facility. If damages are requested, they shall be assessed individually against each person that is determined to have violated this section, and the damages shall be awarded among individuals who have been injured pursuant to this section.

SECTION 7. [NEW MATERIAL] INSPECTION OF IMMIGRATION
DETENTION FACILITIES--REPORTING BY THE ATTORNEY GENERAL.--

A. The attorney general or designee shall review county, municipal or private immigration detention facilities in which noncitizens are being housed or detained for purposes of civil immigration proceedings in New Mexico, including a county, municipal or private immigration detention facility in which an accompanied or unaccompanied minor is housed or detained on behalf of, or pursuant to a contract with, the federal office of refugee resettlement or federal department of homeland security. Facility reviews by the attorney general may be announced or unannounced to the operator of the immigration detention facility. The attorney general shall have authority over which facilities may be reviewed and when.

B. By no later than September 30, 2021, the .216058.6

attorney general shall complete a review of county, municipal or private immigration detention facilities in which noncitizens are being housed or detained for purposes of civil immigration proceedings in New Mexico, including county, municipal or private immigration detention facilities in which an accompanied or unaccompanied minor is housed or detained on behalf of, or pursuant to a contract with, the federal office of refugee resettlement or the federal department of homeland security.

- C. The review performed pursuant to Subsection B of this section shall include a review of the:
 - (1) conditions of confinement;
- (2) standard of care and due process provided to detainees; and
- (3) circumstances around detainees' apprehension and transfer to the facility.
- D. By no later than January 15, 2022, the attorney general shall provide the legislature and the governor with a comprehensive report outlining the findings of the review described in Subsection B of this section, which report shall be posted on the website maintained by the attorney general and shall be otherwise made available to the public upon its release to the legislature and the governor.
- E. The attorney general shall conduct annual reviews of the immigration detention facilities pursuant to .216058.6

r
reports to the legislature and the governor, including a
written summary of findings, if appropriate, regarding the
progress of these reviews and any relevant findings. These
reports shall be provided to the legislature and the governor
no later than January 15 of each year. The office of the
attorney general shall post these reports on its website.
F. The attorney general shall be provided all

Subsections A and C of this section and shall provide annual

r. The attorney general shall be provided all necessary access by a county, municipal or private immigration detention facility in which noncitizens are being housed or detained for purposes of civil immigration proceedings in New Mexico for the observations necessary to effectuate reviews required pursuant to this section, including access to detainees, officials, personnel and records. The attorney general may promulgate rules pursuant to this section. The attorney general may initiate appropriate proceedings to enforce the provisions of this section and any rules the attorney general promulgates pursuant to this section.

SECTION 8. SEVERABILITY. -- If any part or application of the Immigration Detention Facilities Act is held invalid, the remainder or its application to other situations or persons shall not be affected.

- 8 -

Colfax & Union Counties

DWI Prevention Specialist Job Description

Position Title:	Prevention Specialist
Pay Level:	
Department: C	olfax and Union Counties DWI Programs
No.: ?	_
F.L.S.A.: Non	Exempt
	WI Program Coordinators

The Prevention Specialist is a Contracted, Part-Time position with the potential to turn into a Full Time role.

Prevention Specialist Job Functions: The Prevention Specialist performs under the administrative supervision of the DWI Coordinators in both Colfax and Union Counties. The list that follows is not intended as a comprehensive list; it is intended to provide a representative summary of the major duties and responsibilities. Incumbent may not be required to perform all duties and may be required to perform additional position related tasks.

- Organize and participate in DWI public relations.
- Performs site visits and evidence based curriculums/presentations to schools (K-12) and community within Colfax and Union Counties.
- Conducts demonstrations regarding the effects of drunk driving and administers fatal vision simulations.
- Ability to exhibit a positive, constructive and cooperative attitude in the work place, various agencies, and the public.
- Must have the ability to communicate clearly and concisely, both orally and in written form, in English.
- Ability to read, analyze and interpret general business periodicals, professional journals, technical reports, business correspondence, and procedure manuals.
- Ability to speak to small or large groups of people with various educational and social-cultural backgrounds.
- Ability to use statistical analysis, program evaluation, and outcome based programming.
- Coordinates, organizes and builds support among required agencies and organizations by engaging them in science or research-based prevention strategies for reducing underage drinking and DWI related issues.
- Assists Program Coordinator in the development and implementation of substance abuse prevention programs for the Colfax County DWI Program.
- Assist in maintaining social media pages for the community to establish a user friendly/streamline access to our schedule of events, contact info and resources.

- Assists in community meetings to present data to key stakeholders and cultural groups that can include PowerPoint technology, geographical information systems, and shall inform stakeholders regarding the students' Strategies for Success surveys, prevention education, and risk perception percentages.
- Planning, implementation and evaluation plans by any means appropriate to deliver the message of local alcohol, drug and tobacco abuse consequences.
- Record appropriate documentation and maintain accurate program records as to maintain compliance with LDWI reporting requirements; monthly, quarterly and final reports.
- Attends meetings and seminars and furnishes reports on the program status and the progress of the program goals and objectives.
- Ability to administer the DWI program in compliance with all federal, State, county, local laws, ordinances, regulations, and executive orders of the Governor of the State of New Mexico.
- Coordinates with other agencies: law enforcement, judicial, mental health, education, probation, county, city, etc.
- Must participate in DWI Planning Council meetings in both Colfax and Union Counties.

Knowledge, Skills and Abilities:

- Knowledge of HIPAA (Health Insurance Portability, and Accountability Act).
- Skill in coordinating work with a multi-disciplinary team of professionals; communicate ideas and instructions clearly and concisely; review technical data and prepare technical reports.
- Ability to interpret and apply rules, regulations, policies and procedures; prepare and maintain accurate records, files and reports;
- Skilled in problem-solving techniques; the use of computers and related equipment in a stand-alone or local network environment.
- Strong interpersonal and communication skills, and the ability to multi-task effectively to meet deadlines with a wide range of constituencies in a diverse community.
- Ability to plan and direct own work activities in an efficient manner.
- Ability to use independent judgment and to manage and impart program information.
- Ability to work closely with Program Coordinator(s) to develop quarterly themes and track progress using data.

Minimum Requirements:

- High school diploma or GED.
- Some college is preferred.
- Experience with community based organizations.
- Experience working with youth and/or families.
- Must have basic computer skills.
- Must possess a valid New Mexico Driver's license.
- Must have a reliable vehicle.

- May not have been convicted of a felony.
- May not have any DWI or DUI within the last three current years.
- Must be able to communicate orally and in writing in English.
- Must be able to pass a mandatory drug screen.
- Must pass a criminal history check.

Preferred Qualifications:

- Certified Prevention Specialist.
- A combination of 2-4 years of experience and/or education in the areas of Criminal Justice, Law Enforcement, Social Work or related field.
- Certified Prevention Specialist or the ability to obtain Certification with the New Mexico Credentialing Board within eighteen (18) months of hire date.
- Bachelor's Degree in Criminal Justice, Law Enforcement, Social Work or related field.
- Bilingual (Spanish).

Approvals:

• Experience working in a county/local government environment.

Other Working Conditions: Work is performed in field setting in Colfax and Union Counties. Travel WILL be required. Work schedule may include irregular hours. Work may require frequent bending, reaching and lifting, pushing and carrying items (books, reports, etc.) up to thirty (30) pounds. Employee will have to set up prevention material at events (such as table and chairs, etc.). Extended periods of sitting per day, may be up to four hours. Occasional use of stairs.

Disclaimer: Nothing in this job description restricts management's right to assign or reassign duties and responsibilities to this job at any time.

70:/1:41
7/02/40
ישרבי

14:17:52	
1/09/20	
Date:	

) n 3

COLETAINDING ANVOICES

nt		ı	16.44	ı	241.60	ı	60.40	ı	128.80	1	32.20	!	573.60	!	143.40	:	1551.47	ţ	440.19	!	110.05	į	327.39	!	
PO# Amount			27075		27145		27145		27145		27145		27147	2	27147		27114		27149		27149		27149		
Line Item			410532076		401022010		401022010		401022010		401022010		401042010		401042010		38 401082011		406372010		406372010	:	406372010		
ين نبد نبعه عص	המאכנון		INV#90265 SUPPLY		LEGISLATIVE CONFERENCE 80%		LEGISLATIVE CONFERENCE 20%		LEGISLATIVE LUNCHEON 80%		LEGISLATIVE LUNCHEON 20%		LEGISLATIVE CONFERENCE 80%		LEGISLATIVE CONFERENCE 20%		INV#110279 BALL JOINT/SPARK PLUGS		LEGISLATIVE CONFERENCE 80%		LEGISLATIVE CONFERENCE 20%		LEGISLATIVE LÜNCHEON 80%		
Conc. M	name 102 S. FRONT	CLAYTON NM 88415	BRADLEY SUPPLY	102 S. FRONT CLAYTON NM 88415	BRANDY THOMPSON	618 MCKAY RD CLAYTON NM 88415	BRANDY THOMPSON	618 MCKAY RD CLAYTON NM 88415	BRANDY THOMPSON	618 MCKAY RD CLAYTON NM 88415	BRANDY THOMPSON	618 MCKAY RD CLAYTON NM 88415	BRENDA GREEN	407 TONEY ROAD CLAYTON NM 88415	BRENDA GREEN	407 TONEY ROAD CLAYTON NM 88415	CDL TIRE AND AUTO	1889 S. WEST AVE CLAYTON NM 88415	CHERYL GARCIA	416 JEFFERSON ST CLAYTON NM 88415	CHERYL GARCIA	416 JEFFERSON ST CLAYTON NM 88415	CHERYL GARCIA	416 JEFFERSON ST CLANTON NM 88415	
	LNVC# 83.49 TOT\$ PATD	83.49 BAL	90265	16.44 BAL	1212020	241.60 1013 PAID 241.60 BAL		EO.40 IOLA PAID 60.40 BAL	1 6	PALD PALD 128.80 BAL	8	32.20 TOT\$ PAID 32.20 BAL	1192020	573.60 TOLS PAID 573.60 BAL	1242020		10279		1212020		1232020		2022020	327.39 BAL	

52
:17
4.
1/09/20
1/09
Date:

Ŋ	
14:17:52	
1/09/20	
Date:	

	at	ı	200.00	366.40 324.80 58.32	71.91	573.60	143.40	260.66	15.99	181.00	5857.78	40.83	14.98	30.00
; ; ; ;	PO# Amount		27082	26869	26875	27146	27146	27100	271.00	27100	76859	27070		27136
מייתידת איד באידתאייניות	Line Item	; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;	402252076	401012101 401012101 401012101	402252076	401042010	401042010	402252076	402252076	ER 402252076	410532081	402252076	401032012	410532076
ציחה	Description		INV#1719 WINDSHIELD INSTALL	SHERIFF	INV#9307239971 BRAKE KLEAN	LEGISLATIVE CONFERENCE 80%	LEGISLATIVE CONFERENCE 20%	INV#9220-61076 PARTS	INV#9220-61183 ADAFTER	INV#9220-61355 CYLINDER/FILTER	INV#IN110441 WILDLAND PACKS	INV#97515 SWITCH	INV#98087 DRIVER SET/BLSTR	INV#T6986 FEES
14:17:52	Name	CLAYTON NM 88415	JUAN'S WINDSHIELD MOBILE SERVICE P.O. BOX 1114 DALHART TX 79022	LAW OFFICE OF STEPHEN ROSS P.O. BOX 4774 SANTA FE NM 87502 4774	LAWSON PRODUCTS, INC. PO BOX 809401 CHICAGO IL 60680 9401	MARYLOU HARKINS 19 PINABETES ROAD GRENVILLE NM 88424	MARYLOU HARKINS 19 PINABETES ROAD GRENVILLE NM 88424	MC CLURES BIG J PARTS P.O. BOX 94 CLAYTON NM 88415	MC CLURES BIG J PARTS P.O. BOX 94 CLAYTON NM 88415	MC CLURES BIG J PARTS P.O. BOX 94 CLAYTON NM 88415	MYSTERY RANCH LID 1750 EVERCREEN DRIVE BOZEMAN MI 59715	NAPA AUTO PARTS MAIN STREET AUTO PARTS 112 MAIN ST CLAYTON NM 88415	NAPA AUTO PARTS MAIN STREET AUTO PARTS 112 MAIN ST CLAYTON NM 88415	NATIONAL FIRE FIGHTER WILDLAND
Date: 1/09/20 14:	TAAC#	200.00 BAL	1719 1719 . 200.00 TOT\$ PAID 200.00 BAL	11302019 749.52 TOT\$ PAID 749.52 BAL	9307239971 71.91 TOT\$ PAID 71.91 BAL	1192020 573.60 TOT\$ FALD 573.60 BAL	1242020 143.40 TOT\$ PAID 143.40 BAL	9220-61076 260.66 TOT\$ PAID 260.66 BAL	9220-61183 15.99 TOT\$ PAID 15.99 BAL	9220-61355 181.00 TOT\$ PAID 181.00 BAL	IN110441 5857.78 TOT\$ PAID 5857.78 BAL	40.83 TOT\$ PAID 40.83 BAL	98087 14.98 TOT\$ PAID 14.98 BAL	T6986

:52
រ
1
1:17:
14
Ĥ
/20
9
0
1/09
Date:

	()		62.54	33.22	71.67	168.00	300.00	204.00	204.00	360.00	144.00	96.00	36.00
) D S 4	PO# Amount		27113		27113			. 26868				3	
מיפרדר אמיד אמדרממילדפדרה	Description Line Item		INV#416657853001 SEALS/RIBBON 401042009	INV#412509017001 STAPLER 401082009	INV#412509355001 INK/HIGHLIGHTER 401072009	INV#395747 PROPANE REFD CUATES 410532025	INV#354690 PROPANE REFD MAIN 410532025	INV#395995 PROPANE AHFD SOUTH 409492025	INV#395996 PROPANE AHFD SOUTH 409492025	INV#395830 PROPANE GFD 411572025	INV#354710 PROPANE REFD SENECA 410532025	INV#354731 PROPANE SFD BOGGS 410532025	INV#354741 PROPANE REFD RIVER RD 410532025
Date: 1/09/20 14:17:52	INVC# Name	30.00 TOT\$ PAID P.O. BOX 21107 30.00 BAL EUGENE OR 97402	416657853001 OFFICE DEPOT 62.54 TOT\$ PAID P.O. BOX 660113 62.54 BAL DALLAS TX 75266 0113	412509017001 OFFICE DEPOT 33.22 TOT\$ PAID P.O. BOX 660113 33.22 BAL DALLAS TX 75266 0113	412509355001 OFFICE DEPOT 71.67 TOT\$ PAID P.O. BOX 660113 71.67 BAL DALLAS TX 75266 0113	395747 PINNACLE PROPANE 168.00 TOT\$ PAID P.O. BOX 625 168.00 BAL CLAYTON NM 88415	354690 PINNACLE PROPANE 300.00 TOT\$ PAID P.O. BOX 625 300.00 BAL CLAYTON NM 88415	395995 PINNACLE PROPANE 204.00 TOT\$ PAID P.O. BOX 625 204.00 BAL CLAYTON NM 88415	395996 PINNACLE PROPANE 204.00 TOT\$ PAID P.O. BOX 625 204.00 BAL CLAYTON NM 88415	395830 PINNACLE PROPANE 360.00 TOT\$ PAID P.O. BOX 625 360.00 BAL CLAYTON NM 88415	354710 PINNACLE PROPANE 144.00 TOT\$ PAID P.O. BOX 625 144.00 BAL CLAYTON NM 88415	354731 PINNACLE PROPANE 96.00 TOT\$ PAID P.O. BOX 625 96.00 BAL CLAXTON NM 88415	354741 PINNACLE PROPANE 36.00 TOT\$ PAID P.O. BOX 625 36.00 BAL CLAYTON NM 88415

14:17:52
/09/20
Date: 1,

	ti.	162.12	479.88	48.00	377.70	550.00 200.00	46.74	44.31	e e	203.47	25.26	4.49	9.49
)))) ;	PO# Amount		26868		27142	27144	26983		27108		27108	27108	
CENTOANT SWITHNEESIDO	Line Item	407412025	407412025	0845202	401012073	401052006 401052006	410532025	401032012	401032012	401032081	401032081	401032012	401062009
דפוחס	Description	INV#396009 PROPANE CAP EMS	INV#396010 PROPANE CAP FIRE	INV#354764 PROPANE SFD CRAFT	INV#1789 MENEBERSHIP RENEWAL	10 SHEETS OF \$1.00 STAMPS	ACCT#196023 REFD	INV#S143062 FILTERS	INV#C145008 SUPPLY	INV#B96036 TREE/SUPPLY	INV#B96075 ORNAMENT/FUSE	INV#C145218 EXTENSION CORD	INV#A104663 BATTERIES
14:17:52	Name	PINNACLE PROPANE P.O. BOX 625 CLAYTON NW 88415	P.O. BOX 625 CLAYTON NM 88415	PINNACLE PROPANE P.O. BOX 625 CLAYTON NM 88415	PORTS-TO-FLAINS ATTN: DUFFY HINKLE 1500 BROADWAX STE. 600 LUBBOCK TX 79401	POSTWASTER	PTCI P.O. BOX 1188 GUYMON OK 73942 1188	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	AACS J	R.W. ISAACS HARDWARE
Date: 1/09/20 14	INVC#	396009 162.12 TOT\$ PAID 162.12 BAL	396010 479.88 TOT\$ PAID 479.88 BAL	354764 48.00 TOT\$ PAID 48.00 BAL	1789 377.70 TOT\$ PAID 377.70 BAL	1092020 750.00 TOT\$ PAID 750.00 BAL	1012020 46.74 TOT\$ PAID 46.74 BAL	S143062 93.05 TOT\$ 44.31 PAID 48.74 BAL	C145008 3.99 TOT\$ 3.99 BALD	B96036 203.47 TOT\$ PAID 203.47 BAIL	B96075 25.26 TOT\$ PAID 25.26 BAL	C145218 4.49 TOT\$ 4.49 BALD	A104663 9.49 TOT\$ PAID

;	Amount
; ; ; ;	#0d
COLSTANDING INVOLCES	Line Item
	Description
Date: 1/09/20 14:17:52	INVC# Name

	*	7.00	e8 .	37.95	18.98	84.07	31.93	82.99	14.99	1.50	12.28	86 6 18	162.57
	{	27108	27108	27108	27108	27108	27108	27108	27108	27108	27108	27108	26822
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	\$ 1 2 3 4 4 5 5 5 6 5 6 6 6 6 6 6 6 6 6 6 6 6 6		1	; 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			3 3 5 6 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7				3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	.	401032012	401082010	R 401032012	401032012	401032025	401082012	402252076	402252076	402252076	402252076	402252076	409492025
Description	;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	INV#C145601 WATCH BATTERY	INV#C145642 STAPLES	INV#C145843 TAPE DISP/TAPE/PAPER 401032012	INV#C145858 MUD PAN/SHAFT	INV#B96270 PAINT/WIRE FRAME	BATTERLES	INV#B96157 STEP LADDER	INV#S145624 RECIP BLADE	INV#A104722 HILLMAN FASTENERS	INV#C146145 FASTENERS/HEX NUT	INV#C146148 TOOLS	INV#22902 DUMPSTER SERVICE
Descr	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	O#ANT)#ANI)#ANI	1#ANI	#ANT	5#ANI	\$#ANI	2#ANI)#ANI)#ANI	#ANI
Name	CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAXTON NM 88415	R.W. ISAACS HARDWARE DRAWER J	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	R.W. ISAACS HARDWARE DRAWER J CLAYTON NM 88415	RDM WASTE INC.
TNAC#	9.49 BAL	C145601 7.99 TOT\$ PAID 7.99 BAL	C145642 9.89 TOT\$ PAID 9.89 BAL	C145843 37.95 TOT\$ PAID 37.95 BAL	C145858 18.98 TOT\$ PAID 18.98 BAL	B96270 84.07 TOT\$ PALD 84.07 BAL	C145549 31.93 TOT\$ PAID 31.93 BAL	B96157 82.99 TOT\$ PAID 82.99 BAL	C145624 14.99 TOT\$ PAID 14.99 BAL	A104722 1.50 TOT\$ PAID 1.50 BAL	C146145 12.28 TOT\$ PAID 12.28 BAL	C146148 33.98 TOT\$ PAID 33.98 BAL	22902

$^{\prime\prime}$
52
••
~
:17
44
Ĥ.
20
60/
`
нÌ
Date:

, } } 帯のは

פתידייים שמידים משינם דויי Line Item

unt		12.39	945.45	100.66 86.39 109.10 109.10 73.57 73.57 73.57 73.57 73.57 73.17 73.	371.19	47.55	89.20	371.75	239.20	7312.20
PO# Amount		76836	26897	26930 26930 26930 26930 26930 26930 26930 26930 26930 26930 26930		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	27135	27127	27127	27084
Line Item		499792013	424772307	407412025 407412025 410532025 411572025 411572025 408452025 408452025 410532025 410532025 409492025 409492025 409492025	402252076	401032012	426752076	410532081	410532081	402252076
Description		INV#5058455045 ASSESSOR METER	INV#98401 GPS ANKLE MONITORING	CAPULIN FD CAPULIN EMS REPO KENTON STATION GRENVILLE FD REPO SENECA FD SEDAN FD N OF PODZEMNY HOUSE SEDAN FD THOMAS STATION REFD S OF J GILBERT HOUSE REFD S OF J GILBERT HOUSE REFD S MILES W OF CLAYTON MAIN AMISTAD FD FIRE WELL SHERIFF SUBSTATION AMISTAD AG SHOP SEDAN FD	INV#7463 OXYGEN CYLINDER/PARIS	INV#7509 JOINT COMPOUND	INV#14 CLEAN UP & PRINTER FLX	INV#S3958 CARABINER (24)	INV#S3958-01 CARABINER (16)	INV#366449 REBUILD ROLLER
Wome	naure P.O. BOX 272 LOGAN NM 88426	RICOH USA, INC P.O. BOX 660342 DALLAS TX 75266	SENTINEL OFFENDER SERVICES 190 NORTH HANCOCK ST., STE 103 ANAHEIM CA 92807	SOUTHWESTERN ELECTRIC BOX 369 CLAYTON NM 88415	SWAGERIY TRADING CO. BOX 88 CLAYTON NM 88415	SWAGERTY TRADING CO. BOX 88 CLAYTON NM 88415	THE IT GUY 901 MAIN ST CLAYTON NM 88415	THE SUPPLY CACKE 1980 CARIBOU DRIVE FORT COLLINS CO 80525	THE SUPPLY CACHE 1980 CARIBOU DRIVE FORT COLLINS CO 80525	THE WESTERN GROUP 3950 NW ST. HELENS RD
#5/2001-1	162.57 TOT\$ PAID 162.57 BAL	5058455045 12.39 TOT\$ PAID 12.39 BAL	98401 945.45 TOTS PAID 945.45 BAL	1572.66 TOT\$ 1572.66 BAL	7463 371.19 TOT\$ PAID 371.19 BAL	7509 47.55 TOT\$ PAID 47.55 BAL	14 89.20 TOT\$ PAID 89.20 BAL	83958 371.75 TOT\$ PAID 371.75 BAL	S3958-01 239.20 TOT\$ PAID 239.20 BAL	366449 7312.20 TOT\$ PAID

מתודת מחדת מחדת מומוסו

nt	ł	8083.57	393.64 120.70 111.56 112.23 151.29 81.22 44.40	57.82	280.50	1245.70 1318.93 1318.93	6500.00 1500.00 16500.00	1586.00	34.06	34.06	39.74	690.40
PO# Amount	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		27011	26811	26811	26906 26906 26906	27151 27151 27151 27151 27151	27150	27092	27092	27092	26845
Line Item		500812112	401032025 402252025 605932012 401032025 401032025 401032025	DEC 410532025	C 411572025	401022013 401062013 401072013	406372059 500812059 406372075 500812059	414672076	DUE 401072008	AD 401022008	AD 401022008	TOR 402252012
Description		DISPATCH NOVEMBER 2019	COURTHOUSE ROAD DEPT SHERIFF DEPT ARMORY KISER KISER ANNEX OLD REFD BUILDING	MPSTER SVC REFD	INV#56792 DUMPSTER SVC GFD DEC	INV#56:53.8 NETWORKING INV#56:53.8 NETWORKING INV#56:53.8 NETWORKING	CAPULIN EMS FY20 ALLOCATION CAPULIN EMS FY20 ALLOCATION FOLSOM EMS FY20 ALLOCATION FOLSOM EMS FY20 ALLOCATION	DRUG SCREENING	INV#62826 1ST HALF OF TAXES I	INV#62849 COUNTY MGR POSITION	INV#62851 COUNTY MGR POSITION	INV#S03W0851868 REPLACE INJECTOR
Мате	PORTLAND OR 97210 1423	TOWN OF CLAYTON 1 CHESTNUT CLAYTON NM 88415	TOWN OF CLAYTON 1 CHESTNUT CLAYTON NM 88415	TRI-STATE RECYCLING LLC P.O. BOX 235 TEXLINE TX 79087	TRI-STATE RECYCLING LLC P.O. BOX 235 TEXLINE TX 79087	TRIADIC P.O. DRAWER 471 DEMING NM 88031 0471	UNION COUNTY BOX 430 CLAYTON NM 88415	UNION COUNTY GENERAL HOSPITAL P.O. BOX 489 CLAYTON NM 88515	UNION COUNTY LEADER P.O. BOX 486 CLAYTON NM 88415	UNION COUNTY LEADER P.O. BOX 486 CLAYTON NM 88415	UNION COUNTY LEADER P.O. BOX 486 CLAYTON NM 88415	WAGNER EQUIPMENT CO.
INVC#	7312.20 BAL	1032020 8083.57 TOT\$ PAID 8083.57 BAL	12262019 1015.04 TOT\$ 1015.04 BAL	57088 7.82 TOT\$ PAID 7.82 BAL	56792 TOT\$ PAID BAL	56:53.8 3883.56 TOT\$ PALD 3883.56 BAL	FY20 26000.00 TOT\$ PAID 26000.00 BAL	2132019 1586.00 TOT\$ PAID 1586.00 BAL	62826 34.06 TOT\$ PALD 34.06 BAL	62849 34.06 TOT\$	62851 139.74 TOT\$ 139.74 BAL (S03W0851868

Line Item

Description

Amount

*0d

INVC# Name

! ! !	1024.81	229.01	241.69	470.66	79.977	1386.71 328.93 86.00 11122.82 29.00
	26845	26845	26958	26958	26958	27029 27029 27029
	402252012	402252076	402252076	402252076	402252076	401082011 410532076 401032011 402252044 412612076
	INV#S03W0852025 REPAIR	INV#P00C2224780 BLEMENTS		INV#PS060091.009 STRIP WEAR	INV#PS060091040 GLASS DOOR	INV#63087321 SHERIFF DEPT INV#63087321 RABBIT EAR FD INV#63087321 COURTHOUSE MAINT INV#63087321 ROAD DEPT FUEL INV#63087321 CAPULINE EMS FUEL
P.O. BOX 919000 DENVER CO 80291 9000	WAGNER EQUIPMENT CO. P.O. BOX 919000 DENVER CO 80291 9000	WAGNER EQUIPMENT CO. P.O. BOX 919000 DENVER CO 80291 9000	7 CAT X 842116 3 TX 75284 21.16	WARREN CAT PO BOX 842116 DALLAS TX 75284 2116	WARREN CAT PO BOX 842116 DALLAS TX 75284 2116	NK [6293 STREAM IL 60197 6293
690.40 TOT\$ PAID 690.40 BAL	S03W0852025 1024.81 TOT\$ 1024.81 BAL	P00C2224780 229.01 TOT\$ 229.01 BALD	PS060090956 241.69 TOT\$ 241.69 BAL	PS060091009 470.66 TOT\$ PAID 470.66 BAL	PSO60091040 779.97 TOT\$ PAID 779.97 BAL	12953.46 TOTS 12953.46 TOTS 12953.46 BAL

TOTAL INVOICING 119847.82