

Nickel Market Update

March 2022

Vale Canada Limited Base Metals Marketing



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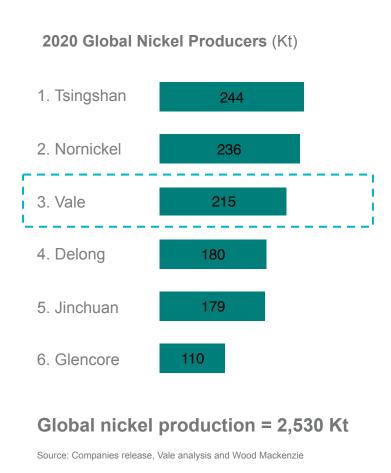
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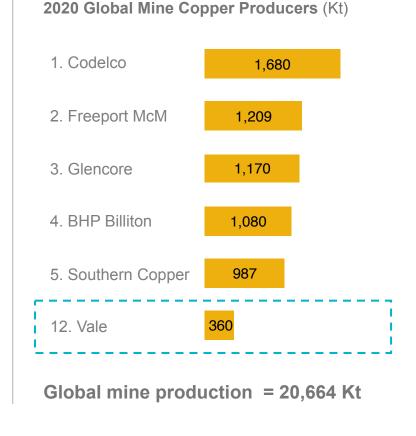
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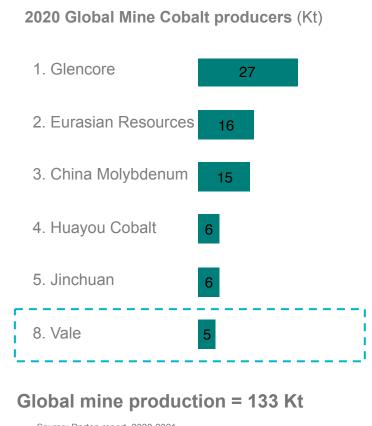
- Introduction
- Nickel market overview
- Nickel use in plating
- Base metals and macro environment
- Recent prices and market movements
- Future outlook and trends for supply/demand/pricing



We are one of the leading producers of nickel and cobalt and an important producer of copper – responsibly sourced across our global operations





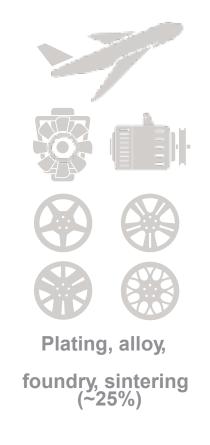


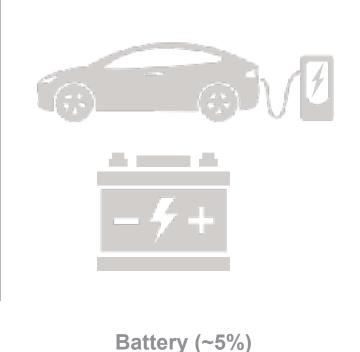
Source: Darton report, 2020-2021

High level view of the nickel market:

Demand for nickel products range from cutlery to automotive to aircraft engines and consumer electronics, and more recently, for batteries in electric vehicles.



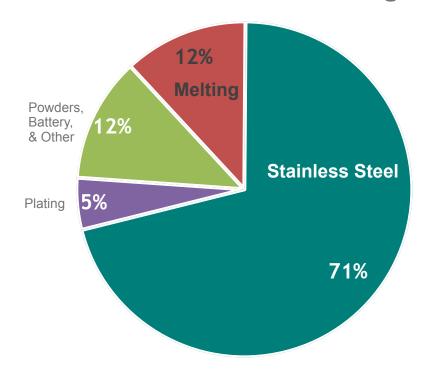




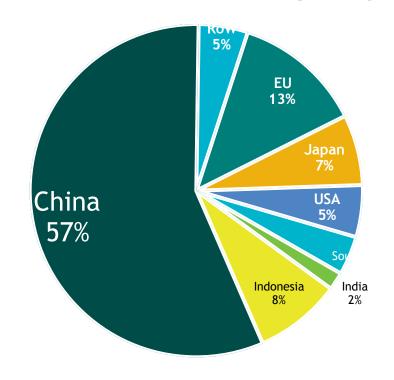


Stainless steel continues to be the primary consuming sector, high concentration in China.

2020 Global Nickel Market Segments



2020 Global Market Geography





Nickel use in plating:



Nickel Anode Markets (1000's of tonnes metal)

148.0	146.9	124.7	133.0	139.0	141.4	143.7	146.0	149.7
11.8	11.5	9 4	10.6	11.8	12.1	12.4	12.6	13.2
		9.4						

Nickel Plating End Use Segments

Utensils, Furniture, Coinage, Others

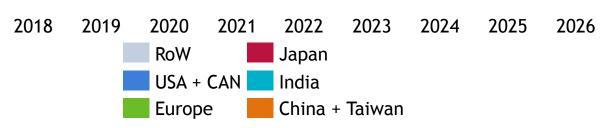
Automotive

Wire/Heat Ex.Tanks

Electronics

Rail/Air/Marine/Bicycle

Appliance

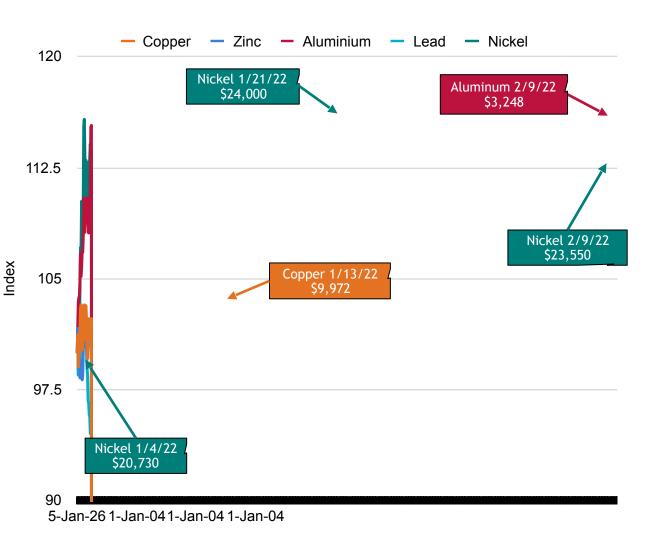




Tight supplies and low inventories lead to price spikes



Base Metal Price Indexes



The base metals complex edged down from a record high mid-month as traders weighed tight supplies against worries of a seasonal slowdown in demand.

Aluminum

 Aluminum prices have reached a 13-year high, due to supply tightness caused by production curtailments and closures in Europe due to high energy costs, as well as issues in China and uncertainty over possible sanctions on Russia.

Lead

 Consumption for lead was moderate during the Chinese New Year and It is expected that supply will increase in 2022.

Nickel

 After peaking mid-January on robust EV demand, reduction in China NPI production due to power rationing, continued declines in LME inventories, short covering, and renewed concerns of an Indonesia export tax, prices moderated as Tsingshan confirmed first shipment of matte converted from NPI to China.

Russia/Ukraine Conflict:

- Russia accounts for around 4-6% of global refined production of copper, aluminum, and nickel, with aluminum most at risk if there were to be a disruption in exports given that Russia accounts for ~14% of ex-China aluminum supply.
- Indirect impacts also exist as sanctions could hit gas flows to Europe. Energyintensive smelters are already concerned with high electricity prices, which have resulted in aluminum capacity reductions and steelmakers charging energy premiums on their product prices in recent months.



Extended Russia/Ukraine conflict could lead to stagflation in Europe as energy prices rise even further



Fluid situation depends on duration of Russia/Ukraine conflict

- No disruptions to major oil and gas pipelines through Ukraine yet
- Private sector self-sanctioning against Russian energy sector
- Large energy companies divesting from Russia (BP, Exxon, Shell, etc.)

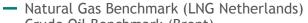
Oil Impact (Russia prod: 11 MMbbl/d; exports: 4 MMbl/d)

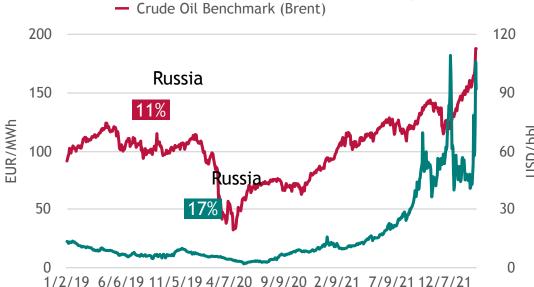
- Market refusing to deal with Russian oil; tankers of Russian oil unable to unload; Canada officially bans imports, U.S. still allowing
- Risk: A suspension of Russian oil would drive up global oil prices and increase inflation
- Levers: IEA authorized release of 60 million barrels (of 1.5 billion) from members' strategic petroleum reserves, Iran Nuclear Deal (+4 MMbbl/d), OPEC+ spare capacity (+7 MMbbl/d) [Global Demand: ~100 MMbbl/d]

Gas Impact (Russia prod: 62 bcfd; exports: 23 bcfd)

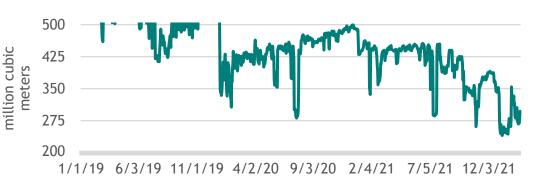
- Physical deliveries of gas from Russia to Europe remain largely unchanged
- Russia gas accounts for ~1/3 of European gas supply and 20% flows through Ukraine
- Risk: Cutting off all natural gas exports to Europe could lead to massive power shortages and exorbitant price levels that could drive European economies into long-term recessions or worse, stagflation
- Levers: Current reserves (post-milder winter), LNG imports (spare regasification capacity), Coal/Nuclear extensions, Renewable push ("EU strategy for secure, clean energy to be unveiled March 8"), IEA Plan

Crude Oil and Natural Gas Prices and Production Share



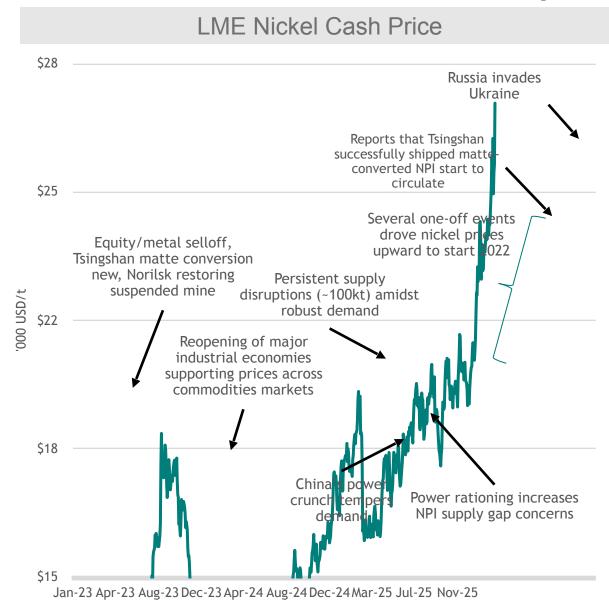


Gas Supply from Russia and Belarus to Ukraine and EU



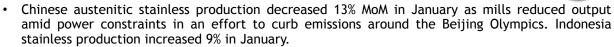


Recent Nickel Price Movements Explained



Demand

Stainless



• Total visible Chinese austenitic stainless stocks decreased by 10% in January led by declines in 300 series indicating persistent downstream demand.

Battery

- EV sales were up 20% MoM in December driven by increased sales out of China and Europe. Preliminary Europe sales show MoM decreases in January, partially due to seasonal slowdowns.
- Germany and France extended subsidy schemes, initially planned to reduce in Jan. 2022. China is expected to reduce subsidies by 30% in 2022 (previously reduced by 20% in 2021; 10% in 2020).

Other

- Boeing and Airbus aircraft deliveries seasonally decreased 53% in January MoM; a 32% increase YoY. Global commercial flights are currently sitting at 92% of pre-COVID levels (2019).
- The first-use high value market is expected to increase marginally the first quarter with increases in plating partially offset by expected decreases in foundry and alloy steel applications.

Supply

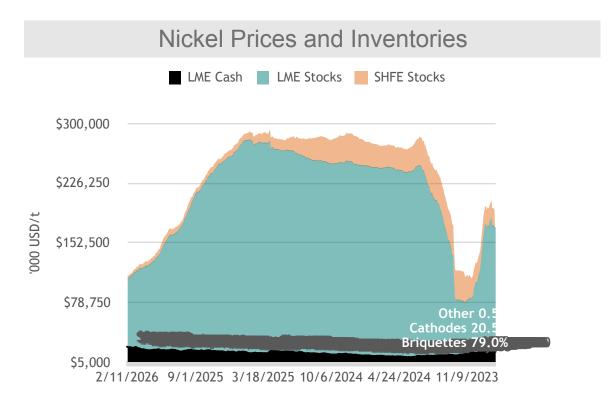
- According to SMM, Chinese NPI output declined by 18% YoY to 31.7 kt in Jan 2022 driven by seasonal ore supply from the Philippines and power cuts resulting in temporary smelter shutdowns; Indonesian NPI supply grew 27% YoY to 82 kt in Jan 2022.
- Boliden resumed nickel matte production at Harjavalta smelter mid Jan 2022 after slag explosion forced operations to stop end of Dec 2021. The company will also invest in a new nickel line to increase raw material supply capacity and reduce CO2 emissions by 15-20%.
- First two shipments of Tsingshan's Ni matte converted from NPI have shipped and will be delivered to Huayou & CNGR. Currently, the output is below 2021 guidance, but may catch-up.
- Nornickel's consolidated Ni production declined by 18% to 193 kt (190 kt from own feed) in 2021 due to multiple operational failures. 2022 guidance of 205-215 kt Ni from own feed impacted by planned furnace maintenance at Nadezhda smelter
- Glencore's Ni production of 102.3 kt was 7.9 kt (7%) lower than in 2020 due to maintenance issues at Murrin Murrin and operating issues at Koniambo. 2022 guidance of 110-120 kt Ni.

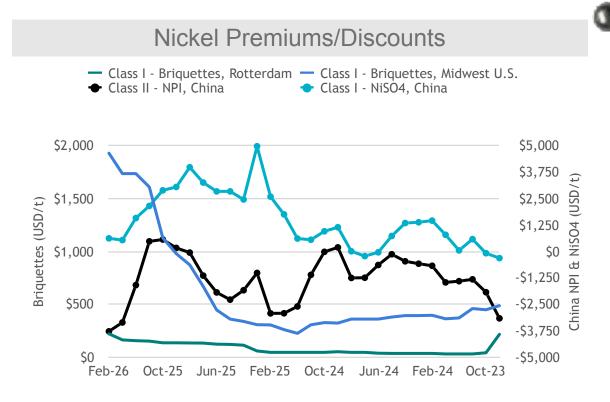
Price

January prices averaged \$22,326/t vs.\$20,070/t in December, up 11% MoM. Robust EV demand, reduction in China NPI production due to power rationing, continued declines in LME inventories, short covering, renewed concerns of an Indonesia export tax and fears of sanctions on Russian supply due to Russia-Ukraine conflict are some of the key drivers behind the spike in nickel prices.



LME Nickel prices and market premiums indicate an undersupplied market





- Nickel **prices peaked at \$24,000/t** in January on continued **inventory draws**, steep backwardation and **short covering**, renewed concerns of an **Indonesia export tax** on NPI/FeNi and fears of **sanctions on Russia supply** due to Russia and Ukraine conflict. Nickel prices ended January just above \$22,300/t, before beginning to increase again in February.
- Several **announcements related to nickel development projects** (e.g. Tesla and Talon Metals nickel supply contract and BHP investment in Tanzania nickel mine), **supported pricing** further.
- LME inventories continue to decline currently sitting at 85 kt (1.6 weeks demand) down 17% from end of December.



Nickel is seeing the emergence of three markets with varying balances



Batteries

Demand vs. Supply (ktpa Ni)

- Demand
- Recycled
- Class I Diverted from High Value

2019 2020 2021 2022 2026 2031

- In the short term, excess units from the melting markets can absorb incremental demand in the EV market
- · Post-2023 substantial deficits emerge

Alloys, Plating, Sintering etc.

Demand vs. Supply (ktpa Ni)

- · Demand
- Class I + Chemicals
- Diverted to Battery Demand

2019 2020 2021 2022 2026 2031

Deficits likely to emerge as battery demand captures market share

Stainless Steel

Demand vs. Supply (ktpa Ni)

- 4,000 ··· Demand Class I
- 3,500 Scrap Class II
- 3,000
- 2,500
- 2,000
- 1,500
- 1,000
 - 500

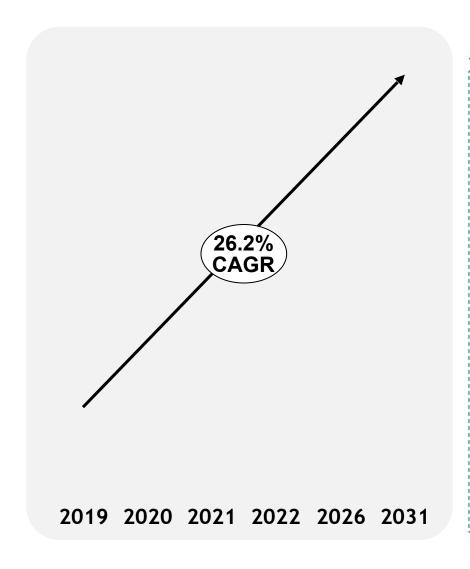
2019 2020 2021 2022 2026 2031

- Stainless steel demand is marginally outpacing supply in the short term;
 NPI, FeNi and scrap expected to fill supply gaps in the medium term
- Longer-term, the market will be oversupplied



Battery Demand





KEY DRIVERS



LV Units

- EV Sales
- Subsidies & Incentives
- Model Availability



Other Batteries

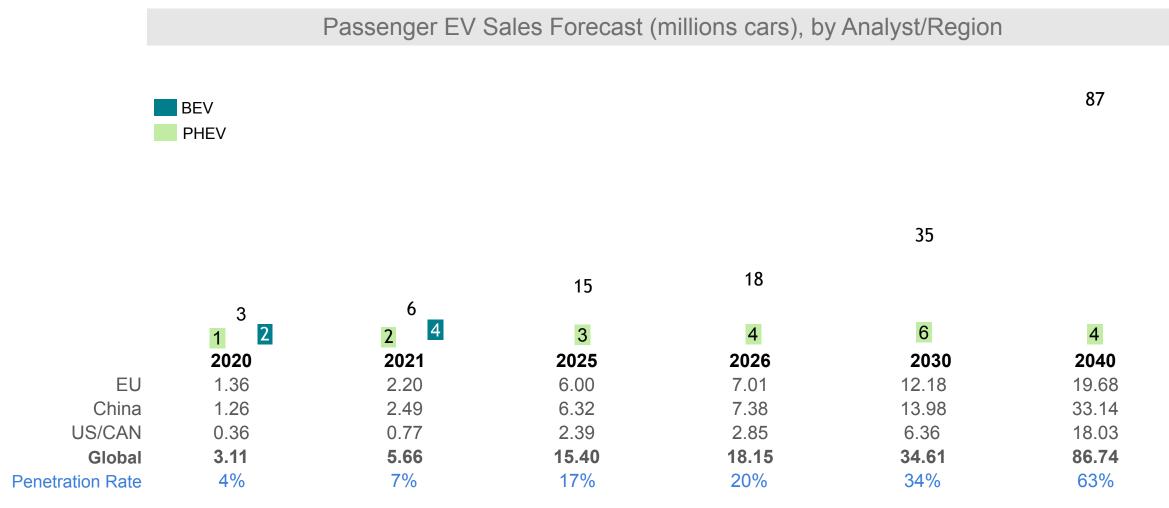
- Stationary Storage
- Consumer Electronics



- Performance Parity
- Cost
- Range
- Battery Chemistry



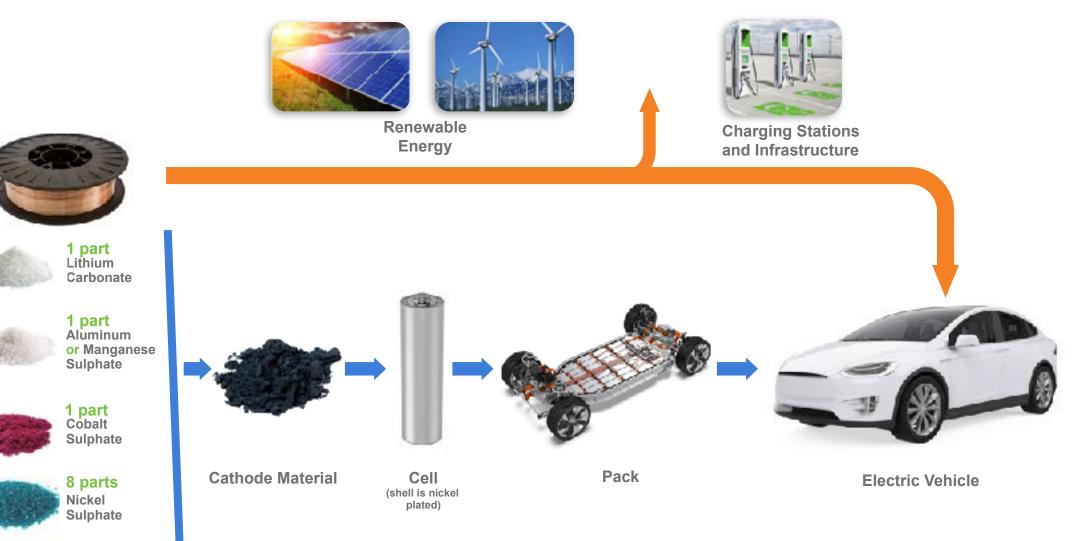
In 2020, EV sales were over 3 million and 4% of total vehicle sales; by 2040, forecast \$\infty\$ 85 million with a penetration rate of 63%



Note: *STEPS: stated policies scenario; SDS: sustainable development scenario



Base Metals are critical to support the transition to a low carbon economy





Copper

Lithium

Mn

Manganese

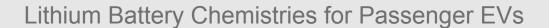
Al

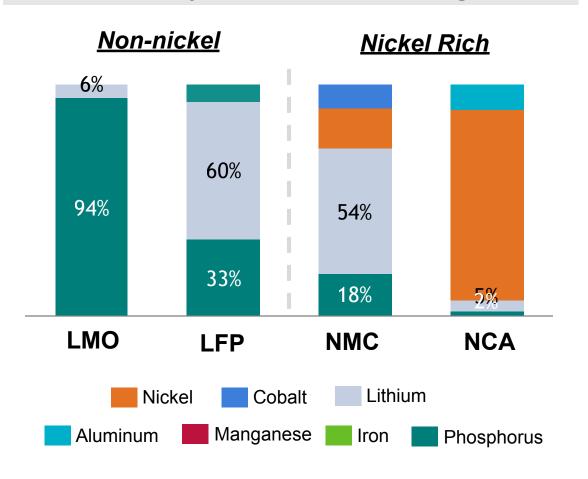
Cobalt

Ni

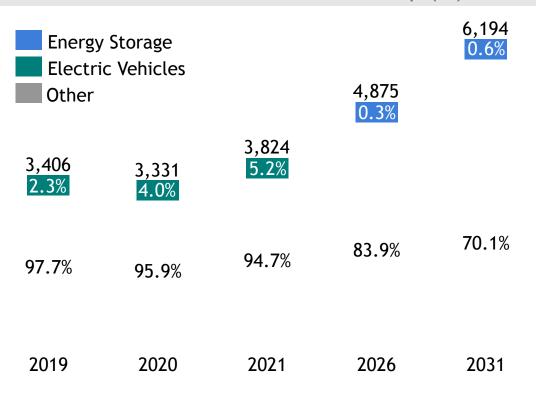
Nickel

Nickel-rich NCA and NMC batteries are two of the most used batteries; demand in EVs and energy storage leads to increased nickel use





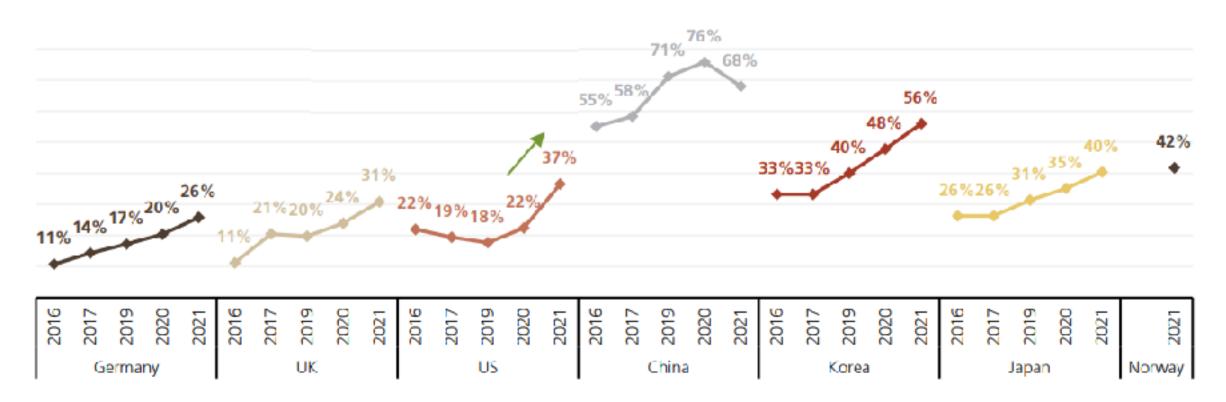
Global Nickel Demand inc. Scrap (kt)





Consumer sentiment for EVs is improving rapidly – even in areas where actual sales are lagging, like North America

Are you likely to consider buying a BEV? (% answer "Likely", by region)



- US showing largest YoY improvement in sentiment on heels of EV details announced in stimulus packages proposed by Biden administration
- Chinese sentiment falls in tandem with removal of direct EV subsidies (though indirect subsidies, like no limited driving days, remain)



Expectation is for shortage to ease late 2021 into 2022 as semiconductor producers focus on auto



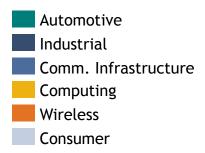
- Cause of shortage twofold and largely due to the impacts of COVID-19:
 - 1. A surge in consumer electronics due to working from home
 - 2. A decrease in automobile demand
- Semiconductor manufacturers forced to pivot and now struggling to meet resurgence in automobile demand.
- With that said, the auto industry accounts for less than 9% of total semiconductor demand leading analysts to believe that demand can be met by 2022 as manufacturers focus on automotive

-9%

-20%

2019

Chip Demand by Revenue



Automotive — Consumer Electronics — Industrial — Communication Computing & Storage

2021F

2022F

2023F

2020

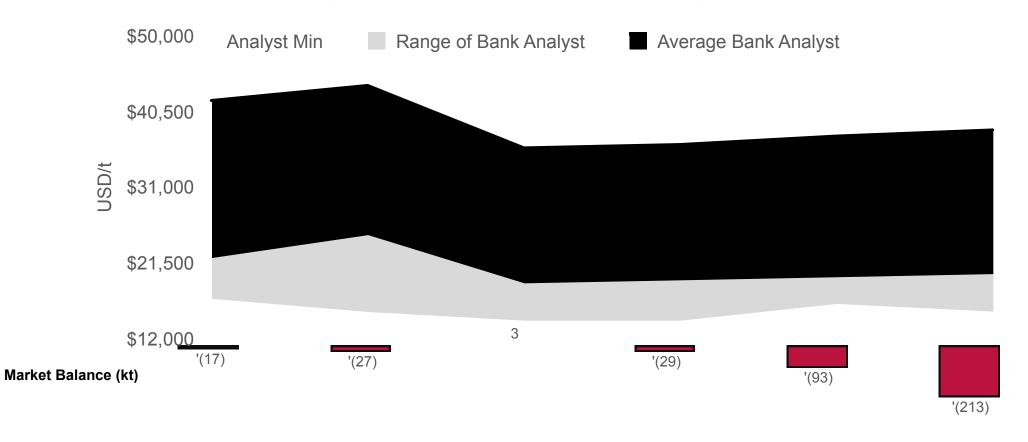
Semiconductor Global Sales Growth



2024F

Short-term deficit led by Class II; structural long-term deficit in Class I





USD \$/t	2022	2023	2024	2025	2026	2027	LT
Avg. Bank Analyst	\$19,801	\$18,815	\$17,022	\$17,065	\$17,743	\$18,119	\$16,257
Maximum	\$22,126	\$25,001	\$18,945	\$19,324	\$19,711	\$20,105	\$17,637
Minimum	\$17,081	\$15,427	\$14,340	\$14,340	\$16,442	\$15,479	\$13,682





Thank You.