

About Huí//Lüè

April 3, 2025 | Falk Fuhrmann | Consultancy Credentials



Content

1. Our Story

2. The Work

3. What's Next



Our Story

Shanghai Huí//Lüè Business Consulting Co. Ltd.

Founded by Falk Fuhrmann in 2021.

Falk is visiting professor teaching Entrepreneurship, Customer Experience, International Brand Communication & Innovation, Consumer Behavior & Insights, and International Marketing Research at the China Academy of Art, Hangzhou, since 2020.

He also is an award-winning creative strategist with more than 25 years of experience in growing businesses, building strategy teams, and developing connected marketing, brand & communication strategies of local, regional or global scale.

Born & raised in Germany, he led the strategic planning department of TBWA when they opened their Berlin office with clients like Philip Morris International and Kawasaki motorbikes. Later as head of strategy with DDB, he developed & championed the agency's philosophy of creative business solutions and paved the way for major service innovations with blue chip clients like Henkel. From 2013 to 2021 with Saatchi's in London, Singapore and Shanghai, Falk led the strategy development for P&G's baby care business in CEEMEA, APAC & Greater China, as well as for their feminine, oral, personal care, laundry, dish care & male grooming business in Greater China.



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02 Evidence-based Creativity

03 Diversity n Practice

Huí//Lüè

In literal translation Huí//Lüè stands for Turn-around (huí) Strategies (lüè).

Thanks to the rich beauty of the Chinese language, it can also mean "taking a different approach to reach one's goals".

The different approach manifest itself in three working principles.

Liquid Collaboration

We build bespoke teams around unique projects. Collaboration is based on shared values and mutual trust. We grow together, and our business grows together with us.

Clients get access to a global pool of exceptional talent that you do not find in traditional agencies & consultancies anymore.





Evidence-based Creativity

While we started out with the assumption that clients deserve a more creative consulting approach; we quickly found out that they also need one that is more evidence-based.

Instead of opinionated egos, we follow marketing science curious where it leads us.

Diversity in Action

It's scientifically proven, groups of people who are unalike are better innovators than groups of people who are alike. That's why we've been building our collaboration network with people that are different from us and each other, not more of the same.



Based on Those Three Principles, We've Built A Comprehensive Collaboration Network in China...



Sami The Psychologist

MD 3Drips Research. Always inisghtful, be it as psycho-terapist. qualitative researcher or intercultural



Perrv The Numbers Guy

Changing the way quantitative market research has been done. Al- & Mobile-driven. As

Poppy The Engineer

Strategist at Large. Reality checker. Obsessed with data & martech. Always an eye on feasibility. Also connects naturally to GenZ.

Judv

Founder Chopword Bring linguistic, cultural and creative perspectives to any branding

Thomas The Data Wizzard

Co-Founder Inuit Research Doing conjoint & discreet choice modelling studies from early in his career across all kind of categories.

Andrew **Experience Designer**

Co-Founder SanYang Design. Specialized in innovative designs for exceptional healthcare

Felipe The Visionaire

Founder ffand.co director who turns truthful insights into ideas that find their



Ash **Co-active Coach**

Strategist & Artist at Large. Hybrid thinker & culture enthusiast passionate to Inspire & empower people, businesses,



Hash The Cross-Pollinator

Founder & Owner The Cooperative. Adds new perspective to any



The Wordsmith

...and beyond:



Dina Dastur Metha India

Founder Convo Research & Strategy. As ethnographer, she creates immersive learning environments & develop deep insight to stimulate strategic conversations



Abhijit Das Vietnam

Founder Narrative.Design Indian by birth, Vietnamese by choice, Abhi is one of the most business-driven strategists in the region.

Markus Oelsner Indonesia

Co-founder of ASM Squared. Jakarta-born German who found his way back to Indonesia after a sensational strategy career in Europe.



Brian Kim South Korea

Independent Brand Strategist. After having practiced his planning skills in NYC, back in Soul to marry Western methods with Korean culture.



Michelle Barretto Philippines

Founde3r of Vitamin B. A brand consultancy that specializes in strategy, design and experience





Leonard Le Japan

Strategist-at-Large.. Born in Vietnam, raised in the U.S., working in Japan, Leonard is a expert for all things cultural anthropology.

Nick Day Thailand

Independent Brand Strategist. Bangkok-base with in-depth knowledge of the F&B and hospitality industry.

Expertise...

Identifying Growth Opps

Before you start thinking about new products, services or business models, you should be clear where to look for innovations. We help identifying these innovation spaces and assess their attractiveness empirically or by expert evaluation.

Re-visiting Business Models

We help exploring the potential of new technologies and respective changes in consumer expectations on how to deliver value to consumers in a new way for you to either disrupt a category or be prepared against those disruptions.

Re-inventing Products

Once it is clear which innovation spaces to explore, we help discovering insights in consumer tensions and unmet needs, come up with ideas to fill those gaps, conceptualise these offers and assess their relevance for the consumer empirically.

Re-imagining Services

Today, every brand is in the business of providing services to their customers. Exploring the customer experiences provided and coming up with ideas how to improve it and test the relevance of those improvements - this where we can help.

Unlocking Brands' Potential

As much as we believe in the power of innovation, we believe in the power of brands. From brand positioning models, (portfolio) architecture, stories to verbal as well as visual brand identity - we help strengthening your brands differentiation and distinction.

Growing Marketing Teams

We offer bespoke training & coaching on- & off-project on topics such as insight generation, ideation, concept development, stakeholder management, agency briefing etc. for your team to stay up-to-date with the latest in brand innovation.

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... and Capabilities

Insights & Analytics

From the examination of 1st and 3rd party data available to you, to the the analysis of public data and social listening, up to bespoke qualitative and quantitative research accompanied with sophisticated statistical analytics like concrete choice modelling or market simulations - we can cover all your research needs throughout our projects.

Strategies & Plans

We know the importance of strategies as well as plans. And we know the differences between the two. As much as we are big picture thinkers with our heads in the clouds to see your future, we also are obsessed with the nitty-gritty details that you need us to get right to make things actionable.

Ideation, Co-creation, Execution

We don't stop at the idea level but turn them into testable concepts if it is about innovation or visual & verbal identities when it is about brands. And as much as we aim for ideas that travel, we are very well aware of the power of local culture. That's why we don't adapt but co-create everything bilingual - from your final strategic deliverable to the final executions.

Our Clients Are Big Believers in Our Unique Approach:



Workshops	Trend Immersion	Co-Creation	Experience Design	Innovation Sprints	Consumer Insight Safaris
Research	Digital Ethnography Studies	Consumer Journey Mapping	Qualitative (ethnographical) Studies	Category Entry Point Mapping	Excitement Point Analysis
Consulting	Brand Repositioning Strategy	Sustainability Roadmapping	Go-to-Market Strategies	Innovation Incubation	Integrated Marketing Strategies
Training	Team Upskilling	Executive Briefings			

The Work









AlUla

Positioning a new global luxury destination brand in a way it resonates with Chinese travelers and develop a matching platform idea











Artistry

Development of business case, brand strategy, comms model and 3 years GTM plan as well as product/ service bundles for Artistry within the Amway business universe







Blackmores

Ideation & Conceptualization of new products for the subsegments protein powder, fish oil, eye health, brain health, men, and kids







Danone

Development of a "Nutrition as a Health Service" business model including go-to-market recommendation based on bestpractice case studies, assessment of alternative DTC build-ups







Ferrero

Upgrade of the Ferrero Rocher CN campaign platform including creative examples











iQ Student Accommodation

Brand re-positioning, qualified new product/ service ideas, and CN customer experience strategy based on qualitative & quantitative research we ran









iQ Student Accommodation

Qualified new product/ service ideas, and IN customer experience strategy based on qualitative & quantitative research we ran





Pernod Ricard Asia

New product concepts development for Absolut, Martel, Mumm, Glenlivet, Chivas Regal etc.





Pernod Ricard Asia

Training & 101 Coaching on Business & Concept Writing, Insight Generation, Product Ideation Workshop Preparation, Agency Briefing & Relations, Research Planning, Stakeholder Management







Pernod Ricard Japan

Target audience immersion, identification of innovation spaces, ideation & conceptualization of new products for the target audience aged 55+







Saudia

Translating a global positing into locally relevant creative work.

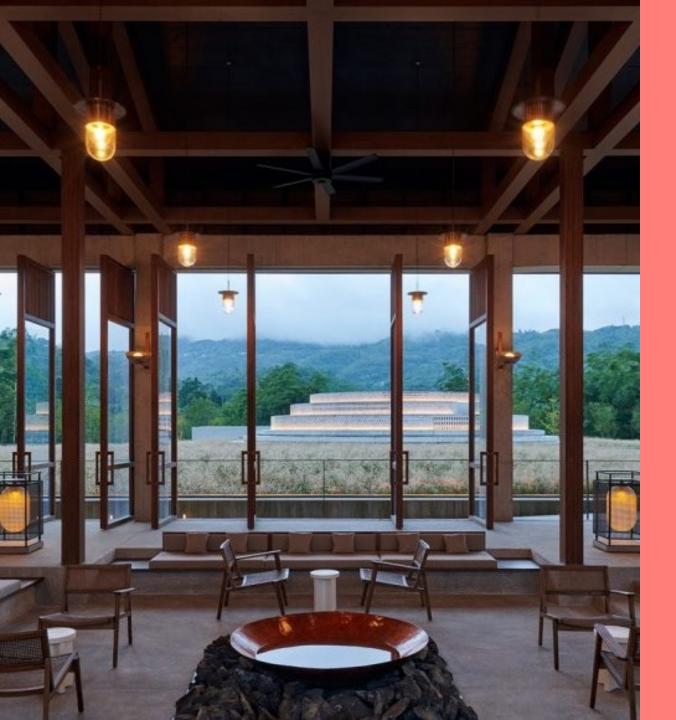






Stryker

APAC brand & communication strategy development for the Sports Medicine business unit, including business unit claims and customer engagement programme names,







The Chuan

Refinement of EN brand strategy, trans-creation of CN brand & UX strategy, EN & CN brand & product stories,

What's Next

Partnerships	Superspring	Superspring	Spikes	concept m ai	Virtus
	Ai-assited	Ai-assited	Excitement Points	Digital Consumer	Media Mix
	Innovation Processes	Trend Monitoring	Asia Launch	Twins	Optimization
Innovation	Huí//Lüè Growth Kit 2.0	Huí//Lüè Academy	Huí//Lüè Podcast		
Thought	The Future of	The Wellness	Aging Societies	How Gen Z & Alpha	Cultural Empathy in
Leadership	Luxury	Revolution		Transform China	a Multi-Polar World

Thank You. Let's Talk.

Your contact for more information.



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Imprint

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