

Preparation

"Forewarned, forearmed; to be prepared is half the victory."

-Miguel de Cervantes

Planning

Is NOW the time?

- Research / Needs Survey
- Develop Case for Support
- Feasibility Study

WHERE do we want to go?

- Defined Goals
- Ultimate Outcomes

HOW will we get there?

- Team/Staffing
- Logic Model
- Work Plan (Objectives, Key Steps, Responsible Parties, Timeline)



Research / Needs Study 1,000 Questions — 1,001 Answers

- What is our reason for raising money?
- Define campaign goal that reflects entire campaign.
- Draft of preliminary case for support.
- Starting with the board, create a list of your potential lead donors.
- Engage potential lead donors in visioning about project.
- Create a gift pyramid.
- Discuss campaign plans, strategy and leadership roles.
- Campaign Planning Study

Board Involvement

• Inform board and leadership about capital campaign plans and strategy.

Educate board about their role in capital campaign.



Case for Support Who, What, When, Where, Why?

Who? Target population, community, beneficiaries

What? Goal, objectives, story, testimonies

When? Timeline, milestones

Where? Location, demographics

Why? Experience, qualifications, subject matter experts

"If the story is not about the hearer, he will not listen."
--John Steinbeck. East of Eden

Campaign Feasibility Study Goals

- 1. Identify and engage top donors.
- 2. Conduct/adapt planning study.
- 3. Review results.

4. Revise goals/objectives.



Feasibility Study - Example

What is your general impression of Zippy 123 Non-Profit in the community? Why?

- 1. Very positive
- 2. Somewhat positive
- 3. Somewhat unfavorable
- 4. Very Unfavorable
- 5. No opinion / unaware

Do you agree with the need for the proposed capital campaign plan? Why?

- 1. Yes
- 2. No

How important is the capital campaign plan?

- 1. High priority
- 2. Necessary
- 3. Low priority
- 4. Unnecessary

Feasibility Study - Example Continued

In your opinion, is the proposed capital campaign goal realistic and attainable?

Would you be willing to accept a leadership position in the campaign? Make a personal contribution to the campaign?

Are you aware of any other current or planned campaigns?

How would you assess the proposed timing for the campaign?

Be Realistic

"There's many a slip 'twixt the cup and the lips."

-English proverb

Define Achievable Campaign Goals

How much will our needs cost?

• How much is enough?



Accurate cost projections are key to ultimately meeting the organization mission once achieved.

Logic Model - Example



Goals	Assumptions	Inputs	Target	Activities	Outputs	Outcomes
$\rightarrow \rightarrow$	$\rightarrow \rightarrow$	$\rightarrow \rightarrow$	Population →→	$\rightarrow \rightarrow$	$\rightarrow \rightarrow$	
Establish 5 permanent housing units for families with children	Target population needs affordable housing	Non-profit team Stakeholders Civic leaders Grants Donation Community	Very low- income families with children	Planning Quiet phase Kick off Public phase	# of families served	5 families obtain permanent housing and do not become homeless

Work Plan - Example

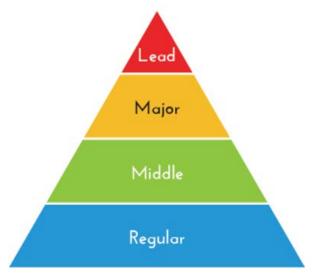
Major		Key Tasks	Person Responsible	Start	End
Planning	•	Establish initial leadership	Executive Director	1/1	2/28
	•	Research/needs survey	Board President		
	•	Feasibility study	Executive Director	3/1	3/31
	•	Define goals / objectives	Board President		
	•	Develop case for support	Development Team		
	•	Develop capital campaign			
		team including staff with job			
		descriptions			
	•	Develop Logic Model			
	•	Develop Work Plan with timeline			
Quiet Phase	+		Capital Campaign Team	4/1	6/30
Quiet Filase		Continue planning Identify/Secure lead gifts	Capital Campaign Team	4/ 1	0/30
		Identify/Secure board gifts			
14: - L- Off	-		Operital Operanaism Tables	7/4	0/00
Kick-Off	•	Media	Capital Campaign Team	7/1	9/30
	•	Scheduled donor calls			
Public Phase	•	Major gifts	Capital Campaign Team	10/1	12/31
	•	General gifts			
	•	Celebration!			

Quiet Phase

- Continue planning
- Lead gifts
- Board gifts

Identify Lead Donors

- Create list of potential lead donors.
- Start with your board. 100% participation.



Engage lead donors in conversations about project.

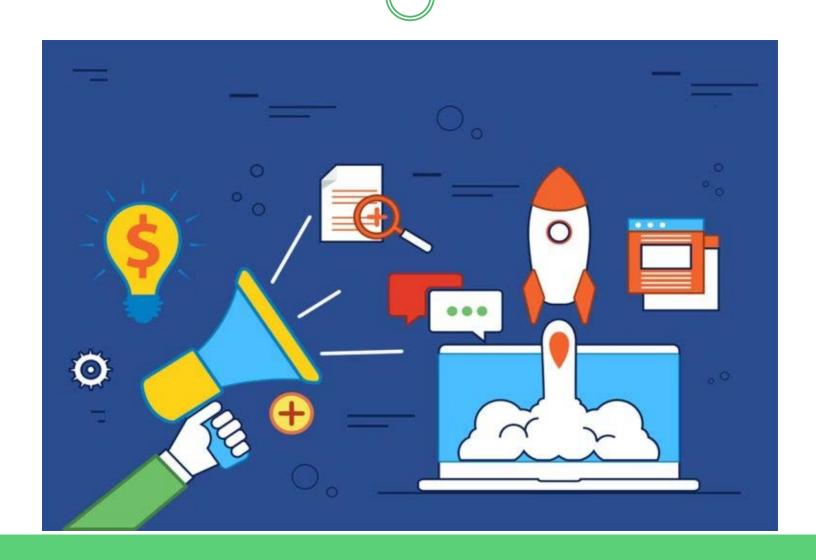
Gift Pyramid - Example



Gift Range Chart

	Goal Amount: 1000	0000 Calcula	ite		
Gift Range	No. Gifts required	No. Prospects required	Subtotal	Cumulative total	Cumulative percentage
100,000.00	1	4	100,000.00	100,000.00	10%
75,000.00	1	4	75,000.00	175,000.00	18%
50,000.00	2	8	100,000.00	275,000.00	28%
38,000.00	3	12	114,000.00	389,000.00	39%
25,000.00	5	20	125,000.00	514,000.00	51%
19,000.00	8	32	152,000.00	666,000.00	67%
13,000.00	10	40	130,000.00	796,000.00	80%
6,300.00	12	48	75,600.00	871,600.00	87%
2,500.00	12	48	30,000.00	901,600.00	90%
Under 2,500.00	78	314	98,400.00	1,000,000.00	100%
Totals	132	528		1,000,000.00	

Kick Off! Ready, Set, Go!



Public Phase

- Major gifts
- General gifts
- Celebration!



Wrap Up / Discussion



Sheryl Robinson McMillan

Post Office Box 6576
Corpus Christi, Texas 78466-6576
361-765-4427
smcmil5049@aol.com