



SEVEN FLAGS REGIONAL ADVISORY COUNCIL (SFRAC) BOARD MEETING

AGENDA



ITEM 26-02 (TAB 1)



08-27-2025_SEVEN FLAGS REGIONAL ADVISORY COUNCIL BOARD MEETING

Minutes of the Board Meeting – Seven Flags Regional Advisory Council (RAC)

Date: August 27, 2025

Time: 2:13 p.m.

**Location: Laredo Medical Center, 1700 E Saunders, First Floor,
Community Center Room**

Meeting Adjourned: 4:00 p.m.

Attendance Roll Call and Verification of Quorum

Presiding Chair: Chief Silvestre Rodriguez (Vice-Chairman)

Administrator: Mr. John Keiser

****Roll Call Conducted By: Mr. Keiser**

Entities and Representatives Present:

- Angel Care Ambulance: Reynaldo Veliz (Director)
- Bronze Star Ambulance: Victor Romano (Director)
- City of Laredo Fire: Chief Silvestre Rodriguez (Officer: Vice-Chairman)
- Doctors Hospital of Laredo: Lily Limas (Alternate)
- Laredo Medical Center: Jose "Joe" Gonzalez (Officer: Treasurer)
- MedPoint Ambulance: Juan Medellin (Director)
- County Volunteer Fire/EMS: Chief Ramiro Elizondo, Jr. (Alternate)
- Victorious Care Ambulance: Victor Villarreal (Director)
- Laredo Lifeline: Peter Gonzalez (Director)
- Lalitas Ambulance: Ismael Flores (Director)
- Texas Superior Ambulance: Kimberly De La Cruz (Alternate)
- Skyline EMS: Gilbert Garza (Alternate)
- Villa Ambulance: Lorenzo Ochoa (Director)
- Primary Ambulance: Amanda Parra (Alternate)

- Dignicare: Manuel Aguilera (Alternate)
- United Med: Deborah Madrigal (Alternate)
- Gateway Ambulance: Present

Entities and Representatives Absent:

- Jason DeLatre (Air Evac),
- John Jones (DSHS Regional Coordinator)
- Capital Care EMS

Guests:

- Jim Schultz (TEEX, Texas A&M Engineering Extension Service)
- Dr. Shum (Neurosurgeon, Laredo Medical Center)
- Dr. Bruni (Orthopedic Surgeon, Laredo Medical Center)
- EMTF District Coordinator, Nathan Rubio

Welcome and Opening Remarks

The meeting was called to order by Mr. Keiser at 2:13 p.m. He welcomed all attendees and guests, noting the importance of the board meeting for reviewing ongoing projects, financials, and committee reports. Mr. Keiser introduced the guests and invited Jim Schultz to share information about TEEX's training programs for fire, police, public works, and other disciplines. Mr. Schultz provided contact information for further inquiries.

Verification of Quorum

Mr. Keiser conducted roll call, confirming the presence of a quorum. Names and apartment/entity numbers were recorded for all present members and alternates.

Item 25-42: Approval of Previous Minutes

The minutes from the previous meeting were previously made available for review before the meeting and during the meeting.

Motion to approve: Made by Joe Gonzalez and seconded by Robert Gonzalez.

Vote: Unanimous approval.

Item 25-43: Committee Reports

Neonatal NICU Committee

- ****Chair:****Angelica Perez (present)
- ****Vice Chair:****Lily Limas (present)
- No new items reported.

Stroke Committee

- ****Chair:****Chantel Molina (Present)
- ****Vice-Chair:** Angie Avila (Absent)
- Update: GTAC approved a pediatric stroke algorithm as a recommendation for EMS use. Will be distributed when available.

Cardiac/STEMI Committee

- ****Chair:****Claudia Amaya (to be replaced by Claudia Amaya)
- ****Vice Chair:****Rosie Tamez (Absent)
- No new items reported.

Trauma Injury Prevention Committee

- ****Chair:****Leticia Colon (absent)
- ****Vice Chair:****Joe Gonzalez (present)
- Report: "Stop the Bleed" first aid course held at Doctors Hospital with Laredo Fire, 38 children (ages 10–17) participated.

Maternal Committee

- ****Chair:****Maria Santillan (Absent)
- ****Vice Chair:****Stacey Lopez (Present)
- No new items reported.

EMS/ Pre-Hospital Committee

- ****Chair:****Victor Villarreal (Present)
- ****Vice Chair:****Angel Garcia (Absent)
- Update: Full-scale mass casualty incident drill scheduled for September 18th at the airport, involving 51 simulated patients and multiple agencies. Coordination ongoing; Pulsara system recommended for all agencies.

Motion to accept committee reports:

****Motion by:****Reynaldo Vélez

****Second by:****Peter González

****Vote:****Unanimous approval.

Financial Reports

Item 25-44: Bank Fund Balance and Expense Report (April 11–August 8, 2025)

- ****EMS County:****Zero balance (all allocated funds spent)

- **EMS RAC:**\$175,007 (pending future allocations)
- **General Fund:**\$47,093
- **System Development:**\$2,789
- ****Holding Account:****No activity
- **Total Closing Balance:**\$225,190

Expense Details:

- Allocation checks issued to various agencies; some checks pending clearance.
- Fiscal year ends August 31; members reminded to deposit outstanding checks.

Motion to approve financial report:

****Motion by:****Robert Gonzalez

****Second by:****Joe Gonzalez

****Vote:****Unanimous approval.

Item 25-45: Third Quarter Fiscal Year EMS RAC System Development Exceptional Item Financial Report

- ****Submitted to DSHS:****No activity for EMS RAC; system development allocations detailed; corrective actions planned for next quarter.

Motion to approve:

****Motion by:****Joe Gonzales

****Second by:****Ramon Rojas

****Vote:****Unanimous approval.

Item 25-46: Self-Assessment and System Improvement Plan

- ****Phase One Self-Assessment:****26 measures reviewed; several areas scored below state minimum (3). Corrective action plan submitted to DSHS.
- ****Summary:****5 zeros, 8 ones, 9 twos, 4 threes. Focus for next year: improve all scores to minimum 3.

Motion to ratify submission:

****Motion by:****Joel Gonzalez

****Second by:****Robert Gonzalez

****Vote:****Unanimous approval.

Professional Services and Contract Renewals

Item 25-47: Health Access LLC

- ****Recommendation:****Continue services for Phase Two of RAC Self-Assessment Program.
- **Contract:**\$6,000/month, September 1, 2025–August 31, 2026 (not to exceed \$72,000).

Motion to approve:

****Motion by:****Ramon Rojas

****Second by:**Ismael Flores**
****Vote:**Unanimous approval.**

Item 25-48: South Texas Development Council

- ****Renewal:**Administrative and RAC management services, September 1, 2025–August 31, 2026, not to exceed \$31,759.**

Motion to approve:

****Motion by:**Joe Gonzalez**
****Second by:**Adrian Esparza**
****Vote:**Unanimous approval.**

Item 25-49: Officer Nominations

- ****Vice Chair Nominee: **Adrian Esparza (accepted)**
- ****Secretary Nominee: **Reynaldo Veliz (accepted)**
- **No other nominations; both accepted by acclamation.**

Motion to approve:

****Motion by:**Joe González**
****Second by:**Peter González**
****Vote:**Unanimous approval.**

Item 25-50: Member Removal

- ****Capital Care EMS: **Removed from board due to non-compliance and non-payment of dues over two consecutive fiscal years.**

Motion to approve removal:

****Motion by: **Joe Gonzalez**
****Second by: **Lorenzo Ochoa**
****Vote: **Unanimous approval.**

Item 25-51: Bylaws Review

- ****First Reading: **Proposed revisions include 50% participation threshold for assessment workshops and increase in hospital alternates from three to six.**
- ****Second Reading:**Scheduled for next meeting.**

Motion to accept first reading:

****Motion by:**Robert Gonzalez**
****Second by:**Juan Medellin**
****Vote:**Unanimous approval.**

Item 25-52: DSHS/SFRAC Contract Ratification

- **FY26 Contract with DSHS:** \$320,404 total, breakdown by program provided.
Motion to approve:
**Motion by: **Joe Gonzalez
**Second by: **Peter Gonzalez
**Vote: **Unanimous approval.
-

Item 25-53: Other Business

Membership Summary

- Most agencies in good standing; Capital Care removed.

Whole Blood Program

- Hospitals cannot participate independently; EMS entities must qualify.

Texas Wristband Program

- Mandatory for all EMS/hospital patients as of September 1, 2025. Agencies reminded to order wristbands and document usage in EMR.

Communications & Training

- New radio systems distributed; cybersecurity training with TEEX upcoming; coalition-sponsored tactical training completed.

Item 25-54: Correspondence

- Letters sent to LMC for stroke and trauma designation.

Item 25-55: General Announcements

- EMTF District Coordinator, Nathan Rubio provided regional deployment report.
 - Chair thanked members for support; announced transition to new leadership.
-

Item 25-56: Next Meeting

****Date:****September 30, 2025

****Time:****2:00–4:00 p.m.

****Location:****Laredo Medical Center or Health Department (to be confirmed)

Item 25-57: Public Comments

No public comments received.

Item 25-58: Adjournment

Motion to adjourn:

****Motion by:** Joe Gonzalez**

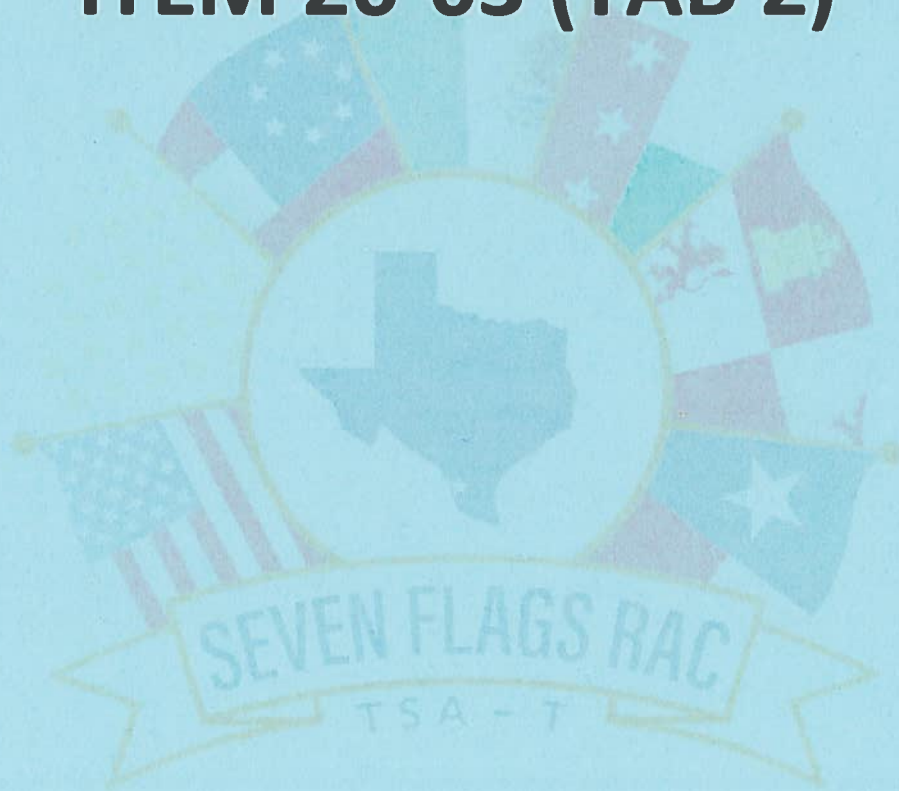
****Second by:** Robert Gonzalez**

****Vote:** Unanimous approval**

Meeting adjourned at 4:00 p.m.



ITEM 26-03 (TAB 2)



FY26 NEONATAL / NICU COMMITTEE

CHAIRMAN:

ANGELICA PEREZ
(LMC)

Present: ☐ Absent ☐

VICE-CHAIRMAN:

LILLY LIMAS
(DOCTORS)

Present ☐ Absent ☐

MEETING DATE:
SEPTEMBER 2, 2024

LOCATION:
LAREDO HEALTH
DEPARTMENT,
LAREDO TX. 78040

NAME	TITLE	COMPANY	PHONE	EMAIL
Angelica Perez	NPM	LMC	956-326-0676	angelica_perez@chs.net
Dr. Satbir Chhina	NMD	LMC	956-206-0112	schhina@icloud
Patricia Diaz	NICU Director	LMC	956-251-8351	patricia_diaz1@chs.net
Lisa Y. Gonzalez	NICU Program Manager	DHL	956-523-2232	Lisa.Gonzalez2@uhsinc.com
Lilliana Limas	Neonatal Director	DHL	956-523-2113	Lilliana.limas@uhsinc.com
Dr. Roberto Villegas	Neonatal Medical Director	DHL	956-523-2104	Roberto.VillegasMD@uhsinc.com

FY26 EMS / PRE-HOSPITAL COMMITTEE

CHAIRMAN:

VICTOR VILLARREAL
(VICTORIOUS CARE)

Present: ☐ Absent ☐
VICE-CHAIRMAN:

ANGEL GARCIA
(ANGEL CARE)

Present ☐ Absent ☐

MEETING DATE:

SEPTEMBER 24, 2025

**LAREDO HEALTH
DEPARTMENT,
LAREDO TX. 78040**

NAME	TITLE	COMPANY	PHONE	EMAIL
Peter Gonzalez	Board Director	Laredo Lifeline, LLC.	956-251-3787	lifelinepeter@yahoo.com
Reynaldo Veliz	Board Director	Angel Care Ambulance Service	956-725-7484	angelcareambulance@gmail.com
Hector M. Medina Jr.	Board Director	BronzeStar Ambulance Service	956-712-3667	bronzestaramb@yahoo.com
Letisia Colon	Board Director	Doctors Hospital of Laredo	956-523-2193	letisia.colon@uhsinc.com
Jorge Delgado	Board Officer, Chairman	Priority EMS	956-251-5318	admin@PriorityEMSTX.com
Jose "Joe" Gonzalez	Board Officer, Treasurer	Laredo Medical Center	956-796-2309	jose_gonzalez@chs.net
Juan Medellin	Director	Medpoint Ambulance	956-728-7707	Ldomed1@yahoo.com
Ricardo Rangel	Board Director	Webb County Volunteer Fire/EMS	956-523-5700	rirangel@webbcountytx.gov
Daniel Arriaga	Board Director	Zapata County Fire/EMS Department	956-765-9942	firepolice114@gmail.com

NAME	TITLE	COMPANY	PHONE	EMAIL
Victor Villarreal	Board Director	Victorious Care Ambulance Service	956-568-1178	victoriouscareambser@hotmail.com
Ismael Flores	Board Director	Lalitas Ambulance Care	956-516-4499	if.lalitasamb@outlook.com
Gustavo A. Martinez	Board Director	Lonestar Ambulance Service, INC	956-348-0632	gmartinez@lonestarambulance.net
Gilberto Guardiola	Board Director	Texas Superior Ambulance Service	956-568-3380	txsuperioramb@outlook.com
Kevin Harris	Board Director	Skyline EMS	956-682-7222	skyline.ems@gmail.com
Lorenzo A. Ochoa	Board Director	Villa Ambulance Service	956-568-2916	villaambulance@gmail.com
Armando Parra	Board Director	Primary Ambulance	956-462-5390	primaryambulance@yahoo.com
Ramon Rojas	Board Director	Digni Care	956-220-2715	dignicare3@gmail.com
Jose Cavazos	Board Director	United Care Ambulance	956-775-2222	josecavazos1802@yahoo.com
Adrian Esparza	Board Officer, Vice-Chairman	City of Laredo Fire Department	956-781-6022	aresparza@ci.laredo.tx.us

FY26 MATERNAL COMMITTEE

CHAIRMAN:

MARIA SANTILLAN
(LMC)

Present: ☐ Absent ☐

VICE-CHAIRMAN:

STACEY LOPEZ
(DOCTORS)

Present ☐ Absent ☐

MEETING DATE:

SEPTEMBER 24, 2025

LOCATION:

**Laredo Health
Department, Laredo
Tx. 78040**

NAME	TITLE	COMPANY	PHONE	EMAIL
Stacey Lopez	Maternal Program Manager	Doctors Hospital of Laredo	956-523-2272	Stacey.lopez@uhsinc.com
Guadalupe P. Cisneros	Director	Doctors Hospital of Laredo	956-523-2273	Guadalupe.cisneros@uhsinc.com
Dr. Juan Montalvo	Maternal Medical Director	Doctors Hospital of Laredo		
Maria Santillan	Maternal Program Manager	Laredo Medical Center	956-796-4146	Maria_santillan@chs.net
Leticia Murillo	Clinical Coordinator	Laredo Medical Center	956-796-4516	Leticia_murillo@chs.net
Maria Uribe	Director Women's Services	Laredo Medical Center	956-796-4501	Maria_uribe@chs.net
Dr. George Trivette	Maternal Medical Director	Laredo Medical Center		

FY26 TRAUMA / INJURY PREVENTION COMMITTEE

TRAUMA MEDICAL DIRECTOR (LMC):	TRAUMA MEDICAL DIRECTOR (DOCTORS):

	Present	Absent
1. The student is able to identify the main idea of a text.		
2. The student is able to identify the supporting details of a text.		
3. The student is able to identify the author's purpose for writing.		
4. The student is able to identify the author's tone or mood.		
5. The student is able to identify the author's point of view.		
6. The student is able to identify the author's bias or prejudice.		
7. The student is able to identify the author's style or language.		
8. The student is able to identify the author's structure or organization.		
9. The student is able to identify the author's audience or readership.		
10. The student is able to identify the author's subject or topic.		
11. The student is able to identify the author's thesis or main argument.		
12. The student is able to identify the author's evidence or support.		
13. The student is able to identify the author's conclusion or final statement.		
14. The student is able to identify the author's overall message or theme.		
15. The student is able to identify the author's overall purpose or goal.		

LOCATION:

September 24, 2025

[illegible]

FY26 CARDIAC / STEMI COMMITTEE

CHAIRMAN:**CRISTINA PAEZ (LMC)**

Present: ____ Absent ____

MEETING DATE:**September 24, 2025****VICE-CHAIRMAN:****ROSIE TAMEZ (DOCTORS)**

Present ____ Absent ____

LOCATION:**Laredo Health
Department, 2600
Cedar Ave., Laredo Tx.
78040**

NAME	TITLE	COMPANY	PHONE	EMAIL
Cristina Paez, BSN, RN	Chest Pain Coordinator	Laredo Medical Center	Office 956-796-3177	cristina_paez@chs.net
Chantel E. Molina, DNP, RN	Stroke Coordinator	Laredo Medical Center	Office 956-796-3218 Cell 361-231-0207	chantel_molina@chs.net
Vanessa Serna, BSN, RN	Trauma Coordinator	Laredo Medical Center	Office 956-796-4117	vanessa_serna@chs.net
Vanessa Gonzalez, BSN, RN	ED Clinical Coordinator	Laredo Medical Center	Office 956-796-3912	vanessa_villarreal@chs.net
Corissa Nino, BSN, RN	ED Clinical Coordinator	Laredo Medical Center	Office 956-796-3912	corissa_nino@chs.net
Ernesto Hernandez, MSN, RN	ED Director	Laredo Medical Center	Office 956-796-4171	ernesto_hernandez@chs.net
Juanita Fernandez, BSN, RN	ICU Clinical Coordinator	Laredo Medical Center	Office 956-796-4746	juanita_fernandez@chs.net
Rosie Tamez, BSN, RN	Chest Pain Coordinator	Doctors Hospital of Laredo	Office 956-523-2738 Cell (956) 771-3446	Rosa.Tamez@uhsinc.com
Angie Avila, RN	Stroke Coordinator	Doctors Hospital of Laredo	Office 956-523-2269 Cell (956) 334-4640	
Letisia Colon, BSN, RN	Trauma Coordinator	Doctors Hospital of Laredo	Office 956-523-2193 Cell (956) 523-9933	letisia.colon@uhsinc.com

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FY26 STROKE COMMITTEE

CHAIRMAN:

CHANTELLE MOLINA
(LMC)

Present: _____ Absent: _____

VICE-CHAIRMAN:

ANGIE AVILA
(DOCTORS)

Present: _____ Absent: _____

MEETING DATE:

SEPTEMBER 24, 2025

LOCATION:

**Laredo Health
Department, 2600
Cedar Ave., Laredo Tx.
78040**

NAME	TITLE	COMPANY	PHONE	EMAIL
Chantel E. Molina, DNP, RN	Stroke Coordinator	Laredo Medical Center	Office 956-796-3218 Cell 361-231-0207	chantel_molina@chs.net
Cristina Paez, BSN, RN	Chest Pain Coordinator	Laredo Medical Center	Office 956-796-3177	cristina_paez@chs.net
Vanessa Serna, BSN, RN	Trauma Coordinator	Laredo Medical Center	Office 956-796-4117	vanessa_serna@chs.net
Vanessa Gonzalez, BSN, RN	ED Clinical Coordinator	Laredo Medical Center	Office 956-796-3912	vanessa_villarreal@chs.net
Corissa Nino, BSN, RN	ED Clinical Coordinator	Laredo Medical Center	Office 956-796-3912	corissa_nino@chs.net
Ernesto Hernandez, MSN, RN	ED Director	Laredo Medical Center	Office 956-796-4171	ernesto_hernandez@chs.net
Juanita Fernandez, BSN, RN	ICU Clinical Coordinator	Laredo Medical Center	Office 956-796-4746	juanita_fernandez@chs.net
Rosie Tamez, BSN, RN	Chest Pain Coordinator	Doctors Hospital of Laredo	Office 956-523-2738 Cell (956) 771-3446	Rosa.Tamez@uhsinc.com
Angie Avila, RN	Stroke Coordinator	Doctors Hospital of Laredo	Office 956-523-2269 Cell (956) 334-4640	Angelica.Salinas@uhsinc.com

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ITEM 26-04 (TAB 3)



**SEVEN FLAGS REGIONAL ADVISORY COUNCIL
FY25 ACCOUNTS STATEMENT REPORT**

FY25 SFRAC BANK PROGRAM FUND ACCOUNTS AND ENDING BALANCE REPORT

Period Ending	EMS County Assistance Fund Closing Balance	EMS RAC Fund Closing Balance	General Fund Closing Balance	System Development Fund Closing Balance	Holding Account Closing Balance (i.e., Senate Bill 8 Program)	Total
8/11/2024 thru 9/10/2024	\$5,922.00	\$25,791.07	\$41,783.42	\$15,367.11	359,026.46	\$447,890.06
9/11/2024 thru 10/10/2025	\$5,922.00	\$805.97	\$44,783.42	\$7,528.37	\$84,026.46	\$143,066.22
10/11/2024 thru 11/10/2024	\$39.00	0.00	\$52,920.73	\$7,275.51	\$11,188.00	\$71,423.24
11/11/2024 thru 12/10/2014	\$39.00	0.00	\$52,920.73	\$7,275.51	\$11,188.00	\$71,423.24
12/11/2024 thru 1/10/2025	\$39.00	0.00	\$52,920.73	\$7,275.51	\$4,000.50	\$64,235.74
1/11/2025 thru 2/10/2025	\$39.00	0.00	\$54,105.83	\$7,275.51	.50	\$61,420.84
2/11/2025 thru 3/10/2025	\$92,417.00	\$181,832.00	\$61,170.34	\$46,021.00	.50	\$381,440.84
3/11/2025 thru 4/10/2025	\$70,441.00	\$181,832.00	\$50,558.26	\$46,021.00	.50	\$348,852.76
4/11/2025 thru 5/10/205	\$31,657.00	\$181,007.00	\$50,558.26	\$36,816.82	.50	\$300,039.58
5/11/2025 thru 6/10/25	\$20,669.00	\$181,007.00	\$49,458.26	\$21,476.42	.50	\$272,611.18
6/11/2025 thru 7/10/2025	\$15,175.00	\$181,007.00	\$47,393.93	\$5,857.21	.50	\$249,433.64
7/11/2025 thru 8/8/2025	0.00	\$175,007.00	\$47393.93	\$2,789.15	.50	\$225,190.58
8/8/2025 thru 9/11/2025	0.00	\$12,000	\$46,412.82	0.00	.50	\$58,413.32



AUGUST-SEPTEMBER 2025

SEVEN FLAGS RAC

TSA - T

EMS COUNTY ASSISTANCE

SEVEN FLAGS RAC

TSA - T



6721 McPherson Road
P O Box 450269
Laredo, TX 78045
(956) 722-8333

MEMBER FDIC

NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

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THE SEVEN FLAGS REGIONAL ADVISORY
COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
1216 SANTA MARIA
LAREDO TX 78040

Date 9/10/25
Primary Account
Enclosures

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1010591594

EMS County Assistance

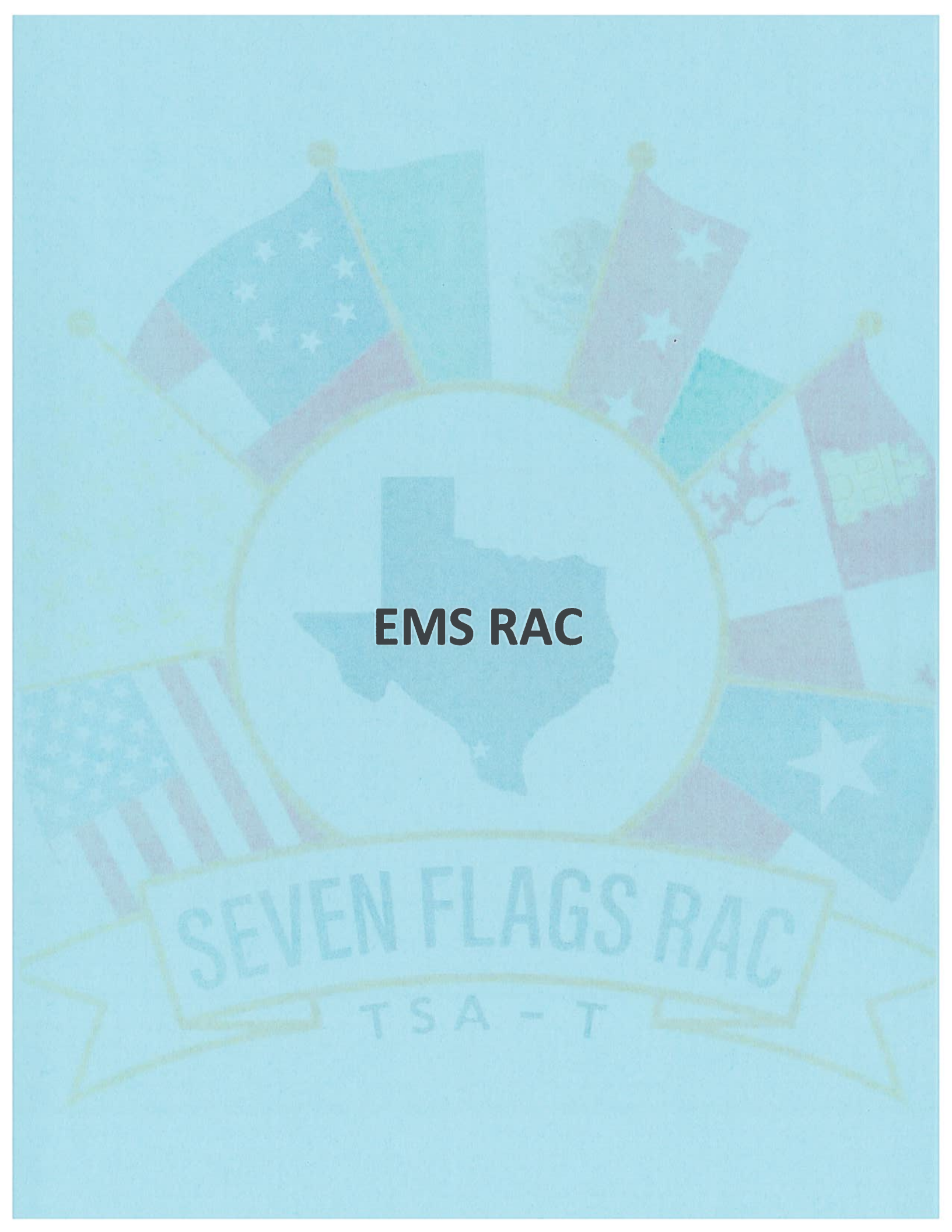
CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	0
Account Number	1010591594	Statement Dates	8/11/25 thru 9/10/25
Previous Balance	.00	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	.00
Checks/Debits	.00	Average Collected	.00
Service Charge	.00		
Interest Paid	.00		
Current Balance	.00		

DAILY BALANCE INFORMATION

Date	Balance
8/11	.00

Main Bank Number: (956) 722-8333 TCB iTalk (24/7): 1-844-842-7211
NetTeller Online Banking: Visit us online at www.tx-communitybank.com
Mobile Banking: Get the TX Community Bank app for your Android or iOS device



EMS RAC

SEVEN FLAGS RAC

TSA - T



6721 McPherson Road
P.O. Box 450269
Laredo, TX 78045
(956) 722-8333

MEMBER FDIC

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THE SEVEN FLAGS REGIONAL ADVISORY
COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO TX 78040

Date 9/10/25
Primary Account
Enclosures

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CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	14
Account Number	1010591495	Statement Dates	8/11/25 thru 9/10/25
Previous Balance	175,007.00	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	58,695.22
14 Checks/Debits	163,007.00	Average Collected	58,695.22
Service Charge	.00		
Interest Paid	.00		
Current Balance	12,000.00		

CHECKS IN SERIAL NUMBER ORDER

Date	Check No	Amount	Date	Check No	Amount
8/21		10,431.25	8/14	1046*	10,431.25
8/18	45*	10,431.25	8/14	1047	10,431.25
8/29	1039*	10,431.25	8/15	1048	10,431.25
8/27	1040	10,431.25	8/15	1049	10,431.25
8/18	1041	10,431.25	8/14	1050	10,431.25
8/25	1042	10,431.25	8/27	1051	6,000.00
8/18	1043	10,431.25	8/22	1052	31,832.00

* Denotes missing check numbers

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance	Date	Balance
8/11	175,007.00	8/18	91,557.00	8/25	38,862.50
8/14	143,713.25	8/21	81,125.75	8/27	22,431.25
8/15	122,850.75	8/22	49,293.75	8/29	12,000.00



6721 McPherson Road
P.O. Box 450269
Laredo, TX 78045
(956) 722-8333

MEMBER FDIC

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Date 9/10/25
Primary Account
Enclosures

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TCB COURTESY CHECKING

1010591495 (Continued)

Main Bank Number: (956) 722-8333 TCB iTalk (24/7): 1-844-842-7211
NetTeller Online Banking: Visit us online at www.tx-communitybank.com
Mobile Banking: Get the TX Community Bank app for your Android or iOS device

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1044
8/7/2025
Pay to the Order of: Imperial County Fire/EMS \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1044 ⑈ 1010591495⑈

DDA REGULAR CHECK Date: 08/21 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1039
8/7/2025
Pay to the Order of: Bronze Starr Ambulance \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1039 ⑈ 1010591495⑈

DDA REGULAR CHECK 1039 Date: 08/29 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1041
8/7/2025
Pay to the Order of: Victorious Care Ambulance \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1041 ⑈ 1010591495⑈

DDA REGULAR CHECK 1041 Date: 08/18 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1043
8/7/2025
Pay to the Order of: Laredo Lifeline \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1043 ⑈ 1010591495⑈

DDA REGULAR CHECK 1043 Date: 08/18 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1047
8/7/2025
Pay to the Order of: Lalites Ambulance Care \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1047 ⑈ 1010591495⑈

DDA REGULAR CHECK 1047 Date: 08/14 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1049
8/8/2025
Pay to the Order of: Skyline EMS \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1049 ⑈ 1010591495⑈

DDA REGULAR CHECK 1049 Date: 08/15 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1045
8/7/2025
Pay to the Order of: Laredo Medical Center \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1045 ⑈ 1010591495⑈

DDA REGULAR CHECK 45 Date: 08/18 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1040
8/7/2025
Pay to the Order of: Wedge County Volunteer Fire/EMS \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1040 ⑈ 1010591495⑈

DDA REGULAR CHECK 1040 Date: 08/27 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1042
8/7/2025
Pay to the Order of: Priority EMS \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1042 ⑈ 1010591495⑈

DDA REGULAR CHECK 1042 Date: 08/25 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1046
8/7/2025
Pay to the Order of: Midpoint Ambulance \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1046 ⑈ 1010591495⑈

DDA REGULAR CHECK 1046 Date: 08/14 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1048
8/7/2025
Pay to the Order of: Pomery Care Ambulance \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1048 ⑈ 1010591495⑈

DDA REGULAR CHECK 1048 Date: 08/15 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1050
8/8/2025
Pay to the Order of: Dignicare Ambulance \$10,431.25
Ten thousand four hundred thirty-one 25/100 Dollars
Texas Community Bank
0721 McPherson Rd., Laredo, Texas 78041
606-723-8333
For: FY 25 E.I. Reallocation
⑆ 114924810⑆ 1050 ⑈ 1010591495⑈

DDA REGULAR CHECK 1050 Date: 08/14 Amount: \$10,431.25

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1051
8/15/2025

Pay to the Order of Health Assess \$ 6,000.00
Six thousand 00/100

3rd Paul Self Assessment (Contract)

101149248101051 1010591495

DDA REGULAR CHECK 1051 Date: 08/27 Amount: \$6,000.00

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
EMS RAC ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1052
8/18/2025

Pay to the Order of South Texas Development Council \$ 31,832.00
Thirty one thousand eight hundred & thirty two

101149248101052 1010591495

DDA REGULAR CHECK 1052 Date: 08/22 Amount: \$31,832.00



8163 Old Yankee Street, Suite B
Dayton, OH 45458
(937) 885-5827
jhart@germane-solutions.com

Date	Invoice #
08/29/2025	HAINV-00446

Bill To

Seven Flags Regional Advisory Council
1216 Santa Maria Street
Laredo, TX 78040

SFRAC: Self Assessment FY2025			Terms
			Net 30
Quantity	Item	Description	Amount
1	Professional Fees	SFRAC Self-Assessment Activities: Hosted two virtual workgroup sessions to continue review and approval of self-assessment scores and SMART goals associated with measures that scored below "3" on August 1, 2025 and August 8, 2025. Completed notes for both meetings. Edits to SMART goals reviewed in August 1, 2025 meeting were completed and reviewed during the August 8th meeting for approval. Edits to SMART goals completed in August 8th meeting with inclusion of planning discussion with Coastal Bend HPP for additional information. Meeting with SFRAC Administrator, Coastal Bend HPP staff conducted virtually on August 11, 2025 with follow up emails confirming plan and language to include in SMART goal for HPP reporting. Finalized SMART goals, crosswalk, and all meeting notes. Completed SMART goals workbook for SFRAC Administrator to use in upload to DSHS. All finalized documents sent to SFRAC Administrator on August 14, 2025. Attended GETAC Board Meeting on August 21, 2025. Began drafting action items and planning for review with SFRAC Administrator in September.	\$6,000.00
			Total: \$6,000.00



GENERAL FUND

SEVEN FLAGS RACE

TSA - T



6721 McPherson Road
P.O. Box 450269
Laredo, TX 78045
(956) 722-8333

MEMBER FDIC

NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
COUNCIL ON TRAUMA, TRUMA SERVICES AREA T
GENERAL FUND ACCOUNT
1216 SANTA MARIA
LAREDO TX 78040

Date 9/10/25
Primary Account
Enclosures

Page 1
1010591396
1

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	1
Account Number	1010591396	Statement Dates	8/11/25 thru 9/10/25
Previous Balance	47,393.93	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	47,109.09
1 Checks/Debits	981.11	Average Collected	47,109.09
Service Charge	.00		
Interest Paid	.00		
Current Balance	46,412.82		

CHECKS IN SERIAL NUMBER ORDER

Date	check No	Amount
9/02	1034	981.11
* Denotes missing check numbers		

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance
8/11	47,393.93	9/02	46,412.82

Main Bank Number: (956) 722-8333 TCB iTalk (24/7): 1-844-842-7211
NetTeller Online Banking: Visit us online at www.tx-communitybank.com
Mobile Banking: Get the TX Community Bank app for your Android or iOS device

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL GENERAL FUND ACCOUNT 1216 SANTA MARIA LAREDO, TX 78040		1034 80-2481/1149
Pay to the Order of	John R. Keiser Nine hundred & eighty one "xx" Dollars	Date: <u>8/26/2025</u> Amount: <u>\$981.11</u> Signature: <i>Selenite R. [unclear]</i>
Texas Community Bank 6799 Highway 90, Laredo, Texas 78041 For: <u>St. Cecilia (Austin)</u>		
MICR Line: ⑆ 1 1 4 9 2 4 8 1 0 ⑆ 1 0 3 4 ⑆ 1 0 1 0 5 9 1 3 9 6 ⑆		

DDA REGULAR CHECK 1034 Date: 09/02 Amount: \$981.11



SYSTEM DEVELOPMENT

SEVEN FLAGS RAC

TSA - T



6721 McPherson Road
P.O. Box 450269
Laredo, TX 78045
(956) 722-8333

MEMBER FDIC

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THE SEVEN FLAGS REGIONAL ADVISORY
COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO TX 78040

Date 9/10/25
Primary Account
Enclosures

Page 1
1010591693
10

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	10
Account Number	1010591693	Statement Dates	8/11/25 thru 9/10/25
Previous Balance	2,789.15	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	935.72
10 Checks/Debits	2,789.15	Average Collected	935.72
Service Charge	.00		
Interest Paid	.00		
Current Balance	.00		

CHECKS IN SERIAL NUMBER ORDER

Date	Check No	Amount	Date	Check No	Amount
8/18	74	278.94	8/18	1073	278.91
8/29	1068*	278.91	9/05	1075*	278.93
8/27	1070*	278.91	8/14	1076	278.91
8/18	1071	278.91	8/14	1077	278.91
8/25	1072	278.91	8/15	1078	278.91

* Denotes missing check numbers

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance	Date	Balance
8/11	2,789.15	8/18	1,115.66	8/29	278.93
8/14	2,231.33	8/25	836.75	9/05	.00
8/15	1,952.42	8/27	557.84		

Main Bank Number: (956) 722-8333 TCB iTalk (24/7): 1-844-842-7211
NetTeller Online Banking: Visit us online at www.tx-communitybank.com
Mobile Banking: Get the TX Community Bank app for your Android or iOS device

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1074
08-2481/1149

6/16/2025

Pay to the Order of: Laredo Medical Center \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101074 ⑈ 1010591693⑈

DDA REGULAR CHECK 74 Date: 08/18 Amount: \$278.94

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1070
08-2481/1149

6/16/2025

Pay to the Order of: Webb County Volunteer Fire/EMS \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101070 ⑈ 1010591693⑈

DDA REGULAR CHECK 1070 Date: 08/27 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1072
08-2481/1149

6/16/2025

Pay to the Order of: Priority EMS \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101072 ⑈ 1010591693⑈

DDA REGULAR CHECK 1072 Date: 08/25 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1075
08-2481/1149

6/16/2025

Pay to the Order of: Doctor's Hospital of Laredo \$ 278.93
Two hundred seventy-eight & 93/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Trauma Silvestre Rodriguez

⑆ 1149248101075 ⑈ 1010591693⑈

DDA REGULAR CHECK 1075 Date: 09/05 Amount: \$278.93

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1077
08-2481/1149

6/16/2025

Pay to the Order of: Medpoint Ambulance Inc \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101077 ⑈ 1010591693⑈

DDA REGULAR CHECK 1077 Date: 08/14 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1068
08-2481/1149

6/16/2025

Pay to the Order of: Branche Starr Ambulance \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101068 ⑈ 1010591693⑈

DDA REGULAR CHECK 1068 Date: 08/29 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1071
08-2481/1149

6/16/2025

Pay to the Order of: Victorias Care Ambulance \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101071 ⑈ 1010591693⑈

DDA REGULAR CHECK 1071 Date: 08/18 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1073
08-2481/1149

6/16/2025

Pay to the Order of: Laredo Lifeline \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101073 ⑈ 1010591693⑈

DDA REGULAR CHECK 1073 Date: 08/18 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1076
08-2481/1149

6/16/2025

Pay to the Order of: Lalites Ambulance Care \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101076 ⑈ 1010591693⑈

DDA REGULAR CHECK 1076 Date: 08/14 Amount: \$278.91

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1078
08-2481/1149

6/16/2025

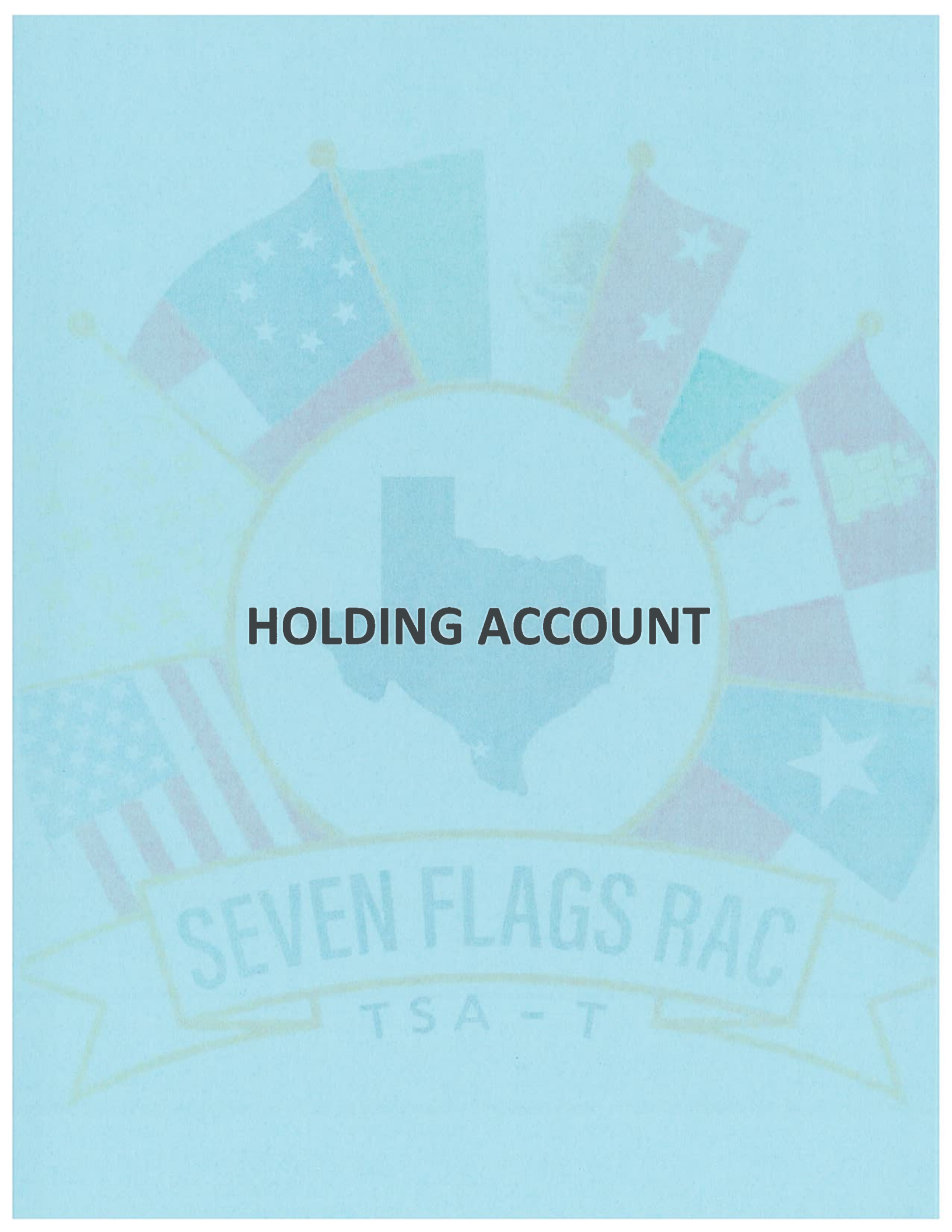
Pay to the Order of: Primrose Ambulance, LLC \$ 278.91
Two hundred seventy-eight & 91/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
956-723-6333

For: Re-distribution Silvestre Rodriguez

⑆ 1149248101078 ⑈ 1010591693⑈

DDA REGULAR CHECK 1078 Date: 08/15 Amount: \$278.91



HOLDING ACCOUNT

SEVEN FLAGS RAC

TSA - T



6721 McPherson Road
P O Box 450269
Laredo, TX 78045
(956) 722-8333

MEMBER FDIC

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[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
HOLDING ACCOUNT
1216 SANTA MARIA
LAREDO TX 78040

Date 9/10/25
Primary Account
Enclosures

Page 1
1010591792

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	0
Account Number	1010591792	Statement Dates	8/11/25 thru 9/10/25
Previous Balance	.50	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	.50
Checks/Debits	.00	Average Collected	.50
Service Charge	.00		
Interest Paid	.00		
Current Balance	.50		

DAILY BALANCE INFORMATION

Date	Balance
8/11	.50

Main Bank Number: (956) 722-8333 TCB iTalk (24/7): 1-844-842-7211
NetTeller Online Banking: Visit us online at www.tx-communitybank.com
Mobile Banking: Get the TX Community Bank app for your Android or iOS device

the 'information' and 'communication' fields. The 'information' field is defined as:

...the study of the nature, structure, and use of information, and the study of the processes of information creation, organisation, storage, retrieval, and communication. (p. 10)

The 'communication' field is defined as:

...the study of the nature, structure, and use of communication, and the study of the processes of communication creation, organisation, storage, retrieval, and communication. (p. 10)

The 'information science' field is defined as:

...the study of the nature, structure, and use of information science, and the study of the processes of information science creation, organisation, storage, retrieval, and communication. (p. 10)

The 'information science' field is defined as:

...the study of the nature, structure, and use of information science, and the study of the processes of information science creation, organisation, storage, retrieval, and communication. (p. 10)

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FY25 OPERATING AND EXPENSE BUDGET (YEAR-END REPORT)

FY25 SFRAC GENERAL FUND MEMBERSHIP REVENUE SUMMARY

TOTAL PROJECTED OPERATING BUDGET

General Fund Projected Membership Revenue for FY25	\$15,900.00	
Actual Membership Funds Collected to Date	\$15,900.00	
Total Membership Dues (+/-)	\$0.00	\$15,705.00

FY25 GRANT PROGRAM FUNDS

EMS County Assistance Grant (Regular)	\$92,417.00
Senate Bill 500 Funding	\$0.00
System Development (i.e., Tobacco)	\$46,021.00
Exceptional Item (E.I.) Legislative Funding (EMS RAC)	\$150,000.00
EMS RAC Grant (Regular)	\$31,832.00
FY24 Fund Raiser (Bowlathon)	\$5,150.97
Total	\$325,420.97

FY25 General Fund (Program Operation) Expenditures

	Projected Cost	Actual Cost (Paid)	Difference
Post Office Annual Fee	\$190.00	\$182.00	\$8.00
Mailing & Shipping Costs	\$100.00	\$30.45	\$69.55
VFIS Insurance	\$1,500.00	\$1,480.00	\$20.00
TETAF Dues	\$900.00	\$1,000.00	-\$100.00
CPA IRS 1099 Filing		\$155.00	-\$155.00
CPA IRS 990 Filing/Income Statement	\$1,000.00	\$1,100.00	-\$100.00
RAC Chair/GETAC Travel (November 2024, Austin, GETAC Travel (March 2025, Austin, Tx.)	\$3,800.00	\$1,911.22	\$1,888.78
GETAC Travel (June 2025 Austin, Tx.)	\$2,000.00	\$1,029.57	\$970.43
GETAC Travel (August 2025 Austin, Tx.)	\$2,000.00	\$584.33	\$1,415.67
TETAF Annual Workshop/Conference	\$2,000.00	\$981.11	\$1,018.89
GoDaddy Web Site Renewal (Debit)	\$0.00		\$0.00
Zoom	\$400.00	\$419.47	-\$19.47
Supplies	\$165.00	\$159.90	\$5.10
Advertising/Publication	\$150.00		\$150.00
	\$1,500.00		\$1,500.00

FY25 EMS County Assistance Grant Allocations

	Projected Allocation Totals	Re-Distributed Funds Added	Adjusted Totals
Bronze Starr Ambulance	\$5,494.00	\$5,494.00	
Laredo Fire Department EMS/Fire	\$5,494.00	\$5,494.00	
Angel Care Ambulance	\$5,494.00	\$5,494.00	
Webb County Volunteer Fire/EMS	\$5,494.00	\$5,494.00	
Victorious Care Ambulance	\$5,494.00	\$5,494.00	
Priority EMS	\$5,494.00	\$5,494.00	
Zapata County Fire/EMS	\$15,175.00	\$15,175.00	
Texas Superior Ambulance	\$5,494.00	\$5,494.00	
Laredo Lifeline	\$5,494.00	\$5,494.00	
Medpoint Ambulance	\$5,494.00	\$5,494.00	
Primary Care Ambulance	\$5,494.00	\$5,494.00	
Vile Ambulance			
Lalitis Ambulance Care	\$5,494.00	\$5,494.00	
Skyline EMS	\$16,808.00	\$16,808.00	
Total	\$92,417.00	\$92,417.00	\$0.00

Accounting Software		\$2,268.00	-\$2,268.00
Subtotal	\$15,705.00	\$11,301.05	\$4,403.95
Total Under/Over Budget:			-\$4,403.95

FY25 General Fund (FY24 Bowlathon Fund Raiser)

	Funds Generated	Fund Utilization	Balance
Bowlathon Proceeds	\$10,305.00	\$0.00	\$10,305.002
Funds Raiser Expense		\$3,041.26	-\$3,041.26
Reimbursements to Joe			
EMS MCI Wristband Purchase		\$2,112.77	-\$2,112.77
Ricardo Jaime Fundraiser Contribution		\$200.00	-\$200.00
Total	\$10,305.00	\$5,354.03	\$4,950.97

FY25 General Fund (Unaccounted Lapsed Restricted DSHS Funds)

Source Account	Total of Funds Suspended	Total Disposition of Suspended Funds	Entity Receiving Disposed Funds/Date
System Development	\$7,275.51	(\$7,275.51)	DSHS/March 24, 2025
EMS County Assistance	\$39.00	(\$39.00)	DSHS/March 24, 2025

FY25 System Development Grant Allocations

	Projected Allocation Totals	Re-Distributed Funds Added	Adjusted Allocation Totals
Bronze Starr Ambulance	\$3,068.06	\$3,068.06	\$278.91
Laredo Fire Department EMS/Fire	\$3,068.06	\$3,060.06	\$278.91
Angel Care Ambulance	\$3,068.06	\$3,068.06	\$0.00
Webb County Volunteer Fire/EMS	\$3,068.06	\$3,068.06	\$278.91
Victorious Care Ambulance	\$3,068.06	\$3,068.06	\$278.91
Priority EMS	\$3,068.06	\$3,068.06	\$278.91
Laredo Lifeline	\$3,068.06	\$3,068.06	\$278.91
Villa Ambulance			
Texas Superior Ambulances	\$3,068.06	\$0.00	
Zapata County Fire/EMS	\$3,068.06	\$3,068.06	\$0.00
Laredo Medical Center	\$3,068.11	\$3,068.11	\$278.94
Doctors Hospital of Laredo	\$3,068.11	\$3,068.11	\$278.93
Lalitas Ambulance Care	\$3,068.06	\$3,068.06	\$278.91
Medpoint Ambulance	\$3,068.06	\$3,068.06	\$278.91
Primary Care Ambulance	\$3,068.06	\$3,060.06	\$278.91
Skyline EMS	\$3,068.06	\$3,068.06	\$0.00

FY25 EMS RAC Grant

	Projected Cost	Actual Cost Paid	Difference
Administrative Fee (1st Qtr.)	\$7,958.00	\$7,958.00	\$0.00
Administrative Fee (2nd Qtr.)	\$7,958.00	\$7,958.00	\$0.00
Administrative Fee (3rd Qtr.)	\$7,958.00	\$7,958.00	\$0.00
Administrative Fee (4th Qtr.)	\$7,958.00	\$7,958.00	\$0.00
Subtotal	\$31,832.00	\$31,832.00	\$0.00

FY25 EMS RAC Grant (Exceptional Item Funds) \$150,000

	Projected Cost	Actual Cost Paid	Fund Balance
Entity Allocations/Project Funding (To Be Determined)	\$125,175.00		
News Paper Publications (HHS Job Posting)	\$825.00	\$825.00	\$0.00
Professional Services Cost	\$24,000.00	\$24,000.00	
Subtotal	\$150,000.00	\$24,825.00	\$137,175.00

Senate Bill 8 Grant Program Funding

	Allocation	Expended Funds	Balance
Education/Scholarships	\$120,275.26	\$125,001.24	\$65,274.26
RAC Administration	\$73,293.09	\$94,541.28	\$10,751.84
Equipment	\$0.00		
Incentives	\$0.00		
Subtotal	\$263,568.35	\$179,542.39	\$84,026.10

Local Planning Grant (LPG)

	Projected Cost	Actual Cost	Difference
To Be Determined	\$0.00	\$0.00	\$0.00



ITEM 26-05 (TAB 4)



Income

Fiscal Year 2026 - September 2025



Income	Estimated	Actual	Difference
Membership Fees	17,337.50	2,250.00	(15,087.50)
Fundraiser	0.00		0.00
EMS County Assistance Grant	92,624.00	92,624.00	0.00
System Development	46,021.00	46,021.00	0.00
EMS RAC / Exceptional Item (E.I.)	150,000.00	150,000.00	0.00
EMS RAC (Administrative)	31,759.00	31,759.00	0.00
			0.00
Total income	337,741.50	322,654.00	(15,087.50)

Contractual Expenses

Fiscal Year 2026 - September 2025)



Expenses	Total Budgeted	Total Remittance	Balance
Contract Between SFRAC & STDC (Program Administration & Management - EMS RAC/Admin)	31,759.00	0.00	31,759.00
Administrative Fee (1st Qtr.)			0.00
Administrative Fee (2nd Qtr.)			0.00
Administrative Fee (3rd Qtr.)			0.00
Administrative Fee (4th Qtr.)			0.00
Contract Between SFRAC & Health Access (Phase II Self-Assessment Program Implementation - EMS RAC/E.I.)	72,000.00	0.00	72,000.00
Professional Service Fee (September 2025)			0.00
Professional Service Fee (October 2025)			0.00
Professional Service Fee (November 2025)			0.00
Professional Service Fee (December 2025)			0.00
Professional Service Fee (January 2026)			0.00
Professional Service Fee (February 2026)			0.00
Professional Service Fee (March 2026)			0.00
Professional Service Fee (April 2026)			0.00
Professional Service Fee (May 2026)			0.00
Professional Service Fee (June 2026)			0.00
Professional Service Fee (July 2026)			0.00
Professional Service Fee (August 2026)			0.00
Total Contractual Expenses	103,759.00	0.00	103,759.00

FY24 Fundraiser Fund Utilization/Expenses (General Fund)

Fiscal Year 2026 - September 2025



Expenses	Funds Generated	Funds Utilized	Balance
Proceeds from FY24 Bowlathon Fundraiser	\$10,305.00	0.00	10,305.00
Fundraiser Expense Reimbursements to Joe Gonzalez and Jorge Delgado		3,041.26	(3,041.26)
EMS MCI Wristband Purchase		2,112.77	(2,112.77)
Ricardo Jaime Fundraiser Contribution		200.00	(200.00)
Wristband Purchased (Potentially)			0.00
Total Contractual Expenses	0.00	5,354.03	4,950.97

Operating Expenses (General Fund)

Fiscal Year 2026 - September 2025



Expenses	Projected Cost	Actual	Difference
Post Office Annual Fee	190.00		190.00
Mailing & Shipping Costs	100.00		100.00
VFIS Insurance	1,500.00		1,500.00
TETAF Dues	1,000.00		1,000.00
CPA IRS 1099 Filing	160.00		160.00
CPA IRS 990 Filing/Income Statement	1,100.00		1,100.00
RAC Chair/GETAC Travel (November 2025, Austin, Tx.)	3,800.00		3,800.00
GETAC Travel (March 2026, Austin, Tx.)	1,500.00		1,500.00
GETAC Travel (June 2026 Austin, Tx.)	1,500.00		1,500.00
GETAC Travel (August 2026 Austin, Tx.)	1,500.00		1,500.00
TETAF Annual Workshop/Conference	0.00		0.00
GoDaddy Web Site Renewal (Debit)	450.00		450.00
Zoom	165.00		165.00
Supplies	150.00		150.00
Advertising/Publication	1,500.00		1,500.00
Bank Fees	100.00		100.00
Accounting Software	2,300.00		2,300.00
			0.00
			0.00
			0.00
Total operating expenses	17,015.00	0.00	17,015.00

System Development Fund Allocations

Fiscal Year 2026 - September 2025



Eligible Entities	Proposed Allocation	Actual Allocation	Difference
Bronze Starr Ambulance	2,556.72		2,556.72
Laredo Fire Department EMS/Fire	2,556.72		2,556.72
Angel Care Ambulance	2,556.72		2,556.72
Webb County Volunteer Fire/EMS	2,556.72		2,556.72
Victorious Care Ambulance	2,556.72		2,556.72
Priority EMS	2,556.72		2,556.72
Laredo Lifeline	2,556.72		2,556.72
Villa Ambulance	2,556.72		2,556.72
Texas Superior Ambulance	2,556.72		2,556.72
Zapata County Fire/EMS	2,556.72		2,556.72
Laredo Medical Center	2,556.74		2,556.74
Doctors Hospital of Laredo	2,556.74		2,556.74
Lalitas Ambulance Care	2,556.72		2,556.72
Medpoint Ambulance	2,556.72		2,556.72
Primary Care Ambulance	2,556.72		2,556.72
Skyline EMS	2,556.72		2,556.72
Digni Care	2,556.72		2,556.72
United Med Ambulance	2,556.72		2,556.72
			0.00
			0.00
Total operating expenses	46,021.00	0.00	46,021.00

EMS County Assistance Allocations

Fiscal Year 2026 - September 2025



Eligible Entities	Proposed Allocation	Actual Allocation	Difference
Bronze Starr Ambulance	4,348.57		4,348.57
Laredo Fire Department EMS/Fire	4,348.57		4,348.57
Angel Care Ambulance	4,348.57		4,348.57
Webb County Volunteer Fire/EMS	4,348.58		4,348.58
Victorious Care Ambulance	4,348.57		4,348.57
Priority EMS	4,348.57		4,348.57
Laredo Lifeline	4,348.58		4,348.58
Villa Ambulance	4,348.57		4,348.57
Texas Superior Ambulance	4,348.57		4,348.57
Zapata County Fire/EMS	15,051.00		15,051.00
Lalitas Ambulance Care	4,348.57		4,348.57
Medpoint Ambulance	4,348.57		4,348.57
Primary Care Ambulance	4,348.57		4,348.57
Skyline EMS	16,693.00		16,693.00
Digni Care	4,348.57		4,348.57
United Med Ambulance	4,348.57		4,348.57
			0.00
			0.00
Total operating expenses	92,624.00	0.00	92,624.00

EMS RAC

Exceptional Item (E.I.) Allocations

Fiscal Year 2026 - September 2025



Eligible Entities	Proposed Allocation	Actual Allocation	Difference
Bronze Starr Ambulance	4,333.33		4,333.33
Laredo Fire Department EMS/Fire	4,333.33		4,333.33
Angel Care Ambulance	4,333.33		4,333.33
Webb County Volunteer Fire/EMS	4,333.33		4,333.33
Victorious Care Ambulance	4,333.33		4,333.33
Priority EMS	4,333.33		4,333.33
Laredo Lifeline	4,333.33		4,333.33
Villa Ambulance	4,333.33		4,333.33
Texas Superior Ambulance	4,333.33		4,333.33
Zapata County Fire/EMS	4,333.33		4,333.33
Lalitas Ambulance Care	4,333.33		4,333.33
Medpoint Ambulance	4,333.33		4,333.33
Primary Care Ambulance	4,333.33		4,333.33
Skyline EMS	4,333.33		4,333.33
Digni Care	4,333.33		4,333.33
United Med Ambulance	4,333.33		4,333.33
Laredo Medical Center	4,333.36		4,333.36
Doctors Hospital of Laredo	4,333.36		4,333.36
Total operating expenses	78,000.00	0.00	78,000.00



ITEM 26-06 (TAB 5)



Program Costs	
	PERSONNEL
	FRINGE BENEFITS
	TRAVEL
	EQUIPMENT
	SUPPLIES
	CONTRACTUAL
	OTHER
	TOTAL COSTS
Administrative Costs	
	PERSONNEL
	FRINGE BENEFITS
	TRAVEL
	EQUIPMENT
	SUPPLIES
	CONTRACTUAL
	OTHER
	INDIRECT
	TOTAL COSTS

[illegible]

John R. Keiser / 956-722-3995

John R. Kosier / 958-722-3995

Program & Administrative Costs	Data Check
31,832.00	Program + Admin Costs = Current FY Expenditures. Good job!

4 of 24
9/19/2025 9:54 PM

[illegible]

John R. Keiser / 958-722-3995

John R. Keiser / 956-722-3995

the 1990s, the number of people in the world who are undernourished has increased from 600 million to 800 million (FAO 2001). The number of people who are obese has increased from 100 million in 1975 to 300 million in 2000 (WHO 2001).

Obesity is a complex condition, with many causes. It is a result of an imbalance between energy intake and energy expenditure. The energy intake is determined by the amount of food and drink consumed, and the energy expenditure is determined by the amount of physical activity. The balance between these two factors is determined by a number of factors, including genetics, environment, and lifestyle. The most common cause of obesity is a combination of a high-calorie diet and a sedentary lifestyle. Other causes include hormonal imbalances, certain medications, and medical conditions.

Obesity is a major public health problem, as it is a risk factor for a number of chronic diseases, including heart disease, diabetes, and certain types of cancer. It is also a leading cause of disability and premature death. The World Health Organization (WHO) estimates that obesity is responsible for 2.8 million deaths each year. In the United States, obesity is the leading cause of death for children and adolescents. In the United Kingdom, obesity is the leading cause of death for children and adolescents.

Obesity is a complex condition, and it is important to understand the causes in order to develop effective treatments. The most common cause of obesity is a combination of a high-calorie diet and a sedentary lifestyle. Other causes include hormonal imbalances, certain medications, and medical conditions. The most effective treatment for obesity is a combination of diet and exercise. In some cases, medication or surgery may be necessary.

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Program & Admin Costs	Data Check
48,821.00	Program + Admin Costs = Current FY Expenditures. Good job!

[illegible]

SUPPORT DOCUMENT revised 12/12/24

EL EXPENDITURES

2025

Prior FY Year EI Carryforward	\$	-
EI Allocation Amount	\$	150,000.00
Total EI Expenditures	\$	150,000.00
Less: Unexpended Prior FY Carryforward (if any)	\$	-
Total Unexpended Funds (subject to carryover)	\$	-

Current FY Activities

[illegible]

In Support of Reimbursement Requests for	In Support of Reimbursement Requests for
RAC NAME	RAC NAME
Seven Flags Regional Advisory Council	Seven Flags Regional Advisory Council

Total Funds Available for Current Year	Program Costs	Administrative Costs	Total of Program Administrative
\$ 150,000.00	\$ 125,000.00	\$ 24,000.00	\$

[illegible]

DISTRIBUTION REPORT EMS/COUNTY

Date Completed:	9/16/2025	Person Completing Form:	John R. Keiser
Grantee Name:	Seven Flags Regional Advisory Council		
Grantee Address:	1216 Santa Maria		
	Laredo, Texas 78040		
Phone Number:	956-722-3995	Contract No. (Number is on your Contract):	HHS001336600020
Contract FY:	2025	Contract Term:	9/1/2024 to 8-31-2025

Prior FY Year EMS/County Carryforward	\$	-	Prior Year Carryforward has been Expended. Balance is Now \$0.00.
Current FY EMS/County Allocation Amount			
Current FY EMS/County Expenditures	\$	92,417.00	
Less: Unexpended Prior FY Carryforward (if any)	\$	-	
Total Unexpended Funds (Subject to Carryforward)	\$	(92,417.00)	

EMS PROVIDER RECEIVING FUNDS	COUNTY	AMOUNT TO EMS PROVIDER (AMOUNT MUST BE A WHOLE NUMBER)
Bronze Starr Ambulance	Webb	\$5,494.00
Laredo Fire Department EMS/Fire	Webb	\$5,494.00
Angel Care Ambulance	Webb	\$5,494.00
Webb County Volunteer Fire/EMS	Webb	\$5,494.00
Victorious Care Ambulance	Webb	\$5,494.00
Priority EMS	Webb	\$5,494.00
Zapata County Fire/EMS	Zapata	\$15,175.00
Texas Superior Ambulance	Webb	\$5,494.00
Laredo Lifeline	Webb	\$5,494.00
Medpoint Ambulance	Webb	\$5,494.00
Primary Care Ambulance	Webb	\$5,494.00
Lalitas Ambulance Care	Webb	\$5,494.00
Skyline EMS	Webb	\$16,808.00
		\$0.00
		\$0.00
		\$0.00
		\$0.00
PAGE 1 TOTAL		\$92,417.00
PAGE 2 TOTAL		\$0.00
PAGE 3 TOTAL		\$0.00
PAGE 4 TOTAL		\$0.00
Carryforwad TOTAL		\$0.00
GRAND TOTAL (ALL PAGES)		\$92,417.00



ITEM 26-07 (TAB 6)



Regional Advisory Council
(RAC)
Annual Report

*An Annual Report is to be submitted to DSHS, Office of EMS/Trauma Systems no later than **October 15, 2025**. The annual report will cover the past fiscal year (September 1, 2024 thru August 31, 2025), as stipulated in the RAC Systems Development portion of your FY25 Contract. Additional information may also be entered or submitted as an attachment to this report.*

RAC	Seven Flags Regional Advisory Council
Report Period	FROM: September 1, 2024 TO: August 31, 2025

1. On Attachment A., provide current information for RAC Officers and Executive Committee/Board as of September 1st.
2. Needs Assessments *(Provide a narrative paragraph describing how needs were identified. Give details outlining the decision-making strategy the RAC used to meet identified needs and identify patterns of regional resource distribution. For example, what kind of equipment was allocated to whom, and for what purpose? What were the number topics and attendees of education/training events? How were they evaluated? Using a table like the one shown below may assist in this process.)*

At the beginning of each fiscal year, between September and November, members are asked to submit individual entity needs assessments on a designated form, along with other required membership documents. Items listed on needs assessments by local EMS/hospital entities in the region are usually acquired with funds received by the RAC through System Development and EMS County Assistance funds.

3. Administrative/Operational & Clinical:
 - a. How has the RAC identified all healthcare organizations in the region that might be involved in trauma, injury prevention, emergency healthcare, rehabilitation, and disaster management? What efforts did the RAC make to **maximize inclusion** of its constituents into the RAC to continue to develop an integrated trauma system?

The SFRAC readily responds to requests from entities on becoming a member of the RAC from EMS entities in the region. Information is provided to them regarding membership. During this period, there were two EMS entities who joined the SFRAC as participating members (i.e., Primary Care and Digni Care).

- b. Summarize the need for and outcomes of specially called RAC meetings.

During this period there were no special meeting called by the SFRAC .

Regional Advisory Council
(RAC)
Annual Report

- c. Report any projected realignments of counties in trauma service area.

No plans to realign within this region.

- d. Describe the RAC's role with facilities within the trauma service area prior to or during trauma center designations/re-designations that occurred within past twelve months. You may also describe the RAC's role with facilities outside the trauma service area, if applicable.

The role of the SFRAC is limited to the issuance of member status letters for the purpose of designation or re-designation confirming participation in the RAC. During the FY25 program year, the SFRAC issued three (3) letters for re-designation to local hospital, namely, one for Doctors Hospital of Laredo for Maternal re-designation. And two (2) for Laredo Medical Center for Trauma and Stroke.

- e. Describe how the RAC administratively and operationally contributed to and participated in Injury Prevention initiatives within past twelve months. *(Please provide a brief summary of all injury prevention activities describing the RAC's level of involvement.)*

During the FY2025 program cycle Doctors Hospital and Laredo Medical Center conducted several courses for Stop the Bleed.

- f. Describe the most significant findings of the RAC's SQI/Performance Improvement Committee within past twelve months. **What changed as a result of that/those findings?**

No SQI/Performance Improvements to report. The SFRAC does not have a SQI/Performance Improvement Committee formed yet but will create one during the FY26 program cycle as part of the RAC Self-Assessment process and improvement goals. SFRAC committees are limited to the following: Neonatal/NICU, Maternal, EMS/Prehospital, Trauma/Injury Prevention, Stroke, and Cardiac/STEMI.

- g. To what degree were physicians in the trauma service area involved in the resolution of adverse patient care findings identified by the RAC's SQI/Performance Improvement Committee.

The SFRAC does not have a SQI/Performance Improvement Committee.

Regional Advisory Council
(RAC)
Annual Report

- h. Describe activities the RAC was involved in that assisted or encouraged EMS and FRO participation in the RAC within past fiscal year (e.g. teleconferencing, video/conference calls, etc.).

Meetings now are customarily held in person, however, the SFRAC has retained its subscription to Zoom in the event that an EMS, physicians, or vendors are not able to attend meetings in person, a virtual platform (i.e., Zoom) can be made available.

- i. Identify problems or areas of concern identified in past twelve months adversely impacting RAC operations.

Lack of involvement among the RAC members. Lack of EMS entities consistently reporting runs on the registry.

4. Is the information identified on Texas Secretary of State/Comptroller of Public Accounts (<https://mycpa.cpa.state.tx.us/coa/search.do>) website current? If not, what actions have been taken to ensure Certification of Franchise Tax Account Status (Registered Agent/Office) is current with the Texas Secretary of State/Comptroller of Public Accounts?

Yes.

5. Summarize any issues/concerns that occurred in past twelve months that required technical assistance from the Office of EMS/Trauma System Coordination Group.

Technical assistance was sought with DSHS to interdict in advising EMS to participate in the SFRAC in addition to improving on registry uploading of EMS runs.

6. What method will the RAC utilize to ensure member organizations receive a copy of this Annual Report?

The report is presented to the Board of Directors as an action item for their review and approval.

RAC Chair

Date Signed

Regional Advisory Council
(RAC)
Annual Report

Complete and include with the Annual Report the following:

Attachment A – Officers/Board Members

Attachment B – Annual Bylaws Affidavit

Attachment C – Annual Regional Trauma System Plan Affidavit

Annual Participation Report

Attachment D – Designated Hospitals

Attachment E – Hospitals Seeking Designation

Attachment F – EMS Providers

Attachment G - First Responder Organizations

**Regional Advisory Council
(RAC)
Annual Report**

**ATTACHMENT A
FY26 DIRECTORS / OFFICERS (EXECUTIVE) BOARD
MEMBERS CONTACT INFORMATION AND TERM PERIODS**

Name	Office/Board Position	Term	Affiliation	Telephone	Email
Armando Parra	Director	N/A	Primary Ambulance	956-462-5390	Primaryambulance@yahoo.com
Letisia Colon	Director	N/A	Doctors Hospital of Laredo	956-523-2193	letisia.colon@uhsinc.com
Hector M. Medina, Jr.	Director	N/A	BronzeStar Ambulance Service	956-712-3667	bronzestaramb@yahoo.com
Jorge Delgado	Chairman (Board Officer)	2-yr. 9/1/24 to 8/31/26	Priority EMS	956-251-5318	admin@priorityemstx.com
Reynaldo Veliz	Incoming Secretary (Board Officer)	2-yr. 9/1/2025 to 8/31/2027	Angel Care Ambulance	956-725-7484	desvet297@yahoo.com
Adrian Esparza	Incoming Vice-Chairman (Board Officer)	2-Yr. 9/1/2025 to 8/31/2027	City of Laredo Fire EMS	956-718-6000	aresparza@ci.laredo.tx.us
Jose "Joe" Gonzalez	Treasurer	2-yr. 9/1/2024 to 8/31/2026	Laredo Medical Center	956-796-2309	Jose_gonzalez@chs.net
Lorenzo A. Ochoa	Director	N/A	Villa Ambulance Service	956-568-2916	Villaambulance@gmail.com
Ricardo Rangel	Director	N/A	Webb County Volunteer Fire/EMS	956-523-5700	rirangel@webbcountytexas.gov
Chief Daniel Arriaga	Director	N/A	Zapata County Volunteer Fire/EMS	956-765--9942	Firepolice114@gmail.com
Victor Villarreal	Director	N/A	Victorious Care Ambulance Service	956-568-1178	Victorvillarreal8784@yahoo.com
Kevin L. Harris	Director	N/A	Skyline EMS	956-682-7222	Kharris286@gmail.com
Mike Martinez	Director	N/A	Capital Care EMS	956-712-8911	capitalcareems@ymail.com
Gilbert Guardiola	Director	N/A	Texas Superior Ambulance	956-568-3380	txsuperiorambulance@outlook.com
Peter Gonzalez	Director	N/A	Laredo Lifeline	956-602-0387	lifelinepeter@yahoo.com
Juan Medellin	Director	N/A	Medpoint Ambulance, Inc.	956-728-7707	medpointambulance@yahoo.com
Ismael Flores	Director	N/A	Lalitas Ambulance Care, LLC.	956-516-4499	if.lalitasamb@outlook.com

OFFICERS / EXECUTIVE BOARD MEMBERS

[illegible]

Regional Advisory Council
(RAC)
Annual Report

ATTACHMENT B
ANNUAL BYLAWS AFFIDAVIT

The RAC shall document an annual review of its bylaws. (§ Rule 157.123: Essential Criteria Defined. A.12)

RAC NAME: Seven Flags Regional Advisory Council has completed an annual review and/or revision of the RAC's Bylaws with a documented date of and ratified by member organizations on August 30, 2025.

Is a current copy of the RAC's bylaws available for review on the RAC's web site?

☒ YES ☐ NO

If NO, is a copy is attached to this report?

☐ YES ☐ NO

A page summarizing revisions/additions made to the bylaws this contract reporting year is attached to this report.

☒ YES ☐ NO

RAC Chair

Date Signed

Regional Advisory Council
(RAC)
Annual Report

ATTACHMENT C
ANNUAL REGIONAL TRAUMA SYSTEM PLAN AFFIDAVIT

The RAC shall document an annual review of regional EMS/trauma system plan. (§ Rule 157.123: Essential Criteria Defined. A.12)

RAC NAME: Seven Flags Regional Advisory Council has completed an annual review and/or revision of the RAC's regional trauma system plan with a documented date of and ratified by approval from member organizations on October 26, 2021.

Each essential component of the Plan has a revision date of:

COMPONENT	DATE
Access to the System	August 30, 2021
Communication	August 30, 2021
Medical Oversight	August 30, 2021
Pre-hospital Triage Criteria	August 30, 2021
Diversion Policies	August 30, 2021
Bypass Protocols	August 30, 2021
Regional Medical Control	August 30, 2021
Facility Triage Criteria	August 30, 2021
Inter-hospital Transfers	August 30, 2021
Designation of Trauma Facilities, Planning for	August 30, 2021
Performance Improvement	August 30, 2021
Regional Trauma Treatment Protocols	August 30, 2021
Regional Helicopter Activation Protocols	August 30, 2021
Injury Prevention	August 30, 2021
Entire Plan	August 30, 2021

Is a current copy of the RAC's regional trauma system plan available for review on the RAC's web site?

☒ YES ☐ NO

If NO, has one has been attached with this report?

☐ YES ☐ NO

A page summarizing revisions/additions made to the regional trauma system plan this contract reporting year is attached to this report.

☒ YES ☒ NO

RAC Chair

Date Signed

ATTACHMENT D

ANNUAL PARTICIPATION REPORT

[illegible]

Date Signed _____

ATTACHMENT E

ANNUAL PARTICIPATION REPORT

[illegible]

Page 10 of 14

Regional Advisory Council
(RAC)
Annual Report

ATTACHMENT F
ANNUAL PARTICIPATION REPORT

EMS PROVIDERS

Angel Care Ambulance Service
BronzeStar Ambulance Service
City of Laredo Fire/EMS
Priority EMS
Skyline EMS
Webb County Volunteer Fire/EMS
Zapata County Fire/EMS
Victorious Care Ambulance Service
Laredo Lifeline
Lalitas Ambulance Care
United Med Care Ambulance
Texas Superior Ambulance
Medpoint Ambulance
Villa Ambulance Service
Primary Ambulance
Digni Care

RAC Chair

Date Signed

ATTACHMENT G

ANNUAL PARTICIPATION REPORT

[illegible]

Date Signed _____

Regional Advisory Council
(RAC)
Annual Report

ATTACHMENT H
ANNUAL PARTICIPATION REPORT

Stakeholders that would include at a minimum participation on regional/local committees for the development/maturation of the regional systems.

Angelica Perez	NPM	LMC
Dr. Satbir Chhina	NMD	LMC
Patricia Diaz	NICU Director	LMC
Lisa Y. Gonzalez	NICU Program Manager	DHL
Lilliana Limas	Neonatal Director	DHL
Dr. Roberto Villegas	Neonatal Medical Director	DHL
Stacey Lopez	Maternal Program Manager	Doctors Hospital of Laredo
Guadalupe P. Cisneros	Director	Doctors Hospital of Laredo
Dr. David Benavides	Maternal Medical Director	Doctors Hospital of Laredo
Maria Santillan	Maternal Program Manager	Laredo Medical Center
Leticia Murillo	Clinical Coordinator	Laredo Medical Center
Maria Uribe	Director Women's Services	Laredo Medical Center
Dr. George Trivette	Maternal Medical Director	Laredo Medical Center
Vanessa Serna	Trauma Coordinator	Laredo Medical Center
Alma Hernandez	Trauma Registrar	Laredo Medical Center
Jose Gonzalez	Trauma Registrar	Laredo Medical Center
Letisia Colon	Trauma Coordinator	Doctors Hospital
Cristina Paez, BSN, RN	Chest Pain Coordinator	Laredo Medical Center
Chantel E. Molina, DNP, RN	Stroke Coordinator	Laredo Medical Center
Vanessa Serna, BSN, RN	Trauma Coordinator	Laredo Medical Center
Vanessa Gonzalez, BSN, RN	ED Clinical Coordinator	Laredo Medical Center
Corissa Nino, BSN, RN	ED Clinical Coordinator	Laredo Medical Center
Ernesto Hernandez, MSN, RN	ED Director	Laredo Medical Center

Regional Advisory Council
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Juanita Fernandez, BSN, RN	ICU Clinical Coordinator	Laredo Medical Center
Rosie Tamez, BSN, RN	Chest Pain Coordinator	Doctors Hospital of Laredo
Angie Avila, RN	Stroke Coordinator	Doctors Hospital of Laredo
Letisia Colon, BSN, RN	Trauma Coordinator	Doctors Hospital of Laredo
Chantel E. Molina, DNP, RN	Stroke Coordinator	Laredo Medical Center
Cristina Paez, BSN, RN	Chest Pain Coordinator	Laredo Medical Center
Vanessa Serna, BSN, RN	Trauma Coordinator	Laredo Medical Center
Vanessa Gonzalez, BSN, RN	ED Clinical Coordinator	Laredo Medical Center
Corissa Nino, BSN, RN	ED Clinical Coordinator	Laredo Medical Center
Ernesto Hernandez, MSN, RN	ED Director	Laredo Medical Center
Juanita Fernandez, BSN, RN	ICU Clinical Coordinator	Laredo Medical Center
Rosie Tamez, BSN, RN	Chest Pain Coordinator	Doctors Hospital of Laredo
Angie Avila, RN	Stroke Coordinator	Doctors Hospital of Laredo
Letisia Colon, BSN, RN	Trauma Coordinator	Doctors Hospital of Laredo
Rosa Rodriguez, RN	ED Manager	Doctors Hospital of Laredo
Peter Gonzalez	Laredo Lifeline EMS	

RAC Chair

Date Signed



ITEM 26-08 (TAB 7)





**Seven Flags Regional Advisory Council
Trauma Service Area “T”**

BYLAWS

Amended and Board Approved Effective:

**SEVEN FLAGS REGIONAL ADVISORY COUNCIL
ON TRAUMA, TRAUMA SERVICE AREA T, INC.**

ARTICLE I

AUTHORITY

- 1.01. This Board shall be named the Seven Flags Regional Advisory Council on Trauma. The Board shall be created by the Seven Flags Regional Advisory Council on Trauma, Trauma Area T, Inc., to act in a governance capacity. Formation and governance of this Board shall be in accordance with and pursuant to provisions stipulated within the Tobacco Endowment Fund, established by Texas Government Code 403.106; Health and Safety Code 780.003; and funds appropriated during the 83rd Legislative Session.

ARTICLE II

MISSION, DESIGNATED JURISDICITON AND PURPOSE

Mission

- 2.01. The Seven Flags Regional Advisory Council (SFRAC) is an organization of local citizens representing health care entities within a specified Trauma Service Area (TSA). The SFRAC is an organization chartered by the Texas Department of State Health Services, Division of Regulatory Services, Office of EMS/Trauma Systems Coordination; to develop, implement, improve monitor and report on regional emergency services and trauma system networks for TSA "T". The Seven Flags Regional Advisory Council shall encourage and support a comprehensive continuum of quality health care to be provided within the Trauma Service Area "T", without regard to race, color, creed, gender, national origin, or ability to pay.

Designated Jurisdiction

- 2.03. The following counties have been designated by the State of Texas or approved upon petition to the Seven Flags Regional Advisory Council with subsequent approval by the State of Texas to be included in TSA "T": Jim Hogg, Webb, and Zapata.

Purpose

- 2.04. This corporation is organized exclusively for charitable and educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provision hereafter in effect ("The Code"). More specifically, the corporation is organized and shall be operated exclusively to carry out one or more of the following purposes:
- (a) Encourage the development of a comprehensive trauma care system based on accepted standards of care,

- (b) Solicit participation from all health care entities located within its designated trauma service area,
- (c) Encourage trauma service area unity in providing trauma care services, promote improvement of all medical facilities, EMS Services, First Responder Organizations, and Educational Institutions that provide EMS Training, and
- (d) Cooperate with all entities, agencies, and organizations in the establishment of a proficient and effective system of care for injured patients.

ARTICLE III

MEMBERSHIP

Membership Composition and Qualifications/Roles

- 3.01. Membership qualifications require that the member entity conduct and possess licensure to provide service within the Trauma Service Area (TSA) “T” and be:
- (a) Hospital: An individual(s) designated by a hospital located in TSA T. Hospital members shall not be eligible to receive EMS County Assistance Funds.
 - (b) EMS Service Provider: An individual(s) designated by an EMS land or air Service provider located in TSA T.
 - (c) First Responder Organization: An individual(s) designated by a First Responder Organization Service located in TSA T.
 - (d) Education: An individual(s) designated by an Education Institution involved in trauma service training located in TSA T. Educational entity members shall not be eligible for RAC related funding with the exception of Local Planning Grant (LPG) Funds as appropriated by DSHS either through the RACs as an allocation to the region or directly through competitive grants let by DSHS.
 - (e) Member At-Large: At-Large Members shall:
 - (i) Participate in listening and communicating issues, needs, and interests among Directors of the Board in order to identify potential problems and opportunities, to work effectively toward common goals, and develop objectives and action plans for selected projects.
 - (ii) Provide the Board of Directors with information based on experience, expertise, or special insight as a subject matter expert, if level of knowledge is suitable and applicable to the needs of the Board as deemed appropriate by a majority of the Board. A member At-Large may be exempt from paying membership dues. Additionally, a Member At-Large is not eligible to receive any program funding. Members at Large shall not be counted in constituting a quorum and shall not have voting power.
 - (e) Ex-Officio Member: An ex-officio Board member is a member who does not have membership with an organization but is able to serve on the board. This member serving as ex-officio is able to do so because of another position the person holds, such as a state employee or representative. Unlike other board members, the ex-officio board member has the

- privilege of partaking in some board activities, but this is not required. The ex-officio member shall not be counted in constituting a quorum and shall not have voting power. The ex-officio member may contribute to the Board's business by participating in item discussion and committee activities. Lastly, Ex-Officio members are not eligible to receive any program funding.
- (f) Subject Matter Expert: The subject matter expert may provide expertise in evaluating system(s) operations and processes. Identifying areas where technical and strategic solutions would improve performance outcomes, and contributing specialized knowledge. A Subject Matter Expert shall be exempt from paying membership dues. Additionally, a Member At-Large is not eligible to receive any program funding. Members at Large shall not be counted in constituting a quorum and shall not have voting power.

Special Qualifications for Hospitals

- 3.02. Membership status for new hospitals shall be provisional for six (6) months.
- 3.03. Continued membership status for hospitals will be dependent on a commitment to trauma care as demonstrated by trauma facility designation or involvement in the designation process as prescribed in Texas Administrative Code, Title 25, Chapter 157, Rule §157.125 Requirements for Trauma Facility Designation.

Provisional Membership Status for New Members

- 3.04. If a new entity wishes to become a member of SFRAC, the applicant must submit an application with the SFRAC within ten (10) days of their intent in applying for membership or within the time necessary to be included on the agenda for the next most recent Board meeting during which membership will be considered. The Secretary or Administrator shall present the application for membership to the Board of Directors, which shall approve or disapprove such application. After the Board's approval of membership status, prorated membership dues (as applicable) shall be submitted to the SFRAC within 30 days of Board approval.
- 3.05. The Secretary or Administrator shall then notify the applicant of the action of the Board of Directors. If membership is granted to the entity, then the said entity shall remain under with-a provisional status until such time that the entity has served as a Member in Good Standing for an entire fiscal year (September 1st through August 31st) or has served as a Member in Good Standing for a cumulative period of twelve consecutive months, whichever comes first. ~~the beginning of the next fiscal year and shall become eligible for funding after one fiscal year of participating as a SFRAC member in good standing.~~ Recognition of an entity will not take effect until their application is on file, dues paid, and application for membership is approved by the Board of Directors.

Dues

- 3.06. Membership dues for hospitals is \$1,950.00 (i.e., \$1,500 / membership fee + \$450 / hospital ½ share of TETAF annual fee); EMS/HHA Service(s) dues is \$750.00; First Responder Organizations dues is \$750.00; and educational institutions are exempt from membership dues. Dues will be required to be paid in full upon a new fiscal year for both provisional and current members. Dues are to be made payable to Seven Flags RAC by entity check or money order. No cash or personal checks will be accepted. All dues paid to SFRAC are non-refundable. Dues may be changed for any given projected fiscal year. Any change in dues should be for one fiscal year at a time and would require approval by the Board of Directors through a 2/3 vote of the members. Change in dues should be implemented at the beginning of each fiscal year which runs September 1st through August 31st.

Prorated Dues for New Members

- 3.07. Prorated dues for new member entities will be determined by the number of months left within the current fiscal year. Prorated dues will not cover subsequent fiscal years.

Participating Member in "Good Standing"

- 3.08. A member in "Good Standing" is defined as a member that meets all Active Participation (i.e., meeting attendance) and Funding Requirements (i.e., payment of membership dues) set forth within these By-Laws.

Membership Renewal Application

- 3.09. A membership application is required to be submitted to the SFRAC office at the start of each fiscal year. All existing members must submit their application and dues at the beginning of every fiscal year with their primary and three alternate representatives listed. Recognition of a member entity will not take effect until their application is on file and dues are paid with the SFRAC office.
- 3.10. An existing member in "Good Standing" that does not renew their membership four (4) months after the fiscal year has begun (i.e., January) will result in the member's "Good Standing" status to be revoked and deemed as a member "Not in Good Standing", for the remainder of the fiscal year, ~~and thereby, must wait until the beginning of the following fiscal year to renew their membership. (Note: A member with a "Not in Good Standing" status may be subject to~~ losing their privilege in receiving program grant funds during the existing fiscal year. Under this rule, the SFRAC Board of Directors has the ultimate authority to approve any exceptions and/or allowances.

Late Payment Fee for Membership Renewal

- 3.11. Payment of membership dues shall be made no later than October 31st of each new fiscal year. After the October 31st due date, a late fee of \$25 will be added to membership dues

for every month that the membership dues are late up to four (4) months after the fiscal year for all existing members.

Resignation

- 3.12. A member entity wishing to resign may do so by submitting in writing to the SFRAC Secretary on official letterhead that the entity no longer wishes to participate in the SFRAC and all its committees. A member entity resigning will remain in “Good Standing” if the aforementioned is submitted. Dues paid to SFRAC remain non-refundable in any type of resignation.

Reapplication

- 3.13. A member entity who resigns in “Good Standing” may reapply for membership. The Secretary shall present all applications for membership to the Board of Directors, which shall at its next regular meeting approve or disapprove such application. The Secretary shall then notify the applicant of the action of the Board of Directors.

Member “Not in Good Standing”

- 3.14. A Member entity shall be deemed to be “Not in Good Standing” if a Member entity misses fifty percent (50%) of RAC Self-Assessment meetings during a given fiscal year or within a consecutive twelve month (12) period; misses two (2) consecutive scheduled Board meetings; and/or if any of the Active Participation requirements (i.e., submittal of membership documents, application and payment of dues) are not met. Members “Not in Good Standing” as a result of failing to adhere to meeting participation criteria for both Board of Directors and RAC Self-Assessment meetings, **will not be considered eligible for fund allocations during the proceeding (i.e., following) fiscal year.**
- 3.15. A member entity who is discontinued from receiving funding for disciplinary action levied against a participating hospital, EMS Service, First Responder Organization by the Texas Department of State Health Services may re-apply for Membership. The Secretary shall present all applications for membership to the Board of Directors. The Secretary shall then notify the applicant of the action of the Board of Directors.

Removal of Member

- 3.16. A member of the SFRAC may be removed by a majority vote of the Board of Directors, at any regular or special meetings for participation and compliance violations.

Active Participation

- 3.17. Active Participation as a member within the SFRAC is defined as meeting all compliance requirements listed below under Section 3.19, (a) – (h).

SFRAC Events

- 3.18. SFRAC events shall be coordinated by any of the SFRAC Permanent Committees of the organization or by the Board itself. A minimum of one event attended by the member entity is required. Each participating entity must sign in during the event to be accounted as having participated.

Types of Events

- (a) Trauma Healthcare Related Events**
- (b) Injury Prevention Related Events**
- (c) Stroke Related Events**
- (d) Cardiac/STEMI Related Events**
- (e) Maternal Events**
- (f) Neonatal/NICU Related Events**
- (g) Other events as assigned or formed by the board (e.g., Fund Raisers)**

Compliance Requirements for Participating Members

- 3.19. Each Hospital, EMS Service, and First Responder Organization which has been designated membership must meet all the following categorical participation requirements with the SFRAC in order to become eligible for state grant funding. Hence, “Participating” as a member is defined as having met with all the requirements listed in this section, 3.19(a) through 3.19(h).
- (a) **State Trauma Registry:** All participating hospitals and EMS entities must upload to the State Trauma Registry via electronic medium as required by Texas Administrative Code, Title 25, Chapter 103, Injury Prevention and Control, Rule §103.13, “Who Shall Report,” and Rule §103.19, “Electronic Reporting”. Reporting must be done in accordance with registry submission guidelines. Compliance will be determined after verification is obtained through the State Trauma Registry Office.
 - (b) **Licensure Compliance:** All participating hospitals must be licensed general hospital and designated trauma facility or considered in “Active pursuit” of designation by the Texas Department of State Health Services. Verification of licensure compliance will be obtained through the Texas Department of State Health Services. Disciplinary Action levied against a participating hospital by the Texas Department of State Health Services is considered prima facie evidence for the Seven Flags RAC to discontinue funding for the rest of the current fiscal year (Reapplication for membership will be required at the end of the current fiscal year for reconsideration for the following year). This is not limited to letters of reprimand, administrative penalties, probation and/or fines sanctioned by the Texas Department of State Health Services for not maintaining compliance or violation of licensure statutes/rules.
 - (c) **Licensure Compliance:** All participating First Responder Agencies and EMS Services must be licensed EMS Providers by the Texas Department of State Health Services. Verification of licensure compliance will be obtained through the Texas Department of State Health Services. Disciplinary Action levied against a participating EMS Service by the Texas Department of State Health Services is considered prima facie evidence for the Seven Flags RAC to discontinue funding for the rest of the current fiscal year

(Reapplication for membership will be required at the end of the current fiscal year for reconsideration for the following year). This is not limited to letters of reprimand, administrative penalties, probation and/or fines sanctioned by the Texas Department of State Health Services for not maintaining licensure compliance or violation of licensure statutes/rules.

- (d) **Licensure Compliance:** All participating hospitals must be registered with the Texas Department of State Health Services. Verification of registration compliance will be obtained through the Texas Department of State Health Services. Disciplinary Action levied against a participating hospital by the Texas Department of State Health Services is considered prima facie evidence for the Seven Flags RAC to discontinue funding for the rest of the current fiscal year (Reapplication for membership will be required at the end of the current fiscal year for reconsideration for the following year). This is not limited to letters of reprimand, administrative penalties, probation and/or fines sanctioned by the Texas Department of State Health Services for not maintaining licensure compliance or violation of licensure statutes/rules.
- (e) **Submission of a needs assessment:** All participating hospitals and EMS entities must submit to the RAC Administrator a needs assessment at the beginning of each fiscal year in the form provided by the SFRAC.
- (f) **Affidavit Acknowledging Utilization of RAC Regional Protocols Regarding Patient Destination and Transport:** All participating EMS Services must file a copy of the signed affidavit form at the beginning of every fiscal year with the Seven Flags RAC office. All EMS Services are required to comply with the aforementioned in accordance with Texas Administrative Code, Title 25, Chapter 157, Rule §157.130(d)(2)(B) and Rule §157.131(d)(2)(B), “demonstrate utilization of the Regional Advisory Council regional protocols regarding patient destination and transport in all TSA’s in which they operate.”
- (g) **Attendance:** All Educational Institutions participating in the Seven Flags RAC (TSA T) may attend all Committee and Board of Directors meetings during a fiscal year. Educational Institutions are not subject to the participation requirements herein. Note: State funds are only available for participating hospitals, EMS Services, and First Responder Organizations in accordance with Texas Administrative Code, Title 25, Chapter 157, Rule §157.130 & §157.131.

Participation is applicable to workshops (i.e., Self-Assessment Program Workshops) and SFRAC Standing Committee meetings that are directly related to SFRAC TSA T business. Participating hospitals, EMS/HAA services and first responder agencies/organizations are expected to attend each Board and Committee meeting. Should a Board director not be able to attend a Board or Committee meeting in a given month, it is the responsibility of that Board director to ensure compliance by assigning that at least one of the three possible alternates for that Board Director representing a given entity be present for the meeting to duly represent the absent Board director and the respective participating entity/organization. Members who consecutively miss two

regularly scheduled Board meetings ~~of any meetings (i.e., Committees or Board)~~ will be considered a Member Not in Good Standing and, therefore, will not be eligible for funding for the following fiscal year. Similarly, members who miss attending fifty percent (50%) of workshop meeting related to the completion and implementation of the RAC Self-Assessment in any given fiscal year or within a consecutive twelve month (12) period will also be considered "Members Not in Good Standing" with the organization and therefore, not be eligible for funding in the following fiscal year.

- (h) ***Payment of Membership Dues:*** All members must be current in the payment of their membership dues. Members who remain delinquent in the payment of SFRAC dues by the 1st of March of any given fiscal year will be considered a Member Not in Good Standing and, therefore, will not be eligible for funding for the following fiscal year.

Non-participating Membership Status and Participation

- 3.20. An entity may participate in the SFRAC as a Non-Participating member and still meet its obligations under the Texas Administrative Code (TAC), Title 25, Part I, Chapter 157, Subchapter B, Rule 157.11(c)(7)(S-T), which states, "*The applicant shall provide an attestation or provide documentation (to the DSHS) that it and/or its management staff will or continues to participate in the local regional advisory council.* Non-participating members are expected to attend the same number of SFRAC Board meetings as Participating Members throughout the modified quarterly yearly schedule (i.e., September, January, April, and August). If a non-participating member misses two consecutive SFRAC meetings, the entity will be deemed non-compliant as a non-participating member. Non-participating members may not be represented on the Board; may not receive grant funds allocated by the DSHS; may not vote on matters of the Board, (but may participate in discussion); may participate in SFRAC sponsored events; and may receive material or items associated with a given implementation of a special or required project deemed to be so by DSHS and/or the SFRAC (e.g., Wristbands).

ARTICLE IV

BOARD OF DIRECTORS

- 4.01. "Board", when used in relation to any power or duty requiring collective action, means "Board of Directors".
- 4.02. The business and affairs of the Board and all powers vested shall be exercised by or under the authority of the Board of Directors, subject to limitations imposed by the Act, the Articles of Incorporation, or these Bylaws. No single entity shall place undue influence on the governance of the Corporation.

Minimum Number of Directors and Board Officers

- 4.03. The number of Board Officers of this Regional Advisory Council (RAC) shall be at least four (4): Chairperson, Vice Chairperson, Secretary and Treasurer, all of whom must be residents of the State of Texas. The number of Board Directors may be increased or decreased from time to time by amendment of these Bylaws, but no decrease shall be the effect of shortening the term of any incumbent directors.

Board Officer and Director Appointments

- 4.04. Board Officers shall be approved for appointment by the Active Members of the SFRAC through nomination. Each EMS ~~and Hospital entity~~ Board Director will be entitled to name three (3) alternate individuals, and each will have the authority to cast a vote in the absence of the designated Board Director. Each Director position representing a given entity will count as one (1) vote, regardless of the number of alternates. Appointed alternates may cast one (1) vote only for a given Board Director representing a given entity. Trauma designated facilities will each appoint a Board Director. Hospitals may have up to six (6) chosen alternates. Each member EMS Provider and First Responder Organization shall also appoint a Board Director. Similarly, Board Officer votes count for the given entity they represent. Appointment of Directors shall be made by the given agencies/entities/organizations that the Director is representing while serving on the Board. The SFRAC Board shall recognize and approve the slate of Officers to serve on the Board for each new term ~~each new fiscal year~~ at the first meeting of ~~each~~ alternating fiscal years held in September, (if necessary). Nominations ~~Identification of appointed~~ members to serve as officers by given participating SFRAC agency or entity will be done using the SFRAC's "~~Membership Application~~ Nomination Form".
- 4.05. Each ~~of these~~ appointed Director with the SFRAC shall be an individual who is an employee or agent of a Hospital facility, EMS provider or First Responder Organization ~~and~~ who has been designated by that Hospital, EMS provider or First Responder Organization to serve on the SFRAC Board as ~~a candidate for~~ Director.

Director Term of Office

- 4.06. The term in office of each director shall be for one (1) year and may continue to serve consecutive terms or until his or her successor is appointed by the CEO/Owner of the entity being represented.
- 4.07. Entities with multiple facilities may designate one person to act as Director for all its entities and such person shall have one vote for each facility at meetings of the Directors of the Corporation.

Director Vacancy

- 4.08. The Board of Directors may declare vacant the office of a Director in any of the following cases: (a) if he/she is adjudged incompetent by an order of the court; (b) if he/she is convicted of a felony; or (c) if within sixty (60) days after notice of election, he/she does not accept the office either in writing or by attending a meeting of the Board of Directors.

- 4.09. Vacancies in the Board of Directors shall exist in the case of happening of any of these events: (a) the death, resignation, or removal of any Director, or (b) the authorized number of Directors is increased.
- 4.10. In the event that the office of the Chair becomes vacant, the Vice Chair will succeed the Chair and hold office for the unexpired Chair's term. After completion of the vacant Chair's term, the Board shall elect a Chairman. If the office of the Vice-Chair, Secretary, or Treasurer, becomes vacant by reason of death, resignation, removal, or otherwise, the Board shall elect a successor who shall hold office for the unexpired term and until his successor is elected after expiration of the term. Vacancies may be filled by any of the remaining Directors. Each Officer so elected shall hold office until his successor is elected at a regular or special meeting of the Board.

Director Resignation

- 4.11. Any Director may resign at any time by giving written notice to the Chairman or the Secretary of the Board. Any resignation shall take effect at the date of receipt of that notice, or any time specified therein, and, unless otherwise specified therein, the acceptance of that resignation shall not be necessary to make it effective.

Director Removal

- 4.12. Any Director failing to attend 75% of the scheduled Board of Directors meetings within the contract year may be removed from office by vote of a majority of the Board. If a hospital director is removed, the hospital shall be requested to appoint a new director to finish the current term. If an EMS Director is removed, the EMS Provider, which employs that director, shall be requested to appoint a new director to finish the current term.
- 4.13. Any Director may be removed, either with or without cause, by a majority vote of the Board, at any regular or special meeting, provided however, that the removal shall be without prejudice to the contract rights, if any, of the person removed.

Voting by Alternate

- 4.14. An Alternate representative may vote on behalf of a Board member. The presence of an Alternate meets attendance requirements.

Board of Directors Compensation

- 4.15. Board members shall not receive compensation for their services as Officers or Directors of the Board.

ARTICLE V

OFFICERS

- 5.01 There shall be the following Officers of the Board of Directors elected by the Board of Directors annually on alternating terms and each shall serve until the successor of such officer is elected.
- (a) Chairman
 - (b) Vice-Chairman
 - (c) Secretary
 - (d) Treasurer
- 5.02. An officer who does not comply with assigned responsibilities may be relieved of office by a majority vote of the Board of Directors.

Nominations

- 5.03. Nominations of Officers to the Board of Directors shall be made during the August Board of Directors meeting of the SFRAC. Individuals may nominate candidates by the following methods: (1) In writing during the meeting at the indicated time of the agenda (must fill out the SFRAC nomination form), (3) In writing to the SFRAC Secretary via e-mail, fax or U.S. Mail on the SFRAC nomination form. The nomination and selection of officers will be placed as an agenda item in the August SFRAC Board of Directors meeting. Candidates accepting the nominations will then be placed on the agenda in the September SFRAC Board of Directors meeting for approval and installation of officers.

Elections

- 5.04. Election of new officers will be held in August with the new officers assuming office during the September meeting of the SFRAC Board of Directors.
- (a) To be eligible for an officer position as Vice-Chair, Treasurer or Secretary, the individual must be a SFRAC Board General Assembly member, which includes those as officers, directors, or alternates, ~~Board Director~~ affiliated with a member entity that is currently participating and is in good standing with the Seven Flags RAC for one (1) year prior to being nominated. The individual must reside in the State of Texas and has not been found in violation resulting in a felony.
 - (b) To be eligible as Chairman of the Board an individual must meet the same eligibility criteria as Vice-Chair, Treasurer and Secretary, with the only exception that the individual may not necessarily be a Board Assembly member ~~Director~~ at the time of nomination. Additionally, the nominated Chairman need not necessarily be a member of or affiliated with a SFRAC member entity.
 - (c) Candidates may run for only one office at a time.
 - (d) To facilitate transition of administration, officers will be installed at the next regular Board of Directors meeting following the nomination.

Officers' Term of Office

- 5.05. The term in office of each Board Officer shall be for two (2) years until his or her successor is nominated and elected by the Board of Directors during a regular meeting or a special meeting of the Board of Directors held for that purpose, in which a quorum of the Board of Directors is present. Officers may be nominated and re-elected for multiple consecutive terms. Election of officers will be rotated every two years ~~each year~~ with one-half of the officer positions replaced. Elections for the Vice-Chairman and Secretary positions will be held in the odd years (i.e., fiscal year). Elections for the Chairman and Treasurer will be held in the even years (i.e., fiscal year).

Installation of Board Offices

Board of Directors Officers will be installed at the September regular Board of Directors meeting following the election.

Removal and Resignation of Officer

- 5.06. Any Officer may be removed, either with or without cause, by a majority of the Board of Directors, at any regular or special meeting, provided however, that the removal shall be with prejudice to the contract rights, if any, of the person removed. Any officer may resign at any time by giving written notice to the Board of Directors, the Chairman, or the Secretary of the Corporation. Any resignation shall take effect at the date or receipt of that notice, or any time specified therein, and, unless otherwise specified therein, the acceptance of that resignation shall not be necessary to make it effective. Any Board of Directors Officer failing to attend seventy-five percent (75%) of the Board of Directors Meetings in the current fiscal year may be removed from office by vote of a majority of the Board of Directors.

Duties of the Chairman

- 5.07. Unless duties are otherwise performed by Administrator or Executive Director of the SFRAC, the Chairman shall:
- (a) Preside over all meetings of the Executive Board, Board of Directors and at any Special Meeting of the Corporation.
 - (b) Make interim appointments as needed with the approval of the Board of Directors.
 - (c) Sign all contracts after approval of the Board of Directors. The chairman may assign the SFRAC Administrator to sign program contracts on his behalf with approval from the SFRAC Board.
 - (d) Call a special or emergency meeting when necessary.
 - (e) Will act as the registered agent of the corporation and must file with the Texas Secretary of State's Office in a timely manner.
 - (f) Sign all legal/non-profit corporation documents for the SFRAC.
 - (g) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation, or removal of the Chairman, he or she must tender over his or her

letter of completion of term or resignation and must be sent to the financial institution immediately where the RAC conducts its' business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.

- (h) Travel as required to meet contractual obligations and/or stakeholder meetings (local, statewide, or national) to accurately represent the Seven Flags RAC at the GETAC and TETAF meetings.

Duties of the Vice Chairman

5.08. Unless duties are otherwise performed by the Administrator or Executive Director of the SFRAC, the Vice-Chairman shall perform the duties of the Chairman and perform such duties as are assigned by the Chairman:

- (a) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation, or removal of the Chairman, he or she must tender over his or her letter of completion of term or resignation and must be sent to the financial institution immediately where the RAC conducts its' business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.
- (b) Oversee the revision of the Trauma Systems Plan.
- (c) May oversee the revision of the Bylaws of the Corporation.
- (d) May require travel to GETAC and DSHS Chair meetings throughout the state as needed or when the SFRAC Chairman is unable to attend, to represent the SFRAC Chairperson at mandatory and non-mandatory meetings.
- (e) Shall conduct SFRAC Board meetings in the absence of the Chairperson.

Duties of the Secretary

5.09. Unless duties are otherwise performed by the Administrator or Executive Director of the SFRAC, the Secretary of the Board of Directors or a person designated by the Secretary shall:

- (a) Call the roll (unless otherwise assigned or directed by the Chairman).
- (b) Determine if a quorum is present at every meeting if needed (unless otherwise assigned or directed by the Chairman).
- (c) May record the minutes of all proceedings of the Executive Board, Board of Directors Special and/or Emergency meetings.
- (d) May handle the correspondence of the organization.
- (e) May send a Board of Directors listing to each member.
- (f) May present the minutes to each member at the current meeting.
- (g) Shall receive all written Alternates by members prior to every meeting.
- (h) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation or removal of the Secretary, he/she must tender over his/her letter of completion of term or resignation and must be sent to the financial institution immediately where the SFRAC conducts its' business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.

Duties of the Treasurer

- 5.10. Unless duties are otherwise performed by the Administrator or Executive Director of the SFRAC, the Treasurer shall:
- (a) May prepare and present the financial report(s) for each Board of Directors meeting.
 - (b) May review receipts and disbursements of all funds.
 - (c) May assist with tax reporting requirements as prescribed by the United States Internal Revenue Service and the State of Texas Comptroller's Office.
 - (d) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation, or removal of the Treasurer, he/she must tender over his/her letter of completion of term or resignation and must be sent to the financial institution immediately where the SFRAC conducts its' business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.
 - (e) May prepare and submit financial reports as required by all contract(s) with DSHS, as prescribed by the United States Internal Revenue Service regarding quarterly or annual filings with the State of Texas Comptroller's Office, and any other contracted entities with Seven Flags RAC in accordance with deadline dates.

Officer Salaries

- 5.11. The Officers shall serve without salary in accordance with the Non-Profit Act of the State of Texas.

ARTICLE VI

MEETINGS

Frequency

- 6.01. Meetings of the Board of Directors shall take place a minimum of four (4) times a year). The date and place of the next meeting will be determined at the end of each meeting. Meetings of the Board will be held throughout the year on the 30th day of each of the following months: September, January, April and August. If the 30th falls on a weekend, then the meeting would be held on the Friday preceding the weekend.
- 6.02. Committee Meetings shall take place a minimum of four (4) times a year as part of each Board meeting. Committees may meet independently throughout the course of the year as needed.
- 6.03. Meetings of the Board of Directors and/or Committee(s) shall take place as called upon by the Board of Directors Chairman or designated Administrator representing the Seven Flags Regional Advisory Council for the Trauma Service Area - T.

- 6.04. The Administrator for the Seven Flags Regional Advisory Council designated to coordinate and call upon its members and officers to convene Committee and/or Board of Director meetings on behalf of the Chairman, Officers, and General Membership.

Parliamentary Authority

- 6.02. Robert's Rules of Order (revised) shall be the guide to parliamentary procedure for all Seven Flags RAC meetings.

Quorum

- 6.03. A quorum for conducting the business of the Board of Directors and General Membership Meetings shall not be less than one half (1/2) of the Members present.
- 6.04. In the absence of a quorum, a majority of the Members present may adjourn the meeting. At the discretion of the members present informational items on the agenda may be presented and discussed. However, action items shall not be presented or discussed until the next re-scheduled meeting or the next regular meeting.
- 6.05. Notice of time and place of a re-scheduled meeting that was adjourned need not be given to absent Members if the re-scheduled meeting will be at the next regular meeting of the Board and the time and place has been previously provided.

Special Meetings

- 6.06. A Special meeting of the Board of Directors shall be called by the Chairman, or if he/she is absent, is unable too, or refuses to act; a special meeting shall be called by the Vice-Chairman or by any two Officers of the Board.
- 6.07. Written notice of the time, place, and purpose of special meetings of the Board of Directors, shall be delivered to each Member personally, via mail, e-mail, fax, or by phone at least five (5) days before the meeting. If the address of a Board Member is not shown on the records and is not readily ascertainable, notice shall be addressed to him in the city or place in which meetings of the Board are regularly held. Notice of the time and place of holding an adjourned meeting need not be given to absent Board members if the time and place are fixed at the meeting adjourned.

Voting by Board of Directors, Chairman, and Board Officers

- 6.08. Each Hospital, EMS Service, and First Responder Organization which has designated membership shall be entitled to one (1) vote at any meeting of the Board of Directors, except the Provisional Members who shall not vote until completion of their first fiscal year. The Chairman of the Board shall be entitled to cast a vote only in situations where a vote is needed to break a tie in voting among the members.

- 6.09. Every action or decision made by a majority of the Directors present at any meeting duly held at which a quorum is present is the action of the Board of Directors. Each Director who is present at a meeting will be deemed to have assented to any action taken at such meeting unless his/her dissent to the action is entered in the minutes of the meeting, or unless he/she shall file his/her written dissent thereto with the Secretary of the meeting or shall forward such dissent by registered mail to the Secretary of the Corporation on the next business day after such meeting.

Action by Consent of Board Without Meeting

- 6.10. Any action required or permitted to be taken by the Board of Directors under any provision of the Texas Non-Profit Corporation Act may be taken without a meeting, if all members of the Board shall individually or collectively consent in writing to such action. Such written consent shall be filed with the minutes of the proceedings of the Board. Such action by written consent shall have the same force and effect as a unanimous vote of the Board. Any certificate or other document filed under any provision of the Act which relates to action so taken shall state the action was taken by the unanimous written consent of the Board to so act, and such statement shall be prima facie evidence of such authority.

Electronic Voting

- 6.11. Board Members may cast their vote electronically via the official e-mail address of the member entity at a given time. Electronic voting may be used when a member is unavailable to attend a meeting where a vote is required. In the event the SFRAC is faced with a time-sensitive action item(s), electronic voting shall remain the preferred method of casting a vote in lieu of a special meeting. In this instance, a majority vote is required in order to take action on any item(s) that may impact or directly affect the business of the SFRAC.

Meetings via Telephone or Other Means of Virtual Communication

- 6.12. Subject to the provisions for notice required by these Bylaws and the Act for notice of meetings, Board members may participate in and hold a meeting by means of conference telephone or other communications equipment, including but not limited to virtual platforms such as Zoom, Teams, Go To Meeting, etc., by which all persons participating in the meeting can hear each other. Participation in the meeting held by conference telephone or other communications equipment shall constitute presence in person at the meeting, except when a person participates in a meeting for the sole purpose of protesting to the transaction of any business on the ground that the meeting is not lawfully called or concerned.

Conduct of Meetings

- 6.13. At every meeting of the Board, the Chairman of the Board, or in his/her absence, the Vice-Chairman or in his/her absence, the Secretary or in his/her absence, the Treasurer or in his/her absence of such designation, a Chairman chosen by majority of the Board Members

present shall preside as Chairman. In the case the Secretary shall be absent from any meeting, the Chairman may appoint any person to act as Secretary of the meeting. Similarly, in the case that the Secretary is acting as interim Chair, the interim Chair/Secretary may appoint any person from the Directors to act as interim Secretary of the meeting.

Adjournment

- 6.15 In the absence of a majority of the Board members that are needed to establish a quorum, adjournment of the meeting may be called by the majority of the members present.

Notice of Adjourned Meeting

- 6.14. Notice of time and place of a re-scheduled meeting that was adjourned need not be given to absent Board Member if the re-scheduled meeting will be at the next regular meeting of the Board and the time and place has been previously provided.

ARTICLE VII

COMMITTEES

- 7.01. The Board of Directors, by an affirmative vote and as needed, may appoint Select committees (i.e., Ad-Hoc) or working groups, which shall have and may exercise such powers as shall be conferred or authorized by resolution of the Board of Directors.

Examples of Select (i.e., Ad-Hoc) Committees

- (a) Bylaw Select Committee**
- (b) Finance Select Committee**
- (c) Trauma Systems Plan Select Committee**

- 7.02. Participation in SFRAC Committees by each entity is required. Committee Chairmen and Vice-chairmen will receive a roll call for attendance for each respective committee they serve on and shall be counted in the assessment of member's status of participation in the organization as it pertains to providing hospitals with participation letters and reporting to the Texas Department of State Health Services (DSHS) and or surveying entity in the process of designation/redesignation, as needed.

Standing (i.e., Permanent) Committees

- 7.03. Standing (i.e., permanent) committees of the SFRAC are as follows: EMS/Pre-hospital Committee, Trauma/Injury Prevention Committee, Maternal Committee, Stroke Committee, Neonatal/NICU and Cardiac/STEMI Committee.

- 7.04. Committees shall be composed of individuals from the participating member entities and members of the Board.

Committee Appointments

- 7.05. Appointments to a committee shall be made on a yearly basis and commencing on the fiscal year. The committees are responsible for providing input, guidance, and strategy as it relates to the current issues affecting Trauma Service Area "T". A majority of any such committee may determine its action and fix the time and place of its meeting. Any committee that does not comply with their assigned responsibility shall be subject to the oversight of the Executive Board.

Committee Responsibilities

- 7.06. The Board of Directors by affirmative vote shall have the authority at any time to change the responsibilities, composition, or dissolve any committee. All committee proposed action or activities affecting the SFRAC Corporation and reports given on Committee activities and data shall be brought before the Board of Directors for review and approval.

ARTICLE VIII

FISCAL POLICIES

- 8.01. The Seven Flags Regional Advisory Council will follow the US Generally Accepted Accounting Standards. At each Board of Directors meeting, the Board will review the financial statements presented. The SFRAC-T will retain the financial reports in the Administrative Agency office, if applicable, or with the Treasurer of the Board.

Approval of Payables

- 8.02. Requests for the issuance of checks for all accounts payables shall be initiated by the RAC Administrator and approved (in signature) by two of the four SFRAC Board officers. The RAC Administrator shall make available to the Treasurer all transactions occurring within given months throughout the year. Should a Board Member, SFRAC Member or office personnel incur an unexpected cost, a reimbursement request form must be completed along with invoice and/or receipts attached. The Treasurer will review and approve payment if the amount does not equal or exceed \$2000.00, if so the incurred cost will need approval by the Board. The approval requirement in this section shall not apply to EMS County funding, as EMS County funding remains pass-through in nature.

Authority and Execution of Instruments

- 8.03. The Board, except as otherwise provided in these Bylaws, may authorize any officer or officers, agent or agents, or the SFRAC administrator to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances and, unless so authorized, no officer, agent or employee shall have any power or authority to bind the Corporation by any contract or engagement or in pledge its credit or to render it liable pecuniary for any purpose or to any amount, unless authorized by the Board of Directors.
- 8.04. Unless otherwise specifically determined by the Board, or otherwise required by law, formal contracts of the Corporation, promissory notes, deeds of trust, mortgages and other evidence of indebtedness of the Corporation and other corporate instruments or documents, and certificates shares of stock owned by the Corporation, shall be executed, signed or endorsed by the Chairman or Vice- Chairman, and may have the corporate seal affixed thereto.

Endorsement without Countersignature

- 8.05. Endorsement for deposit to the credit of the Corporation in any of its duly authorized depositories may be made without countersignature by the Chairman, Vice-Chairman, Treasurer, or by any other officer or agent of the Corporation to whom the Board, by resolution shall have delegated such power, or by hand-stamped impression in the name of the Corporation.

Deposits

- 8.06. All funds of the Corporation shall be deposited from time to time to the credit of the Corporation with such banks, trust companies, or other depositories as the Board of Directors may select or as may be selected by any officer or officers, agent or agents of the Corporation to whom such power may be delegated by the Board of Directors.

Check Endorsement

- 8.07. All checks must be signed by at least two (2) of the four (4) Officers of the Board of the Corporation. Each of the four (4) Board Officers shall be designated as signatory of checks for the Corporation. A signatory cannot sign on a check made out under the same name as a signing signatory. Checks equaling or exceeding two thousand dollars shall be signed by the aforementioned and must be approved by the Board of Directors at the earliest convenience unless there is a direct impact that will affect funding or is in the best interest of the Seven Flags RAC to proceed with the issuance of such a check to conclude SFRAC business or meet specific contract requirements/obligations. The same will be allowed if there are extenuating circumstances that will directly affect or impact the Corporation financially by not issuing of a check or payment on behalf of the Seven Flags RAC and would not be feasible to have a formal meeting to obtain such an approval by the Board of Directors. In such cases, the Chairman, Treasurer, or Secretary of the Corporation may give verbal consent to issue out the check(s) after it is determined that by not issuing out the said check(s), it would not be in the best interests of the Seven Flags RAC. This section

shall not apply to EMS County Funding distributions as they remain pass through funding for EMS Providers that have meet eligible requirements.

Books of Account

- 8.08. The Corporation shall keep and maintain adequate and correct accounts of its properties and business transactions, including accounts of its assets, liabilities, receipts, disbursements, gains, losses, capital surplus and shares. Any surplus, including earned surplus, paid in surplus and surplus arising from a reduction of stated capital, shall be classified according to source and shown in a separate account.

Annual Operating Budget

- 8.09. The SFRAC Regional Administrator will develop the operating budget for each year and present it to the Board of Directors for approval. The budget will be adopted when approved by the Directors.
- 8.10. The operating budget shall be composed of the following funding sources: Entity Dues (Hospitals, EMS Services, First Responder Organizations) Public & Private Donations, Fund Raising Income, and State Grant Funding (i.e., **EMS RAC Fund**, EMS County Assistance Fund and System Development Fund, as well as any other fund/award made available by DSHS in any given year or time period.)

Budget Allocations

- 8.11. The operating budget shall have the following designated percentages of funds through grant contracts, dues and donations received by the Seven Flags RAC:
- (a) Funds from the “EMS/RAC” Contract portion awarded by the Texas Department of State Health Services will be used for administrative services (i.e., Contract for Administrative services with STDC) or programmatic purposes, depending on the needs and funding structure at the time.
 - (b) Exceptional Item (E.I.) funds appropriated through the 88th Texas Legislature under House Bill 1 and awarded by DSHS to RACs in Texas, reside under the EMS/RAC contract but should be tracked separately.
 - (c) Up to thirty-five percent (35%) from the System Development Fund Contract awarded by the Texas Department of State Health Services may be used for administrative purposes. Percentage shall not exceed 35% as per contractual requirements.
 - (d) No less than sixty-five percent (65%) of the System Development Fund Contract awarded by the Texas Department of State Health Services is to be used for programmatic purposes.
 - (e) Entity dues collected may be used for administrative or programmatic purposes as deemed appropriate by the Board for each fiscal year.
 - (f) Public/ private donations received as well as proceeds generated through fund raising activities are to be used as determined by the SFREAC Board for administrative and

or programmatic purposes unless otherwise restricted/required by donor and/or grantor.

EMS County Assistance Grant Program

- 8.12. Pursuant to the Texas Administrative Code, Title 25, Part I, Chapter 157, Rule 157.130(c)(2)(A) and 157.131(c)(2)(A), all “EMS County Assistance” contracted funds will remain a 100% pass thru and shall not be subject to any administrative fee(s) unless previously authorized by all the eligible EMS entity(s) in writing and approved by all eligible EMS entity(s) within that specific county. To further clarify, this does not prohibit a single or several eligible EMS entity(s) from voluntarily returning a specific amount and/or percentage of their entity’s funds within a fiscal year. If an eligible entity(s) wishes to voluntarily return funds to the RAC for its operations, then, the entity(s) can do so by completing the SFRAC “Voluntarily Return of Funds Form.”
- 8.13. All eligible EMS entities shall receive an equal share of the total county funds awarded within the “EMS County RAC” contract(s) through the Texas Department of State Health Services. *Example: If county is awarded the sum of \$10,000.00 and there are five (5) eligible EMS entities, then, each EMS Service shall receive \$2,000.00.* If an entity chooses to relinquish their share of EMS County Assistance Funds, then the total of the funds returned shall be incorporated equally among the remaining entities on the eligible recipient list within the county of which the forfeiting entity officially resides. Entities must meet all participation requirements as provided in 2.23 herein in order to become eligible to receive the aforementioned funding. Eligible entities shall be notified of their funding status at a regular meeting of the General Membership. All entities receiving funding must complete a SFRAC expenditure report (i.e., reimbursement request form) and attach all supporting invoices and/or receipts for their expenditures within the specific contract period as set forth by the Texas Department of State Health Services EMS County RAC contract(s).

Funds may be redistributed to other member providers within the Trauma Service Area under basically three conditions: 1) a provider entity has notified the SFRAC in writing that they wish return the funds initially allocated to them; 2) a provider entity is no longer in service and has notified the SFRAC in writing that they have no use for the funds; and 3) a provider entity fails to meet the reimbursement submittal deadline and other Member in Good Standing provisions prescribed in the SFRAC By-Laws. In such cases, the SFRAC may be asked by DSHS to develop and submit a redistribution plan to be approved by DSHS. Funds which are redistributed must revert back to eligible EMS entities within an affected county, only. However, if only a single member which represents a given county becomes ineligible to receive EMS County Assistance Funds during a current and active grant cycle, and there are no other member entities within that given county to have the funds in question re-allocated, re-distributed or re-assigned to them, those funds then revert back to the state (i.e., DSHS).

All reimbursement request forms, and financial supporting documentation shall be submitted no later than April 31st.

System Development Grant Program

- 8.14 System Development Program Funds are primarily earmarked for EMS entities and hospitals within the SFRAC. If an entity, be it an EMS entity or hospital, fails to submit a timely reimbursement form for expenses incurred for purchases made under the respective programs on the deadline being May 31st of the fiscal year, then the funds from the entity(s) in question is subject to being lost and spent based on how the SFRAC Board decides as a whole. It would be up to the SFRAC Board to designate the spending of the funds for the benefit of all the eligible SFRAC members in good standing. The Board may choose to decide based on the assessments submitted by each entity or may choose to make another choice based on other criteria, provided the expenditure(s) is/are in line with allowed DSHS program purchases and costs guidelines. In such case, the administrator may be appointed to assist in the expenditure of the reallocated funds.

EMS/RAC Program

- 8.15 Before the introduction of the Exceptional Item (E.I.) funds appropriated under H.B. 1, the SFRAC organization utilized the funds to procure administrative services under contract with the South Texas Development Council (STDC). The SFRAC will continue to utilize funds awarded under the EMS/RAC portion of the DSHS/SFRAC contract at a rate determined by the SFRAC Board. During the period of October 2023, the DSHS amended the EMS/RAC contract with all RAC in Texas to include an across the board increase of funds identified as Exceptional Item (E.I.) funds. Each RAC in Texas, including SFRAC received an additional one hundred and fifty thousand dollars (\$150,000) as an addition amount to the existing regular EMS/RAC contract funds. The SFRAC will keep the two funding sources separate, as currently required by DSHS. Therefore, non-E.I. funds as awarded under EMS/RAC contracts will continue to be used for the procurement of administrative services for the SFRAC. And funds designated as E.I. will be utilized in accordance with the guidelines and requirements of the DSHS, which includes to keep pace with increasing RAC responsibilities imposed by statutory requirements. Some examples as provided in the EMS/RAC contract expressly related to E.I., projects/funding may include RAC approved projects, incorporating and implementing functional RAC committees, working on system plans, and handling coordination with increased number of trauma facilities due to Texas' increasing population.

When funds become available for allocating to SFRAC member entities in Good Standing for local projects, entities must submit a reimbursement for similar to the one used for EMS County Assistance and System Development together with the respective supporting documentation. If an entity wishes to purchase equipment with EMS RAC, Exceptional Item funds, approval must be obtained. The process would entail the entity submitting their intent to purchase equipment along with the description of the equipment to the SFRAC. The SFRAC in turn will submit the request to DSHS for review and approval.

All reimbursement request forms and respective financial supportive documentation must be submitted to the SFRAC by June 30th.

If an entity, be it an EMS entity or hospital, fails to submit a timely reimbursement form for expenses incurred for purchases made under the respective programs on the deadline June 30st of the given fiscal year, then the funds from the entity(s) in question is subject to being lost and spent based on how the SFRAC Board decides as a whole. It would be up to the SFRAC Board to designate the spending of the funds for the benefit of all the eligible SFRAC members in good standing. The Board may choose to decide based on the assessments submitted by each entity or may choose to make another choice based on other criteria, provided the expenditure(s) is/are in line with allowed DSHS program purchases and costs guidelines. In such case, the administrator may be appointed to assist in the expenditure of the reallocated funds.

Receipt of Gifts and Contributions

- 8.16. The Board of Directors may accept on behalf of the Corporation any contribution, gift, bequest, or devise for the general purposes or for any specified purpose of the Corporation with no personal gain or profit.
- 8.17. The Corporation may not indemnify any person who was, is, or is threatened to be named defendant or respondent in a proceeding, whether civil, criminal, administrative, arbitative, or investigative.
- 8.18. The Corporation may undergo different types of audits according to the amount of funds received state and federally.
- 8.19. A check request form must be completed for all accounts payable and approved by the Administrator and Treasurer. Should a Board Member incur unexpected costs, a reimbursement request form must be completed along with invoice and/or receipts attached. The Treasurer will review and approve payment.

Annual Report

- 8.20. An annual report will be completed by the SFRAC Administrator for approval from the Board of Directors and then submitted to the Texas Department of State Health Services.

Fiscal Year

- 8.21. The fiscal year of the Corporation shall coincide with the State of Texas fiscal year commencing on September 1st of every year and ending on August 31st of the following year.

Travel By Board Members

- 8.22. Travel incurred by SFRAC Board members shall be in accordance with the State of Texas approved rates and shall be accounted for and submitted for reimbursement or advance on forms approved by the SFRAC. Costs associated with air travel shall be an allowable

expense whenever travel time and cost to a particular location using ground travel exceed the time and cost and practicality of air travel. Such air travel, however, shall be limited to coach fares. First class travel rates are not considered an allowable expense and not reimbursable.

Travel related costs for lodging and per diem shall conform to rates published in U.S. General Services Administration at gsa.gov. Mileage paid for use of a personal vehicle for out-of-town trips related to SFRAC business shall not exceed a rate per mile that is approved and deemed by the State of Texas as authorized at the time of travel. Use of a company, county or city vehicle in making out of town trips shall not qualify as a reimbursable mileage expense.

ARTICLE IX

ADMINISTRATOR

- 9.01. The Regional Administrator will serve as the administrator of the Corporation. The Regional Administrator will be responsible for the management and administrative operation of the organization, including the performance and discharge of powers, duties and functions necessary to carry out the policies of the Executive Board. The Regional Administrator reports to the Chairman and serves at the will of the General Membership. The Regional Administrator will establish management procedures and delegate responsibilities applicable to the office management. He or she is charged with the administration of personnel procedures and will be the final authority concerning personnel consistent with Executive Board policy. The Regional Administrator shall also perform other duties appointed by the General Membership and may be removed by a majority General Membership through an official vote as well as being able to show just cause for such removal. The Regional Administrator shall be compensated for his/her employment duties with the Seven Flags Regional Advisory Council. Salary is to be determined by the Executive Board and approved by the General Membership.

ARTICLE X

CORPORATE RECORDS, REPORTS, AND SEAL

Minutes to Meetings

- 10.01 The Corporation shall keep at its principal office, or such place as the Board may order, a book of minutes of all meetings of its Board, with the time and place of holding, whether regular or special, and, if special, how authorized, the notice thereof given, and the names of those present.

ARTICLE XI

DISSOLUTION CLAUSE

- 11.01 Upon the dissolution of the organization, the Directors shall, after paying or making provision for payment of all of the liabilities of the organization, dispose of all of the assets of the organization exclusively for the purposes of the organization in such manner, or to such organization or organizations organized and operated exclusively for charitable, educational, religious, or scientific purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Law) as the Directors shall determine. Any such assets not so disposed of shall be disposed of by a State District Court of the county in which the principal office of the organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

ARTICLE XII

AMENDMENT OF BYLAWS

Adoption, Amendment, Repeal of Bylaws by the Board of Directors

12.01 Bylaws may be altered, amended, or repealed and must be adopted by the Board of Directors. An annual review of this document is required prior to the start of every fiscal year. Two meetings will be held prior to or during committee meetings prior to the Board of Directors meeting to review the Amended Bylaws. Potential amendments may require research by the By-Laws Committee. Once the said research and review is completed, then corrections or revisions offered by the Committee will be added to the final draft of the document. The final draft will be distributed to the Board of Directors to review and comments. This document shall be distributed fifteen (15) days prior to the next Board of Directors meeting for approval, either electronically or in hard copy. Final approval of the precedent amendments is subject to a majority vote by the Board of Directors at any subsequent regular or special Board meeting.

ARTICLE XIII

AMENDED BYLAWS

- 13.01 These Bylaws (hereinafter, referred to as the "Bylaws") of the Seven Flags Regional Advisory Council on Trauma (SFRAC), Trauma Service Area T, a non-profit corporation (hereinafter referred to as the "Corporation"), are adopted effective 16th day of December 2014, to supersede the previous bylaws and amendments of the Corporation by action of the Board of Directors of the Corporation.

Adopted by the General Membership on the 16th day of August 2006.

Amended by the General Membership on the 9th day of November 2006.

Amended by the General Membership on the 17th day of October 2007.

Amended by the General Membership on the 22nd day of August 2012.

Amended by the General Membership on the 21st day of August 2014.

Amended by the General Membership on the 16th day of December 2014.

Amended by the General Membership on the 18th day of August 2015.

Amended by the General Membership on the 23 day of February 2016.

Amended by the General Membership on the 31st day of March 2017.

Amended by the General Membership on the 12th day of February 2018.

Amended by the General Membership on the 30th day of May 2019.

Amended by the General Membership on the 26th day of October 2021.

Amended by the General Membership on the 30th day of September 2023.

Amended and Approved by the Board of Directors on the 30th day of August 2024.

Amended and Approved by the Board of Directors on the 24th day of September 2025.

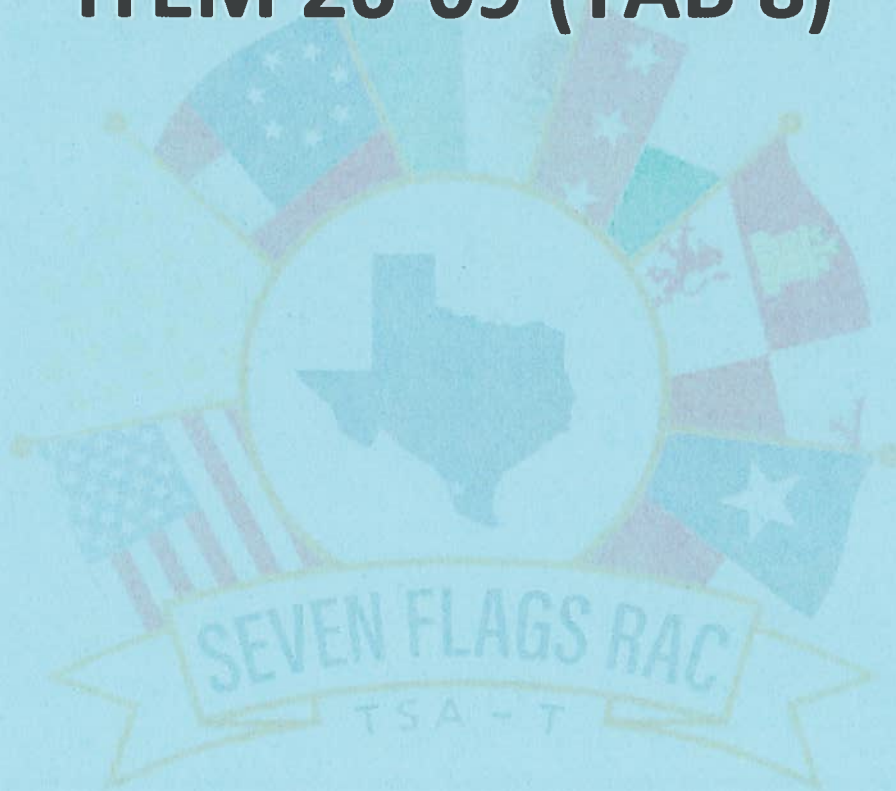
Seven Flags Regional Advisory Council on Trauma, Trauma Services Area T.

Attest: _____
Chairman

Attest: _____
Secretary



ITEM 26-09 (TAB 8)





**Seven Flags Regional Advisory Council
Trauma Service Area “T”**

BYLAWS

***Amended and Board Approved Effective:
September 27, 2025***

"Seven Flags Regional Advisory Council on Trauma, Trauma Service Area T Bylaws"

Adopted by the General Membership on the 16th day of August 2006.

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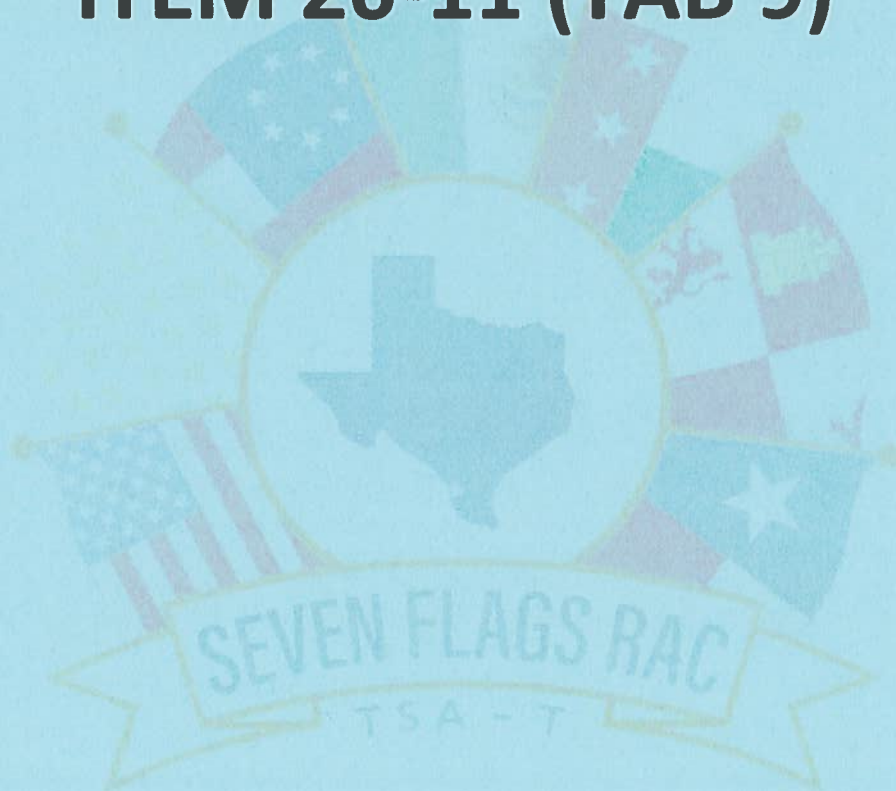
Seven Flags Regional Advisory Council on Trauma, Trauma Services Area T.

Attest: _____
Chairman

Attest: _____
Secretary



ITEM 26-11 (TAB 9)





Seven Flags Regional Advisory Council
Trauma Service Area "T"

EMS Membership RAC Application Form FY 2026

(PLEASE PRINT)

Name of Organization:	Texas Ambulance Response Team			
Name of CEO or Chief:	Diego Garza			
Phone Numbers:	Office: (952) 977-6868	Fax:	(952) 441-0085	
Email Address:	TX ambulance RAC@yahoo.com			
Physical Address:	4100 San Bernardo A3C Laredo, TX 78040			
Mailing Address:	4100 San Bernardo A3C Laredo, TX 78040			
Person Representing the Organization as Director or Officer on the RAC:	Alberto Soto			
Phone Numbers:	Office: (952) 977-6868	Cell: (952) 251-2032	Pager:	Fax: (952) 441-0085
Email Address:	TX ambulance RAC@yahoo.com			
Mailing Address:	4100 San Bernardo A3C Laredo, TX 78040			
Alternate Representative:				
Phone Numbers:	Office:	Cell:	Pager:	Fax:
Email Address:				
Mailing Address:				
Alternate Representative:				
Phone Numbers:	Office:	Cell:	Pager:	Fax:
Email Address:				
Mailing Address:				
Alternate Representative:				
Phone Numbers:	Office:	Cell:	Pager:	Fax:
Email Address:				
Mailing Address:				



ITEM 26-12 (TAB 10)



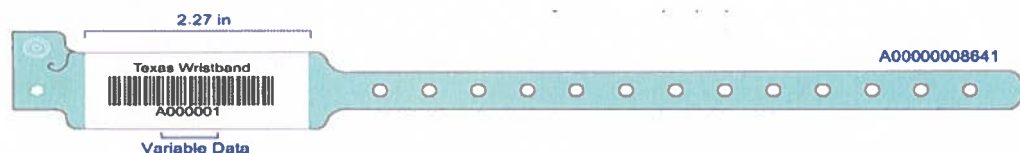
Texas EMS Wristband

The Texas EMS/EMTF Patient Wristband project is a stakeholder-driven solution for two distinct but inter-related challenges in the Texas Trauma/Emergency healthcare system. It consists of a single color band with both barcode and human readable 6 slot, alpha-numeric characters, including 0-9, A-Z, but excludes the letters I, S, and O, because they can be confused with the numbers one, five and zero. The goal for the Texas EMS/EMTF wristband (“Wristband”) program is to place a wristband on all EMS patients that are transported, or in cases of disaster, to place the wristband for patients needing to be tracked, regardless of transport.

The genesis of the wristband program started in the GETAC Disaster committee where it was identified the difficulty tracking patients in disasters as early as 2005 after hurricanes Katrina and Rita. Multiple tech solutions have emerged over the years, but none are ideal. The Texas EMS/EMTF wristband provides a low-tech, straightforward way to assign a unique number to the patient, which then gives tech systems a starting place that is easy to consume and to cross-reference to other systems. Incidents like Hurricanes Rita, Ike, Harvey, Imelda and others, along with mass-casualty incidents like active shootings at Sutherland Springs, Santa Fe, El Paso would benefit from the wristband, in conjunction with other technical systems like WebEOC or Pulsara, especially when there are multiple public safety agencies involved in transports to multiple hospitals.

The second challenge identified relates to day to day longitudinal connection of patient records across disparate electronic medical records systems when patients are transported by EMS and admitted to Emergency Departments and hospitals. This is compounded when the patient is transferred from the initial facility to a tertiary facility, which occurs frequently in much of Texas. While patient matching algorithms and platforms have emerged to attempt to solve this, they require extensive IT integration and additional expense across each entity that desires to be connected and none are 100% effective, requiring a manual effort to match patient records. . A unique Patient ID number on the wristband provides an easy, low-tech way to connect disparate records systems. The number must be straightforward yet built to allow millions of unique identifying combinations. It is scannable using a QR code or bar code and is easy to enter manually so that it can be entered in both the EMS agency record and the hospital record, which assists in aligning patient records for continuity of care.

Current TX EMS Wristband



Draft of “NexGen” version 2 of TX EMS Wristband



Specifications on page 2

Texas EMS Wristband

Specifications

Unique ID Number:

- Each band will start with 'TX' if used by a Texas based EMS/ Hospital facility
- Next will be the vendor initial (Z or P)
- Followed by a 6-digit number (Does not include 'I' 'O' or 'S' & no dash or space)

Benefits/Advantages:

- Supports the Texas EMS Wristband program allowing all EMS transported patients to receive a band
- Integrates a Triage component making it readily accessible & available for rapid & instinctive use
- Compatible with traditional and contemporary triage methodologies – START & SALT
- Allows EMS agencies to meet *Requirements for an EMS Providers License - TAC 157.11(k),(7),(J)*:



ITEM 26-13 (TAB 11)





ITEM 26-11-a. (TAB 11)



FY25 SFRAC Membership Summary

[illegible]

FY25 SFRAC Membership Summary

FY26 SFRAC Membership Summary

[illegible]

FY26 SFRAC Membership Summary



ITEM 26-11-c. (TAB 11)



Within 2 hours
Averages 15 hour(s) 15 minute(s) 50%

Time Patient Left Facility mm/dd/yy hh:mm	Time Between Patient Arrival and Patient Left Facility	Facility accepting patient	Transfer feedback received	Identified Opportunities for Improvement	Level of Harm
7/29/24 11:00 AM	4 hour(s) 00 minute(s)				
7/22/24 1:00 PM	53 hour(s) 00 minute(s)				
5/13/25 7:00 PM	2 hour(s) 00 minute(s)				
5/13/25 12:00 PM	2 hour(s) 00 minute(s)				



ITEM 26-14 (TAB 12)





September 8, 2025

Jorge Leal
Chief Executive Officer
Laredo Medical Center
1700 East Saunders Street
Laredo, Texas 78041

Dear Mr. Leal:

Your facility completed an application seeking Stroke Level III designation. Your survey report and additional documents have been reviewed. The Texas Department of State Health Services re-designates Laredo Medical Center as a Primary (Level III) Stroke Facility in Trauma Service Area-T. This state designation is valid for a two-year period. Your expiration date is February 1, 2028.

Your hospital is commended for its commitment to quality care and the commitment to achieve and maintain a Primary (Level III) designation. Congratulations to you and your staff for the vital role the hospital provides to your community.

For assistance regarding this matter, please contact Jorie Klein, MSN, MHA, BSN, RN, Director, EMS/Trauma Systems Section, via email at Jorie.Klein@dshs.texas.gov, or by phone at 512-535-8538.

Sincerely,

Jim Stevenson

Timothy Stevenson, DVM, PhD
Deputy Commissioner
Consumer Protection Division

cc: Chantel Molina, RN, Stroke Program Manager
Seven Flags Regional Advisory Council



TEXAS
Health and Human
Services

**Texas Department of State
Health Services**

Certificate of Designation

hereby awarded to

Laredo Medical Center

as a

Primary (Level III) Stroke Facility

Laredo Medical Center meets the standards of care relating to the treatment of stroke in Texas, actively advocates for stroke system development and works to improve the availability and quality of stroke care as an active member of Seven Flags Regional Advisory Council.

DATE EXPIRES: FEBRUARY 1, 2028

Jorie Klein, MSN, MHA, BSN, RN

Jorie Klein, MSN, MHA, BSN, RN
DIRECTOR
EMS/TRAUMA SYSTEMS SECTION

Tim Stevenson

Timothy Stevenson, DVM, PhD
DEPUTY COMMISSIONER
CONSUMER PROTECTION DIVISION

The first part of the paper discusses the importance of understanding the cultural context of the research. It highlights the need for researchers to be sensitive to the values and beliefs of the communities they are studying. This is particularly important in the field of education, where cultural differences can significantly impact learning outcomes. The paper then moves on to discuss the challenges of conducting research in culturally diverse settings. It notes that researchers often face difficulties in establishing rapport with participants and in interpreting their responses. To address these challenges, the paper suggests several strategies, including the use of local researchers and the development of culturally appropriate research instruments. The final part of the paper discusses the importance of ethical considerations in cross-cultural research. It emphasizes the need for researchers to obtain informed consent from participants and to ensure that the research is conducted in a way that respects the dignity and rights of all individuals.

In conclusion, the paper argues that a deep understanding of the cultural context is essential for the success of cross-cultural research. It calls for a more holistic approach to research that takes into account the cultural, social, and political factors that shape human behavior. Only by adopting such an approach can researchers hope to gain a truly comprehensive understanding of the world around us.

Communication: EMS Providers
Target Delivery: 9/8/2025
Audience: EMS Providers

Sent by: EMSTR
Subject: NEMSIS Critical Patch – Final Implementation

Dear Emergency Medical Services (EMS) user;

On 04/07/2025, the National EMS Information System (NEMSIS) released critical patch 5 to replace the **patient gender** (ePatient.13) and **provider gender** (dPersonnel.12) fields with biological sex. On 07/07/2025, Texas Department of State Health Services (DSHS) Emergency Medical Services and Trauma Registries (EMSTR) began accepting the new values and directed all vendors to make it available to customers, as soon as possible.

At 12:00:01AM on 10/21/2025 Texas will make the final phase of the transition by implementing NEMSIS critical patch 6. This will require the new element, patient's sex, is documented in every activation involving patient contact or it will fail state and national transmission.

If you use the EMSTR **Direct Entry** system, the EMSTR platform will automatically make the changes. The *ePatient.25* will display in the same location where you currently find the *ePatient.13*. Similarly, the *dPersonnel.40 (EMS Personnel's Sex)* will show in the Facilities General Information Question Packages instead of the *dPersonnel.12* variable that is currently available.

Additionally, EMSTR recommends Patient Care Report (PCR) vendors to submit a new demographic file to account for documentation of the provider's sex and remove the legacy field. If you have any questions, please reach out to the EMSTR team at injury.web@dshs.texas.gov

Sincerely,

The EMSTR Team