

**BOARD OF UNION COUNTY COMMISSIONERS  
REGULAR MEETING  
AGENDA  
November 12, 2019**

9:00 a.m.

1. **Call to order**
2. **Pledge of Allegiance**
3. **Approval of agenda and minutes**
4. **Hospital Report**
  
5. **Discussion/Possible Action Items**
  - i. Letter of Support for Gladstone Wind Project
  - ii. Resolution #2020-19 Budget increase for ICount Grant Funds
  - iii. Resolution #2020-20 New Mexico Finance Authority Execution & Delivery of a loan agreement for Rabbit Ear Fire Department trucks
  - iv. Resolution #2020-21 Supporting New Mexico Counties Priorities
  - v. Resolution #2020-22 Selective Service
  - vi. Resolution #2020-23 GRT Budget Increase
  - vii. Jail Agreement with neighboring Counties
  - viii. Local Jail Update
  - ix. RFP #19/20-01 Transport Services Award
  - x. Bid #19/20-01 Self Contained Crusher for Road Department Award
  - xi. Approval of Bills
  - xii. Road Crossing Permits
  - xiii. Inventory Items Disposition - Road Department International Water Truck
  - xiv. Healthcare Assistance - Approval of Claims
  - xv. County Travel Requests
  - xvi. Comprehensive Plan Update
  - xvii. Kiser Building Update
  - xviii. Canvass of 2019 Regular Local Election

10:00 a.m. **Citizen's Forum**

1. **Road Superintendents Report**
2. **Fire Coordinator/Emergency Manager Report**
3. **Elected Officials Reports**

**Executive Session-Pursuant to NMSA 1978, Section 10-15-1(H)2- Limited Personnel Matters**

- i. **County Manager**

**Possible Actions Items following executive session:**

- i. **County Manager**

**Adjourn**

As of 11/7/2019

**BOARD OF UNION COUNTY COMMISSION  
REGULAR MEETING  
October 10, 2019**

**BOARD MEMBERS PRESENT:**

Chairman Justin K. Bennett                      Commissioner W. Carr Vincent                      Commissioner Clayton F. Kiesling

**OTHERS PRESENT:**

Clerk Mary Lou Harkins                      Manager Angie Gonzales                      Admin. Assistant Cheryl Garcia  
Treasurer Brandy Thompson                      Sheriff James Lobb                      Undersheriff Chris Schear  
Fire Coordinator Jim O'Bryant

**GUESTS:**

Duane Enger, Director/Project Development & Project Mgr., PNE (Pure New Energy) - Gladstone New Energy Wind Farm Project  
Talisha Valdez, Extension Agent - Union County  
Tammi Stump, CEO - Union County General Hospital  
Melissa Prante, CFO - Union County General Hospital  
Bob Williams, Secretary - Clayton Health Systems

At 9:00 a.m., Chairman Bennett called the meeting to order in the Union County Commissioner's Office, located in the Union County Courthouse. The pledge of allegiance was recited.

Chairman Bennett reported that Commissioner Vincent was not present during the commencement of this meeting and that he would be back soon. Commissioner Vincent was attending the New Mexico Department of Transportation regional winter storm coordination meeting which also began at 9:00 a.m.

Chairman Bennett moved to suspend Robert's Rules of Order due to Commissioner Vincent's absence. Commissioner Kiesling seconded. There was no further discussion. Vote: Both YES. Motion carried.

Commissioner Kiesling moved to approve the agenda and the special meeting minutes of September 26, 2019. Chairman Bennett seconded. There was no further discussion. Vote: Both YES. Motion carried. The minutes were signed.

**HOSPITAL REPORT**

**Tammie Stump, CEO**, distributed copies of the "County Commissioner Monthly Hospital Report, Union County General Hospital, Tammie Stump, CEO, October 10, 2019", attached as an exhibit (four pages). Stump also provided a copy of a Release (two pages) from the New Mexico Hospital Association dated October 9, 2019. On October 4, 2019, Tammie Stump was elected to Board of Directors of the New Mexico Hospital Association Board. Copies of flyers for the "Sign up for Medicaid at the UCGH Fall Health Fair on October 16<sup>th</sup>!", "Fall Wellness Fair" (October 16, 2019), "Welcome Dr. Paul Wheeler!", and the schedule for the "Flu Shot Community Clinic Days".

Stump reported on the following (but not limited to the following): **Provider Recruitment Update - Dentist; Des Moines Clinic; Business Office/Revenue Cycle Update; Materials Management; Finance -** During CEO Stump's "Finance" report, Mgr. Gonzales asked that CEO Stump not discuss the hospital's audit except during executive session because of Gonzales's understanding of the Audit Rule. CEO Stump disagreed with Mgr. Gonzales, and reported that she was directed by the hospital board to report the audit issues to the County Commissioners so they know what was going on. Both Mgr. Gonzales and CEO Stump asked that their statements be of record. Later in the meeting Mgr. Gonzales supplied a reference of NMAC's reference of the confidentiality of the Audit ("2019 Audit Rule M (3), page 22"); **Financial Assistance Update; Radiology Report; Plant Services; Therapy Services; Pharmacy Services; Laboratory Services; Union County Health Center; Medicaid Available Services; and, Board Representations.**

Melissa Prante, CFO emailed the following reports to the County Manager prior to the meeting, for distribution to the Board: "Union County Consolidated, Consolidated Operations Review, for the Period Ending August 31, 2019" (13 pages), and "Clayton Health Systems, September 23, 2019 MOR, Notes to Consolidated Financial Statements, Period Ending August 31, 2019" (one page), attached as an exhibit.

**Melissa Prante, CFO,** reported on the following (but not limited to the following): Patient Volumes and Utilization Statistics, Physician Utilization, Operating Performance, Operating Ratios, Patient Revenue Analysis, Trends, Summary Cash Flow Analysis, Supply Chain Trend, Business Office Elements, Income Statement, Balance Sheet and Statement of Cash Flows.

## **DISCUSSION /POSSIBLE ACTION ITEMS**

### **RESOLUTION #2020-17 SUPPORTING PILT PAYMENTS TO COUNTY**

A proposed resolution supporting the full funding of Payment in Lieu of Taxes (PILT) from the Federal Government was reviewed and discussed. In 2019, Union County received \$159,796.00 in PILT.

Commissioner Kiesling moved to approve Resolution #2020-17 supporting the full funding of Payment in Lieu of Taxes (PILT) from the Federal Government. Chairman Bennett seconded. There was no further discussion. Vote: Both YES. Motion carried.

### **JAIL AGREEMENT WITH NEIGHBORING COUNTIES**

Mgr. Gonzales reported that there were no jail agreements for presentation. This will remain a regular agenda item so that agreements can be considered as needed. Discussion followed about the following (but not limited to the following): agreement options with neighboring counties continue to be considered and discussed regularly; currently, the only jail agreement the County has is with Roosevelt County. Should there be other agreements that Sheriff Lobb enters into, Lobb has the authority to do so and the agreements will then be presented to the Board for ratification; other transportation services were discussed; Sheriff Lobb spoke of his concerns with department staff shortage. Undersheriff Chris Schear then spoke of the difficulties in recruiting officers in a small community, and then expressed his concern of the extra burden placed on the Department for transportation purposes when the Department is not currently fully staffed. Sheriff Lobb spoke about the need to provide security for the District Court. Lobb also reported that the District Court Judge has expressed a

willingness to work with the Sheriff's Department after hours if Lobb could work out an agreement with the Colfax County Detention Facility as well as implementing the use of ankle monitors after arraignment hearings. Mgr. Gonzales was directed by the Board to begin the process to request for proposals for transportation services.

### **LOCAL JAIL UPDATE**

Mgr. Gonzales reminded attendees that November 3<sup>rd</sup> is the day the State officially takes over the prison. Brief discussion followed. Local jail options continue to be explored.

At 10:00 a.m., the meeting was recessed for a short break. At 10:06 a.m., the meeting resumed.

### **CITIZEN'S FORUM**

**Duane Enger, Director/Project Development & Project Mgr., PNE (Pure New Energy)** - as host, extended an invitation to an upcoming public meeting at the Gladstone Community Center on October 30<sup>th</sup> at 6:00 p.m. to discuss project plans and designs around the Gladstone New Energy Wind Farm Project; PNE has proceeded with the State Land Office bidding process and expects to have authorization by November 22<sup>nd</sup> to proceed with the project land parcels; In Harding County, a project new addition has been made. The placement of an 80-foot met tower has been made. Other towers are 60-foot tall. This lit tower will provide energy measurements at hub height; Enger requested an updated letter of support from the Board. Enger and Mgr. Gonzales will develop the letter which will then be presented to the Board for consideration at next month's meeting. Lastly, a brief discussion was had about the wind farm project and Cannon Air Force Base.

**Talisha Valdez, Union County Extension Agent** - Valdez reported on the many programs administered by her and her staff which included the following: (but not limited to the following): County, District and State contests; Livestock Judging; County Fair and livestock sales; New Mexico State Fair attendance; Farm Safety Day; Food Preservation Workshops; and a Spring Diabetic Program. A joint Beef Quality Assurance and CoCoRaHS Program is being planned; A Pesticide and Applicator's Training for CEU's will be hosted in Colfax County on November 14<sup>th</sup>; Lastly, a Healthy Soils/Soil Health Program will be hosted in Mosquero. Information provided upon request.

### **SUBDIVISION EXEMPTION - SHIELDS RANCH LTD PARTNERSHIP**

A completed Claim of Exemption with attached survey was submitted by Ruth Shields, Vice-President of Shields Ranch Ltd. Partnership. The Claim of Exemption and survey were reviewed and discussed.

Chairman Bennett moved to approve the Claim of Exemption for Shield Ranch. Commissioner Kiesling seconded. Vote: Both YES. There was no further discussion. Motion carried. Claim of Exemption was signed.

### **FIRE SERVICES MOU WITH COLFAX COUNTY**

Fire Coordinator Jim O'Bryant presented a Memorandum of Understanding (MOU) for Emergency Response Services. The MOU is between the Fire Departments of Colfax County and its neighboring fire departments of Union County for the purpose of providing fire protection and emergency services between the two County Fire Districts. The MOU was prepared by visitor Nick Cardenas, Fire Marshall of Colfax County. O'Bryant reported

that Union County will now be in compliance with all adjoining New Mexico Counties, and only lacks agreements from the adjoining States of Texas in Dallam County and in Colorado for Las Animas County. The proposed MOU was reviewed and discussed.

Commissioner Kiesling moved to approve the MOU for Emergency Response Services. Chairman Bennett seconded. Vote: Both YES. There was no further discussion. Motion Carried. The MOU was signed by Chairman Bennett.

### **APPROVAL OF BILLS**

The Board reviewed and discussed bills in the amount of \$223,780.34.

Chairman Bennett moved to approve the payment of bills in the amount of \$223,780.34. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried.

### **ROAD CROSSING PERMITS**

No road crossing permits were presented for consideration. No action was taken. This agenda item is to be tabled.

### **INVENTORY ITEMS DISPOSITION - ROAD DEPARTMENT INTERNATIONAL WATER TRUCK**

No inventory items were presented for disposition. No action was taken. This agenda item is to be tabled.

### **HEALTH CARE ASSISTANCE PROGRAM - Approval of Claims**

There were eight (8) claims presented for consideration that were reviewed and discussed in the amount of \$2,692.21.

Commissioner Kiesling moved to approve the payment of eight (8) health care assistance claims totaling \$2,692.21. Chairman Bennett seconded. Vote: Both YES. Motion carried.

### **COUNTY TRAVEL REQUESTS**

The following employees reported/requested travel approval: **Commissioner Kiesling** may attend the Northeast Regional Transportation Planning Organization (NERTPO) meeting on October 21<sup>st</sup> in Cimarron and the NMDOT Road Commission meeting in Las Vegas on November 21<sup>st</sup>. **Chairman Bennett** may attend the Public Lands Committee for New Mexico Counties on October 16<sup>th</sup> in Santa Fe. All travel approved.

At 10:34 a.m., Commissioner Vincent joined the meeting.

### **COMPREHENSIVE PLAN UPDATE**

Mgr. Gonzales reported that Comprehensive Plan Information is being compiled and the last round of workshops will be scheduled.

### **KISER BUILDING UPDATE**

Mgr. Gonzales reported that plans are being sent to an engineer to begin the plumbing and heating designs; and, the District Attorney, Marcus Montoya, is going to try to secure Infrastructure Capital Improvement monies for the local office renovations on the Kiser property.

### **Executive Session: Emergency Manager Applications**

At 10:38 a.m., Chairman Bennett moved to go into closed session pursuant to NMSA 1978, Section 10-15-1 (H) (2) pertaining to limited personnel matter. Commissioner Vincent seconded. There was no further discussion. Vote: Vincent - YES, Kiesling - YES and Bennett - YES. Motion carried.

At 11:21 a.m., Commissioner Vincent moved to come out of the closed session and affirmed that matters discussed in the closed meeting were limited only to those specified in the motion for closure. No action was taken during the closed session. Commissioner Kiesling seconded. Vote: Vincent - YES, Kiesling - YES and Bennett - YES. Motion carried.

### **Action following the Executive Session: Emergency Manager Appointment**

Commissioner Vincent moved to offer and negotiate the Emergency Manager position to Robert Wingo. Commissioner Kiesling seconded. There was no further discussion. Vote: Vincent - YES, Kiesling - YES and Bennett - YES.

Mgr. Gonzales thanked the committee for their time and dedication given to the process for hiring a new Emergency Manager.

### **ROAD SUPERINTENDANT'S REPORT**

Superintendent Kear reported on the following but not limited to the following: routine road maintenance; built a building pad at the Kiser complex for the Fire Coordinator; various cattle guard repairs; four motor grader leases are up. It's been seven years since the Department has gone out for lease; various makes/options/costs were discussed; the County also owns three motor graders. All three are showing signs of significant wear. Mgr. Gonzales suggested that together with Superintendent Kear, they compile lease/own options for presentation at the November regular meeting; working on bid specifications for a crusher; three interviews will be done on Monday for the position in Des Moines; 2/3 of Ridge Road needs work; school bus routes continue to be a priority; Chairman Bennett asked that Severo Road be assessed and considered for repairs. Severo Road will probably be designated as a bus route and Kear should get the final word from the Des Moines School Board.

### **FIRE COORDINATOR REPORT**

Fire Coordinator O'Bryant thanked Superintendent Kear and his crew at the road department for building the pad at the Kiser property; a decision is forthcoming from Patsy Perschbacher for the lot at Hayden which will be used as a substation; various department trainings; and county wide pump tests will be scheduled.

### **EMERGENCY MANAGER REPORT**

No report given.

### **ELECTED OFFICIALS REPORTS**

**Sheriff Lobb** reported on the following: in the process of hiring two deputies; working on department policies with the county attorney which will be presented to the Board for approval; in the process of selling the department canine. Dimmit, Texas has agreed to purchase the canine for \$5,000 if Union County pays for his retraining by Joe Siebrasse for \$1,500. \$3,500 from the sale of the canine will go back into the Village of Folsom's LEPF Fund.

**Treasurer Thompson** reported that tax bills will go out on November 1<sup>st</sup>; Thompson and Deputy Assessor Hollie Cruz attended a Revenue Stabilization and Tax Policy committee hearing in Santa Fe.

**Clerk Harkins** reported that Early Voting has begun for the 2019 November 5<sup>th</sup> Regular Local Election and also reported on various election changes. Lastly, the County's IT Assessment will take place on October 16-17<sup>th</sup> by Systems MD.

**Commissioner Kiesling** reported on his recent trip to Washington, D.C. for the White House Office of Intergovernmental Affairs State Leadership Day on September 12<sup>th</sup>. Kiesling reported that the Selective Service registration is down so counties across the country were asked that the local Board's consider adopting resolutions in support of Selective Services; Clayton Library Board has appointed new members, Bobbie Riley, and Jessica Emery; and, NERTPO is in the process of updating their plan, and Kiesling asked that they include Ports-to-Plains in this plan update.

**Commissioner Vincent** reported on his attendance of the New Mexico Department of Transportation regional Winter Storm Coordination Meeting, and it was once again brought up that certain alternative routes have winter gates in place. Sheriff Lobb also attended this meeting. Brief discussion followed.

**Chairman Bennett** reported on his attendance of the New Mexico Association of Counties recent Board meeting. The Board renewed Executive Director Steve Kopelman's contract for a one-year extension with possible six-month extension to train the new executive director; Clerk By-Law Amendments were not approved; and, legislative priorities are being focused on.

**Meeting Announcements:** The next regular meeting will be held on Tuesday, November 12, 2019, at 9:00 a.m. The next Joint Communications meeting is set for Tuesday, December 10, 2019, at 9:30 a.m.

**ADJOURN:** At 12:10 p.m., Commissioner Vincent moved to adjourn after lunch. Commissioner Kiesling seconded. There was no further discussion. Vote: All YES. Motion carried. Meeting adjourned.

**Board of Union County Commissioners  
Union County, New Mexico**

ATTEST

\_\_\_\_\_  
**Justin K. Bennett - Chairman**

SEAL

\_\_\_\_\_  
**W. Carr Vincent - Vice Chairman**

\_\_\_\_\_  
**Mary Lou Harkins - Clerk**

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**Clayton F. Kiesling - Member**



**Union County Consolidated**  
**Consolidated Operations Review**  
*For the Period Ending September 30, 2019*

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*(Unaudited)*





**Patient Volumes and Utilization Statistics**

Union County Consolidated  
Through the Period Ending Sep-19

	Fiscal Year-to-Date			Six-Month Trend						Current Month			
	Current	Budget	% Var	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Budget	# Var	% Var	% Var
Admissions, Total	45	47	(4.3%)	13	18	8	14	22	9	15	(6)	(40.0%)	14 (35.7%)
Acute	36	34	5.9%	12	16	5	11	18	7	11	(4)	(36.4%)	12 (41.7%)
Psych	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
SNF	9	13	(30.8%)	1	2	3	3	4	2	4	(2)	(50.0%)	2 0.0%
Rehab	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
Patient Days, Total	187	182	5 2.7%	85	67	42	54	87	46	60	(14)	(23.3%)	49 (6.1%)
Acute	108	102	6 5.9%	61	59	11	29	60	19	33	(14)	(42.4%)	40 (52.5%)
Psych	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
SNF	79	80	(1.3%)	24	8	31	25	27	27	27	0	0.0%	9 200.0%
Rehab	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
ALOS, Total	4.16	3.87	(0.28) (7.3%)	6.80	3.72	5.25	3.86	3.95	5.11	4.00	(1.11)	(27.8%)	3.50 (46.0%)
Acute	3.00	3.00	0.0%	5.08	3.69	2.20	2.64	3.33	2.71	3.00	0.29	9.5%	3.33 18.6%
Psych	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00 0.0%
SNF	8.78	6.15	(2.62) (42.6%)	48.00	4.00	10.33	8.33	6.75	13.50	6.75	(6.75)	(100.0%)	4.50 (200.0%)
Rehab	0.00	0.00	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.0%	0.00 0.0%
Adj Admissions	232	254	(22) (8.8%)	50	93	59	81	102	46	81	(35)	(43.1%)	73 (37.0%)
Adj Patient Days	964	985	(21) (2.1%)	340	347	310	313	402	236	325	(88)	(27.2%)	257 (8.0%)
Case Mix Index, Total	0.8863	0.7950	0.0913 11.5%	0.8500	1.0147	0.8514	0.9205	0.9169	0.8214	0.7950	0.0264	3.3%	0.7699 4.0%
Case Mix Index, Medicare	1.0039	1.0500	(0.0461) (4.4%)	0.8427	1.1447	1.2399	1.1024	1.0051	0.9042	1.0500	(0.1458)	(13.9%)	1.0773 (16.1%)
Surgeries, Total	8	15	(7) (46.7%)	3	0	1	6	2	0	5	(5)	(100.0%)	0 0.0%
Inpatient	0	0	0.0%	1	0	0	0	0	0	0	0	0.0%	0 0.0%
Outpatient	8	15	(7) (46.7%)	2	0	1	6	2	0	5	(5)	(100.0%)	0 0.0%
Open Heart Surgeries	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
Births	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
Emergency Visits	525	476	49 10.3%	164	171	141	178	160	187	159	28	17.8%	154 21.4%
ER Conversion Rate	7.1%	7.0%	- 0.1%	7.3%	8.8%	3.6%	6.2%	11.3%	3.7%	7.0%	-	(3.3%)	9.1% (5.4%)
Observation Days	21	37	(16) (43.2%)	8	11	1	4	12	5	12	(7)	(58.3%)	5 0.0%
Outpatient Diagnostic Visits	1,695	1,875	(180) (9.6%)	524	629	462	660	507	528	625	(97)	(15.5%)	565 (6.5%)
Clinic (Practitioner) Visits	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	469 (100.0%)
Rural Health Clinic Visits	2,809	1,500	1,309 87.3%	574	595	533	631	1,104	1,074	500	574	114.8%	0 0.0%
Home Health Visits	260	135	125 92.6%	90	88	67	97	112	51	45	6	13.3%	36 41.7%
MRI Procedures	43	48	(5) (10.4%)	16	10	0	18	18	7	16	(9)	(56.3%)	15 (53.3%)
Inpatient	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
Outpatient	43	48	(5) (10.4%)	16	10	0	18	18	7	16	(9)	(56.3%)	15 (53.3%)
Cath Lab Procedures	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
Inpatient	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
Outpatient	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
GI Procedures	6	14	(8) (57.1%)	4	7	0	4	2	0	5	(5)	(100.0%)	5 (100.0%)
Wound Care Procedures	119	15	104 693.3%	14	24	30	29	62	28	5	23	460.0%	0 0.0%
Pain Management Cases	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
HBO Treatments	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0 0.0%
CT Procedures	233	270	(37) (13.7%)	86	98	86	101	67	65	90	(25)	(27.8%)	76 (14.5%)
Total Imaging Procedures	870	846	24 2.8%	276	321	221	315	278	277	282	(5)	(1.8%)	250 10.8%



**Physicians Utilization Ranking (Top 30)**

131 - Union County General Hospital

Sep-19

All Specialties

Admission Count

Name	ID	Specialty	Fiscal-Year-to-Date			Six-Month Trend						Current Month		
			Current	Prior	% Var	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Prior Year	% Var	
<b>131 - Union County General Hospital</b>			<b>45</b>	<b>43</b>	<b>4.7%</b>	<b>13</b>	<b>18</b>	<b>8</b>	<b>14</b>	<b>22</b>	<b>9</b>	<b>14</b>	<b>14</b>	<b>(35.7%)</b>
Van Wormer, Mark (131)	131_13	Unspecified	43	27	-59.3%	12	16	8	14	20	9	11	11	(18.2%)
Stevens, Philip (131)	131_20	Unspecified	2	-	0.0%	-	-	-	-	2	-	0	0	0.0%
Berdecia, (131)	131_19	Unspecified	-	-	0.0%	1	-	-	-	-	-	0	0	0.0%
Fruhman, J (131)	131_6	NP	-	-	0.0%	-	1	-	-	-	-	0	0	0.0%
Khanlian (131)	131_17	ER	-	-	0.0%	-	1	-	-	-	-	0	0	0.0%
Weaver, Terry (131)	131_18	Family Practice	-	16	(100.0%)	-	-	-	-	-	-	-	3	(100.0%)



**Operating Performance Summary**  
 Union County Consolidated  
 Through the Period Ending Sep-19

	Fiscal-Year-to-Date			Six-Month Trend						Current Month				
	Actual	Budget	% Var	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Budget	\$ Var	% Var	Prior Year	% Var
<b>Inpatient Revenue</b>	\$75	\$744	4.2%	\$359	\$276	\$137	\$280	\$302	\$213	\$248	(\$35)	(14.1%)	\$208	2.3%
<b>Outpatient Revenue</b>	3,221	3,282	(1.9%)	1,075	1,157	874	1,245	1,085	861	1,094	(213)	(19.2%)	894	(0.2%)
<b>Gross Patient Revenue</b>	3,996	4,026	(0.7%)	1,434	1,433	1,011	1,505	1,387	1,094	1,342	(248)	(18.4%)	1,092	0.2%
<b>Revenue Deductions</b>														
Medicare	518	508	(2.0%)	165	317	380	145	310	63	169	105	62.7%	163	61.3%
Medicaid	464	400	(6.5%)	297	258	95	192	115	177	133	(44)	(33.1%)	145	(22.1%)
Prior Year Cost Report Adj-MICARE	0	0	0.0%	0	0	(140)	0	0	0	0	0	0.0%	0	0.0%
Prior Year Cost Report Adj-MCAID	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Disproportionate Share	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
UPL	(367)	(327)	(18.8%)	(122)	(122)	(33)	(122)	(122)	(122)	(109)	13	11.9%	(278)	(55.1%)
Managed Care (HMO/PPPO) Discounts	599	539	(11.1%)	172	193	184	257	170	172	180	8	4.4%	127	(35.4%)
Charity & Indigent care	623	250	(68.2%)	12	68	1,714	28	28	225	83	(142)	(171.1%)	107	(110.9%)
Other Discounts	70	75	6.7%	10	(7)	81	40	12	18	25	7	28.0%	10	(80.0%)
Self Pay Discounts	0	9	100.0%	0	0	0	0	0	0	3	3	100.0%	0	0.0%
Implicit Price Concessions	(398)	127	413.4%	155	83	(1,487)	(356)	210	(251)	42	293	697.6%	102	346.1%
<b>Total Deductions</b>	1,529	1,581	3.3%	690	790	794	527	723	282	526	244	46.7%	376	25.2%
<b>Net Patient Revenue</b>	2,467	2,445	0.9%	744	643	217	978	674	812	816	(4)	(0.5%)	716	13.4%
<b>Tax Subsidy Revenue</b>	378	314	20.4%	129	129	92	129	129	119	105	14	14.1%	93	27.8%
<b>Other Revenue</b>	270	257	13	57	80	440	43	97	130	85	44	51.6%	61	111.2%
<b>Net Operating Revenue</b>	3,115	3,016	3.3%	940	852	749	1,150	900	1,061	1,007	54	5.7%	870	22.0%
<b>Operating Expenses</b>														
Salaries	1,362	1,411	3.5%	429	424	407	474	454	434	470	36	7.8%	372	(16.5%)
Employee Benefits	187	229	42	80	71	104	60	42	86	76	(10)	(13.0%)	70	(22.1%)
Professional Fees	189	167	(13.0%)	68	75	72	61	89	39	56	17	30.3%	52	25.3%
Medical Supplies	75	113	33.6%	18	41	15	22	21	31	38	7	17.1%	33	4.0%
Pharmaceutical Supplies	96	56	(40)	16	41	29	35	34	27	19	(8)	(47.9%)	12	(120.5%)
Other Supplies	25	39	14	9	9	6	6	6	12	13	1	7.5%	15	19.7%
Purchased Services	299	324	25	79	102	6	83	113	103	108	5	4.9%	88	(16.8%)
Lease and Rent	138	133	(4.3%)	46	45	46	45	46	47	44	(3)	(5.3%)	44	(6.2%)
Insurance	44	57	13	17	17	24	17	13	14	19	5	27.7%	19	28.0%
Utilities	45	50	5	1	13	8	17	10	18	17	(1)	(5.4%)	22	20.8%
Bad Debt	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Depreciation & Amortization	165	162	7	48	49	106	50	55	51	54	3	5.5%	55	7.7%
Interest	13	36	25	10	11	10	12	10	(9)	13	22	170.8%	11	179.9%
Other	373	210	(163)	72	55	182	128	117	127	70	(57)	(81.0%)	99	(28.3%)
<b>Total Operating Expenses</b>	3,001	2,989	(12)	893	953	1,015	1,010	1,010	980	997	17	1.8%	892	(9.6%)
<b>Operating Margin</b>	114	27	87	47	(101)	(266)	140	(110)	81	\$10	71	849.7%	(\$22)	475.8%
<b>Non-Operating Revenue (Exp)</b>														
Investment Income	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Impairment of Long-Lived Assets	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Gain/(Loss) on Facility Sale	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Corporate Allocation	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Refinancing Costs	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Contribution Received for Acquisition	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
Other	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
<b>Total Non-Operating Revenue (Exp)</b>	0	0	0.0%	0	0	0	0	0	0	0	0	0.0%	0	0.0%
<b>Net Margin</b>	\$114	\$27	\$87	\$47	(\$101)	(\$266)	\$140	(\$110)	\$81	\$10	\$71	849.7%	(\$22)	475.8%
<b>EBIDA</b>	\$282	\$227	\$55	\$105	(\$41)	(\$150)	\$202	(\$45)	\$123	\$77	\$46	59.7%	\$44	179.5%
<b>Total Profit Margin</b>	3.7%	0.9%	8.6%	5.0%	(11.9%)	(35.5%)	12.2%	(12.2%)	7.6%	1.0%	7.6%	10.0%	(2.5%)	5.1%
<b>EBIDA Margin</b>	9.1%	7.5%	15.2%	11.2%	(4.8%)	(20.0%)	17.6%	(5.0%)	11.5%	7.5%	7.5%	11.5%	7.5%	5.1%



**Operating Ratios**  
 Union County Consolidated  
 Through the Period Ending Sep-19

	Fiscal-Year-to-Date			Six-Month Trend						Current Month					
	Current	Budget	% Var	Prior	% Var	Six-Month Trend					Budget	% Var	Prior Year	% Var	
						Apr-19	May-19	Jun-19	Jul-19	Aug-19					Sep-19
<b>Net to Gross %</b>	61.7%	60.7%	1.0%	56.5%	5.2%	51.9%	44.9%	21.5%	65.0%	48.2%	74.2%	60.8%	13.4%	65.6%	8.7%
<b>Supply Cost % NOR</b>	2.4%	3.8%	1.3%	3.4%	1.0%	1.9%	4.8%	2.0%	2.0%	2.4%	2.9%	3.8%	0.8%	3.7%	0.8%
Medical Supplies	3.1%	1.8%	(1.2%)	2.2%	(0.9%)	1.7%	4.8%	3.8%	3.0%	3.7%	2.6%	1.8%	(0.7%)	1.4%	(1.2%)
Pharmaceutical Supplies	0.8%	1.3%	0.5%	1.3%	0.5%	1.0%	1.1%	0.8%	0.6%	0.7%	1.1%	1.3%	0.2%	1.7%	0.6%
Other Supplies	6.3%	6.9%	0.6%	6.9%	0.6%	4.6%	10.7%	6.6%	5.5%	6.8%	6.7%	6.9%	0.2%	6.9%	0.2%
<b>Total Supplies</b>															
<b>Total Expense % NOR</b>	96.3%	99.2%	2.8%	91.4%	(5.0%)	95.1%	111.7%	135.4%	87.8%	112.2%	92.1%	99.1%	7.0%	102.6%	10.4%
<b>Revenue &amp; Expense per Adj Admission:</b>															
Gross Patient Revenue	\$ 17,222	\$ 15,827	8.8%	\$ 17,665	(2.5%)	\$ 28,695	\$ 15,360	\$ 17,124	\$ 18,561	\$ 13,728	\$ 23,679	\$ 16,530	43.2%	\$ 14,878	59.2%
Net Patient Revenue	\$ 10,631	\$ 9,613	10.6%	\$ 9,981	6.5%	\$ 14,893	\$ 6,888	\$ 3,676	\$ 12,062	\$ 6,624	\$ 17,566	\$ 10,052	74.7%	\$ 9,756	80.1%
Labor Cost	\$ 6,677	\$ 6,448	(3.6%)	\$ 6,263	(6.6%)	\$ 10,193	\$ 5,302	\$ 8,654	\$ 6,585	\$ 4,873	\$ 11,243	\$ 6,734	(66.9%)	\$ 6,031	(86.4%)
Supply Cost	\$ 844	\$ 819	(3.1%)	\$ 900	6.2%	\$ 875	\$ 977	\$ 844	\$ 844	\$ 601	\$ 1,533	\$ 855	(79.3%)	\$ 819	(87.1%)
<b>Total Expenses</b>	\$ 12,932	\$ 11,755	(10.0%)	\$ 11,988	(8.1%)	\$ 17,917	\$ 10,208	\$ 17,202	\$ 12,475	\$ 9,930	\$ 21,177	\$ 12,277	(72.5%)	\$ 12,172	(74.0%)
<b>Revenue &amp; Expense per Adj Patient Day:</b>															
Gross Patient Revenue	\$ 4,144	\$ 4,087	1.4%	\$ 4,249	2.5%	\$ 4,220	\$ 4,127	\$ 3,262	\$ 4,812	\$ 3,471	\$ 4,633	\$ 4,133	12.1%	\$ 4,251	9.0%
Net Patient Revenue	\$ 2,558	\$ 2,482	3.1%	\$ 2,401	6.6%	\$ 2,190	\$ 1,851	\$ 700	\$ 3,127	\$ 1,675	\$ 3,437	\$ 2,513	36.8%	\$ 2,787	23.3%
Labor Cost	\$ 1,607	\$ 1,665	3.5%	\$ 1,507	(6.7%)	\$ 1,499	\$ 1,424	\$ 1,648	\$ 1,707	\$ 1,232	\$ 2,200	\$ 1,684	(30.6%)	\$ 1,723	(27.6%)
Supply Cost	\$ 203	\$ 211	4.0%	\$ 216	6.2%	\$ 129	\$ 262	\$ 161	\$ 204	\$ 152	\$ 300	\$ 214	(40.3%)	\$ 234	(28.7%)
<b>Total Expenses</b>	\$ 3,112	\$ 3,036	(2.5%)	\$ 2,877	(8.2%)	\$ 2,635	\$ 2,743	\$ 3,277	\$ 3,234	\$ 2,511	\$ 4,143	\$ 3,069	(35.0%)	\$ 3,478	(19.7%)
<b>Labor Cost/AA</b>	\$ 6,677	\$ 6,448	(3.6%)	\$ 6,263	(6.6%)	\$ 10,193	\$ 5,302	\$ 8,654	\$ 6,585	\$ 4,873	\$ 11,243	\$ 6,734	(66.9%)	\$ 6,031	(86.4%)
<b>Labor Cost/AA, CMI Adj.</b>	\$ 7,534	\$ 8,111	7.1%	\$ 7,858	4.1%	\$ 11,991	\$ 5,225	\$ 10,165	\$ 7,154	\$ 5,315	\$ 13,687	\$ 8,471	(61.6%)	\$ 7,635	(79.3%)
<b>Labor Cost/APD</b>	\$ 1,607	\$ 1,665	3.5%	\$ 1,507	(6.7%)	\$ 1,499	\$ 1,424	\$ 1,648	\$ 1,707	\$ 1,232	\$ 2,200	\$ 1,684	(30.6%)	\$ 1,723	(27.6%)
<b>Labor Cost/APD, CMI Adj.</b>	\$ 1,813	\$ 2,094	13.4%	\$ 1,850	4.1%	\$ 1,763	\$ 1,404	\$ 1,936	\$ 1,855	\$ 1,344	\$ 2,678	\$ 2,118	(26.4%)	\$ 2,182	(22.8%)
<b>Labor Cost % NOR</b>	49.7%	54.4%	4.6%	47.9%	(4.0%)	54.1%	58.0%	68.1%	46.4%	55.1%	48.9%	54.4%	(5.5%)	50.8%	1.9%
<b>Avg Hourly Rate</b>	\$32.58	\$32.37	(0.6%)	\$30.93	(5.3%)	\$31.07	\$31.49	\$29.49	\$33.24	\$31.84	\$32.65	\$33.03	1.3%	\$28.72	(13.7%)
<b>Contract \$</b>	\$ 55,000	\$ 61,000	9.8%	\$ 45,000	(22.2%)	\$ 27,000	\$ 15,000	\$ 20,000	\$ 30,000	\$ 8,000	\$ 17,000	\$ 20,000	15.0%	\$ 6,000	(183.3%)
<b>FTEs, Contract</b>	0.3	2.5	86.7%	1.0	66.7%	0.0	0.0	0.0	0.0	0.0	1.0	2.5	60.0%	1.00	0.0%
<b>Overtime \$</b>	\$ 20,000	\$ 21,000	4.8%	\$ 22,000	9.1%	\$ 9,000	\$ 8,000	\$ 14,000	\$ 7,000	\$ 6,000	\$ 7,000	\$ 7,000	0.0%	\$ 5,000	(40.0%)
<b>Overtime %</b>	2.8%	1.5%	(1.3%)	1.6%	(1.2%)	1.4%	2.2%	2.8%	2.8%	2.8%	2.8%	1.5%	(1.3%)	1.6%	(1.2%)
<b>FTEs (Incl Contract Depts)</b>	79.6	83.0	4.1%	74.5	(6.9%)	80.6	76.1	80.6	80.6	80.6	77.5	83.0	6.6%	75.66	(2.5%)
<b>Adjusted EEOB</b>	8.01	7.75	(3.4%)	7.45	(7.6%)	7.12	6.79	7.80	7.99	6.21	9.85	7.67	(28.4%)	8.84	(11.4%)
<b>Productivity FTE Variance (Over)/Under</b>	(2.7)										(17.1)				

\*Net to Gross % = NPR / Total GPR  
 (Brackets indicate an Unfavorable Variance)



**Patient Revenue Analysis**  
**Union County Consolidated**  
 Through the Period Ending Sep-19

	Fiscal Year-to-Date			Six-Month Trend						Current Month							
	Current	Budget	# Var	% Var	Prior	% Var	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Budget	# Var	% Var	Prior Year	% Var
<b>IPC % GPR</b>	-10.0%	3.2%	\$34	2.0%	\$1,177	6.1%	\$406	\$531	\$455	\$615	\$703	\$459	\$581	(\$122)	(21.0%)	\$436	5.3%
<b>Charity % Gross</b>	15.6%	6.2%	(48)	(5.7%)	791	(0.3%)	492	408	227	322	221	246	279	(33)	(11.8%)	228	7.9%
<b>Inpatient Revenue %</b>	19.4%	18.5%	(180)	(15.3%)	1,225	(18.7%)	437	371	191	430	303	263	392	(129)	(32.9%)	324	(18.8%)
<b>Outpatient Revenue %</b>	80.6%	81.5%	(3)	(100.0%)	13	(100.0%)	0	0	0	0	0	0	1	(1)	(100.0%)	0	0.0%
<b>Gross Patient Revenue by Payor Class:</b>																	
Medicare	\$1,777	\$1,743	(34)	2.0%	\$1,675	6.1%	\$406	\$531	\$455	\$615	\$703	\$459	\$581	(\$122)	(21.0%)	\$436	5.3%
Medicaid	789	837	(48)	(5.7%)	791	(0.3%)	492	408	227	322	221	246	279	(33)	(11.8%)	228	7.9%
Managed Care (HMO/PPO)	996	1,176	(180)	(15.3%)	1,225	(18.7%)	437	371	191	430	303	263	392	(129)	(32.9%)	324	(18.8%)
Indemnity & Other	0	3	(3)	(100.0%)	13	(100.0%)	0	0	0	0	0	0	1	(1)	(100.0%)	0	0.0%
Self Pay	354	288	86	32.1%	276	28.3%	70	92	97	104	147	103	89	14	15.7%	85	21.2%
<b>Total</b>	\$3,916	\$4,027	(\$111)	(2.8%)	\$3,980	(1.6%)	\$1,405	\$1,402	\$970	\$1,471	\$1,374	\$1,071	\$1,342	(\$271)	(20.2%)	\$1,073	(0.2%)
<b>Gross Payor Mix %:</b>																	
Medicare	45.4%	43.3%		2.1%	42.1%	3.3%	28.9%	37.9%	46.9%	41.8%	51.2%	42.9%	43.3%		(0.4%)	40.6%	2.2%
Medicaid	20.1%	20.8%		(0.6%)	19.9%	0.3%	35.0%	29.1%	23.4%	21.9%	16.1%	23.0%	20.8%		2.2%	21.2%	1.7%
Managed Care (HMO/PPO)	25.4%	29.2%		(3.8%)	30.8%	(5.3%)	31.1%	26.5%	19.7%	28.2%	22.1%	24.6%	29.2%		(4.7%)	30.2%	(5.6%)
Indemnity & Other	0.0%	0.1%		(0.1%)	0.3%	(0.3%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%		(0.1%)	0.0%	0.0%
Self Pay	9.0%	6.7%		2.4%	6.9%	2.1%	5.0%	6.6%	10.0%	7.1%	10.7%	9.6%	6.8%		3.0%	7.9%	1.7%
<b>Total</b>	100.0%	100.0%		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%		100.0%	200.0%	
<b>Net-to-Gross %:</b>																	
Medicare*	70.9%	70.8%		0.0%	67.3%	3.5%	59.2%	40.3%	47.3%	76.5%	55.9%	86.3%	70.9%		15.4%	62.6%	23.7%
Medicaid*	38.7%	52.2%		(13.5%)	43.6%	(5.0%)	39.7%	36.8%	58.3%	40.4%	47.7%	28.2%	52.2%		(23.9%)	36.5%	(8.3%)
Managed Care (HMO/PPO)	39.9%	54.2%		(14.3%)	45.1%	(5.2%)	60.7%	48.0%	3.6%	40.2%	43.8%	34.7%	54.2%		(19.5%)	60.9%	(26.2%)
Indemnity & Other	0.0%	(2,400.0%)		#####	(100.0%)	#VALUE!	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(2,400.0%)		#VALUE!	0.0%	#VALUE!
Self Pay	(76.0%)	3.4%		(79.3%)	40.9%	(116.9%)	82.9%	26.1%	(1,667.0%)	(256.7%)	81.0%	(118.4%)	3.4%		(121.8%)	(25.9%)	(92.6%)
<b>Total**</b>	61.7%	60.7%		1.0%	56.5%	5.2%	51.9%	44.9%	21.5%	66.0%	48.2%	74.2%	60.8%		13.4%	65.6%	8.7%
<b>Acute Admissions by Payor</b>																	
Medicare	30	24	6	25.0%	22	36.4%	3	5	4	10	16	4	8		(4)	(50.0%)	8
Medicaid	1	4	(3)	(75.0%)	3	(66.7%)	6	7	1	1	0	0	1		(1)	(100.0%)	1
Managed Care (HMO/PPO)	1	4	(3)	(75.0%)	7	(85.7%)	2	4	0	0	0	1	1		0	0.0%	3
Self Pay	4	2	2	100.0%	0	0.0%	1	0	0	0	2	2	1		1	100.0%	0
Other	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0		0	0.0%	0
<b>Total</b>	36	34	2	5.9%	32	12.5%	12	16	5	11	18	7	11		(4)	(36.4%)	12
<b>Acute Patient Days by Payor</b>																	
Medicare	85	72	13	18.1%	69	23.2%	12	18	10	25	48	12	24		(12)	(50.0%)	25
Medicaid	4	16	(12)	(75.0%)	10	(60.0%)	32	26	1	4	0	0	5		(5)	(100.0%)	4
Managed Care (HMO/PPO)	1	13	(12)	(92.3%)	20	(95.0%)	12	15	0	0	0	1	4		(3)	(75.0%)	11
Self Pay	18	1	17	#####	1	#####	5	0	0	0	12	6	0		0	0.0%	0
Other	0	0	0	0.0%	0	0.0%	0	0	0	0	0	0	0		0	0.0%	0
<b>Total</b>	108	102	6	5.9%	100	8.0%	61	59	11	29	60	19	33		(14)	(42.4%)	40
<b>Acute Length of Stay by Payor</b>																	
Medicare	2.83	3.00	0.17	5.6%	3.14	9.7%	4.00	3.60	2.50	2.50	3.00	3.00	3.00		0.00	0.0%	3.13
Medicaid	4.00	4.00	0.00	0.0%	3.33	(20.0%)	5.33	3.71	1.00	4.00	0.00	0.00	5.00		5.00	100.0%	4.00
Managed Care (HMO/PPO)	1.00	3.25	2.25	69.2%	2.86	65.0%	6.00	3.75	0.00	0.00	0.00	1.00	4.00		3.00	75.0%	3.67
Self Pay	4.50	0.50	(4.00)	(88.9%)	#####	0.0%	5.00	0.00	0.00	0.00	6.00	3.00	0.00		(3.00)	0.0%	0.00
Other	0.00	0.00	0.00	0.0%	0.00	0.0%	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00	0.0%	0.00
<b>Total</b>	3.00	3.00	0.00	0.0%	3.13	4.0%	5.08	3.69	2.20	2.84	3.33	2.71	3.00		0.29	9.5%	3.33

\*Medicare Net to Gross % = Total Medicare GPR - All Medicare Contractuals (including any Cost Report Adjustments rolled up under Medicare Contractuals in the US) / Total Medicare GPR  
 \*\*Medicaid Net to Gross % = Total Medicaid GPR - All Medicaid Contractuals (including any Cost Report Adjustments rolled up under Medicaid Contractuals in the US) / Total Medicaid GPR  
 \*\*\*Total Net-to-Gross % is calculated as: NPR / Total



**Trend Information**  
 Union County Consolidated  
 Through the Period Ending Sep-19  
 (\$ in thousands)

	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	12 Mo Avg
<b>Income Statement Summary</b>													
Total Net Revenue	\$626	\$774	\$861	\$1,226	\$1,224	\$826	\$941	\$853	\$750	\$1,152	\$801	\$1,063	\$956
Total Operating Expenses	\$972	\$894	\$858	\$893	\$922	\$904	\$895	\$953	\$1,015	\$1,011	\$1,010	\$979	\$942
Operating Margin	(\$145)	(\$120)	\$3	\$333	\$301	\$22	\$46	(\$100)	(\$265)	\$140	(\$110)	\$84	\$16
Net Margin	(\$145)	(\$120)	\$3	\$333	\$301	\$22	\$46	(\$100)	(\$265)	\$140	(\$110)	\$84	\$16
EBIDA	(\$77)	(\$54)	\$58	\$399	\$387	\$81	\$105	(\$40)	(\$148)	\$202	(\$45)	\$126	\$82
<b>Volume Indicators</b>													
Acute Admissions	8	7	7	16	18	11	12	16	5	11	18	7	11
Total Acute Patient Days	17	18	29	54	67	36	61	59	11	29	60	19	38
ADC, Acute	0.5	0.6	0.9	1.7	2.4	1.2	2.0	1.9	0.4	0.9	1.9	0.5	1.3
Gross Patient Revenue	\$1,177	\$964	\$1,101	\$1,638	\$1,659	\$1,360	\$1,433	\$1,434	\$1,011	\$1,505	\$1,397	\$1,095	\$1,314
Inpatient Revenue	\$131	\$132	\$133	\$369	\$524	\$349	\$359	\$276	\$137	\$260	\$302	\$213	\$265
Adjusted Patient Days, Total	225	204	332	462	399	380	340	347	310	313	402	236	330
Acute Length of Stay	2.13	2.13	4.14	3.38	3.72	3.27	3.57	3.69	2.20	3.33	3.33	2.71	3.24
Medicare Case Mix Index	0.7614	1.1571	0.8816	1.0094	1.1367	1.2983	0.8427	1.1447	1.2389	1.1024	1.0051	0.9042	1.0403
Surgeries	0	0	0	3	5	3	3	0	1	6	2	0	2
ER Visits	142	134	130	155	137	168	164	171	141	178	160	187	156
Births	0	0	0	1	0	0	0	0	0	0	0	0	0
Outpatient Diagnostic Visits	631	383	371	486	650	511	524	629	482	660	507	528	529
<b>Operating Indicators</b>													
FTEs	74.9	75.3	77.9	82.3	83.6	80.6	80.6	76.1	80.6	80.6	80.6	77.5	79.2
Operating Margin %	(17.6%)	(15.5%)	0.4%	27.1%	24.6%	2.4%	4.9%	(11.7%)	(35.4%)	12.2%	(12.2%)	7.9%	(1.1%)
Revenue Deductions as % of GPR	43.4%	37.7%	39.7%	35.7%	36.6%	44.4%	48.1%	55.1%	78.5%	34.9%	51.7%	25.7%	44.3%
IPC % NOR	13.5%	15.4%	0.2%	(5.1%)	0.5%	1.9%	16.8%	9.7%	(198.2%)	(30.9%)	23.3%	(23.6%)	(14.8%)
Salary, Wages and Employee Benefits	\$550	\$436	\$769	\$346	\$487	\$307	\$509	\$495	\$511	\$496	\$520	\$520	\$530
Salary & Benefits as % of NOR	66.6%	56.4%	89.3%	44.5%	39.8%	54.7%	54.1%	58.0%	68.1%	46.4%	55.1%	48.9%	56.8%
Adjusted EEOB, Total	10.31	11.06	7.28	5.53	5.86	6.40	7.12	6.79	7.80	7.99	6.21	9.65	7.68
Medical Supplies as % of NOR	5.1%	4.1%	2.6%	2.1%	4.8%	1.9%	1.9%	4.8%	2.0%	2.0%	2.4%	2.9%	3.4%
Pharmaceutical Supplies as % of NOR	0.9%	3.6%	2.3%	0.9%	1.5%	1.6%	1.7%	4.8%	3.8%	3.0%	3.7%	2.8%	2.5%
Other Supplies as % of NOR	1.4%	1.9%	1.3%	0.9%	1.3%	1.2%	1.0%	1.1%	0.8%	0.8%	0.7%	1.1%	1.1%
Inventory Days on Hand	92.0	82.2	85.3	95.7	85.0	81.4	84.2	91.9	113.1	103.5	121.6	109.9	95.5
<b>Liquidity</b>													
Cash and Cash Equivalents	\$426	\$1,060	\$459	\$469	\$648	\$333	\$476	\$639	(\$32)	\$547	\$60	\$247	\$444
Total Operating Expenses	\$972	\$894	\$858	\$893	\$922	\$904	\$895	\$953	\$1,015	\$1,011	\$1,010	\$979	\$942
Depreciation & Amortization	\$58	\$55	\$55	\$55	\$55	\$49	\$48	\$49	\$106	\$50	\$55	\$51	\$57
Days Cash on Hand	14	38	17	17	23	12	17	22	(1)	17	2	8	16
Cash Collections	\$508	\$536	\$454	\$554	\$681	\$822	\$852	\$749	\$581	\$592	\$635	\$827	\$649
Average Payment Period with Inter-Company	68	72	66	69	62	56	50	56	60	66	43	53	60
Average Payment Period without Inter-Company	68	72	66	69	62	56	50	56	60	66	43	53	60
Patient Accounts Receivable, Net	\$671	\$614	\$599	\$969	\$1,242	\$1,068	\$1,008	\$923	\$922	\$1,172	\$679	\$578	\$870
Net Days in Patient A/R	27.6	28.2	28.5	38.4	40.4	33.6	35.1	39.6	52.2	58.6	33.4	21.5	36.4
<b>Capital Structure</b>													
Long Term Debt to Capitalization	0.34	0.34	0.34	0.33	0.33	0.33	0.33	0.33	0.34	0.33	0.34	0.33	0.34
Debt Service Coverage	(1.12)	(0.79)	1.01	5.95	5.61	1.25	1.65	(0.63)	(2.45)	3.25	(0.76)	3.16	1.34
<b>A/R Analytics</b>													
Rolling 12 Mos Cash Collect % Net Rev	100.4%	103.9%	104.4%	98.0%	88.1%	85.0%	75.4%	72.6%	74.2%	69.0%	66.8%	68.9%	84.2%
Gross Days in Patient A/R	124.9	143.3	139.5	135.2	120.1	111.9	114.6	123.1	117.8	128.4	111.6	102.6	122.6
Net Days in Patient A/R	27.6	28.2	28.5	38.4	40.4	33.6	35.1	39.6	52.2	58.6	33.4	21.5	36.4
Days Unbilled	1	1	2	10	14	16	9	9	13	8	8	10	8
Collections as % of Previous Month Patient A/R, Net	82.8%	79.8%	74.0%	92.6%	70.3%	66.2%	79.8%	74.3%	63.0%	64.2%	54.2%	121.8%	76.9%
Percent of Medicare < 60 days	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percent of Medicaid < 90 days	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Percent of Commercial Insurances < 90 days	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Credit Balance %	0.2%	0.8%	1.1%	1.1%	0.9%	0.8%	0.9%	0.8%	0.6%	0.7%	1.6%	2.0%	1.0%
Cost to Collect per Dollar	\$0.05	\$0.04	\$0.05	\$0.04	\$0.03	\$0.03	\$0.03	\$0.03	\$0.04	\$0.04	\$0.04	\$0.03	\$0.04



**Summary Cash Flow Analysis**  
and  
**Percent Change in Gross and Net Patient Revenue**

(\$ in Thousands)

Union County Consolidated

Sep-19

	Fiscal-Year-to-Date			Six-Month Trend						Current Month			
	Budget	% Var	Prior	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Budget	% Var	Prior Year	% Var
<b>EBIDA</b>	\$282	24.2%	\$457	\$105	(\$40)	(\$149)	\$202	(\$45)	\$126	\$77	63.4%	\$44	185.9%
<b>Capital Expenditures</b>	\$0	0.0%	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Net Cash Flow</b>	\$282	24.2%	\$457	\$105	(\$40)	(\$149)	\$202	(\$45)	\$126	\$77	63.4%	\$44	185.9%

Time Period	Gross Patient Revenue	Net Patient Revenue	Total Operating Expense	Spread Net Rev - Total Expenses
	Current Month vs Same Month Prior Year	0.25%	0.00%	9.59%
Current Fiscal-Year-to-Date vs Prior Fiscal-Year-To-date	-1.18%	0.00%	9.61%	-9.61%



**Balance Sheet**  
Union County Consolidated

	Sep-19 Current Month	Aug-19 Previous Month	Variance* \$	Variance* %	Sep-18 Last Year	Variance \$	Variance %	Jun-19 Last Year End	Variance* \$	Variance* %
<b>ASSETS</b>										
<b>Current Assets</b>										
Cash and Cash Equivalents	\$247	\$60	\$187	310.7%	\$367	(\$120)	(32.8%)	(\$32)	\$279	(871.9%)
Short-Term Investments	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Assets Whose Use is Limited, and Required for Current Liabilities	1,406	1,348	58	4.3%	1,042	364	35.0%	1,282	124	9.7%
Patient Accounts Receivable, Net	578	679	(101)	(14.9%)	614	(36)	(5.8%)	922	(344)	(37.3%)
Inventories	239	236	3	1.3%	201	38	19.1%	232	7	3.0%
Other Current Assets	1,014	773	241	31.3%	1,294	(280)	(21.6%)	962	52	5.4%
<b>Total Current Assets</b>	<b>3,484</b>	<b>3,096</b>	<b>388</b>	<b>12.5%</b>	<b>3,518</b>	<b>(34)</b>	<b>(0.9%)</b>	<b>3,366</b>	<b>118</b>	<b>3.5%</b>
Assets Whose Use is Limited or Donor-Restricted Net of Amount Required for Current Liabilities	910	909	1	0.1%	1,694	(784)	(46.3%)	906	4	0.4%
Property, Plant, and Equipment, Net	9,394	9,434	(40)	(0.4%)	9,492	(98)	(1.0%)	9,522	(128)	(1.3%)
Noncurrent Investments (Unrestricted)	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
Other Assets	(1)	0	(1)	0.0%	22	(23)	(100.0%)	3	(4)	(133.3%)
<b>Total Assets</b>	<b>\$13,787</b>	<b>\$13,439</b>	<b>\$348</b>	<b>2.6%</b>	<b>\$14,726</b>	<b>(\$939)</b>	<b>(6.4%)</b>	<b>\$13,797</b>	<b>(\$10)</b>	<b>(0.1%)</b>
<b>LIABILITIES AND FUND BALANCES</b>										
<b>Current Liabilities</b>										
Accounts Payable	\$584	\$360	\$224	62.4%	\$425	\$159	37.4%	\$630	(\$46)	(7.3%)
Accrued Expense Payable	447	400	47	11.7%	467	(20)	(4.4%)	556	(109)	(19.6%)
Estimated Third Party Payor Settlements	642	642	0	0.0%	1,886	(1,244)	(65.9%)	576	66	11.5%
Other Current Liabilities	1	1	0	0.0%	(7)	8	110.2%	1	0	0.0%
Current Portion of Long-Term Debt	586	593	(7)	(1.1%)	707	(121)	(17.1%)	607	(21)	(3.5%)
<b>Total Current Liabilities</b>	<b>2,260</b>	<b>1,996</b>	<b>264</b>	<b>13.3%</b>	<b>3,478</b>	<b>(1,218)</b>	<b>(35.0%)</b>	<b>2,370</b>	<b>(110)</b>	<b>(4.6%)</b>
Inter-Company	0	0	\$0	0.0%	0	0	0.0%	0	0	0.0%
Long-Term Debt, Net of Current Portion	3,857	3,857	0	0.0%	3,766	91	2.4%	3,871	(14)	(0.4%)
Other Liabilities	0	0	0	0.0%	0	0	0.0%	0	0	0.0%
<b>Total Liabilities</b>	<b>6,117</b>	<b>5,853</b>	<b>264</b>	<b>4.5%</b>	<b>7,244</b>	<b>(1,127)</b>	<b>(15.6%)</b>	<b>6,241</b>	<b>(124)</b>	<b>(2.0%)</b>
<b>Fund Balances</b>										
Unrestricted	7,620	7,536	84	1.1%	\$7,432	\$188	2.5%	\$7,506	\$114	1.5%
Temporarily Donor-Restricted	50	50	0	0.0%	50	0	0.0%	50	\$0	0.0%
Permanently Donor-Restricted	0	0	0	0.0%	0	0	0.0%	0	\$0	0.0%
<b>Total Fund Balances</b>	<b>7,670</b>	<b>7,586</b>	<b>84</b>	<b>1.1%</b>	<b>7,482</b>	<b>188</b>	<b>2.5%</b>	<b>7,556</b>	<b>114</b>	<b>1.5%</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$13,787</b>	<b>\$13,439</b>	<b>\$348</b>	<b>2.6%</b>	<b>\$14,726</b>	<b>(\$939)</b>	<b>(6.4%)</b>	<b>\$13,797</b>	<b>(\$10)</b>	<b>(0.1%)</b>
<b>Days Cash on Hand</b>	<b>8</b>	<b>2</b>	<b>6</b>	<b>323.0%</b>	<b>13</b>	<b>(5)</b>	<b>(39.3%)</b>	<b>(1)</b>	<b>9</b>	<b>(855.2%)</b>
Variance Between Assets and Liabilities/Fund Balance	0	0	0	0	0	0	0	0	0	0

\*Brackets indicate an Unfavorable Variance







Indicator	Target	Current Month	FYTD		
			High	Low	Avg
Days Unbilled 1	5 days	8 days	8 days	2 days	5 days
Rolling 12 Mos Cash Collect % Net Rev	100.0%	68.5%	68.5%	66.8%	67.8%
AVR Days (Net) 3	48 days	20 days	52 days	20 days	32 days
Percent of Medicare < 60 days 4	95%	84%	93%	84%	89%
Percent of Medicaid < 90 days 5	90%	78%	82%	62%	74%
Percent of Commercial Insurance < 90 days 6	90%	69%	71%	68%	69%
Credit Balance % 7	3%	2%	2%	1%	1%
Cost to Collect per Dollar 8	\$0.05	\$0.03	\$0.04	\$0.03	\$0.04

Union County Clinic

Indicator	Target	Current Month	FYTD		
			High	Low	Avg
Days Unbilled 1	5 days	25 days	56 days	25 days	37 days
Rolling 12 Mos Cash Collect % Net Rev	100.0%	75%	87.2%	66.5%	76.4%
AVR Days (Net) 3	48 days	36 days	116 days	36 days	88 days
Percent of Medicare < 60 days 4	95%	67%	67%	53%	61%
Percent of Medicaid < 90 days 5	90%	93%	93%	90%	91%
Percent of Commercial Insurance < 90 days 6	90%	93%	93%	88%	90%
Upfront Cash Collections 9	\$20	\$8	\$10	\$10	\$9
Credit Balance % 7	3%	3%	3%	1%	2%
Denial Rate Past 90 Days 10	3%				

AR Aging (000's)	AR Aging (000's)				
	0 - 30	31 - 60	61 - 90	91 - 120	Over 120
Medicare	\$43	\$35	\$27	\$21	\$54
Aging %	24%	19%	15%	12%	30%
Medicaid	\$39	\$31	\$26	\$14	\$80
Aging %	21%	16%	14%	7%	42%
Commercial Insurance	\$30	\$32	\$24	\$13	\$97
Aging %	15%	16%	12%	7%	49%
Self Pay	-\$17	\$9	\$6	\$6	\$100
Aging %	-16%	9%	6%	6%	96%
<b>Total</b>	<b>\$95</b>	<b>\$107</b>	<b>\$83</b>	<b>\$54</b>	<b>\$331</b>
<b>Aging %</b>	<b>14%</b>	<b>16%</b>	<b>12%</b>	<b>8%</b>	<b>49%</b>

Definitions:

- Days Unbilled: Discharged not billed amount on the last day of the month divided by daily gross revenue for the current month.
- Rolling 12 Mos Cash Collect % Net Revenue\*: Rolling 12 mo Cash Collections / (Rolling 12 months 30 day lag Net Rev)
- AR Days Net: Net Accounts Receivable / (Last 3 months NPR Less BD / Days in Period).
- Medicare: Traditional Medicare ONLY, excludes all Managed Care Medicare payers.
- Medicaid: Includes ALL Medicaid, traditional and managed care.
- Commercial Insurance: Includes all commercially contracted and Managed Medicare payers; excluding Charity and Self-Pay.
- Credit Balance %: Credit balances on the last day of the month divided by gross A/R on the last day of the month.
- Cost to Collect per Dollar: Direct costs for the month for business office and admissions, including benefits, divided by collections for the month.
- Upfront Collections: collection of all co-pays and deductibles at time of visit
- Denial Rate %: Total dollar amount of claims denied by payers within past 90 divided by total dollar amount of claims submitted within past 90 days.



**Supply Chain Trend Information (\$ in thousands)**  
**Union County Consolidated**  
*Through the Period Ending Sep-19*

	Twelve-Month Trend											
	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19
Case Mix Index, Total	0.0000	1.2008	0.7933	0.7873	0.7927	1.1480	0.8500	1.0147	0.8514	0.9205	0.9169	0.8214
Average Daily Census	1	1	1	3	5	3	3	2	1	2	3	2
Patient Days, Total	25	204	40	104	126	100	85	67	42	54	87	46
Adjusted Patient Days, Total	225	28	332	399	369	390	340	347	310	313	402	236
Admissions, Total	9	8	10	24	26	17	13	18	8	14	22	9
Adjusted Admissions, Total	81	55	83	107	82	66	50	93	59	81	102	46
Surgeries, Inpatient	0	0	0	2	0	0	2	0	0	0	0	0
Surgeries, Outpatient	4	3	7	5	7	5	5	7	1	10	4	0
Surgeries, Total	4	3	7	7	7	5	7	7	1	10	4	0
<b>Supply Chain Statistics - Income Statement</b>												
Net Operating Revenue	\$926	\$774	\$861	\$1,226	\$1,224	\$926	\$941	\$853	\$750	\$1,152	\$901	\$1,063
Supply Expense	\$61	\$74	\$54	\$49	\$104	\$67	\$44	\$81	\$50	\$64	\$61	\$71
Total Operating Expenses	\$972	\$894	\$858	\$883	\$922	\$904	\$895	\$853	\$1,015	\$1,011	\$1,010	\$979
Supply Expenses per Adj Pat Day - CMI Adj	\$0	\$302	\$205	\$135	\$329	\$150	\$151	\$239	\$189	\$222	\$166	\$365
Supply Expenses per Adj Admission - CMI Adj	\$0	\$1,126	\$819	\$584	\$1,595	\$882	\$1,029	\$963	\$991	\$855	\$655	\$1,867
Supply Expenses % NOR	7%	10%	6%	4%	9%	7%	5%	11%	7%	6%	7%	7%
Operating Expenses, CMI Adj - Per Adjusted Patient Day	\$5,865	\$3,641	\$3,260	\$2,458	\$2,916	\$2,019	\$3,100	\$2,703	\$3,849	\$3,514	\$2,739	\$5,044
Operating Expenses, CMI Adj - Per Adjusted Admission	\$15,735	\$13,594	\$13,040	\$10,653	\$14,131	\$11,877	\$21,079	\$10,060	\$20,205	\$13,553	\$10,630	\$25,782
<b>Supply Chain Statistics - Balance Sheet</b>												
General Store Inventory	\$20	\$13	\$14	\$21	\$28	\$32	\$34	\$39	\$19	\$22	\$23	\$26
OR Inventory	\$68	\$88	\$88	\$89	\$89	\$89	\$89	\$89	\$101	\$101	\$101	\$101
Pharmacy Inventory	\$57	\$44	\$44	\$44	\$44	\$44	\$44	\$44	\$44	\$44	\$44	\$44
Other Inventory	\$35	\$33	\$33	\$33	\$33	\$33	\$33	\$33	\$68	\$68	\$68	\$68
Total Inventory	\$199	\$178	\$179	\$188	\$195	\$199	\$201	\$206	\$232	\$236	\$236	\$239
General Store Inventory per Adj Admission - CMI Adj	\$244	\$237	\$167	\$198	\$346	\$486	\$682	\$421	\$323	\$277	\$227	\$654
OR Inventory per Adj Admission	\$0	\$197	\$210	\$252	\$437	\$423	\$803	\$415	\$379	\$301	\$247	\$687
Pharmacy Inventory per Adj Admission	\$1,084	\$1,606	\$1,060	\$939	\$1,085	\$1,347	\$1,788	\$957	\$1,712	\$1,246	\$993	\$2,186
OR Inventory per Adj Admission - CMI Adj	\$0	\$1,337	\$1,336	\$1,066	\$1,369	\$1,173	\$2,104	\$943	\$2,011	\$1,364	\$1,083	\$2,662
OR Inventory Cost per Case	\$21,981	\$29,308	\$12,561	\$12,765	\$12,765	\$17,871	\$12,765	\$12,765	\$101,061	\$10,106	\$25,265	\$0
Pharmacy Inventory per Adj Admission	\$702	\$806	\$532	\$414	\$655	\$655	\$884	\$473	\$748	\$544	\$434	\$955
Pharmacy Inventory per Adj Admission - CMI Adj	\$0	\$671	\$671	\$526	\$676	\$580	\$1,040	\$466	\$878	\$473	\$673	\$1,163
Total Inventory per Adj Pat Day	\$885	\$873	\$541	\$408	\$490	\$510	\$592	\$594	\$749	\$753	\$587	\$1,012
Total Inventory per Adj Pat Day - CMI Adj	\$0	\$727	\$681	\$518	\$618	\$445	\$686	\$685	\$880	\$818	\$640	\$1,233
Total Inventory per Adj Admission	\$2,457	\$3,259	\$2,162	\$1,766	\$2,374	\$3,002	\$4,024	\$2,210	\$3,933	\$2,905	\$2,321	\$5,175
Total Inventory per Adj Admission - CMI Adj	\$0	\$2,714	\$2,726	\$2,243	\$2,985	\$2,615	\$4,734	\$2,178	\$4,619	\$3,155	\$2,532	\$6,300
Inventory Days on Hand	92	82	85	96	85	81	84	92	113	103	122	110
Days Cash on Hand	14	38	17	17	23	12	17	22	(1)	17	2	8



**Statement Of Cash Flows**  
 Union County Consolidated  
 Sep-19

**Cash Flows From Operating Activities**

	Current Month	Fiscal YTD
Net Margin	\$81	\$114
Adjustment for Depreciation and Amortization	51	155
Change in Working Capital		
Short-Term Investments	0	0
Assets Whose Use Is Limited	(58)	(124)
Patient Accounts Receivable (Net)	101	344
Inventories	(3)	(7)
Other Current Assets	(241)	(52)
Accounts Payable	224	(46)
Accrued Expense Payable	47	(109)
Estimated Third-Party Payor Settlements	0	66
Other Current Liabilities	0	0
Net Cash Provided (Used) by Operating Activities	<u>202</u>	<u>341</u>

**Changes in Noncurrent Assets and Liabilities**

Assets Whose Use Is Limited or Donor-Restricted	(1)	(4)
Noncurrent Investments (Unrestricted)	0	0
Other Assets	1	4
Other Liabilities	0	0

**Net Cash Provided by Noncurrent Operating Activities**

	<u>0</u>	<u>0</u>
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**Capital and Related Financing Activities**

Property, Plant & Equipment	(11)	(27)
Inter-Company	0	0
Current Portion of Long-Term Debt	(7)	(21)
Long-Term Debt	0	(14)
Donor Restricted Contributions Received	0	0
Other Fund Balance Changes	3	0

**Net Capital & Related Financing Activities**

	<u>(15)</u>	<u>(62)</u>
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**Net Increase (Decrease) in Cash**

	<u>187</u>	<u>279</u>
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**Cash at Beginning of Period**

	<u>60</u>	<u>(32)</u>
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**Cash at End of Period**

	<u>\$247</u>	<u>\$247</u>
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# CLAYTON HEALTH SYSTEMS

OCTOBER 23, 2019 MOR

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Period Ending September 30, 2019

### INCOME STATEMENT:

1. Gross patient revenue for September was \$1.1M; \$248k < budget; \$2k > PY.
2. Total net patient revenue for the month, after CA was \$812k.
3. Total other revenue for September is \$130k.
4. County tax subsidy revenue based on County budget is \$119k.
5. Total MTD net operating revenue was \$1.06M; 54k > budget; 191k < PY.
6. Operating expenses for September were \$980k; 17k < budget; 88k > PY.
7. Operating margin of \$81k and EBIDA of \$123k.
8. YTD, we have an operating margin of \$114k and EBIDA of \$282k.

### **YTD Budget to Actual Variances is as follows:**

Gross Patient Revenue is **under** budget by \$30k.

Total Net Operating Revenues are **over** our YTD budget by \$99k.

Total Operating Expenses are **over** budget by \$12k.

Salary/Benefits are **under** budget YTD by \$91k.

Professional fees/Purchased Services are **under** budget by \$3k.

Pharmacy, Medical, Other Supplies are **over** budget by \$12k.

Other operating expenses (postage, subscriptions, dues, licenses, taxes, maintenance, lease, utilities, travel and education) are **over** budget by \$150k.

Includes physician recruiting, audit Invoices and 340B management fees.

Depreciation and Interest are **under** budget by \$32k.

### BALANCE SHEET:

9. UCGH had cash and cash equivalents of \$247k.
10. September CD balances total \$910k.
11. AR Mill Levy and GRT balance \$553k.
12. Net Patient AR is \$578k.
13. Trade Accounts Payable total \$584k.
14. AP Manual accruals is \$447k.
15. Estimated 3<sup>rd</sup> party settlements \$336k for 2018 CR and \$303k for 2019 CR for a total of \$639k.
16. September Days Cash on Hand is 2 days.

UNION COUNTY  
Resolution No. 2020-19

Authorization of Union County to receive the ICount NM 2020 Complete Count Census Outreach (401) (DFA #11000) budget increase

**WHEREAS**, Union County is requesting an increase to the Union County General Fund.

**WHEREAS**, The ICount 2020 Census Outreach grant has been received and the expenses will be as follows:

**Budget Increase**

<i><u>Fund</u></i>	<i><u>Description</u></i>	<i><u>From</u></i>	<i><u>To</u></i>
DFA#11000	General Operating Fund (401)		
	Department of Finance grant Agreement	\$10,000	
401-00-1255	Grants/Special		\$10,000
401-00-1255	Grants/Special	\$10,000	
401-01-2060	Grant Expenditures		\$10,000

**NOW THEREFORE, BE IT RESOLVED** that after the approval of the Union County Board of Commissioners, and the Department of Finance and Administration the above Budget Increase be made.

**DONE** at Clayton, County of Union this 12<sup>th</sup> day of November, 2019

**BOARD OF COMMISSIONERS - UNION COUNTY**

ATTEST:

\_\_\_\_\_  
Justin Bennett, Chairman

\_\_\_\_\_  
W. Carr Vincent, Member

\_\_\_\_\_  
Mary Lou Harkins, County Clerk

\_\_\_\_\_  
Clayton Kiesling, Member

STATE OF NEW MEXICO

UNION COUNTY

The Board of County Commissioners (the "Governing Body") of Union County, New Mexico, met in regular session in full conformity with law and the rules and regulations of the Governing Body at the County Courthouse, 100 Court Street, Clayton, New Mexico 88415, being the meeting place of the Governing Body for the regular meeting held on November 12, 2019, at the hour of 9:00 a.m. Upon roll call, the following members were found to be present:

Present: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Absent: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Also Present: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Thereupon, there was officially filed with the County Clerk a copy of a proposed resolution in final form.

UNION COUNTY, NEW MEXICO  
RESOLUTION NO. 2020-20

AUTHORIZING THE EXECUTION AND DELIVERY OF A LOAN AGREEMENT AND INTERCEPT AGREEMENT BY AND BETWEEN UNION COUNTY, NEW MEXICO (THE “GOVERNMENTAL UNIT”) AND THE NEW MEXICO FINANCE AUTHORITY (THE “FINANCE AUTHORITY”), EVIDENCING A SPECIAL, LIMITED OBLIGATION OF THE GOVERNMENTAL UNIT TO PAY A PRINCIPAL AMOUNT OF \$110,832 TOGETHER WITH INTEREST THEREON, FOR THE PURPOSE OF PURCHASING TWO NEW WILDLAND FIRE TRUCKS AND RELATED EQUIPMENT FOR THE RABBIT EAR VOLUNTEER FIRE DEPARTMENT, WITHIN THE GOVERNMENTAL UNIT, PAYING A LOAN PROCESSING FEE; AND PROVIDING FOR THE PLEDGE AND PAYMENT OF THE PRINCIPAL AND INTEREST DUE UNDER THE LOAN AGREEMENT SOLELY FROM THE DISTRIBUTION OF STATE FIRE PROTECTION FUND REVENUES DISTRIBUTED BY THE STATE TREASURER TO THE GOVERNMENTAL UNIT PURSUANT TO SECTION 59A-53-7, NMSA 1978; PROVIDING FOR THE DISTRIBUTION OF STATE FIRE PROTECTION FUND REVENUES TO BE REDIRECTED BY THE STATE TREASURER TO THE FINANCE AUTHORITY OR ITS ASSIGNS FOR THE PAYMENT OF PRINCIPAL AND INTEREST DUE ON THE LOAN AGREEMENT PURSUANT TO AN INTERCEPT AGREEMENT; APPROVING THE FORM AND TERMS OF, AND OTHER DETAILS CONCERNING THE LOAN AGREEMENT AND INTERCEPT AGREEMENT; SETTING THE MAXIMUM INTEREST RATE OF THE LOAN; RATIFYING ACTIONS HERETOFORE TAKEN; REPEALING ALL ACTION INCONSISTENT WITH THIS RESOLUTION; AND AUTHORIZING THE TAKING OF OTHER ACTIONS IN CONNECTION WITH THE EXECUTION AND DELIVERY OF THE LOAN AGREEMENT AND INTERCEPT AGREEMENT.

Capitalized terms used in the following recitals have the same meaning as defined in Section 1 of this Resolution unless the context requires otherwise.

WHEREAS, the Governmental Unit is a legally and regularly created, established, organized and existing county under the general laws of the State; and

WHEREAS, the Governing Body has determined and hereby determines that the Project may be financed with amounts borrowed under the Loan Agreement and that it is in the best interest of the Governmental Unit and its residents that the Loan Agreement and Intercept Agreement be executed and delivered and that the financing of the acquisition of the Project take place by executing and delivering the Loan Agreement and Intercept Agreement; and

WHEREAS, the Governmental Unit may use the Pledged Revenues to finance the Project; and

WHEREAS, the Governing Body has determined pursuant to the Act that it may lawfully pledge the Pledged Revenues for the payment of amounts due under the Loan Agreement; and



WHEREAS, other than as described in Exhibit “A” to the Loan Agreement, the Pledged Revenues have not been pledged to secure the payment of any obligation which is currently outstanding; and

WHEREAS, the Loan Agreement shall be a special, limited obligation of the Governmental Unit, payable solely from the Pledged Revenues and shall not constitute a general obligation of the Governmental Unit, or a debt or pledge of the full faith and credit of the Governmental Unit or the State; and

WHEREAS, the Governmental Unit desires to provide that distributions of the Pledged Revenues be redirected to the Finance Authority or its assigns pursuant to the Intercept Agreement between the Governmental Unit and the Finance Authority (the “Intercept Agreement”) for the payment of amounts due under the Loan Agreement; and

WHEREAS, other than the Pledged Revenues, no tax revenues collected by the Governmental Unit shall be pledged to the Loan Agreement; and

WHEREAS, there have been presented to the Governing Body and there presently are on file with the County Clerk this Resolution and the forms of the Loan Agreement and Intercept Agreement, which are incorporated by reference and considered to be a part hereof; and

WHEREAS, the Governing Body hereby determines that the Project to be financed by the Loan is to be used for governmental purposes of the Governmental Unit and will not be used for purposes which would cause the Loan Agreement to be deemed a “private activity bond” as defined by the Internal Revenue Code of 1986, as amended; and

WHEREAS, the Governing Body intends by this Resolution to authorize the execution and delivery of the Loan Agreement in the amount and for the purposes set forth herein; and

WHEREAS, all required authorizations, consents and approvals in connection with (i) the use and pledge of the Pledged Revenues to the Finance Authority (or its assigns) for the payment of the amounts due under the Loan Agreement, (ii) the use of the proceeds of the Loan Agreement to finance the Project, and (iii) the authorization, execution and delivery of the Loan Agreement and Intercept Agreement which are required to have been obtained by the date of this Resolution, have been obtained or are reasonably expected to be obtained.

NOW, THEREFORE, BE IT RESOLVED BY THE GOVERNING BODY OF UNION COUNTY, NEW MEXICO:

Section 1. Definitions. As used in this Resolution, the following terms shall, for all purposes, have the meanings herein specified, unless the context clearly requires otherwise (such meanings to be equally applicable to both the singular and the plural forms of the terms defined):

“Act” means the general laws of the State, Sections 4-62-1 through 4-62-10, NMSA 1978, as amended, Sections 59A-53-1 through 59A-53-19, NMSA 1978, as amended, and enactments of the Governing Body relating to the Loan Agreement and Intercept Agreement, including this Resolution.

“Aggregate Annual Debt Service Requirement” means the total principal and interest payments due and payable pursuant to the Loan Agreement and on all Parity Obligations secured by a pledge of the Pledged Revenues for any one Fiscal Year.

“Authorized Officers” means the Chairman, Vice Chairman, County Manager and County Clerk.

“Bonds” means public project revolving fund revenue bonds, if any, issued hereafter by the Finance Authority to fund or reimburse the Loan Agreement.

“Closing Date” means the date of execution, delivery and funding of the Loan Agreement.

“Code” means the Internal Revenue Code of 1986, as amended, and the applicable regulations thereunder.

“Completion Date” means the date of final payment of the cost of the Project.

“Distributing State Agency” means the department or agency of the State, as described on the Term Sheet, authorized to distribute the Pledged Revenues on behalf of the Governmental Unit.

“Expenses” means the cost of issuance of the Loan Agreement and the costs of issuance of the Bonds, if any, and the periodic and regular fees and expenses incurred by the Finance Authority in administering the Loan Agreement, including legal fees.

“Finance Authority” means the New Mexico Finance Authority.

“Finance Authority Debt Service Account” means the debt service account in the name of the Governmental Unit established under the Indenture and held by the Finance Authority to pay principal and interest, if any, on the Loan Agreement as the same become due.

“Fiscal Year” means the period commencing on July 1 in each calendar year and ending on the last day of June of the next succeeding calendar year, or any other twelve-month period which any appropriate authority may hereafter establish for the Governmental Unit as its fiscal year.

“Governing Body” means the Board of County Commissioners of the Governmental Unit, or any future successor governing body of the Governmental Unit.

“Governmental Unit” means Union County, New Mexico.

“Herein,” “hereby,” “hereunder,” “hereof,” “hereinabove” and “hereafter” refer to this entire Resolution and not solely to the particular section or paragraph of this Resolution in which such word is used.

“Indenture” means the General Indenture of Trust and Pledge dated as of June 1, 1995, as amended and supplemented, by and between the Finance Authority and the Trustee, as successor trustee, or the Subordinated General Indenture of Trust and Pledge dated as of March 1, 2005, as

supplemented, by and between the Finance Authority and the Trustee, as successor trustee, as determined by the Finance Authority pursuant to a Pledge Notification or Supplemental Indenture (as defined in the Indenture).

“Intercept Agreement” means the Intercept Agreement, dated the Closing Date, between the Governmental Unit and Finance Authority providing for the direct payment by the Distributing State Agency to the Finance Authority of Pledged Revenues in amounts sufficient to pay principal and interest due on the Loan Agreement, and any amendments or supplements to the Intercept Agreement.

“Loan” means the funds to be loaned to the Governmental Unit by the Finance Authority pursuant to the Loan Agreement.

“Loan Agreement” means the Loan Agreement dated the Closing Date between the Finance Authority and the Governmental Unit which provides for the financing of the Project and requires payments by or on behalf of the Governmental Unit to the Finance Authority and/or the Trustee and any amendments or supplements thereto, and including the exhibits attached to the Loan Agreement.

“Loan Agreement Principal Amount” means the original principal amount of the Loan Agreement as shown on the Term Sheet.

“NMSA” means the New Mexico Statutes Annotated, 1978, as amended and supplemented.

“Parity Obligations” means the Loan Agreement and any other obligations, now or hereafter issued or incurred, payable from or secured by a lien or pledge of the Pledged Revenues and issued with a lien on the Pledged Revenues on parity with the Loan Agreement, including those obligations described on the Term Sheet.

“Pledged Revenues” means the State Fire Protection Fund revenues distributed to the Governmental Unit, which is utilizing the Project and benefiting from the Loan Agreement, which distribution is made periodically by the State Treasurer pursuant to Section 59A-53-7, NMSA 1978, as amended, in the amount certified by the State Fire Marshal or the New Mexico Public Regulation Commission.

“Processing Fee” means the processing fee to be paid on the Closing Date by the Governmental Unit to the Finance Authority for the costs of originating and servicing the Loan, as shown on the Term Sheet.

“Program Account” means the account in the name of the Governmental Unit established pursuant to the Indenture and held by the Trustee for the deposit of the net proceeds of the Loan Agreement for disbursement to the Governmental Unit for payment of the costs of the Project.

“Project” means the project described in Exhibit “A” to the Loan Agreement.

“Resolution” means this Resolution No. 2020-20 adopted by the Governing Body on November 12, 2019, approving the Loan Agreement and the Intercept Agreement and pledging the Pledged Revenues to the payment of the Loan Agreement as shown on the Term Sheet, as supplemented and amended from time to time.

“State” means the State of New Mexico.

“Term Sheet” means Exhibit “A” to the Loan Agreement.

“Trustee” means BOKF, NA, Albuquerque, New Mexico, or any successor trustee company, national or state banking association or financial institution at the time appointed Trustee by the Finance Authority.

Section 2. Ratification. All actions heretofore taken (not inconsistent with the provisions of this Resolution) by the Governing Body and officers of the Governmental Unit directed toward the acquisition of the Project and the execution and delivery of the Loan Agreement and the Intercept Agreement, be, and the same hereby are, ratified, approved and confirmed.

Section 3. Authorization of the Project, the Loan Agreement and the Intercept Agreement. The acquisition of the Project and the method of financing the Project through execution and delivery of the Loan Agreement and the Intercept Agreement are hereby authorized and ordered. The Project is for the benefit and use of the Governmental Unit.

Section 4. Findings. The Governmental Unit hereby declares that it has considered all relevant information and data and hereby makes the following findings:

A. The Project is needed to meet the needs of the Governmental Unit and its residents and the issuance and delivery of the Loan Agreement is necessary and advisable.

B. Moneys available and on hand for the Project from all sources other than the Loan are not sufficient to defray the cost of acquiring the Project.

C. The Pledged Revenues may lawfully be pledged to secure the payment of amounts due under the Loan Agreement.

D. It is economically feasible to defray, in whole or in part, the costs of the Project by the execution and delivery of the Loan Agreement.

E. The Project and the execution and delivery of the Loan Agreement and the Intercept Agreement pursuant to the Act to provide funds for the financing of the Project are necessary and in the interest of the public health, safety and welfare of the residents of the Governmental Unit.

F. The Governmental Unit will acquire the Project, in whole or in part, with the net proceeds of the Loan.

G. Other than as described in the Term Sheet, the Governmental Unit does not have any outstanding obligations payable from the Pledged Revenues which it has incurred or will incur prior to the initial execution and delivery of the Loan Agreement and the Intercept Agreement.

H. The net effective interest rate on the Loan does not exceed twelve percent (12.0%) per annum, which is the maximum rate permitted by State law.

Section 5. Loan Agreement and Intercept Agreement - Authorization and Detail.

A. Authorization. This Resolution has been adopted by the affirmative vote of at least a majority of all of the members of the Governing Body. For the purpose of protecting the public health, conserving the property, protecting the general welfare and prosperity of the residents of the Governmental Unit and acquiring the Project, it is hereby declared necessary that the Governmental Unit, pursuant to the Act, execute and deliver the Loan Agreement and the Intercept Agreement evidencing a special, limited obligation of the Governmental Unit to pay a principal amount of \$110,832 plus interest thereon, and the execution and delivery of the Loan Agreement and the Intercept Agreement are hereby authorized. The Governmental Unit shall use the proceeds of the Loan to (i) finance the acquisition of the Project; (ii) pay the Processing Fee; and (iii) make a deposit to the Finance Authority Debt Service Account. The Project will be owned by the Governmental Unit.

B. Detail. The Loan Agreement and Intercept Agreement shall be in substantially the forms of the Loan Agreement and Intercept Agreement presented at the meeting of the Governing Body at which this Resolution was adopted. The Loan shall be in an original aggregate principal amount of \$110,832, shall be payable in installments of principal due on May 1 of the years designated in Exhibit "B" to the Loan Agreement and bear interest payable on November 1 and May 1 of each year, beginning on November 1, 2020, at the rates designated in Exhibit "B" to the Loan Agreement.

Section 6. Approval of Loan Agreement and Intercept Agreement. The forms of the Loan Agreement and the Intercept Agreement, as presented at the meeting of the Governing Body at which this Resolution was adopted are hereby approved. Authorized Officers are hereby individually authorized to execute, acknowledge and deliver the Loan Agreement and the Intercept Agreement, with such changes, insertions and omissions that are consistent with this Resolution as may be approved by such individual Authorized Officers, and the County Clerk is hereby authorized to affix the seal of the Governmental Unit on the Loan Agreement and the Intercept Agreement and attest the same. The execution of the Loan Agreement and the Intercept Agreement by an Authorized Officer shall be conclusive evidence of such approval.

Section 7. Special Limited Obligation. The Loan Agreement shall be secured by the pledge of the Pledged Revenues as set forth in the Loan Agreement and shall be payable solely from the Pledged Revenues. The Loan Agreement, together with other obligations of the Governmental Unit thereunder, shall be a special, limited obligation of the Governmental Unit, payable solely from the Pledged Revenues as provided in this Resolution and the Loan Agreement and shall not constitute a general obligation of the Governmental Unit or the State, and the holders of the Loan Agreement may not look to any general or other fund of the Governmental Unit for payment of the obligations thereunder. Nothing contained in this Resolution or in the Loan Agreement, or any other instruments, shall be construed as obligating the Governmental Unit (except with respect to the application of the Pledged Revenues), as incurring a pecuniary liability or a charge upon the general credit of the Governmental Unit or against its taxing power, nor shall a breach of any agreement contained in this Resolution, the Loan Agreement, or any other instrument impose any pecuniary liability upon the Governmental Unit or any charge upon its general credit or against its taxing power. The Loan Agreement shall never constitute an indebtedness of the Governmental Unit within the meaning of any State constitutional provision or statutory limitation and shall never constitute or give rise to a

pecuniary liability of the Governmental Unit or a charge against its general credit or taxing power. Nothing herein shall prevent the Governmental Unit from applying other funds of the Governmental Unit legally available therefore to payments required by the Loan Agreement, in its sole and absolute discretion.

Section 8. Disposition of Proceeds: Completion of Acquisition of the Project.

A. Program Account, Finance Authority Debt Service Account. The Governmental Unit hereby consents to creation of the Finance Authority Debt Service Account to be held by the Finance Authority and to the Program Account, to be held by the Trustee pursuant to the Indenture, each in connection with the Loan. The Governmental Unit hereby approves: (i) the deposit of a portion of the proceeds of the Loan Agreement in the Program Account and the Finance Authority Debt Service Account; and (ii) the payment of the Processing Fee to the Finance Authority, all as set forth in Exhibit "A" to the Loan Agreement.

The proceeds derived from the execution and delivery of the Loan Agreement shall be deposited promptly upon the receipt thereof in the Program Account and Finance Authority Debt Service Account and the Processing Fee shall be paid to the Finance Authority, all as provided in the Loan Agreement and the Indenture.

Until the Completion Date, the money in the Program Account shall be used and paid out solely for the purpose of acquiring the Project in compliance with applicable law and the provisions of the Loan Agreement and the Indenture.

The Governmental Unit will acquire the Project with all due diligence.

B. Completion of Acquisition of the Project. Upon the Completion Date, the Governmental Unit shall execute and send to the Finance Authority a certificate stating that acquisition of and payment for the Project have been completed. As soon as practicable, and, in any event, not more than sixty (60) days from the Completion Date, any balance remaining in the Program Account shall be transferred and deposited into the Finance Authority Debt Service Account, as provided in the Loan Agreement and the Indenture.

C. Finance Authority and Trustee Not Responsible. The Finance Authority and the Trustee shall in no manner be responsible for the application or disposal by the Governmental Unit or by its officers of the funds derived from the Loan Agreement or of any other funds herein designated.

Section 9. Deposit of Pledged Revenues, Distributions of the Pledged Revenues and Flow of Funds.

A. Deposit of Pledged Revenues. Pursuant to the Intercept Agreement, Pledged Revenues shall be paid directly by the Distributing State Agency to the Finance Authority for deposit in the Finance Authority Debt Service Account and remittance to the Trustee in an amount sufficient to pay the principal and interest due under the Loan Agreement.

B. Termination on Deposits to Maturity. No payment shall be made into the Finance Authority Debt Service Account if the amount in the Finance Authority Debt Service Account totals a sum at least equal to the entire aggregate amount to become due as to principal, interest on, and any other amounts due under, the Loan Agreement in which case moneys in such account in an amount at least equal to such principal and interest requirements shall be used solely to pay such obligations as the same become due, and any moneys in excess thereof in such accounts shall be transferred to the Governmental Unit and used as provided below.

C. Use of Surplus Revenues. After making all the payments hereinabove required to be made by this Section and any payments required by outstanding Parity Obligations, any moneys remaining in the Finance Authority Debt Service Account shall be transferred to the Governmental Unit on a timely basis and shall be applied to any other lawful purpose, including, but not limited to, the payment of any Parity Obligations or bonds or obligations subordinate and junior to the Loan Agreement, or other purposes authorized by the Governmental Unit, the Constitution and laws of the State, as the Governmental Unit may from time to time determine.

Section 10. Lien on Pledged Revenues. Pursuant to the Loan Agreement, the Pledged Revenues are hereby authorized to be pledged to, and are hereby pledged to, and the Governmental Unit grants a security interest therein for, the payment of the principal, interest and any other amounts due under the Loan Agreement, subject to the uses hereof permitted by and the priorities set forth in this Resolution. The Loan Agreement constitutes an irrevocable and first lien, but not necessarily an exclusive first lien, on the Pledged Revenues as set forth herein and therein and the Governmental Unit shall not create a lien on the Pledged Revenues superior to that of the Loan Agreement.

Section 11. Authorized Officers. Authorized Officers are hereby individually authorized and directed to execute and deliver any and all papers, instruments, opinions, affidavits and other documents and to do and cause to be done any and all acts and things necessary or proper for carrying out this Resolution, the Loan Agreement, the Intercept Agreement and all other transactions contemplated hereby and thereby. Authorized Officers are hereby individually authorized to do all acts and things required of them by this Resolution, the Loan Agreement and the Intercept Agreement for the full, punctual and complete performance of all the terms, covenants and agreements contained in this Resolution, the Loan Agreement and Intercept Agreement, including but not limited to, the execution and delivery of closing documents in connection with the execution and delivery of the Loan Agreement and the publication of the summary of this Resolution set out in Section 17 of this Resolution (with such changes, additions and deletions as may be necessary).

Section 12. Amendment of Resolution. Prior to the date of the initial delivery of the Loan Agreement to the Finance Authority, the provisions of this Resolution may be supplemented or amended by resolution of the Governing Body with respect to any changes which are not inconsistent with the substantive provisions of this Resolution. This Resolution may be amended without receipt by the Governmental Unit of any additional consideration, but only with the prior written consent of the Finance Authority.

Section 13. Resolution Irrepealable. After the Loan Agreement and Intercept Agreement have been executed and delivered, this Resolution shall be and remain irrepealable until all obligations due under the Loan Agreement shall be fully paid, canceled and discharged, as herein provided.

Section 14. Severability Clause. If any section, paragraph, clause or provision of this Resolution shall for any reason be held to be invalid or unenforceable, the invalidity or unenforceability of such section, paragraph, clause or provision shall not affect any of the remaining provisions of this Resolution.

Section 15. Repealer Clause. All bylaws, orders, resolutions, and ordinances, or parts thereof, inconsistent herewith are hereby repealed to the extent only of such inconsistency. This repealer shall not be construed to revive any bylaw, order, resolution or ordinance, or part thereof, heretofore repealed.

Section 16. Effective Date. Upon due adoption of this Resolution, it shall be recorded in the book of the Governmental Unit kept for that purpose, authenticated by the signatures of the Chairman and County Clerk of the Governmental Unit, and the title and general summary of the subject matter contained in this Resolution (set out in Section 17 below) shall be published in a newspaper which maintains an office and is of general circulation in the Governmental Unit, or posted in accordance with law, and said Resolution shall be in full force and effect thereafter, in accordance with law.

Section 17. General Summary for Publication. Pursuant to the general laws of the State, the title and a general summary of the subject matter contained in this Resolution shall be published in substantially the following form:

(Form of Summary of Resolution for Publication)

Union County, New Mexico  
Notice of Adoption of Resolution

Notice is hereby given of the title and of a general summary of the subject matter contained in Resolution No. 2020-20, duly adopted and approved by the Governing Body of Union County, New Mexico, on November 12, 2019. A complete copy of the Resolution is available for public inspection during the normal and regular business hours of the County Clerk, 100 Court St., Clayton, New Mexico 88415.

The title of the Resolution is:

UNION COUNTY, NEW MEXICO  
RESOLUTION NO. 2020-20

AUTHORIZING THE EXECUTION AND DELIVERY OF A LOAN AGREEMENT AND INTERCEPT AGREEMENT BY AND BETWEEN UNION COUNTY, NEW MEXICO (THE "GOVERNMENTAL UNIT") AND THE NEW MEXICO FINANCE AUTHORITY (THE "FINANCE AUTHORITY"), EVIDENCING A SPECIAL, LIMITED OBLIGATION OF THE GOVERNMENTAL UNIT TO PAY A PRINCIPAL AMOUNT OF \$110,832 TOGETHER WITH INTEREST THEREON, FOR THE PURPOSE OF PURCHASING TWO NEW WILDLAND FIRE TRUCKS AND RELATED EQUIPMENT FOR THE RABBIT EAR VOLUNTEER FIRE DEPARTMENT, WITHIN THE GOVERNMENTAL UNIT, PAYING A LOAN PROCESSING FEE; AND PROVIDING FOR THE PLEDGE



AND PAYMENT OF THE PRINCIPAL AND INTEREST DUE UNDER THE LOAN AGREEMENT SOLELY FROM THE DISTRIBUTION OF STATE FIRE PROTECTION FUND REVENUES DISTRIBUTED BY THE STATE TREASURER TO THE GOVERNMENTAL UNIT PURSUANT TO SECTION 59A-53-7, NMSA 1978; PROVIDING FOR THE DISTRIBUTION OF STATE FIRE PROTECTION FUND REVENUES TO BE REDIRECTED BY THE STATE TREASURER TO THE FINANCE AUTHORITY OR ITS ASSIGNS FOR THE PAYMENT OF PRINCIPAL AND INTEREST DUE ON THE LOAN AGREEMENT PURSUANT TO AN INTERCEPT AGREEMENT; APPROVING THE FORM AND TERMS OF, AND OTHER DETAILS CONCERNING THE LOAN AGREEMENT AND INTERCEPT AGREEMENT; SETTING THE MAXIMUM INTEREST RATE OF THE LOAN; RATIFYING ACTIONS HERETOFORE TAKEN; REPEALING ALL ACTION INCONSISTENT WITH THIS RESOLUTION; AND AUTHORIZING THE TAKING OF OTHER ACTIONS IN CONNECTION WITH THE EXECUTION AND DELIVERY OF THE LOAN AGREEMENT AND INTERCEPT AGREEMENT.

A general summary of the subject matter of the Resolution is contained in its title. This notice constitutes compliance with Section 6-14-6, NMSA 1978.

(End of Form of Summary for Publication)

PASSED, APPROVED AND ADOPTED THIS 12<sup>TH</sup> DAY OF NOVEMBER, 2019.

UNION COUNTY, NEW MEXICO

By \_\_\_\_\_  
Justin Bennett, Chairman of the Board of County  
Commissioners

[SEAL]

ATTEST:

By \_\_\_\_\_  
Mary Lou Harkins, County Clerk

Commissioner \_\_\_\_\_ then moved adoption of the foregoing Resolution, duly seconded by Commissioner \_\_\_\_\_.

The motion to adopt said Resolution, upon being put to a vote, was passed and adopted on the following recorded vote:

Those Voting Aye: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Those Voting Nay: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Those Absent: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_ (\_\_) members of the Governing Body having voted in favor of said motion, the Chairman declared said motion carried and said Resolution adopted, whereupon the Chairman and the County Clerk signed the Resolution upon the records of the minutes of the Governing Body.

After consideration of matters not relating to the Resolution, the meeting on the motion duly made, seconded and unanimously carried, was adjourned.

UNION COUNTY, NEW MEXICO

By \_\_\_\_\_  
Justin Bennett, Chairman of the Board of County  
Commissioners

[SEAL]

ATTEST:

By \_\_\_\_\_  
Mary Lou Harkins, County Clerk

**EXHIBIT "A"**

Meeting Agenda  
of the November 12, 2019  
Board of County Commissioners Meeting

(See attached)

STATE OF NEW MEXICO

UNION COUNTY

I, Mary Lou Harkins, the duly qualified and acting County Clerk of Union County, New Mexico (the "Governmental Unit"), do hereby certify:

1. The foregoing pages are a true, perfect, and complete copy of the record of the proceedings of the Board of County Commissioners of Union County, New Mexico (the "Governing Body"), constituting the governing body of the Governmental Unit had and taken at a duly called regular meeting held at the County Courthouse, 100 Court Street, Clayton, New Mexico 88415, on November 12, 2019, at the hour of 9:00 a.m., insofar as the same relate to the execution and delivery of the proposed Loan Agreement and Intercept Agreement, a copy of each of which is set forth in the official records of the proceedings of the Governing Body kept in my office. None of the action taken has been rescinded, repealed, or modified.

2. Said proceedings were duly had and taken as therein shown, the meeting therein was duly held, and the persons therein named were present at said meeting, as therein shown.

3. Notice of said meeting was given in compliance with the permitted methods of giving notice of regular meetings of the Governing Body as required by the Governmental Unit's open meetings standards presently in effect.

IN WITNESS WHEREOF, I have hereunto set my hand this 12<sup>th</sup> day of November, 2019.

UNION COUNTY, NEW MEXICO

By \_\_\_\_\_  
Mary Lou Harkins, County Clerk

[SEAL]

5264843.docx

**Resolution No. 2020-21  
UNION COUNTY**

**Resolution Supporting the New Mexico Counties  
2020 Legislative Priorities**

**WHEREAS**, in October 2019, the New Mexico Counties Board of Directors approved four legislative priorities for consideration by the New Mexico Legislature at its 2020 session; *and*

**WHEREAS**, NMC has requested that the Board of County Commissioners in each of the state's 33 counties discuss and approve support for NMC's legislative priorities as an important step in assuring maximum understanding of NMC's legislative priorities at the county level; *and*

**WHEREAS**, county support enables NMC to demonstrate strong local and statewide support to the state legislature for the following issues:

**1. HB 2 Appropriations**

Detention Reimbursement Fund

Increase funding under the County Detention Facility Reimbursement Act (Section 33-3B-1 et seq. NMSA) to reimburse counties for the cost of housing state prisoners. The cost to counties under the Act is approximately \$8.4 million. Last year the Legislature appropriated only \$2.3 million.

Prisoner Transport and Extradition

Create a line item in the Department of Finance & Administration budget for \$750,000 to reimburse sheriffs' offices that provide transportation of state prisoners pursuant to Section 4-44-18C NMSA. Although the Legislature contemplated reimbursing counties for this state expense, no money has been appropriated to counties for many years.

EMS Funding

Appropriate \$5 million annually to the Emergency Medical Services Fund in the Department of Health budget and identify a designated revenue mechanism to provide continuous fund growth and stability.

**2. Law Enforcement Protection Fund**

Increase distributions from the Law Enforcement Protection Fund (Section 29-13-1 et seq. NMSA) to local law enforcement agencies in accordance with the purpose of the Act: to enhance the efficiency and effectiveness of law enforcement services.

**3. Behavioral Health**

Renew and expand funding for the Human Services Department to provide behavioral health services to adult and juvenile offenders housed in county detention centers to reduce the likelihood of recidivism. Services should include targeted, individualized interventions that address detainee behavioral health needs while incarcerated and connect them to supportive

housing, public assistance, medical and mental health care, and employment training as needed, immediately upon release.

**4. PERA Solvency**

Oppose increases in local government PERA contributions. New Mexico public employers' rates currently are among the highest in the country. Any further increases in county government are ultimately absorbed by the local taxpayer.

**NOW, THEREFORE, BE IT RESOLVED** that the Union Board of County Commissioners does hereby support NMC's legislative priorities as set forth above, and urges that legislation incorporating these priorities be enacted by the state legislature during its 2020 session.

**ADOPTED** this 12<sup>th</sup> of November, 2019.

BOARD OF COUNTY COMMISSIONERS OF [COUNTY], NEW MEXICO

\_\_\_\_\_  
Justin Bennett, Chair, For / Against

\_\_\_\_\_  
W. Carr Vincent, Vice Chair For / Against

\_\_\_\_\_  
Clayton Kiesling, Member For / Against

ATTEST:

\_\_\_\_\_  
Mary Lou Harkins,  
Union County Clerk



**Resolution No. 2020-22  
UNION COUNTY**

**Resolution Supporting the Selective Service System;  
Urging all Eligible Union County Men to Register and  
Oppose Funding Reductions to the Agency**

**WHEREAS**, in order to achieve and maintain an adequate armed strength to ensure the security of our nation, the Military Selective Service Act, 50 U.S.C. 3801 et seq., requires, with few exceptions, that all male U.S. citizens and mail immigrants residing in the United States who are 18 through 25 years of age to register with Selective Service; and

**WHEREAS**, the Nation is well served by maintaining the Selective Service System as a relatively low-cost insurance policy in a still dangerous and uncertain world; and

**WHEREAS**, the Selective Service System protects the Nation against underestimating the maximum level of threat we expect our Armed Forces to face and the military personnel needed to fight and win a future war during a national emergency; and

**WHEREAS**, the Selective Service System should be maintained in its current state of readiness, and its peacetime registration program involving America's young men should be preserved to help ensure that any future draft, if needed, would be fair and equitable; and

**WHEREAS**, the Nation's young men are overwhelmingly complying with the requirement to register, with a current registration compliance rate of 93 percent for men 18 through 26 registered; and

**WHEREAS**, failure to register may jeopardize a young man's eligibility for federal student financial aid, state-funded financial aid in many states, most federal employment, some state employment, security clearance for contractors, job training under the Workforce Innovation and Opportunity Act, and U.S. citizenship for immigrant men; and

**WHEREAS**, Selective Service is a visible symbol of national resolve to America's potential adversaries; and, it is the only time-proven means of mobilizing America's manpower for a significant crisis in a timely, orderly manner; and

**WHEREAS**, any reductions in the size of the Active and Reserve Components of the Armed Forces reinforce the need to preserve the historic link between the volunteer military and society-at-large; and

**WHEREAS**, the cost of keeping the Selective Service System at the ready is small at \$23 million annually when measured in the context of the overall defense budget, making it one of America's best national security bargains;

**NOW, THEREFORE, BE IT RESOLVED** that the Union Board of County Commissioners does hereby expresses support for the Selective Service System, urges all eligible Union County men to comply with the registration requirements of the law, and opposes any further funding reductions that would compromise the agency's ability to respond to mobilization challenges of the Department of Defense and to the United States of America.

**ADOPTED** this 12<sup>th</sup> of November, 2019.

**BOARD OF COUNTY COMMISSIONERS OF UNION, NEW MEXICO**

\_\_\_\_\_  
Justin Bennett, Chair, For / Against

\_\_\_\_\_  
W. Carr Vincent, Vice Chair For / Against

\_\_\_\_\_  
Clayton Kiesling, Member For / Against

ATTEST:

\_\_\_\_\_  
Mary Lou Harkins,  
Union County Clerk

UNION COUNTY  
Resolution No. 2020-23

Authorization of Union County for a budget increase for the following funds: Healthcare Assistance (406 - DFA #22000); Correctional GRT (424 - DFA #22600); Emergency Services GRT (500 - DFA #22700); Special Hospital GRT (502- DFA #22100); GGRT Special Fund (600 - DFA #29900); GRT Reserve Fund (601- DFA #29900)

**WHEREAS**, in the 2019 Legislative Session legislation was enacted and created a new temporary distribution from the state’s General Fund to all counties and municipalities.

**WHEREAS**, House Bill 6 became effective with the July 2019 tax period.

**WHEREAS**, Union County budgeted for the amounts in the respective expense fund but did not budget for the revenue line item penalty and interest or HB 6 line items. This budget increase will correctly crosswalk line items for the budgets and quarterly reports to Department of Finance.

**Budget Increase**

<i>Fund</i>	<i>Description</i>	<i>From</i>	<i>To</i>
	GRT Collected for Healthcare Asst	\$48,500	
406-00-1050	Penalty & Interest		3,000
406-00-1411	HB 6		5,500
406-00-1410	Gross Receipts		40,000
	GRT Collected for Correctional GRT	25,000	
424-00-1050	Penalty & Interest		2,500
424-00-1411	HB 6		1,500
424-00-1410	Gross Receipts		21,000
	GRT Collected for Emergency Services	34,000	
500-00-1050	Penalty & Interest		2,500
500-00-1411	HB 6		1,500
500-00-1410	Gross Receipts		30,000
	GRT Collected for Special Hospital GRT	55,500	
502-00-1050	Penalty & Interest		3,000
502-00-1411	HB 6		2,500
502-00-1410	Gross Receipts		50,000
	GRT Collected for GGRT Special Fund	20,000	
600-00-1050	Penalty & Interest		1,500
600-00-1411	HB 6		1,300
600-00-1410	Gross Receipts		17,200

	GRT Collected for GGRT Reserve Fund	10,000	
601-00-1050	Penalty & Interest		750
601-00-1411	HB 6		750
601-00-1410	Gross Receipts		8,500

**NOW THEREFORE, BE IT RESOLVED** that after the approval of the Union County Board of Commissioners, and the Department of Finance and Administration the above Budget Increase be made.

**DONE** at Clayton, County of Union this 12<sup>th</sup> day of November, 2019

**BOARD OF COMMISSIONERS - UNION COUNTY**

ATTEST:

\_\_\_\_\_  
Justin Bennett, Chairman

\_\_\_\_\_  
W. Carr Vincent, Member

\_\_\_\_\_  
Mary Lou Harkins, County Clerk

\_\_\_\_\_  
Clayton Kiesling, Member

## JOINT POWERS AGREEMENT

### 1.0 PURPOSE

1.1 This Agreement is pursuant to the Joint Powers Agreement Act (JPAA) [11-1-1 to 11-1-7 NMSA 1978] and sets forth the terms and conditions under which Quay County will house prisoners in the Quay County Detention Center from Union County.

### 2.0 ADMINISTERING AGENCY

2.1 This agreement will be administered or executed by the Quay County Detention Center. Pursuant to 11-1-5 NMSA 1978.

### 3.0 APPROVAL DATE

3.1 This contract shall become effective upon approval by both parties by and through their respective Officials. The contract shall be effective for a term of four (4) calendar years, expiring four years from the date the contract is fully executed.

3.2 The term of the contract will begin on or about November 1, 2019 and end on or about November 1, 2023.

### 4.0 ADULT PRISONER HOUSING AND BOARD

4.1 The Quay County Detention Center will house prisoners from Union County at its facility in Tucumcari, New Mexico on a space available basis. The parties agree that Union County will call the Detention Center for accommodation before bringing any prisoner to the facility.

4.2 Union County prisoners are subject to the rules of the Quay County Detention Center, such rules to apply equally to all prisoners. Union County prisoners will receive comparable treatment and accommodations as provided to other contract prisoners.

4.3 Union County will pay Quay County \$125.00 per day and any portion thereof for housing and board and related services.

5.0 REJECTION/RETURN

5.1 The Jail Administrator of the Quay County Detention Center shall have the right to reject any prisoner tendered by Union County.

6.0 PRISONER INFORMATION

6.1 When submitting any prisoner to the Quay County Detention Center, Union County, will provide the following documentation, if and as available to it:

1. Arrest Warrant and Supporting Affidavit
2. Arrest report;
3. Judgment and Sentence; and
4. Release Order
5. Age
6. Criminal Complaint or other Charging Document

In addition, Union County will provide the Quay County Detention Center with any information it may have concerning prisoners tendered pertaining to medical problems, suicidal tendencies, escape records or tendencies toward violence and disruptions.

7.0 MEDICAL CARE

7.1 As used herein, "medical care" and "medical treatment" shall include medical and emergency dental treatment, and all prescribed drugs or medications.

7.2 Union County prisoners will receive the same medical care that is provided to other prisoners, while incarcerated in the Quay County Detention Center. Our facility is equipped with an in-house doctor that does sick call twice a week, which will keep medical to a minimum.

7.3 With regard to all medical expenses, before any major decisions in reference to medical or dental visits that may arise outside the facility. It shall be the

responsibility of Union County to promptly pay for any medical bills incurred outside the facility, by any prisoner, adult held for Union County at this facility.

7.4 The Quay County Detention Center is expressly authorized to direct health care providers to bill Union County directly for any medical care rendered.

8.0 TRANSPORTATION

8.1 Union County shall transport its prisoners to and from the Quay County Detention Center.

9.0 PAYMENT

9.1 Payment for the above specified services shall be remitted by Union County to the Quay County Detention Center upon receipt of prisoner care billing. Billing information will be forwarded to Union County on the first business day of each month.

9.2 There shall be strict accountability of all receipts and disbursements. Appropriate records will be maintained by both Quay County and Union County.

10.0 MODIFICATION

10.1 This contract contains the entire agreement between the parties and shall not be modified in any manner except by instrument in writing between the parties or their respective successors-in-interest.

10.2 If either Union County or Quay County desires to terminate this agreement, written notice of such desire must be given to the other party at least thirty (30) days in advance of the completed termination date.

In Witness Whereof, the Agreement has been entered into this \_\_\_\_\_ day of

\_\_\_\_\_.

Board of County Commissioner:

Quay County

Board of County Commissioners:

Union County

*Franklin McCasland*

Franklin McCasland-Chairperson

*Mike Cherry*

Mike Cherry-Member

*Sue Dowell*

Sue Dowell-Member

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Attest:

*Ellen White*

County Clerk

County Clerk

DFA:

\_\_\_\_\_

Reviewed by:

\_\_\_\_\_

Quay County Attorney



INVC#	Name	Description	Line Item	PO#	Amount
S6-1520443	A & I CAR CARE	INV#S6-1520443 SUPPLY	408452076	27008	6.50
6.50	TOT\$				
	PAID				
6.50	BAL				
	P.O. BOX 1146				
	STRAITFORD TX 79084 1146				
11012019	ALPHA DESIGN	FIRE COORDINATOR BUILDING	415682076	26553	4420.70
4420.70	TOT\$				
	PAID				
4420.70	BAL				
	P.O. BOX 241				
	108 COOK AVE.				
	RATON NM 87740				
3000699483	AMERIPRIDE SERVICES INC.	INV#3000699483 RUG SERVICE	401032046	26898	139.85
139.85	TOT\$				
	PAID				
139.85	BAL				
	P.O. BOX 280				
	BEMIDJI MN 56619 0280				
112019	BACA VALLEY TELEPHONE CO.	LONG TOWER #4496	415682076	26931	50.00
1356.79	TOT\$	TOWER LEASE #2159	415682076	26931	268.67
	PAID	EMAIL HOSTING #2159	401032025	26931	16.11
1356.79	BAL	FOLSOM EMS NOC #2158	414662076	26931	75.00
	DES MOINES NM 88418	PANIC BUTTON #1966	401032025	26931	32.31
		GRENVILLE PD PHONE/NOC #507	411572025	26931	140.72
		CAPULIN FD PHONE/NET/NOC #122	407412025	26931	158.05
		SHERIFF DEPT SUBSTATION #5184	401082007	26931	74.99
		EM MGR SUBSTATION #5184	401102007	26931	74.99
		CAPULIN EMS TOWER LEASE #3431	407412076	26931	229.25
		CAPULIN EMS SHIPPING CHGS #3431	412612076	26931	7.45
		FOLSOM EMS TOWER LEASE #649	414662076	26931	229.25
201911	BACA VALLEY TELEPHONE CO.	RADIOS #4540	500812052		8667.88
8667.88	TOT\$				
	PAID				
8667.88	BAL				
	P.O. BOX 67				
	DES MOINES NM 88418				
19-C37902	BENNETTS LLC	INV#19-C37902 CYLINDER RENTAL	414672076	26821	21.65
21.65	TOT\$				
	PAID				
21.65	BAL				
	P.O. BOX 27				
	RATON NM 87740				
9262019	BEVERLY REESER	FIRE CHIEFS CONFERENCE 100%	408452010	27081	303.00
303.00	TOT\$				
	PAID				
303.00	BAL				
	731 THOMAS HWY				
	CLAYTON NM 88415				
1910005	BLUE RAVEN SERVICES	INV#1910005 TRANSPORTS	424772307	26944	1688.00
1688.00	TOT\$				
	PAID				
1688.00	BAL				
	65 MILLER DR				
	DAWSONVILLE GA 30534				
1910004	BLUE RAVEN SERVICES	INV#1910004 TRANSPORT A FAINA	424772307	26944	935.00
935.00	TOT\$				
	PAID				
935.00	BAL				
	65 MILLER DR				
	DAWSONVILLE GA 30534				
10222019	BRENDA GREEN	REIMBURSEMENT ON STAPLERS	401052019	27061	14.06
14.06	TOT\$				
	PAID				
14.06	BAL				
	407 TONEY ROAD				
	CLAYTON NM 88415				

INVC#	Name	Description	Line Item	PO#	Amount
849134AS	BRUCKNERS TRUCK SALES AMARILLO	INV#849134 DYNO TEST/AC WORK	402252012	27021	6029.34
6029.34	TOT\$				
6029.34	PAID				
6029.34	BAL				
20356773	CATERPILLAR FINANCIAL SER. CO.	INV#20356773 #001-0893106-000	402252013	26820	4677.03
4677.03	TOT\$				
4677.03	PAID				
4677.03	BAL				
10270	CDL TIRE AND AUTO	INV#10270 BATTERY	401082011	27051	152.37
152.37	TOT\$				
152.37	PAID				
152.37	BAL				
129981	CITY DRUG	INV#129981	406372096	26865	91.80
91.80	TOT\$				
91.80	PAID				
91.80	BAL				
151019	CLINT D HARDEN & ASSOCIATES	INV#151019 LOBBY SERVICE	401012101	26872	1078.75
1078.75	TOT\$				
1078.75	PAID				
1078.75	BAL				
79584	CONSENSUS PLANNING, INC.	INV#79584 COMPREHENSIVE PLANNING	401012101	26904	10281.57
10281.57	TOT\$				
10281.57	PAID				
10281.57	BAL				
10341097540	DELL MARKETING L.P.	INV#10341097540 MONITORS/TOWER	401062081	26994	1028.00
1028.00	TOT\$				
1028.00	PAID				
1028.00	BAL				
643466	DON CHALMERS FORD	INV#643466 FORD F550 CAB/CHASSIS	410532028	26722	90288.00
90288.00	TOT\$	SPA: 70-000-16-00002		26722	
90288.00	PAID				
90288.00	BAL				
EMS10151910	EMERGENCY MEDICAL SYSTEMS BUREAU	INV#EMS10151910 CAPULIN RESCUE	412612076	27020	100.00
100.00	TOT\$	RIG RECERTIFICATION		27020	
100.00	PAID				
100.00	BAL				
1900014	ENCHANTED CIRCLE EMS CONFERENCE	INV#1900014 CONF REGISTRATION	412622010	26886	65.00
65.00	TOT\$				
65.00	PAID				
65.00	BAL				
19733	GEBBO CREDIT CORPORATION	INV#19733 FUEL PUMP/PARTS	402252076	27067	422.84
422.84	TOT\$				
422.84	PAID				
422.84	BAL				
182983	GUYMON TIRE AND AUTO	INV#182983 TIRES	402253043	26809	1729.10
1729.10	TOT\$				
1729.10	PAID				
1729.10	BAL				

INVC#	Name	Description	Line Item	PO#	Amount
1729.10	BAL	GUYMON OK 73942			
11072019	HASS FUNERAL DIRECTORS, INC.	INDIGENT BURIAL SERVICE	406372096	27078	650.00
650.00	TOT\$				
	PAID				
650.00	BAL	P.O. BOX 187 CLAYTON NM 88415			
BI-350047871	HUGHESNET NETWORK SYSTEMS LLC	INV#B1-350047871 INTERNET	410532025	27018	213.13
213.13	TOT\$				
	PAID				
213.13	BAL	11717 EXPLORATION LANE GERMANTOWN MD 20876			
111824	J & H SUPPLY	INV#111824 ROAD SIGNS	402252129	26914	790.00
790.00	TOT\$				
	PAID				
790.00	BAL	2132 OZUNA N E ALBUQUERQUE NM 87113			
9262019	JOE REESER	FIRE CHIEFS CONFERENCE 100%	408452010	27080	712.48
712.48	TOT\$				
	PAID				
712.48	BAL	731 THOMAS HWY CLAYTON NM 88415			
568153	KUSTOM SIGNALS INC.	INV#568153 DUAL KA BAND RADARS	401082081	27013	5607.00
5607.00	TOT\$				
	PAID				
5607.00	BAL	P.O. BOX 411882 KANSAS CITY KS 64141 1882			
9302019	LAW OFFICE OF STEPHEN ROSS	ATTORNEY SERVICES COMMISSION	401012101	26869	1408.00
2158.34	TOT\$				
	PAID				
2158.34	BAL	P.O. BOX 4774 SANTA FE NM 87502 4774	401012101 401012101	582.40 167.94	
9307068139	LAWSON PRODUCTS, INC.	INV#9307068139 PARTS	402252076	26875	217.62
217.62	TOT\$				
	PAID				
217.62	BAL	PO BOX 809401 CHICAGO IL 60680 9401			
MM1135157	MAS MODERN MARKETING	INV#MM1135157 LOLLIPOPS	426752033	26961	673.47
673.47	TOT\$				
	PAID				
673.47	BAL	2301 N CENTRAL EXPWY STE 250 PLANO TX 75075			
MM1135442	MAS MODERN MARKETING	INV#MM1135442 WALL CALENDARS	426752033	27060	742.50
742.50	TOT\$				
	PAID				
742.50	BAL	2301 N CENTRAL EXPWY STE 250 PLANO TX 75075			
2586929	MAYFIELD PAPER COMPANY	INV#2586929 JANITOR SUPPLY	401032046	26871	269.77
306.17	TOT\$				
	PAID				
306.17	BAL	BOX 3889 SAN ANGELO TX 76902	401022009		36.40
2601703	MAYFIELD PAPER COMPANY	INV#2601703 JANITOR SUPPLIES	401032046	26871	91.05
91.05	TOT\$				
	PAID				
91.05	BAL	BOX 3889 SAN ANGELO TX 76902			
9220-60157	MC CIURES BIG J PARTS	INV#9220-60157 DEF	402252076	26923	14.99

INVC#	Name	Description	Line Item	PO#	Amount
14.99	TOT\$				
	P.O. BOX 94				
14.99	BAL				
	CLAYTON NM 88415				
9220-60283	MC CLURES BIG J PARTS	INV#9220-60283 SHOP TOWELS	402252076	26923	119.70
119.70	TOT\$				
	PAID				
119.70	BAL				
	CLAYTON NM 88415				
9220-60431	MC CLURES BIG J PARTS	INV#9220-60431 PARTS	402252076	26923	47.29
47.29	TOT\$				
	PAID				
47.29	BAL				
	CLAYTON NM 88415				
9220-60401	MC CLURES BIG J PARTS	INV#9220-60401 VALVE	402252076	26923	14.90
14.90	TOT\$				
	PAID				
14.90	BAL				
	CLAYTON NM 88415				
9220-60550	MC CLURES BIG J PARTS	INV#9220-60550 FILTERS/OIL	402252076	26923	45.68
45.68	TOT\$				
	PAID				
45.68	BAL				
	CLAYTON NM 88415				
9220-60485	MC CLURES BIG J PARTS	INV#9220-60485 OIL	402252076	26923	19.96
19.96	TOT\$				
	PAID				
19.96	BAL				
	CLAYTON NM 88415				
9220-60489	MC CLURES BIG J PARTS	INV#9220-60489 GAS-MAGNUM 60	402252076	26923	209.97
209.97	TOT\$				
	PAID				
209.97	BAL				
	CLAYTON NM 88415				
9220-60496	MC CLURES BIG J PARTS	INV#9220-60496 SUPPLIES	402252076	26923	264.55
264.55	TOT\$				
	PAID				
264.55	BAL				
	CLAYTON NM 88415				
9220-60229	MC CLURES BIG J PARTS	INV#9220-60229 ANTIFREEZE	402252076		1.99
1.99	TOT\$				
	PAID				
1.99	BAL				
	CLAYTON NM 88415				
9220-60231	MC CLURES BIG J PARTS	INV#9220-60231 ANTIFREEZE	402252076		77.94
77.94	TOT\$				
	PAID				
77.94	BAL				
	CLAYTON NM 88415				
9220-60234	MC CLURES BIG J PARTS	INV#9220-60234 ANTIFREEZE/TESTT	402252076		79.93
79.93	TOT\$				
	PAID				
79.93	BAL				
	CLAYTON NM 88415				
9220-60494	MC CLURES BIG J PARTS	INV#9220-60494 TIRE CHAINS	500812090	26923	140.97
140.97	TOT\$				
	PAID				
140.97	BAL				
	CLAYTON NM 88415				

INVC#	Name	Description	Line Item	PO#	Amount
94959	NAPA AUTO PARTS	INV#94959 WIPER BLADES	401082011		27.98
27.98	TOT\$				
	PAID				
27.98	BAL				
-----					
95252	NAPA AUTO PARTS	INV#95252 SUPPLIES	402252076	26979	19.97
19.97	TOT\$				
	PAID				
19.97	BAL				
-----					
95609	NAPA AUTO PARTS	INV#95609 MOTOR TUNE UP	402252076	26979	6.99
6.99	TOT\$				
	PAID				
6.99	BAL				
-----					
95693	NAPA AUTO PARTS	INV#95693 FILTERS	402252076	26979	99.86
99.86	TOT\$				
	PAID				
99.86	BAL				
-----					
95729	NAPA AUTO PARTS	INV#95729 BATTERY	402252076		353.46
353.46	TOT\$				
	PAID				
353.46	BAL				
-----					
95735	NAPA AUTO PARTS	INV#95735 CREDIT	402252076	26979	81.00-
81.00-	TOT\$				
	PAID				
81.00-	BAL				
-----					
10292019	NEW MEXICO COUNTIES	INV#LC2010201903300369 THOMPSON	401072010	27073	200.00
200.00	TOT\$				
	PAID				
200.00	BAL				
-----					
14961	NEW MEXICO MUNICIPAL LEAGUE	INV#14961 CONF REGISTRATION	408452010	26959	200.00
200.00	TOT\$				
	PAID				
200.00	BAL				
-----					
14962	NEW MEXICO MUNICIPAL LEAGUE	INV#14962 CONF REGISTRATION	408452010	26959	200.00
200.00	TOT\$				
	PAID				
200.00	BAL				
-----					
395147	PINNACLE PROPANE	INV#395147 PROPANE REFD SENECA	410532076	26868	120.00
120.00	TOT\$				
	PAID				
120.00	BAL				
-----					
395190	PINNACLE PROPANE	INV#395190 PROPANE AHFD NORTH	409492025		156.00
156.00	TOT\$				
	PAID				
156.00	BAL				
-----					
395068	PINNACLE PROPANE	INV#395068 PROPANE GFD	411572025		480.00
480.00	TOT\$				
	PAID				
480.00	BAL				

INVC#	Name	Description	Line Item	PO#	Amount
480.00	BAL	CLAYTON NM 88415			
369012	TOT\$	PINNACLE PROPANE	INV#369012 PROPANE CFD	407412025	408.00
408.00	BAL	P.O. BOX 625			
408.00	BAL	CLAYTON NM 88415			
395221	TOT\$	PINNACLE PROPANE	INV#395221 PROPANE CEMS	407412025	320.40
320.40	BAL	P.O. BOX 625			
320.40	BAL	CLAYTON NM 88415			
3953091	TOT\$	PINNACLE PROPANE	INV#395309 PROPANE SFD CRAFT	408452025	108.00
108.00	BAL	P.O. BOX 625			
108.00	BAL	CLAYTON NM 88415			
354605	TOT\$	PINNACLE PROPANE	INV#354605 PROPANE SFD BOGGS RD	408452025	36.00
36.00	BAL	P.O. BOX 625			
36.00	BAL	CLAYTON NM 88415			
10222019	TOT\$	PLATEAU	ACCT#2126092 SHERIFF DEPT	401082007	26899
1507.29	TOT\$	P.O. BOX 9000	ACCT#2216703 AMISTAD/HAYDEN FD	409492025	26899
1507.29	BAL	CLOVIS NM 88102 9090	ACCT#2123669 SEDAN FD	408452025	26899
			ACCT#3224008 RABBIT EAR FD	410532025	26899
			ACCT#2118743 RABBIT EAR FD	410532025	26899
			ACCT#2137628 TREASURER	401072007	26899
			ACCT#2137628 ASSESSOR	401062007	26899
			ACCT#2137628 CLERK	401042007	26899
			ACCT#2137628 ELECTIONS	401052007	26899
			ACCT#2134211 COMMISSION	401012007	26899
			ACCT#2134211 COUNTY MANAGER	401022007	26899
			ACCT#2134211 ROAD DEPT	402252007	26899
			ACCT#2134211 E-911	402252129	26899
11012019	TOT\$	PTCI	ACCT#196023 PHONE SVC REFD	410532025	26983
47.34	TOT\$	P.O. BOX 1188			
47.34	BAL	GUYMON OK 73942 1188			
2108029	TOT\$	QUILL CORPORATION	INV#2108029 INK CARTRIDGE	407412076	27058
55.19	TOT\$	P.O. BOX 37600			
55.19	BAL	PHILADELPHIA PA 19101 0600			
C142445	TOT\$	R.W. ISAACS HARDWARE	INV#C142445 BATTERIES	401032012	26978
52.13	TOT\$	DRAWER J			
52.13	BAL	CLAYTON NM 88415			
C142503	TOT\$	R.W. ISAACS HARDWARE	INV#C142503 WOOD FILLER	401032012	8.99
8.99	TOT\$	DRAWER J			
8.99	BAL	CLAYTON NM 88415			
B95274	TOT\$	R.W. ISAACS HARDWARE	INV#B95274 FLAME XL LIGHTER	401032012	5.99

INVC#	Name	Description	Line Item	PO#	Amount
5.99	TOT\$ DRAWER J				
	PAID				
5.99	BAL				
-----					
C142758	R.W. ISAACS HARDWARE	INV#C142758 FASTENERS/BLEACH	401032012		14.59
14.59	TOT\$ DRAWER J				
	PAID				
14.59	BAL				
-----					
C142796	R.W. ISAACS HARDWARE	INV#C142796 SUPPLY	401032012		4.99
4.99	TOT\$ DRAWER J				
	PAID				
4.99	BAL				
-----					
S142822	R.W. ISAACS HARDWARE	INV#S142822 BRAD NAILS	401032012		8.99
8.99	TOT\$ DRAWER J				
	PAID				
8.99	BAL				
-----					
C143020	R.W. ISAACS HARDWARE	INV#C143020 CREDIT	401032012		6.69-
6.69-	TOT\$ DRAWER J				
	PAID				
6.69-	BAL				
-----					
S143062	R.W. ISAACS HARDWARE	INV#S143062 FILTERS	401032012		44.31
93.05	TOT\$ DRAWER J				
	PAID				
93.05	BAL				
-----					
B95419	R.W. ISAACS HARDWARE	INV#B95419 JIG BLADE/BITS	401032012		10.57
10.57	TOT\$ DRAWER J				
	PAID				
10.57	BAL				
-----					
C143081	R.W. ISAACS HARDWARE	INV#C143081 PLIERS/FASTENERS	401032012		18.59
18.59	TOT\$ DRAWER J				
	PAID				
18.59	BAL				
-----					
B95427	R.W. ISAACS HARDWARE	INV#B95427 FILTER BAGS/SPRAY	402252012		36.97
36.97	TOT\$ DRAWER J				
	PAID				
36.97	BAL				
-----					
S143389	R.W. ISAACS HARDWARE	INV#S143389 GASKET KIT	402252012		35.18
35.18	TOT\$ DRAWER J				
	PAID				
35.18	BAL				
-----					
C143435	R.W. ISAACS HARDWARE	INV#C143435 VINEGAR/SOAP/BRUSH	401032012		22.35
22.35	TOT\$ DRAWER J				
	PAID				
22.35	BAL				
-----					
B95571	R.W. ISAACS HARDWARE	INV#B95571 CAULKING	401032012		10.56
10.56	TOT\$ DRAWER J				
	PAID				
10.56	BAL				

INVC#	Name	Description	Line Item	PO#	Amount
C143650	R.W. ISAACS HARDWARE	INV#C143650 AERATOR	401032012		4.89
4.89	TOT\$				
	PAID				
4.89	BAL				
-----					
C143655	R.W. ISAACS HARDWARE	INV#C143655 PAINT/BRUSH/ROLLER	402252076		63.13
63.13	TOT\$				
	PAID				
63.13	BAL				
-----					
C143670	R.W. ISAACS HARDWARE	INV#C143670 STAPLES	401032012		3.99
3.99	TOT\$				
	PAID				
3.99	BAL				
-----					
C143167	R.W. ISAACS HARDWARE	INV#C143167 SUPPLY	401082012		49.99
49.99	TOT\$				
	PAID				
49.99	BAL				
-----					
C143328	R.W. ISAACS HARDWARE	INV#C143328 CHAIN/OIL	402252076		55.97
55.97	TOT\$				
	PAID				
55.97	BAL				
-----					
C143330	R.W. ISAACS HARDWARE	INV#C143330 PLUG	402252076		3.79
3.79	TOT\$				
	PAID				
3.79	BAL				
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B95529	R.W. ISAACS HARDWARE	INV#C95529 FASTENERS	402252076		8.00
8.00	TOT\$				
	PAID				
8.00	BAL				
-----					
B95569	R.W. ISAACS HARDWARE	INV#B95569 BUSHING/COUPLING	402252076		11.65
11.65	TOT\$				
	PAID				
11.65	BAL				
-----					
C143621	R.W. ISAACS HARDWARE	INV#C143621 SUPPLY	402252076		5.99
5.99	TOT\$				
	PAID				
5.99	BAL				
-----					
C143624	R.W. ISAACS HARDWARE	INV#C143624 SUPPLY	402252076		5.99
5.99	TOT\$				
	PAID				
5.99	BAL				
-----					
306076	RECORDS ACE HARDWARE	INV#306076 SUPPLIES	407412076		379.35
379.35	TOT\$			27034	
	PAID				
379.35	BAL				
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1330	RICHARD ARGUELLO	INV#1330 ELECTION SHIRTS	401052019		149.21
149.21	TOT\$			27076	
	PAID				
	BAL				

518 E. BROADWAY



DATE: 11/17/13 11:00:00

INVC#	Name	Description	Line Item	PO#	Amount
.149.21	BAL CLAYTON NM 88415				
32536861	RICOH USA, INC	INV#32536861 COUNTY MGR LEASE	401022013		
275.26	TOT\$			26826	275.26
PAID	P.O. BOX 660342				
275.26	BAL DALLAS TX 75266				
32534777	RICOH USA, INC	INV#32534777 TREASURER LEASE	401072013		
52.01	TOT\$			26826	52.01
PAID	P.O. BOX 660342				
52.01	BAL DALLAS TX 75266				
9027724232	RICOH USA, INC	INV#9027724232 ASSESSOR LEASE	499792013		
380.71	TOT\$			26826	157.38
PAID	P.O. BOX 660342			26826	223.33
380.71	BAL DALLAS TX 75266				
32509665	RICOH USA, INC	INV#32509665 SHERIFF PRINTER	401082013		
22.85	TOT\$			26826	22.85
PAID	P.O. BOX 660342				
22.85	BAL DALLAS TX 75266				
32508728	RICOH USA, INC	INV#32508728 SHERIFF LEASE	401082013		
220.44	TOT\$			26826	220.44
PAID	P.O. BOX 660342				
220.44	BAL DALLAS TX 75266				
10312019	RUSSELL KEAR	REIMBURSEMENT ON 98 GAL T SHAPE	402252076		
584.36	TOT\$	TANK		27072	584.36
PAID	157 VAQUERO RD			27072	
584.36	BAL CLAYTON NM 88415				
11052019	RUSSELL KEAR	REIMBURSEMENT ON 100 GAL I SHAPE	402252076		
531.24	TOT\$	TANK		27072	531.24
PAID	157 VAQUERO RD			27072	
531.24	BAL CLAYTON NM 88415				
97986	SENTINEL OFFENDER SERVICES	INV#97986 GPS ANKLE MONITORING	424772307		
980.10	TOT\$			26897	980.10
PAID	190 NORTH HANCOCK ST., STE 103				
980.10	BAL ANAHEIM CA 92807				
974346	SIX M AG SUPPLY	INV#974346 DOG FOOD	401082041		
134.97	TOT\$			26967	134.97
PAID	1 LINCOLN ST				
134.97	BAL CLAYTON NM 88415				
2269	SIX-M TIRE AND SERVICE	INV#2269 TIRES	402252043		
688.80	TOT\$			27048	688.80
PAID	1 LINCOLN ST				
688.80	BAL CLAYTON NM 88415				
2266	SIX-M TIRE AND SERVICE	INV#2266 ROTATE/BALANCE (4)	402252043		
54.00	TOT\$			27048	54.00
PAID	1 LINCOLN ST				
54.00	BAL CLAYTON NM 88415				
2289	SIX-M TIRE AND SERVICE	INV#2289 SERVICE UCS	401082011		
				26844	107.64

INVC#	Name	Description	Line Item	PO#	Amount
107.64	TOT\$				
	PAID	1 LINCOLN ST			
107.64	BAL	CLAYTON NM 88415			
-----					
604702	SOUTHWEST SUPPLY	INV#604702 REBUILD LONG BLOCK	402252012	27077	4800.00
4800.00	TOT\$				
	PAID	P.O. BOX 8396			
4800.00	BAL	AMARILLO TX 79114			
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3473	SOUTHWESTERN ELECTRIC	INV#3473 CAPULIN FD	407412025	26930	96.78
1248.96	TOT\$	INV#3473 CAPULIN EMS	407412025	26930	61.06
	PAID	INV#3473 REFD KENTON STATION	410532025	26930	80.09
1248.96	BAL	CLAYTON NM 88415	411572025	26930	81.40
		INV#3473 REFD SENECA FD	410532025	26930	69.57
		INV#3473 SEDAN FD SCHOOL WELL	408452025	26930	72.61
		INV#3473 SEDAN FD	408452025	26930	209.32
		INV#3473 SED N OF PODZEMNY HOUSE	408452025	26930	79.83
		INV#3473 SEDAN FD THOMAS STATION	408452025	26930	112.24
		INV#3473 AMISTAD/HAYDEN AG SHOP	409492025	26930	127.48
		INV#3473 REFD S OF GILBERT HOUSE	410532025	26930	72.29
		INV#3473 REFD W OF CLAYTON MAIN	410532025	26930	112.24
		INV#3473 AMISTAD PD FIRE WELL	409492025	26930	74.05
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11012019	SOUTHWESTERN ELECTRIC	ACCT#211115001 SHERIFF SUB	401032025	26930	93.65
93.65	TOT\$				
	PAID	BOX 369			
93.65	BAL	CLAYTON NM 88415			
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7284	SWAGERTY TRADING CO.	INV#7284 SUPPLIES	402252076		688.15
688.15	TOT\$				
	PAID	BOX 88			
688.15	BAL	CLAYTON NM 88415			
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186485	TEXAS REFINERY CORP	INV#186485 OIL/FUEL TREATMENT	402252076	26814	5767.40
5767.40	TOT\$				
	PAID	P.O. BOX 711			
5767.40	BAL	FORT WORTH TX 76101			
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10222019	TIM CALLIS PLUMBING HEATING & COOLING	REPAIR HEATER AT ARMORY	401032012	27056	545.76
545.76	TOT\$				
	PAID	27 MAYS ROAD			
545.76	BAL	CLAYTON NM 88415			
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101619	TOWN OF CLAYTON	INV#101619 WATER ROAD PROJECTS	402252076		1901.57
1901.57	TOT\$				
	PAID	1 CHESTNUT			
1901.57	BAL	CLAYTON NM 88415			
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SEPT2019	TOWN OF CLAYTON	DISPATCH SEPTEMBER 2019	500812112		6781.63
6781.63	TOT\$				
	PAID	1 CHESTNUT			
6781.63	BAL	CLAYTON NM 88415			
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10282019	TOWN OF CLAYTON	ROAD DEPT	402252025		104.38
1164.68	TOT\$	SHERIFF DEPT ARMORY	605932012		111.56
	PAID	KISER	401032025		117.74
1164.68	BAL	CLAYTON NM 88415	401032025		158.74

INVC#	Name	Description	Line Item	PO#	Amount
20FY	TOWN OF CLAYTON	FY 2020 ALLOCATION FOR EMS SERVC	406372087	27079	63000.00
63000.00	TOT\$				
PAID	1 CHESTNUT	COURTHOUSE	401032025		546.64
63000.00	BAL	CLAYTON NM 88415	401032025		81.22
		ANNEX	401032025		44.40
		OLD REFD BUILDING			
102019	TREHHUGGERS	TREE TRIMMING SERVICE	601842023	27057	10000.00
10000.00	TOT\$				
PAID	7304 PACE ST				
10000.00	BAL	AMARILLO TX 79108			
54950	TRI-STATE RECYCLING LLC	INV#54950 DUMPSTER SVC REFD OCT	410532025	26811	57.82
TOT\$					
PAID	P.O. BOX 235				
57.82	BAL	TEXLINE TX 79087			
54646	TRI-STATE RECYCLING LLC	INV#54646 DUMPSTER SVC GFD OCT	411572025	26811	280.50
TOT\$					
PAID	P.O. BOX 235				
280.50	BAL	TEXLINE TX 79087			
1701169	TRIADIC	INV#1701169 BACK UP TAPES	401022009	27050	123.33
TOT\$					
PAID	P.O. DRAWER 471				
370.00	BAL	DEMING NM 88031 0471			
51:45.0	TRIADIC	INV#51:45.0 NETWORKING	401022013	26906	1245.70
TOT\$					
PAID	P.O. DRAWER 471				
3883.56	BAL	DEMING NM 88031 0471			
51:45.0	TRIADIC	INV#51:45.0 NETWORKING	401062013	26906	1318.93
TOT\$					
PAID	P.O. DRAWER 471				
3883.56	BAL	DEMING NM 88031 0471			
1040	UNION COUNTY AGENCY	INV#1040 WATER TRUCK INSURANCE	402252067	27063	960.00
TOT\$					
PAID	P.O. BOX 517				
960.00	BAL	CLAYTON NM 88415			
201910	UNION COUNTY GENERAL HOSPITAL	ACCT#864064 J. MARQUEZ	402252101		122.00
TOT\$					
PAID	P.O. BOX 489				
338.00	BAL	CLAYTON NM 88515			
62643	UNION COUNTY LEADER	INV#62643 ROAD OPERATOR AD	401022008	26928	31.63
TOT\$					
PAID	P.O. BOX 486				
31.63	BAL	CLAYTON NM 88415			
62638	UNION COUNTY LEADER	INV#62638 COMP PLAN MEETING AD	401022008	26928	56.77
TOT\$					
PAID	P.O. BOX 486				
56.77	BAL	CLAYTON NM 88415			
62690	UNION COUNTY LEADER	INV#62690 OCT MEETING AD	401022008	26928	85.15
TOT\$					
PAID	P.O. BOX 486				
85.15	BAL	CLAYTON NM 88415			

INVC#	Name	Description	Line Item	PO#	Amount
85.15	BAL CLAYTON NM 88415				
62766	UNION COUNTY LEADER	INV#62766 HAZARD MITIGATION AD	500812052	26928	119.21
119.21	TOT\$ PAID				
119.21	BAL P.O. BOX 486 CLAYTON NM 88415				
62773	UNION COUNTY LEADER	INV#62773 NOV MEETING AD	401022008		90.83
90.83	TOT\$ PAID				
90.83	BAL P.O. BOX 486 CLAYTON NM 88415				
62691	UNION COUNTY LEADER	INV#62691 ELECTION AD	401052008	26928	638.63
638.63	TOT\$ PAID				
638.63	BAL P.O. BOX 486 CLAYTON NM 88415				
62675	UNION COUNTY LEADER	INV#62675 NOTICE OF ELECTION AD	401052008	26928	851.50
851.50	TOT\$ PAID				
851.50	BAL P.O. BOX 486 CLAYTON NM 88415				
1099717	UNITED SUPPLY	INV#1099717 PARTS	409492076	26823	2.65
2.65	TOT\$ PAID				
2.65	BAL P.O. BOX 819 HWY 87 SOUTH DALHART TX 79022				
S03W0850600	WAGNER EQUIPMENT CO.	INV#S03W0850600 #6 CYLINDER FIX	402252012	26845	2338.10
2338.10	TOT\$ PAID				
2338.10	BAL P.O. BOX 919000 DENVER CO 80291 9000				
S03W0850964	WAGNER EQUIPMENT CO.	INV#S03W0850964 REPAIR AC	402252012		949.30
949.30	TOT\$ PAID				
949.30	BAL P.O. BOX 919000 DENVER CO 80291 9000				
P03C0493407	WAGNER EQUIPMENT CO.	INV#P03C0493407 CUTTING EDGE	402252076	26845	4521.20
4521.20	TOT\$ PAID				
4521.20	BAL P.O. BOX 919000 DENVER CO 80291 9000				
P8060090157	WARREN CAT	INV#P8060090157 FILTERS	402252076	26958	528.21
528.21	TOT\$ PAID				
528.21	BAL PO BOX 842116 DALLAS TX 75284 2116				
CS060011551	WARREN CAT	INV#CS060011551 CREDIT	402252076	26958	56.66-
56.66-	TOT\$ PAID				
56.66-	BAL PO BOX 842116 DALLAS TX 75284 2116				
2022	WATERWAY OF NEW MEXICO	INV#2022 HOSE/LADDER TESTING	410532076	27030	1432.03
1432.03	TOT\$ PAID				
1432.03	BAL P.O. BOX 1182 MOIRIARTY NM 87035				
62104377	WEX BANK	INV#62104377 EMERGENCY MGR	500812076	27029	201.68

INVC#	Name	Description	Line Item	PO#	Amount
13744.50	TOT\$	INV#62104377 ROAD DEPT	402252044	27029	11503.73
	PAID	INV#62104377 SHERIFF DEPT	401082011	27029	1481.40
13744.50	BAL	INV#62104377 RABBIT EAR FD	410532076	27029	337.62
		INV#62104377 CAPULIN EMS	412612076	27029	95.07
		INV#62104377 COURTHOUSE MTNANCE	401032011	27029	87.56
		INV#62104377 FIRE COORDINATOR	415682076	27029	37.44
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19092905	2-U MOBILE TESTING	INV#19092905 FIRE HOSE TEST	407412076	27074	1848.75
1848.75	TOT\$				
	PAID				
1848.75	BAL				
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\*\*\*TOTAL INVOICING\*\*\* 285116.41