



SEVEN FLAGS REGIONAL ADVISORY COUNCIL (SFRAC) BOARD MEETING

AGENDA





*Regular Meeting of the SFRAC Board of Directors
Friday, September 29, 2023, 10:00 a.m. to 12:00 p.m.
Laredo Medical Center, 1700 E. Saunders, 3rd. Floor, Room 3-D (Ortho Unit Gym), Laredo, Texas, 78041*

AGENDA

- 24-01** Item 24-01: Call to Order – Chairman, Jorge Delgado
a. Roll Call – Chairman.
b. Introduction of Guests – Chairman.
- 24-02** (Tab 1) Item 24-02: Presented to the Board for Review and Possible Action in the Approval of the Minutes to the SFRAC Board meeting held August 25, 2023 - Chairman.
- 24-03** (Tab 2) Item 24-03: Presented to the Board for Review and Possible Action in the Approval of the SFRAC Bank Fund Balance/Accounts Statement Report, and Expense Report for the Period of August 11, 2023, thru September 10, 2023 – Chairman.
- 24-04** (Tab 3) Item 24-04: Presented to the Board for Review and Possible Action is the Approval of the Projected and Proposed FY24 Operating and Grants Program Budget – Chairman.
- 24-05** (Tab 4) Item 24-05: Presented to the Board for Review and Possible Action is the Approval to Nominate a Vice-Chairman and Secretary to Serve on the Seven Flags Regional Advisory Council (SFRAC) for a Two-Year Consecutive Term to Cover Fiscal Year 2024 and 2025, (i.e., September 1, 2023, thru August 31, 2025) - Chairman.
- 24-06** Item 24-06: Presented to the Board for Review and Possible Action is the Approval on the Appointment and Installation of the Following SFRAC Officers, Chief Silvestre Rodriguez to Serve as SFRAC Vice-Chairman and Ms. Letisia Colon to Serve as SFRAC Secretary, Both Serving for the Period Commencing September 1, 2023, and Ending August 31, 2025 – Chairman.
- 24-07** (Tab 5) Item 24-07: Presented to the Board for Review and Possible Action is the Approval to Authorize the Renewal of GoDaddy's Subscription Supporting the Sevenflagsrac.org Domain (i.e., Website) and the Microsoft 365-Email Essentials and for a Period of One Year at a Cost of Three Hundred and Thirty-Six Dollars (\$336.00) – Chairman.



24-08 Item 24-08: Presented to the Board for Review and Possible Action in the Approval and Authorization to Transfer Senate Bill 8 Funds from Currently Allocated Budget Line Items Under “Equipment” and “Incentives” to the Currently Existing Budget Line Item “Scholarships” in the amount of Eighteen Thousand Three Hundred and Twenty Three and Twenty Seven Cents (\$18,323.27) and Fifty Four Thousand Nine Hundred and Sixty Nine Dollars and Eighty Two Cents (\$54,969.82), respectively, for a Newly Amended Scholarship Line Item Total of One Hundred and Seventy Eight Thousand Six Hundred and Seventy Two Dollars and Twelve Cents \$178,672.12.00 - Chairman.

24-09 (Tab 6) Item 24-09 Presented to the Board for Review and Possible Action in the Approval to Accept the Second Reading of the Revisions, Deletions, and Additions to the Seven Flags Regional Advisory Council By-Laws – Chairman.

24-10 Item 24-10: Presented to the Board for Discussion and Possible Action in the Approval and Adoption of the Seven Flags Regional Advisory Council By-Laws, as Amended and Revised - Chairman.

24-11 (Tab 7) Item 24-11: Presented to the Board for Discussion and Possible Action in the Approval and Authorization to Execute an Amendment to the Current FY24 Seven Flags Regional Advisory Council Contract with the Texas Department of Stage Health Services, Adding One Hundred and Fifty Thousand Dollars (\$150,000) Under the Systems Development Program Component - Chairman.

24-12 (Tab 8) Item 24-12: Presented to the Board for Discussion and Possible Action in the Approval of the SFRAC Committees Reports – Chairman.

Trauma/Injury Prevention Committee (Chairman: Letisia Colon; Vice-Chairman: Joe Gonzalez)

Perinatal/NICU Committee (Chairman: Angelica Perez; Vice-Chairman: Lupita Cisneros)

EMS/Prehospital Committee: (Chairman: Victor Villarreal; Vice-Chairman: Chantelle Molina)

Stroke/STEMI Committee: (Chairman: Jennifer Garcia; Vice-Chairman: Angie Alvarez)

24-13(Tab 9) Item 24-13: Other Business – Chairman.

- a. Report on the FY23 Final Close-Out Membership Summary (i.e., Membership Fees and Document Submittals) - SFRAC Administrator.
- b. Report on the Status of South Texas Wristband Project Among TSA-T EMS Entities and Hospitals – Joe Gonzalez.
- c. Report on the Senate Bill 8 State Program – Joe Gonzalez.



- d. Report on the Outcome of the Bowling Tournament Fund Raiser – Joe Gonzalez.
- e. Question Regarding Availability of Child Safety Seat Trainers/Training in the SFRAC region.

24-14 (Tab 10) Item 24-14 Communication/Correspondence – Chairman.

24-15 Item 24-15: Next SFRAC Board meeting – Chairman.

FY24 Meeting Schedule	
Date	Location
Friday, September 29, 2023	Laredo Medical Center, 1700 E. Saunders, 3 rd . Floor, Room 3-D (Ortho Unit Gym), Laredo, Texas, 78041
Monday, October 30, 2023	
Tuesday, January 30, 2024	
Thursday, February 29, 2024	
Thursday, May 30, 2024	
Friday, August 30, 2024	

Name	Title/Location	Cell
Jorge Delgado	TSA-T Chairman	(956) 552-8080
John Keiser	TSA-T Administrator	(956) 693-0536

24-16 Item 24-16: PUBLIC COMMENT: Individuals/Organizations providing comments are required to complete a SFRAC Public Comment Sign-In Sheet. The Board asks that each presenter's comments pertain to RAC business. The public comment process and matters resulting from the process shall be directed by the Chairman. The Board will not discuss or take immediate action on any agenda or non-agenda item(s) as a result of comments presented during the meeting. The Board will hear the public comments but will not respond in the form of dialog, except to ask questions, if necessary. All information received is subject to verification. Those requesting to address the Board are granted three (3) minutes to address their topic(s). The Board has requested that no insulting, abusive or profane language be used. As each individual speaker begins his/her testimony, they must state their name for the record and state on whose behalf they are providing comments.

24-17 Item 24-17: Adjournment – Chairman.



ITEM 24-02 (TAB 1)





*Regular Meeting of the SFRAC Board of Directors
Friday, August 25, 2023, 10:00 a.m. to 12:00 p.m.
Laredo Medical Center, 1700 E. Saunders, 3rd. Floor, Room 3-D (Ortho Unit Gym), Laredo, Texas, 78041*

AGENDA

MINUTES

23-79 Item 23-79 Call to Order – Chairman, Jorge Delgado

The meeting was called to order by the Chairman, Jorge Delgado at 10:17 a.m., Friday, August 25, 2023.

Roll Call – Chairman.

At the request of the Chairman, Mr. John Keiser, SFRAC Administrator proceeded with roll call:

Air Evac Lifeteam: Absent

Angel Care Ambulance: Angel Garcia (Alternate) - Present

Bronze Star Ambulance: Mark Garza (Alternate) - Present

City of Laredo Fire/EMS: Chief Silvestre Rodriguez (Director) – Present

Doctors Hospital of Laredo: Letisia Colon (Director) – Present

Priority EMS: Jorge Delgado (Chairman) – Present

Laredo Medical Center: Joe Gonzalez (Director) – Present

Medpoint Ambulance: Juan Medellin (Director) – Present

Webb County Volunteer Fire/EMS: Francisco Martinez (Alternate) Present

Zapata County Fire/EMS: Daniel “Danny” Arriaga (Director) – Present

Victorious Care Ambulance Service: Vanessa Martinez (Alternate) – Present

Laredo Lifeline: Christina Lara (Alternate) – Present

Lalitas Ambulance: Absent

Capital Care EMS: Absent

Texas Superior Ambulance Service: Absent

Skyline EMS: Gilbert Garza (Alternate) - Present

Villa Ambulance: Absent

Primary Care Ambulance: Elisa Parra (Alternate) – Present

A quorum of members had been established for purposes of conducting the meeting.



a. Introduction of Guests – Chairman.

Mr. Keiser, SFRAC Administrator, announce that a guest was present for the meeting at which point he introduced Ms. Gena Metzger, Hamilton Medical representative.

23-80 (Tab 1) Item 23-80: Presented to the Board for Review and Possible Action in the Approval of the Minutes to the SFRAC Board meeting held July 28, 2023 - Chairman.

A correction was made mention on the minutes regarding a name reference. SFRAC administrator noted the correction in changing the name from Joe Garza to Gilbert Garza. A motion was made by Mr. Reynaldo Veliz, to accept the minutes of the July 28, 2023, meeting as presented with the changes noted. The motion was seconded by Mr. Gilbert Garza. Motion carried unanimously.

23-81 (Tab 2) Item 23-81: Presented to the Board for Review and Possible Action in the Approval of the FY23 Bank Fund Balance/Accounts Statement Report, and Expense Report for the Period of July 11, 2023, thru August 10, 2023 – Chairman.

SFRAC Administrator presented the Board with the FY23 Bank Fund Balance/Accounts Statement Report and the Expense Report for the period of July 11, 2023, thru August 10, 2023. A motion to accept the report as presented was made by Mr. Jose Gonzalez and seconded by Mr. Gilbert Garza. Motion carried unanimously.

23-82 (Tab 3) Item 23-82: Presented to the Board for Discussion and Possible Action is the Approval to Nominate a Vice-Chairman and Secretary to Serve on the Seven Flags Regional Advisory Council (SFRAC) for a Two-Year Consecutive Term to Cover Fiscal Year 2024 and 2025, (i.e., September 1, 2023, thru August 31, 2025) - Chairman.

SFRAC Administrator presented the Board with a summary of the nomination process for Board officers Vice-Chairman and Secretary. He indicated that nomination forms had been emailed to all the board and general membership and as a result several nominations were made. For Vice-Chairman three names had been submitted: Francisco Martinez, Daniel Arriaga, and Silvestre Rodriguez. And for Secretary two names were submitted: Reynaldo Veliz and Letisia Colon.

SFRAC Administrator made a final call for nominations. None were made. Moving to conclude with the acceptance of the nominations for Vice-Chairman, Mr. Martinez declined the nomination. Both Daniel Arriaga and Silvestre Rodrigues accepted the nomination. For Secretary Mr. Reynaldo Veliz indicated that if Ms. Colon accepted the nomination, he would relinquish his nomination. Mr. Colon did



accept the nomination and by default was elected as the new Secretary for the SFRAC Board.

SFRAC Chairman, Mr. Jorge Delgado, then called to vote on the selection of Vice-Chairman by show of hand from the members, resulting in a majority of votes in the selection of Mr. Silvestre Rodriguez as Vice-Chairman.

Note: As an oversight this item was not voted on the Board. The item will be brought forth to the Board once again for a vote during the September 29, 2023, meeting.

23-83 Item 23-83: Presented to the Board for Review and Possible Action in the Approval and Authorization to Add the Maternal Component of Both Hospital Facilities within TSA-T (i.e., Doctors Hospital of Laredo and Laredo Medical Center) on the Prenatal/NICU Committee Title to be Named, Perinatal/NICU/Maternal Committee of the SFRAC – Chairman.

A motion to approve adding the maternal component of both hospitals in the region onto the Perinatal/NICU Committee was made by Mr. Joe Gonzalez and seconded by Reynaldo Veliz. Motion carried unanimously.

23-84 (Tab 4) Item 23-84 Presented to the Board for Review and Possible Action in the Approval and Authorization to Remove Air Evac’s Designation as a SFRAC Voting Member and Re-designate their Participation with the SFRAC at the Level of a Subject Matter Expert, Effective and Beginning Fiscal Year 2024 (i.e., September 1, 2023.) – Chairman.

SFRAC Administrator presented the item to the Board stating that the SFRAC By-Laws permit a Board member (i.e., director) can be removed from being an active member of the SFRAC based on a record of attendance. Specifically, a director failing to attend 75% of scheduled Board meeting may be removed from office by a majority vote. SFRAC Administrator explained that AirEvac has not attended any of the SFRAC meeting during the course of the 2023 fiscal year. SFRAC Administrator further explained that AirEvac was also in arrears on the payment of membership dues for the past two years.

SFRAC Administrator recommended that AirEvac be classified within the SFRAC Board structure as a “Subject Matter Expert”. He explained that the Subject Matter Expert role on the Board would have the latitude to participate in discussion and present recommendations. However, the role would not include voting on Board agenda items nor would the entity participating in this role be assessed a membership fee or be eligible to receive grant funds.



A motion made by Chief Silvestre Rodriguez, to approve the removal of AirEvac from the Board as a voting participating member and instead participate as a Subject Matter Expert. The motion was seconded by Mr. Joe Gonzalez. Motion carried, unanimously.

- 23-85 (Tab 5) Item 23-85** Presented to the Board for Review and Possible Action in the Approval and Authorization on a Request to Change the Number of Regular Board Meetings Held within a Fiscal Year (i.e., September 1st thru August 31st.) from Six (6) to a Quasi Quarterly Schedule (i.e., Four (4) Times a Year) to be Held on the Months of September, January, April, and August – Chairman.

SFRAC Administrator addressed the Board in this request to change the number of Board meetings held during a given fiscal year from six to four times within a given fiscal year (i.e., quasi-quarterly). A schedule of proposed months was presented illustrating the proposed meeting dates. SFRAC administrator explained that the intent was to streamline the number of meetings to gain efficiency in time utilization for other RAC activities that would be increasing in the future. He cited GETAC meetings which are held every quarter and suggested that the SFRAC follow the same schedule. Several Board members had questions and a brief discussion ensued.

Mr. Veliz made a motion to disapprove the request to change the number of SFRAC meeting during the year from six to quasi-quarterly (four times a year), and to keep the same number of meetings as six. The motion was seconded by Chief Rodriguez. Motion carried, unanimously.

- 23-86 (Tab 6) Item 23-86** Presented to the Board for Review and Possible Action in the Approval to Accept the First Reading of the Revisions, Deletions, and Additions to the Seven Flags Regional Advisory Council By-Laws – Chairman.

SFRAC Administrator presented the Board with the By-Laws containing the first reading of revisions, deletions, and additions. SFRAC administrator went through the changes page by page. During the course of the presentation, Board member Chief Rodriguez, questioned the changes, asking when a previous meeting had been held to make the proposed changes. SFRAC Chairman, Jorge Delgado and SFRAC Administrator, John Keiser, explained that no previous meeting had taken place to initiate these changes. SFRAC Administrator further explained that the SFRAC is required to review the by-laws yearly, and that the purpose of this exercise was to act as a springboard of recommendations presented to the Board. SFRAC Administrator further explained that at any point in the process the Board may form a By-Laws Committee/Work Group to review changes to the by-laws in greater detail, if that is needed. Finally, SFRAC administrator assured the Board that as an effort to establish transparency in the process, two reading of the changes to the by-laws are part of the process.



A motion to accept the first reading of the revisions, deletions, and additions to the SFRAC by-laws was made by Chief Rodriguez and seconded by Mr. Gilbert Garza. Motion carried, unanimously.

23-87 (Tab 7) Item 23-87: Presented to the Board for Discussion and Possible Action in the Approval and Authorization to Renew the Contract Between the Seven Flags Regional Advisory Council and South Texas Development Council for Administrative and Grant Management Services for a Biennium Period Covering Fiscal Years (FY) 2024/2025, (i.e., September 1, 2023, thru August 31, 2025), for a Fee not to Exceed the Yearly Total Dollar Amount Allotted By the Texas Department of State Health Services (DSHS) Identified Under the DSHS EMS RAC Program, being Thirty-Four Thousand and Sixty-Seven Dollars (\$34,067.00) for the First Half of the FY 2024/2025 Biennium Period- Chairman.

A motion was made by Mr. Veliz to approve the renewal contract between the South Texas Development Council and the Seven Flags Regional Advisory Council for a biennium period beginning September 1, 2023, thru August 31, 2025, for a fee in the first year not to exceed \$34,067.00. The motion was seconded by Mr. Joe Gonzalez. Motion carried, unanimously.

23-88 (Tab 8) Item 23-88: Presented to the Board for Discussion and Possible Action in the Approval of the SFRAC Committees Reports – Chairman.

Trauma/Injury Prevention Committee (Chairman: Letisia Colon; Vice-Chairman: Joe Gonzalez)

Mr. Gonzalez reported that LMC had conducted a Stop the Bleed course where 14 to 15 investigators from DHS were certified.

Perinatal/NICU Committee (Chairman: Angelica Perez; Vice-Chairman: Lupita Cisneros)

No items to report.

EMS/Prehospital Committee: (Chairman: Victor Villarreal; Vice-Chairman: Chantelle Molina)

Mr. Veliz reported that last month Skyline EMS and Webb County Volunteer Fire/EMS participated in a active shooter training provided by DPS in Bruni, Texas.

Stroke/STEMI Committee: (Chairman: Jennifer Garcia; Vice-Chairman: Angie Alvarez)

No items to report.



23-89 (Tab 9) Item 23-89: Other Business – Chairman.

- a. Report on the FY23 Membership Summary (i.e., Membership Fees and Document Submittals) - SFRAC Administrator.

SFRAC Administrator provided the Board with a report on the status of the membership dues and required documentation submittal.

- b. Presentation by Hamilton Account Manager, Gena Metzger, R.N., “How to Work Smarter, Not Harder”.

Special guest Ms. Gena Metzger, Account manager with Hamilton Medical provided the Board with a presentation on their product the Hamilton T-1 Ventilator.

- c. Report on the Status of Implementation of the South Texas Wristband Project Among TSA-T EMS Entities and Hospitals – Joe Gonzalez.

Mr. Gonzalez provided the Board with a report on the ongoing wristband project, indicating that the process was going well.

- d. Report on the Senate Bill 8 State Program – Joe Gonzalez.

Mr. Gonzalez provided the Board with a report on the SB8 program. He went into detail on information that is needed from participating EMS entities and other issues he is experiencing, particularly, regarding reports being requested which are not being submitted. The reports are meant to provide a status for those students sponsored by EMS entities on their course work and test results.

23-90 (Tab 10) Item 23-90 Communication/Correspondence – Chairman.

SFRAC Chairman went over the correspondence items as presented with the agenda which included two sets of email communication from vendors, one being Hamilton Medical regarding the Hamilton T-1 and the second being an email communication from NeoPrediX, a company building a library of predictive algorithms predicting the risk of various health conditions within the realm of neonatal, maternal, and perinatal.



23-91 Item 23-91: Next SFRAC Board meeting – Chairman.

FY23 Meeting Schedule	
Date	Location
Wednesday, September 14, 2022	Doctors Hospital of Laredo, Community Center Room, 10700 McPherson Rd. Laredo, Texas
Friday, October 28, 2022	Laredo Medical Center, 1700 E. Saunders, Tower B, Community Center Room, Laredo, Texas
Monday, January 30, 2023	Laredo Medical Center, Tower B, Community Center Room 1., 1700 E. Saunders, Laredo, Texas
Thursday, March 30, 2023	Laredo Health Dept., 2600 Cedar Ave. Laredo, Tx.
Tuesday, May 30, 2023	Laredo Health Dept., 2600 Cedar Ave. Laredo, Tx.
Friday, July 28, 2023	Laredo Health Dept., 2600 Cedar Ave. Laredo, TX.
Friday, August 25, 2023	Laredo Medical Center, Tower B, Community Center Room 1., 1700 E. Saunders, Laredo, Texas 78041

Name	Title/Location	Cell
Jorge Delgado	TSA-T Chairman	(956) 552-8080
John Keiser	TSA-T Administrator	(956) 693-0536

23-92 Item 23-92: PUBLIC COMMENT: Individuals/Organizations providing comments are required to complete a SFRAC Public Comment Sign-In Sheet. The Board asks that each presenter's comments pertain to RAC business. The public comment process and matters resulting from the process shall be directed by the Chairman. The Board will not discuss or take immediate action on any agenda or non-agenda item(s) as a result of comments presented during the meeting. The Board will hear the public comments but will not respond in the form of dialog, except to ask questions, if necessary. All information received is subject to verification. Those requesting to address the Board are granted three (3) minutes to address their topic(s). The Board has requested that no insulting, abusive or profane language be used. As each individual speaker begins his/her testimony, they must state their name for the record and state on whose behalf they are providing comments.

No public comments were registered.

23-93 Item 23-93: Adjournment – Chairman.

A motion to adjourn the meeting was made by Chief Daniel Arriaga and seconded by Gerardo Vasquez. Meeting stood adjourned.



ITEM 24-03 (TAB 2)



**SEVEN FLAGS REGIONAL ADVISORY COUNCIL
FY23 ACCOUNTS STATEMENT REPORT**

FY23 SFRAC BANK PROGRAM FUND ACCOUNTS AND ENDING BALANCE REPORT							
Period Ending	EMS County Assistance Fund Closing Balance	EMS RAC Fund Closing Balance	General Fund Closing Balance	System Development Fund Closing Balance	Holding Account Closing Balance (i.e., Senate Bill 8 Program)	Total	
September 30, 2022	\$10,850.68	\$0.00	\$31,947.59	\$12,118.62	\$0.00	\$54,916.89	
October 31, 2022	\$5,808.54	\$0.00	\$35,497.59	\$9,696.99	\$0.00	\$51,003.12	
November 30, 2022	\$19.40	\$0.00	\$36,730.48	\$7,275.36	\$0.00	\$44,025.24	
December 31, 2022	\$19.40	\$0.00	\$35,993.93	\$7,275.36	\$0.00	\$43,288.69	
January 31, 2023	\$19.40	\$0.00	\$35,993.93	\$7,275.36	\$0.00	\$43,288.69	
February 28, 2023	\$33,400.40	\$89,225.00	\$36,529.58	\$53,296.36	\$156,626.05	\$369,077.39	
March 13, 2023, thru April 10, 2023	\$89,225.00	\$25,055.00	\$35,623.42	\$53,296.36	\$280,393.46	\$483,593.24	
April 11, 2023, thru May 10, 2023.	\$83,930.37	\$25,055.00	\$35,373.42	\$50,228.30	\$280,393.46	\$474,980.55	
May 11, 2023, thru June 10, 2023	\$83,930.37	\$25,055.00	\$35,123.42	\$50,228.30	\$247,611.96	\$441,949.05	
June 11, 2023, thru July 10, 2023.	\$41,827.57	\$25,055.00	\$34,301.08	\$41,024.07	\$245,611.96	\$387,819.68	
7/11/2023 thru 8/10/2023	\$6,373.50	\$25,055.00	\$32,876.08	\$25,683.72	\$233,611.96	\$323,600.26	
8/11/2023 thru 9/10/2023	\$568.87	\$25,035.60	\$32,178.12	\$16,479.54	\$233,611.96	\$307,874.09	

the 1990s, the number of people in the world who are under 15 years of age is expected to increase from 1.1 billion to 1.4 billion.

As a result of the demographic changes, the world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.

The world's population is expected to increase from 5.5 billion in 1990 to 7.5 billion in 2025.



6721 McPherson Road
 P.O. Box 450269
 Laredo, TX 78045
 (956) 722-8333

MEMBER FDIC



NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
 COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
 1216 SANTA MARIA
 LAREDO TX 78040

Date 9/08/23
 Primary Account
 Enclosures

Page 1
 1010591594
 2

EMS County Assistance

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	2
Account Number	1010591594	Statement Dates	8/11/23 thru 9/10/23
Previous Balance	6,373.50	Days in the statement period	31
1 Deposits/Credits	19.40	Average Ledger	4,323.80
2 Checks/Debits	5,824.03	Average Collected	4,323.80
Service Charge	.00		
Interest Paid	.00		
Current Balance	568.87		

DEPOSITS AND ADDITIONS

Date	Description	Amount
8/15	Transfer from EMS RAC to EMS Cnty Assistance	19.40

CHECKS IN SERIAL NUMBER ORDER

Date	Check No	Amount	Date	Check No	Amount
8/31	1010	5,294.63	8/31	1022*	529.40

* Denotes missing check numbers

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance	Date	Balance
8/11	6,373.50	8/15	6,392.90	8/31	568.87

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
 EMS COUNTY ASSISTANCE
 1216 SANTA MARIA
 LAREDO, TX 78040

1010
 00-248U1149

6/2/2023

PAY to the order of Priority EMS \$ 5,294.63
Five thousand two hundred & ninety four 63/100 Dollars

For EMS Co. Host Grant Award

Texas Community Bank
 0721 McPherson Rd., Laredo, Texas 78041
 950-754-2229

⑆ 114924810⑆ 1010 ⑈ 1010591594 ⑈

DDA REGULAR CHECK 1010 Date: 08/31 Amount: \$5,294.63

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
 EMS COUNTY ASSISTANCE
 1216 SANTA MARIA
 LAREDO, TX 78040

1022
 00-248U1149

6/23/2023

PAY to the order of Priority EMS \$ 529.40
Five hundred & twenty nine 40/100 Dollars

For EMS Co. Host Taxation

Texas Community Bank
 0721 McPherson Rd., Laredo, Texas 78041
 950-754-2229

⑆ 114924810⑆ 1022 ⑈ 1010591594 ⑈

DDA REGULAR CHECK 1022 Date: 08/31 Amount: \$529.40



6721 McPherson Road
 P.O. Box 450269
 Laredo, TX 78045
 (956) 722-8333

MEMBER FDIC



NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
 COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
 EMS RAC ACCOUNT
 1216 SANTA MARIA
 LAREDO TX 78040

Date 9/08/23
 Primary Account
 Enclosures

Page 1
 1010591495

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	0
Account Number	1010591495	Statement Dates	8/11/23 thru 9/10/23
Previous Balance	25,055.00	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	25,038.10
1 Checks/Debits	19.40	Average Collected	25,038.10
Service Charge	.00		
Interest Paid	.00		
Current Balance	25,035.60		

CHECKS AND WITHDRAWALS

Date	Description	Amount
8/15	Transfer from EMS RAC to EMS Cnty Assistance	19.40-

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance
8/11	25,055.00	8/15	25,035.60

the 1990s, the number of people with a mental health problem has increased in the UK (Mental Health Act 1983).

There is a growing awareness of the need to improve the lives of people with mental health problems. The Department of Health (1999) has set out a strategy for mental health care in the UK, which includes a commitment to improve the lives of people with mental health problems.

The strategy is based on the following principles:

• To improve the lives of people with mental health problems.

• To ensure that people with mental health problems are treated with respect and dignity.

• To ensure that people with mental health problems are given the opportunity to participate in decisions about their care.

• To ensure that people with mental health problems are given the opportunity to live in the community.

• To ensure that people with mental health problems are given the opportunity to work and contribute to society.

• To ensure that people with mental health problems are given the opportunity to live a full and active life.

The strategy is based on the following principles:

• To improve the lives of people with mental health problems.

• To ensure that people with mental health problems are treated with respect and dignity.

• To ensure that people with mental health problems are given the opportunity to participate in decisions about their care.

• To ensure that people with mental health problems are given the opportunity to live in the community.

• To ensure that people with mental health problems are given the opportunity to work and contribute to society.

• To ensure that people with mental health problems are given the opportunity to live a full and active life.

The strategy is based on the following principles:

• To improve the lives of people with mental health problems.

• To ensure that people with mental health problems are treated with respect and dignity.

• To ensure that people with mental health problems are given the opportunity to participate in decisions about their care.

• To ensure that people with mental health problems are given the opportunity to live in the community.

• To ensure that people with mental health problems are given the opportunity to work and contribute to society.

• To ensure that people with mental health problems are given the opportunity to live a full and active life.

The strategy is based on the following principles:

• To improve the lives of people with mental health problems.

• To ensure that people with mental health problems are treated with respect and dignity.

• To ensure that people with mental health problems are given the opportunity to participate in decisions about their care.

• To ensure that people with mental health problems are given the opportunity to live in the community.



6721 McPherson Road
 P.O. Box 450269
 Laredo, TX 78045
 (956) 722-8333

MEMBER FDIC



NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
 COUNCIL ON TRAUMA, TRUMA SERVICES AREA T
 GENERAL FUND ACCOUNT
 1216 SANTA MARIA
 LAREDO TX 78040

Date 9/08/23
 Primary Account
 Enclosures

Page 1
 1010591396
 2

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	2
Account Number	1010591396	Statement Dates	8/11/23 thru 9/10/23
Previous Balance	32,876.08	Days in the statement period	31
1 Deposits/Credits	62.50	Average Ledger	32,515.50
1 Checks/Debits	760.46	Average Collected	32,513.48
Service Charge	.00		
Interest Paid	.00		
Current Balance	32,178.12		

DEPOSITS AND ADDITIONS

Date	Description	Amount
8/14	DDA REGULAR DEPOSIT	62.50

CHECKS IN SERIAL NUMBER ORDER

Date	Check No	Amount
8/25	1009	760.46

* Denotes missing check numbers

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance	Date	Balance
8/11	32,876.08	8/14	32,938.58	8/25	32,178.12

Texas Community Bank

CHECKING DEPOSIT

Date 8/14/23

Cash included

Name Seven Flags Regional

Other bank

62.50

ACCOUNT NUMBER

1010591396

Advisory

TOTAL FROM OTHER BANK

SUB TOTAL

LESS CASH RECEIVED

NET DEPOSIT

62.50

⑆5057⑆00⑆⑆⑆

⑆0⑆059⑆1396⑆

DDA REGULAR DEPOSIT Date: 08/14 Amount: \$62.50

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
 GENERAL FUND ACCOUNT
 1216 SANTA MARIA
 LAREDO, TX 79040

1009
 08 2023/11/09

Date 8/24/23

Pay to the Order of John R. Heizer \$ 760.46

Seven hundred sixty Dollars

Signature: John R. Heizer

7721 McPherson Rd., Laredo, Texas 79001
 Texas Community Bank

For August 2023 GEAR Fund

⑆⑆⑆92⑆8⑆10⑆⑆009⑆ ⑆0⑆059⑆1396⑆

DDA REGULAR CHECK 1009 Date: 08/25 Amount: \$760.46



6721 McPherson Road
 P.O. Box 450269
 Laredo, TX 78045
 (956) 722-8333



NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
 COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
 SYSTEM DEVELOPMENT ACCOUNT
 1216 SANTA MARIA
 LAREDO TX 78040

Date 9/08/23
 Primary Account
 Enclosures

Page 1
 1010591693
 3

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	3
Account Number	1010591693	Statement Dates	8/11/23 thru 9/10/23
Previous Balance	25,683.72	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	22,714.62
3 Checks/Debits	9,204.18	Average Collected	22,714.62
Service Charge	.00		
Interest Paid	.00		
Current Balance	16,479.54		

CHECKS IN SERIAL NUMBER ORDER

Date	Check No	Amount	Date	Check No	Amount
9/06	1011	3,068.06	8/28	1013	3,068.06
8/31	1012	3,068.06			

* Denotes missing check numbers

DAILY BALANCE INFORMATION

Date	Balance	Date	Balance
8/11	25,683.72	8/31	19,547.60
8/28	22,615.66	9/06	16,479.54

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1011
88 2481/1149

July 31, 2023

Pay to the Order of Lulitas Ambulance Corp \$3,068.06
Three thousand six hundred and sixty eight 06/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
687-77-2222

For EX 23 Sys Dev Grant Allocation

⑆ 1149248101101 ⑆ 1010591693 ⑆

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1012
88 2481/1149

July 31, 2023

Pay to the Order of Priori by EMS \$3,068.06
Three thousand six hundred and sixty eight 06/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
687-77-2222

For EX 23 Sys Dev Grant Allocation

⑆ 1149248101101 ⑆ 1010591693 ⑆

DDA REGULAR CHECK 1011 Date: 09/06 Amount: \$3,068.06

DDA REGULAR CHECK 1012 Date: 08/31 Amount: \$3,068.06

THE SEVEN FLAGS REGIONAL ADVISORY COUNCIL
SYSTEM DEVELOPMENT ACCOUNT
1216 SANTA MARIA
LAREDO, TX 78040

1013
88 2481/1149

July 31, 2023

Pay to the Order of Angel Care Ambulance \$3,068.06
Three thousand six hundred and sixty eight 06/100 Dollars

Texas Community Bank
6721 McPherson Rd., Laredo, Texas 78041
687-77-2222

For EX 23 Sys Dev Grant Allocation

⑆ 1149248101101 ⑆ 1010591693 ⑆

DDA REGULAR CHECK 1013 Date: 08/28 Amount: \$3,068.06

the 1990s, the number of people in the UK who are aged 65 and over has increased from 10.5 million to 13.5 million (19.5% of the population).

There is a growing awareness of the need to address the needs of older people, and the Government has set out a strategy for the 21st century in the White Paper *Ageing with Dignity* (Department of Health 1999). This paper sets out the Government's strategy for the 21st century, and the Department of Health's commitment to improve the lives of older people.

The White Paper sets out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.

The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century. The Department of Health has set out a number of key objectives for the 21st century, and the Department of Health has set out a number of key objectives for the 21st century.



6721 McPherson Road
 P.O. Box 450263
 Laredo, TX 78045
 (956) 722-8333

MEMBER FDIC



NOTICE: SEE REVERSE SIDE FOR IMPORTANT INFORMATION

[Texas Community Bank Home](#)

THE SEVEN FLAGS REGIONAL ADVISORY
 COUNCIL ON TRAUMA, TRAUMA SERVICES AREA T
 HOLDING ACCOUNT
 1216 SANTA MARIA
 LAREDO TX 78040

Date 9/08/23
 Primary Account
 Enclosures

Page 1
 1010591792

CHECKING ACCOUNT

TCB COURTESY CHECKING		Number of Enclosures	0
Account Number	1010591792	Statement Dates	8/11/23 thru 9/10/23
Previous Balance	233,611.96	Days in the statement period	31
Deposits/Credits	.00	Average Ledger	233,611.96
Checks/Debits	.00	Average Collected	233,611.96
Service Charge	.00		
Interest Paid	.00		
Current Balance	233,611.96		

DAILY BALANCE INFORMATION

Date	Balance
8/11	233,611.96

FY23 BUDGET EXPENSE REPORT (JULY THRU AUGUST)

FY23 SFRAC GENERAL FUND MEMBERSHIP REVENUE SUMMARY

General Fund Projected Membership Revenue for FY23	\$16,850.00
Actual Membership Funds Collected to Date	\$14,500.00
Total (+/-) 86%	(\$2,350.00)

FY23 GRANT PROGRAM FUNDS

EMS County Assistance Grant (Regular)	\$89,225.00
Senate Bill 500 Funding	\$375,627.09
System Development (i.e., Tobacco)	\$46,021.00
Local Planning Grant (LPG)	\$0.00
EMS RAC Grant (Regular)	\$33,381.00
Total	\$544,254.09

FY23 General Fund (Program Operation) Expenditures

	Projected Cost	Actual Cost (Paid)	Difference
Post Office Fee	\$166.00	\$166.00	\$0.00
VFIS Insurance	\$1,500.00	\$1,425.00	\$75.00
TETAF Dues	\$900.00	\$900.00	\$0.00
Administrative Fee to STDC (4th Qtr.)	\$1,619.00	\$1,619.00	\$0.00
CPA IRS Filing/Income Statement	\$750.00	\$1,000.00	-\$250.00
RAC Chair/GETAC Travel (November 2022, Austin, Tx.)	\$3,800.00	\$1,486.55	\$2,313.45
GETAC Travel (March 2023, Austin, Tx.)	\$2,000.00	\$801.23	\$1,198.77
GETAC Travel (June 2023, Austin, Tx.)	\$2,000.00	\$822.34	\$1,177.66
GETAC Travel (August 2023 Austin, Tx.)	\$2,000.00	\$760.46	\$1,239.54
TETAF Annual Workshop/Conference	\$0.00	\$0.00	\$0.00
GoDaddy Web Site Renewal	\$400.00	\$101.11	\$298.89
Hariland Clarke New Bank Account Checks	\$214.35	\$214.35	\$0.00
Zoom 1-year Subscription	\$104.93	\$104.93	\$0.00
Subtotal	\$15,454.28	\$9,400.97	\$6,053.31

Total Under/Over Budget: -\$6,053.31

FY23 EMS County Assistance Grant Allocation

	Projected Cost	Actual Cost Paid	2nd. Allocation
Bronze Starr Ambulance	\$5,294.63	\$5,294.63	\$529.47
Laredo Fire Department EMS/Fire	\$5,294.63	\$5,294.63	\$529.47
Angel Care Ambulance	\$5,294.63	\$5,294.63	\$529.47
Webb County Volunteer Fire/EMS	\$5,294.63	\$5,294.63	\$529.47
Victorious Care Ambulance	\$5,294.63	\$5,294.63	\$529.47
Priority EMS	\$5,294.63	\$5,294.63	\$529.40
Zapata County Fire/EMS	\$14,687.07	\$14,687.07	N/A
Texas Superior Ambulance	\$5,294.63	\$5,294.63	\$529.47
Laredo Lifeline	\$5,294.63	\$5,294.63	\$529.47
Medpoint Ambulance	\$5,294.63	\$5,294.63	\$529.47
Villa Ambulance	\$5,294.63	\$0.00	\$0.00
Lalitas Ambulance Care	\$5,294.63	\$5,294.63	\$529.47
Skyline EMS	\$16,297.00	\$16,297.00	N/A
Subtotal	\$89,225.00	\$83,930.37	\$5,294.63

	Projected Cost	Actual Cost Paid	Difference
N/A			
Subtotal	\$0.00	\$0.00	\$0.00

FY23 System Development Grant Allocations			
	Projected Cost	Actual Cost	2nd Allocation
Bronze Starr Ambulance	\$3,068.06	\$3,068.06	\$472.01
Laredo Fire Department EMS/Fire	\$3,068.06	\$3,068.06	\$472.01
Angel Care Ambulance	\$3,068.06	\$3,068.06	\$472.01
Webb County Volunteer Fire/EMS	\$3,068.06	\$3,068.06	\$472.01
Victorious Care Ambulance	\$3,068.06	\$0.00	\$0.00
Priority EMS	\$3,068.06	\$3,068.06	\$472.01
Laredo Lifeline	\$3,068.06	\$3,068.06	\$472.01
Villa Ambulance	\$3,068.06	\$0.00	\$0.00
Texas Superior Ambulance	\$3,068.06	\$3,068.06	\$472.01
Zapata County Fire/EMS	\$3,068.11	\$3,068.11	\$472.05
Laredo Medical Center	\$3,068.06	\$3,068.06	\$472.01
Doctors Hospital of Laredo	\$3,068.06	\$3,068.06	\$472.01
Lalitas Ambulance Care	\$3,068.06	\$3,068.06	\$472.01
Medpoint Ambulance	\$3,068.06	\$3,068.06	\$472.01
Skyline EMS	\$3,068.11	\$3,068.06	\$472.01
Subtotal	\$46,021.00	\$39,884.83	\$6,136.17

Other

FY23 EMS RAC Grant			
	Projected Cost	Actual Cost Paid	Difference
Administrative Fee (1st Qt)	\$8,345.25	\$8,345.40	-\$0.15
Administrative Fee (2nd Qt)	\$8,345.20	\$8,345.20	\$0.00
Administrative Fee (3rd Qt)	\$8,345.20	\$8,345.20	\$0.00
Administrative Fee (4th Qt)	\$8,345.35	\$8,345.20	\$0.15
Subtotal	\$33,381.00	\$33,381.00	\$0.00

	Projected Cost	Actual Cost Paid	Difference
N/A			
Subtotal			

Senate Bill 8 Grant Program Funding			
	Projected Cost	Actual Cost	Balance
Education/Scholarships	\$229,040.91	\$109,667.88	\$119,373.03
RAC Administration*	\$73,293.09	\$11,165.78	\$62,127.31
Equipment	\$18,323.27		
Incentives	\$54,969.82		
Subtotal	\$375,627.09	\$120,833.66	\$181,500.34

*Includes \$3,978.25 for purchase of administrative equipment (i.e., Desktop & Laptop)

Local Planning Grant (LPG)			
	Projected Cost	Actual Cost	Difference
To Be Determined by DSHS	\$0.00	\$0.00	\$0.00
			\$0.00
			\$0.00
Subtotal			\$0.00

the 1990s, the number of people with a diagnosis of schizophrenia has increased in many countries (1).

There is a growing awareness of the need to improve the quality of life of people with schizophrenia, and to reduce the stigma associated with the illness. This has led to a focus on the development of self-help and recovery-oriented approaches to the management of the illness (2).

One of the key areas of research in this field is the development of self-help materials that can be used by people with schizophrenia to manage their illness and improve their quality of life. This paper reports on the development and evaluation of a self-help manual for people with schizophrenia.

The manual was developed in collaboration with people with schizophrenia and their families. It covers a range of topics, including the symptoms of schizophrenia, the treatment of the illness, and strategies for managing the illness in everyday life.

The manual was evaluated in a randomized controlled trial. The results of the trial showed that the manual was effective in improving the quality of life of people with schizophrenia, and in reducing the stigma associated with the illness.

The manual is available in both English and Spanish. It is a free resource that can be used by people with schizophrenia and their families. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.


The manual is a key resource for people with schizophrenia and their families. It provides practical advice and information that can help people with schizophrenia to manage their illness and improve their quality of life. It is a valuable tool for the management of the illness and the improvement of quality of life.

**SOUTH TEXAS DEVELOPMENT COUNCIL
TRAVEL EXPENSE CLAIM AND TRIP REPORT**

EXPENSE ACCOUNT OF: John R. Keiser

PAY PERIOD ENDING: 8/18/2023

I certify that the expense account rendered below is true, correct, unpaid, and complete to the best of my knowledge.



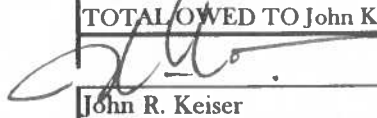
 SIGNATURE 8/24/23
 DATE

DATE OF DEPARTURE: 8/15/2023 TIME OF DEPARTURE: 1:00 p.m.

DATE OF RETURN: 8/18/2023 TIME OF RETURN: 5:00 p.m.

CHARGE TO: RAC - General Fund

DATE	EXPENSE REPORT	TOTAL
N/A	Mileage from _____ to _____ miles @ \$ 0.655 per mile	
N/A	Mileage from _____ to _____ miles @ \$ 0.655 per mile	\$ -
Total Actual Mileage.....		
3	Breakfast (s) @ \$ 14.00 per meal	\$ 42.00
3	Lunches (s) @ \$ 16.00 per meal	\$ 48.00
3	Supper (s) @ \$ 29.00 per meal	\$ 87.00
0		\$ 177.00
Austin (Keiser) 3	Night(s) @ \$ 131.00 per night + \$22.27 tax	\$ 459.81
	Night(s) @ _____ per night tax	
Total Actual Lodging.....		\$ 459.81
Other Expenses (Specify) <u>Parking (\$37.87) / Gasoline (\$85.78)</u>		
Total "Other" Expenses.....		\$ 123.65
TOTAL ACTUAL TRAVEL EXPENSES.....		\$757.46
TOTAL ADVANCED TO <u>John R. Keiser</u>		\$0.00
TOTAL OWED TO <u>SFRAC</u>		\$0.00
TOTAL OWED TO John Keiser.....		\$760.46

 8/24/23

 John R. Keiser Date

Regional Programs Director/TSA-Administrator

DATE	DESCRIPTION/REPORT
08/15/2023- 08/18/2023	On August 15, 2023, I travelled to Austin, Texas to attend the GETAC committee meetings as well as the RAC Chair and GETAC meeting throughout the week. I travelled back to Laredo, Texas on August 18, 2023.

Income To
-ipes 2187

1 San Isidro Pkwy
aredo, TX 78045
956-523-0048

Stripes 2187

Tx

	Qty	Amount
	---	-----
	12.5606	41.44
.299/ G		
	-----	-----
Subtotal		41.44
Tax		0.00
TOTAL		41.44
CREDIT \$		41.44

269

2245
378

COME AGAIN
sel Fuel Contains
o 5% Biodiesel Or
able State Diesel
\$ 0.19 Per Gallon
L XXXX DR# 1 TRAN# 9039914
8/18/23 4:42:34 PM

VALERO 7509 N IH 35
XXXXXXXXX1001
7509 N IH 35
AUSTIN , TX
78752
08/17/2023 724335816
12:15:05 PM

XXXXXX5269 CARD 0800
7
Proprietary TIN
INVOICE 041576
AUTH 541983

*** REPRINT *** REPRINT *** REPRINT ***
1

REGULAR 13.4396
PRICE/GAL \$3.299

DISCOUNTS BEFORE
FUELING
Valero C/GAL \$-0.100

FUEL TOTAL \$ 44.34

TOTAL = \$ 44.34
*** REPRINT *** REPRINT *** REPRINT ***

CREDIT \$ 44.34

Customer-activated Purchase/Capture
Sequence Number 57136
Swiped
APPROVED 541983



**EMBASSY
SUITES**
by HILTON

5901 North III-35 • Austin, TX 78723
Phone: (512) 454-8004 • Fax: (512) 454-9047
For reservations across the nation
www.embassysuites.com or 1-800-EMBASSY

Name & Address

KEISER, JOHN R.
2411 SUTTON CT
P.O. BOX 450788
LAREDO TX 78045
UNITED STATES OF AMERICA

Suite 419/NKSQZ
Arrival Date 8/15/2023 4:13:00 PM
Departure Date 8/18/2023

Adult/Child 1/0
Suite Rate 131.00

Rate Plan: GVT
HH # 747794137 GOLD
AL:
Car:



Confirmation Number: 82685385

8/18/2023



LXR

CONRAD

canopy

Signia
Hilton

Hilton

CURIO
COLLECTION

DOUBLETREE

TAPESTRY
COLLECTION

EMBASSY
SUITES

TEMPO

MOTTO

Hilton
Garden Inn

Hampton

tru

HOMEWOOD
SUITES

HOME
SUITES

Hilton
Grand Vacations

Hilton
HONORS

DATE	REFERENCE	DESCRIPTION	AMOUNT
8/15/2023	5045680	GUEST ROOM	\$131.00
8/15/2023	5045680	STATE OCCUPANCY TAX	\$7.86
8/15/2023	5045680	CITY OCCUPANCY TAX	\$14.41
8/16/2023	5046471	GUEST ROOM	\$131.00
8/16/2023	5046471	STATE OCCUPANCY TAX	\$7.86
8/16/2023	5046471	CITY OCCUPANCY TAX	\$14.41
8/17/2023	5047032	GUEST ROOM	\$131.00
8/17/2023	5047032	STATE OCCUPANCY TAX	\$7.86
8/17/2023	5047032	CITY OCCUPANCY TAX	\$14.41
8/18/2023	5047284	MC *8762	(\$459.81)
		BALANCE	\$0.00

Hilton Honors(R) stays are posted within 72 hours of checkout. To check your earnings or book your next stay at more than 6,500+ hotels and resorts in 119 countries, please visit Honors.com

Thank you for staying with us. Visit embassysuites.com for more information on hotel packages, subscribe to our E-announcements newsletter, or plan your next stay at close to 200 destinations.

ACCOUNT NO MC *8762
CARD MEMBER NAME KEISER, JOHN R.
ESTABLISHMENT NO & LOCATION <small>ESTABLISHMENT AGREES TO DEBIT CARDHOLDER FOR PAYMENT</small>
CARD MEMBER'S SIGNATURE X

DATE OF CHARGE 8/18/2023	FOLIO NO /CHECK NO 1168297 A
AUTHORIZATION 79006P	INITIAL
PURCHASES & SERVICES	
TAXES	
TIPS & MISC	
TOTAL AMOUNT	-459.81



ITEM 24- 04 (TAB 3)



FY24 PROJECTED AND PROPOSED OPERATING BUDGET

FY24 SFRAC GENERAL FUND MEMBERSHIP REVENUE SUMMARY

General Fund Projected Membership Revenue for FY21	\$15,150.00
Actual Membership Funds Collected to Date	\$0.00
Total (+/-)	(\$15,150.00)

FY24 GRANT PROGRAM FUNDS

EMS County Assistance Grant (Regular)	\$90,724.00
Senate Bill 500 Funding	\$0.00
System Development (i.e., Tobacco)	\$46,021.00
Legislative Funding	\$150,000.00
EMS RAC Grant (Regular)	\$34,067.00
Total	\$320,812.00

FY24 General Fund (Program Operation) Expenditures

	Projected Cost	Actual Cost (Paid)	Difference
Post Office Fee	\$180.00		\$180.00
VFIS Insurance	\$1,500.00		\$1,500.00
TETAF Dues	\$900.00		\$900.00
CPA IRS Filing/Income Statement	\$1,000.00		\$1,000.00
RAC Chair/GETAC Travel (November 2023, Austin, GETAC Travel (February 2024, Austin, Tx., Required)	\$3,800.00		\$3,800.00
GETAC Travel (August 2024 Austin, Tx., Required)	\$2,000.00		\$2,000.00
TETAF Annual Workshop/Conference	\$3,800.00		\$3,800.00
GoDaddy Web Site Renewal	\$0.00		\$0.00
Zoom	\$400.00		\$400.00
Subtotal	\$13,580.00	\$0.00	\$13,580.00
Total Under/Over Budget:			-\$13,580.00

FY24 EMS County Assistance Grant Allocations

	Projected Cost	Actual Cost Paid	Difference
Bronze Starr Ambulance	\$5,383.64		\$5,383.64
Laredo Fire Department EMS/Fire	\$5,383.64		\$5,383.64
Angel Care Ambulance	\$5,383.64		\$5,383.64
Webb County Volunteer Fire/EMS	\$5,383.64		\$5,383.64
Victorious Care Ambulance	\$5,383.64		\$5,383.64
Priority EMS	\$5,383.64		\$5,383.64
Zapata County Fire/EMS	\$14,934.00		\$14,934.00
Texas Superior Ambulance	\$5,383.64		\$5,383.64
Laredo Lifeline	\$5,383.64		\$5,383.64
Medpoint Ambulance	\$5,383.64		\$5,383.64
Villa Ambulance	\$5,383.64		\$5,383.64
Lalitas Ambulance Care	\$5,383.64		\$5,383.64
Skyline EMS	\$16,570.00		\$16,570.00
Subtotal	\$90,724.04	\$0.00	\$90,724.04

Projected Cost	Actual Cost Paid	Difference
----------------	------------------	------------

N/A			
Subtotal	\$0.00	\$0.00	\$0.00

FY24 System Development Grant Allocations			
	Projected Cost	Actual Cost	Difference
Bronze Starr Ambulance	\$3,068.06		
Laredo Fire Department EMS/Fire	\$3,068.06		
Angel Care Ambulance	\$3,068.06		
Webb County Volunteer Fire/EMS	\$3,068.06		
Victorious Care Ambulance	\$3,068.06		
Priority EMS	\$3,068.06		
Laredo Lifeline	\$3,068.06		
Villa Ambulance	\$3,068.06		
Texas Superior Ambulance	\$3,068.06		
Zapata County Fire/EMS	\$3,068.11		
Laredo Medical Center	\$3,068.06		
Doctors Hospital of Laredo	\$3,068.06		
Lalintas Ambulance Care	\$3,068.06		
Medpoint Ambulance	\$3,068.06		
Skyline EMS	\$3,068.11		
Subtotal	\$46,021.00		\$0.00

Other			
	Projected Cost	Actual Cost	Difference
Subtotal			\$0.00

FY24 EMS RAC Grant			
	Projected Cost	Actual Cost Paid	Difference
Administrative Fee (1st Qtr.)	\$8,516.75	\$0.00	\$8,516.75
Administrative Fee (2nd Qtr.)	\$8,516.75	\$0.00	\$8,516.75
Administrative Fee (3rd Qtr.)	\$8,516.75	\$0.00	\$8,516.75
Administrative Fee (4th Qtr.)	\$8,516.75	\$0.00	\$8,516.75
Subtotal	\$34,067.00	\$0.00	\$34,067.00

	Projected Cost	Actual Cost Paid	Difference
N/A			
Subtotal			

Senate Bill 8 Grant Program Funding			
	Projected Cost	Actual Cost	Difference
Education/Scholarships	\$229,040.91	\$109,667.88	\$119,373.03
RAC Administration	\$73,293.09	\$11,165.78	\$62,127.31
Equipment	\$18,323.27		
Incentives	\$54,969.82		
Subtotal	\$375,627.09	\$120,833.66	\$181,500.34

Local Planning Grant (LPG)			
	Projected Cost	Actual Cost	Difference
To Be Determined	\$0.00	\$0.00	\$0.00
			\$0.00
			\$0.00
Subtotal			\$0.00



ITEM 24-05 (TAB 4)



SEVEN FLAGS REGIONAL ADVISORY COUNCIL

NOMINATION OF OFFICERS

TERM: Two (2) Years: September 1, 2023 - August 31, 2025

To be considered as a nominee a candidate must be a SFRAC Board Director (except for the Chairperson who may be nominated from outside the Board membership). Alternates do not qualify for the selection of any officer positions.

Candidates may only run for one office at a time.

POSITION TO BE FILLED:

VICE-CHAIRMAN

NAME: Fransisco Martinez

POSITION TO BE FILLED:

SECRETARY

NAME: Rey Veliz

SEVEN FLAGS REGIONAL ADVISORY COUNCIL

NOMINATION OF OFFICERS

TERM: Two (2) Years: September 1, 2023 - August 31, 2025

To be considered as a nominee a candidate must be a SFRAC Board Director (except for the Chairperson who may be nominated from outside the Board membership). Alternates do not qualify for the selection of any officer positions.

Candidates may only run for one office at a time.

POSITION TO BE FILLED:

VICE-CHAIRMAN

NAME:

Daniel Arriaga

POSITION TO BE FILLED:

SECRETARY

NAME:

Leticia Colon

SEVEN FLAGS REGIONAL ADVISORY COUNCIL

NOMINATION OF OFFICERS

TERM: Two (2) Years: September 1, 2023 - August 31, 2025

To be considered as a nominee a candidate must be a SFRAC Board Director (except for the Chairperson who may be nominated from outside the Board membership). Alternates do not qualify for the selection of any officer positions.

Candidates may only run for one office at a time.

POSITION TO BE FILLED:

NAME: Silvestre Rodriguez

VICE-CHAIRMAN

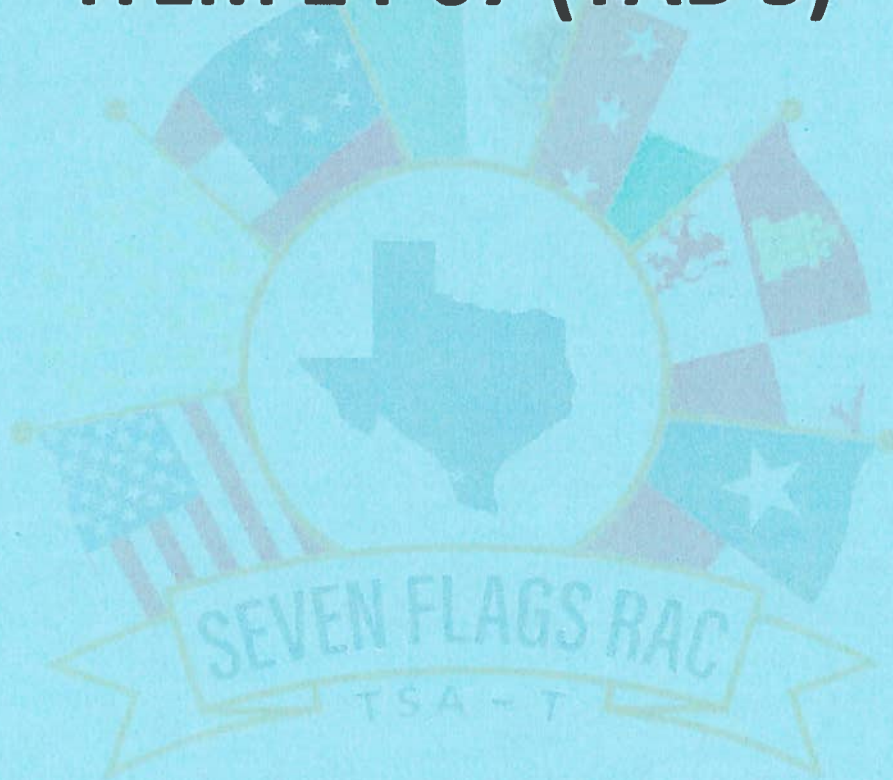
POSITION TO BE FILLED:

NAME:

SECRETARY



ITEM 24-07 (TAB 5)



John R. Keiser

From: GoDaddy Renewals <renewals@e.godaddy.com>
Sent: Friday, September 1, 2023 9:54 AM
To: John R. Keiser
Subject: Your product(s) will expire soon.

Follow Up Flag: Follow up
Flag Status: Flagged



Need help? [Contact us.](#)

John Keiser — Customer Number: 200994685

It's time to renew your products.

You have products that'll cancel if you don't make your move soon. Sign in to your account and renew the stuff you want to keep before it's too late.

[Renew Now →](#)

Don't want to forget? [Switch to auto-renew.](#)

Microsoft 365 Email Essentials Renewal

Connected to info@sevenflagsrac.org

Cancels on 10/31/2023

\$71.88 / 1 Year**

Websites + Marketing Premium Renewal

Connected to sevenflagsrac.org

Cancels on 10/31/2023

\$263.88 / 1 Year**



ITEM 24-09 (TAB 6)





**Seven Flags Regional Advisory Council
Trauma Service Area "T"**

BYLAWS

***Amended and Board Approved Effective:
~~October~~ September 26 30, 2021 2023***

**SEVEN FLAGS REGIONAL ADVISORY COUNCIL
ON TRAUMA, TRAUMA SERVICE AREA T, INC.**

ARTICLE I

AUTHORITY

- 1.01. This Board shall be named the Seven Flags Regional Advisory Council on Trauma. The Board shall be created by the Seven Flags Regional Advisory Council on Trauma, Trauma Area T, Inc., to act in a governance capacity. Formation and governance of this Board shall be in accordance and pursuant to provisions stipulated within the Tobacco Endowment Fund, established by Texas Government Code, 403.106; Health and Safety Code 780.003; and funds appropriated during the 83rd Legislative Session.

ARTICLE II

MISSION, DESIGNATED JURISDICITON AND PURPOSE

Mission

- 2.01. The Seven Flags Regional Advisory Council (SFRAC) is an organization of local citizens representing health care entities within a specified Trauma Service Area (TSA). The SFRAC is an organization chartered by the Texas Department of State Health Services, Division of Regulatory Services, Office of EMS/Trauma Systems Coordination; to develop, implement, improve monitor and report on regional emergency services and trauma system networks for TSA “T”. The Seven Flags Regional Advisory Council shall encourage and support a comprehensive continuum of quality health care to be provided within the Trauma Service Area “T”, without regard to race, color, creed, gender, national origin, or ability to pay.

Designated Jurisdiction

- 2.03. The following counties have been designated by the State of Texas or approved upon petition to the Seven Flags Regional Advisory Council with subsequent approval by the State of Texas to be included in TSA “T”: Jim Hogg, Webb, and Zapata.

Purpose

- 2.04. This corporation is organized exclusively for charitable and educational purposes within the meaning of section 501(c)(3) of the Internal Revenue Code of 1986, as amended, or corresponding provision hereafter in effect (“The Code”). More specifically, the corporation is organized and shall be operated exclusively to carry out one or more of the following purposes:

- (a) Encourage the development of a comprehensive trauma care system based on accepted standards of care,
- (b) Solicit participation from all health care entities located within its designated trauma service area,
- (c) Encourage trauma service area unity in providing trauma care services, promote improvement of all medical facilities, EMS Services, First Responder Organizations, and Educational Institutions that provide EMS Training, and
- (d) Cooperate with all entities, agencies, and organizations in the establishment of proficient and effective system of care for injured patients.

**ARTICLE III
MEMBERSHIP**

Membership Composition and Qualifications/Roles

- 3.01. Membership qualifications require that the member entity reside conduct and possess licensure to provide service within the Trauma Service Area (TSA) “T” and be:
- (a) Hospital: An individual or individuals designated by a hospital located in TSA T. Hospital members shall not be eligible to receive EMS County Assistance Funds.
 - (b) EMS Service Provider: An individual or individuals designated by an EMS land or air Service provider located in TSA T.
 - (c) First Responder Organization: An individual or individuals designated by a First Responder Organization Service located in TSA T.
 - (d) Education: An individual or individuals designated by an Education Institution involved in trauma service training located in TSA T. Educational entity members shall not be eligible for RAC related funding with the exception of Local Planning Grant (LPG) Funds as appropriated by DSHS either through the RACs as an allocation to the region or directly through competitive grants let by DSHS.
 - (e) Member At-Large: At-Large Members shall:
 - (i) Participate in listening and communicating issues, needs, and interests among Directors of the Board in order to identify potential problems and opportunities, to work effectively toward common goals, and develop objectives and action plans for selected projects.
 - (ii) Provide the Board of Directors with information based on experience, expertise, or special insight as a subject matter expert, if level of knowledge is suitable and applicable to the needs of the Board as deemed appropriate by a majority of the Board. A member At-Large may be exempt from paying membership dues. Additionally, a Member At-Large is not eligible to receive any program funding. Members at Large shall not be counted in constituting a quorum and shall not have voting power.
 - (e) Ex-Officio Member: An ex-officio Board member is a member who does not have membership with an organization but is able to serve on the board. This member serving as ex-officio is able to do so because of another

position the person holds, such as a state employee or representative.

Unlike other board members, the ex-officio board member has the privilege of partaking in some board activities, but this is not required. The ex-officio member shall not be counted in constituting a quorum and shall not have voting power. The ex-officio member may contribute to the boards business by participating in item discussion and committee activities. Lastly, Ex-Officio members are not eligible to receive any program funding.

(f) Subject Matter Expert: The subject matter expert may provide expertise in evaluating system(s) operations and processes. Identifying areas where technical and strategic solutions would improve performance outcomes, and contributing specialized knowledge. A Subject Matter Expert shall be exempt from paying membership dues. Additionally, a Member At-Large is not eligible to receive any program funding. Members at Large shall not be counted in constituting a quorum and shall not have voting power.

Special Qualifications for Hospitals

- 3.02. Membership status for new hospitals shall be provisional for six (6) months.
- 3.03. Continued membership status for hospitals will be dependent on a commitment to trauma care as demonstrated by trauma facility designation or involvement in the designation process as prescribed in Texas Administrative Code, Title 25, Chapter 157, Rule §157.125 Requirements for Trauma Facility Designation.

Provisional Membership Status for New Members

- 3.04. If a new entity wishes to become a member of SFRAC, ~~then the an applicant must submit an~~ application ~~and dues must be submitted~~ with the SFRAC office within ten (10) days of their intent in applying for membership or within the time necessary to be included on the agenda for the next most recent Board meeting during which membership will be considered. The Secretary or Administrator shall present the application for membership to the Board of Directors, which shall, at its next meeting, approve or disapprove such application. Subsequent to the Board's approval of membership status, prorated membership dues (as applicable) shall be submitted to the SFRAC within 30-days of Board approval.
- 3.05. The Secretary shall then notify the applicant of the action of the Board of Directors. If membership is granted to the entity, then the said entity shall remain with a provisional status until the beginning of the next fiscal year and shall become eligible for funding after one fiscal year of participating as a SFRAC member in good standing. Recognition of an entity will not take effect until their application is

on file, dues paid, and application for membership is approved by the Board of Directors.

Dues

- 3.06. Membership dues for hospitals is \$1,950.00 (i.e., \$1,500 / membership fee + \$450 / hospital ½ share of TETAF annual fee); EMS/HHA Service(s) dues is \$750.00; First Responder Organizations dues is \$750.00; and educational institutions are exempt from membership dues. Dues will be required to be paid in full upon a new fiscal year for both provisional and current members. Dues are to be made payable to Seven Flags RAC by entity check or money order. No cash or personal checks will be accepted. All dues paid to SFRAC are non-refundable. Dues may be changed for any given projected fiscal year. Any ~~C~~change in dues should be for one fiscal year at a time and would require approval by the Board of Directors through a 2/3 vote of the members. Change in dues should be implemented at the beginning of each fiscal year which runs September 1st through August 31st.

Prorated Dues for New Members

- 3.07. Prorated dues for new member entities will be determined by the number of months left within the current fiscal year. Prorated dues will not cover subsequent fiscal years.

Member in “Good Standing”

- 3.08. A member in “Good Standing” is defined as a member that meets all Active Participation (i.e., meeting attendance) and Funding Requirements (i.e., payment of membership dues) set forth within these By-Laws.

Membership Renewal Application

- 3.09. A Membership application is required to be submitted with the SFRAC office at the start of each ~~on~~ a fiscal year basis. All existing members must submit their application and dues at the beginning of every fiscal year with their primary and three alternate representatives listed. Recognition of a member entity will not take effect until their application is on file and dues are paid with the SFRAC office.
- 3.10. An existing member in “Good Standing” that does not renew their membership four (4) months after the fiscal year has begun (i.e., January); will result in the member’s “Good Standing” status to be revoked and deemed as a member “Not in Good Standing”, for the remainder of the fiscal year, and must wait until the beginning of the following fiscal year to renew their membership. (Note: A member with a “Not in Good Standing” status may be subject to losing their privilege in receiving

program grant funds during the existing fiscal year. Under this rule, the SFRAC Board of Directors has the ultimate authority to approve any exceptions and/or allowances.

Late Payment Fee for Membership Renewal

- 3.11. Payment of membership dues shall be made no later than October 31st of each new fiscal year. After the October 31st due date, a late fee of \$25 will be added to membership dues for every month that the membership dues are late up to four (4) months after the fiscal year for all existing members.

Resignation

- 3.12. A member entity wishing to resign may do so by submitting in writing to the SFRAC Secretary on official letterhead that the entity no longer wishes to participate in the SFRAC and all its committees. A member entity resigning will remain in “Good Standing” if the aforementioned is submitted. Dues paid to SFRAC remain non-refundable in any type of resignation.

Reapplication

- 3.13. A member entity who resigns in “Good Standing” may reapply for membership. The Secretary shall present all applications for membership to the Board of Directors, which shall at its next regular meeting approve or disapprove such application. The Secretary shall then notify the applicant of the action of the Board of Directors.

Member “~~Not~~ in Good Standing”

- 3.14. A Member entity shall be deemed to be “**Not in Good Standing**” if a Member ~~Member~~ representative or alternate entities entity misses three (3) consecutive monthly scheduled Board meetings (Board or Committees), and/or if any of the Active Participation requirements (i.e., submittal of membership documents, application and payment of dues) are not met. Member “Not in Good Standing” will not be considered eligible for fund allocations during for the proceeding (i.e., forthcoming) following fiscal year.
- 3.15. A member entity who is discontinued funding for disciplinary action levied against a participating hospital, EMS Service, First Responder Organization by the Texas Department of State Health Services may re-apply for Membership. The Secretary shall present all applications for membership to the Board of Directors. The Secretary shall then notify the applicant of the action of the Board of Directors.

Removal of Member

- 3.16. A member of the SFRAC may be removed by a majority vote of the Board of Directors, at any regular or special meeting for participation and compliance violations.

Active Participation

- 3.17. Active Participation is defined as: 1) Attendance to a minimum of one (1) of the Standing Committee Meetings (as applicable); -2) and attendance to a minimum of one (1) event (as applicable); and 3) regular attendance of SFRAC regularly scheduled Board meetings-

SFRAC Events

- 3.18. SFRAC events shall be coordinated by the any of the SFRAC Permanent Committees of the organization corporation or by the Board itself. Each member entity shall receive at least one month notice [through their representative(s)] via email of their required attendance/participation. A minimum of one event attended by the member entity is required. Each participating entity must sign-in during the event to be accounted as having participated complete and submit a SFRAC's entity participation report after the event is concluded.

Types of Events

(a) Trauma Healthcare Related Events

(b) Injury Prevention Related Events

(c) Stroke/STEMI Related Events

(d) NICU/~~Prenatal~~Perinatal/Maternal Events

(e) Other events as assigned or formed by the board (e.g., Fund Raisers)

Compliance Requirements for Members

- 3.19. Each Hospital, EMS Service, and First Responder Organization which has been designated membership must meet all the following categorical participation requirements with the SFRAC in order to become eligible for state grant funding.
- (a) **State Trauma Registry:** All participating hospitals and EMS entities must upload to the State Trauma Registry via electronic medium as required by Texas Administrative Code, Title 25, Chapter 103, Injury Prevention and Control, Rule §103.13, “Who Shall Report,” and Rule §103.19, “Electronic Reporting”. Reporting must be done in accordance with registry submission guidelines. Compliance will be determined after verification is obtained through the State Trauma Registry Office.
- (b) **Licensure Compliance:** All participating hospitals must be licensed general hospital and designated trauma facility or considered in “Active pursuit” of designation by the Texas Department of State Health Services. Verification of licensure compliance will be obtained through the Texas Department of State Health Services. Disciplinary Action levied against a participating hospital by

the Texas Department of State Health Services is considered prima facie evidence for the Seven Flags RAC to discontinue funding for the rest of the current fiscal year (Reapplication for membership will be required at the end of the current fiscal year for reconsideration for the following year). This is not limited to letters of reprimand, administrative penalties, probation and/or fines sanctioned by the Texas Department of State Health Services for not maintaining compliance or violation of licensure statutes/rules.

(c) **Licensure Compliance:** All participating EMS Services must be licensed EMS Provider by the Texas Department of State Health Services. Verification of licensure compliance will be obtained through the Texas Department of State Health Services. Disciplinary Action levied against a participating EMS Service by the Texas Department of State Health Services is considered prima facie evidence for the Seven Flags RAC to discontinue funding for the rest of the current fiscal year (Reapplication for membership will be required at the end of the current fiscal year for reconsideration for the following year). This is not limited to letters of reprimand, administrative penalties, probation and/or fines sanctioned by the Texas Department of State Health Services for not maintaining licensure compliance or violation of licensure statutes/rules.

(e)

(d) **Licensure Compliance:** All participating First Responder registered First Responder Organization with the Texas Department of State Health Services. Verification of registration compliance will be obtained through the Texas Department of State Health Services. Disciplinary Action levied against a participating hospital by the Texas Department of State Health Services is considered prima facie evidence for the Seven Flags RAC to discontinue funding for the rest of the current fiscal year (Reapplication for membership will be required at the end of the current fiscal year for reconsideration for the following year). This is not limited to letters of reprimand, administrative penalties, probation and/or fines sanctioned by the Texas Department of State Health Services for not maintaining licensure compliance or violation of licensure statutes/rules.

(e) **Submission of a needs assessment:** All participating hospitals and EMS entities must submit to the RAC Administrator a needs assessment at the beginning of each fiscal year in the form provided by the SFRAC.

(f) **Affidavit Acknowledging Utilization of RAC Regional Protocols Regarding Patient Destination and Transport:** All participating EMS Services must file a copy of the signed affidavit form at the beginning of every fiscal year with the Seven Flags RAC office. All EMS Services are required to comply with the aforementioned in accordance with Texas Administrative Code, Title 25, Chapter 157, Rule §157.130(d)(2)(B) and Rule §157.131(d)(2)(B), “demonstrate utilization of the Regional Advisory Council

regional protocols regarding patient destination and transport in all TSA’s in which they operate.”

(g) **Attendance:** All participating Educational Institutions in the Seven Flags RAC (TSA T) may attend all Committee and Board of Directors meetings during a fiscal year. Educational Institutions are not subject to the participation requirements herein. Note: State funds are only available for participating hospitals, EMS Services, and First Responder Organizations in accordance with Texas Administrative Code, Title 25, Chapter 157, Rule §157.130 & §157.131. Participation is extended onto workshops and other committee meetings that are directly related to SFRAC TSA T business (i.e. Finance Committee, Bylaws Committee, Budget Workshops, Technical Assistance Reviews, RAC 101 Overview, Stroke Protocol Committee). Participating hospitals, EMS/HAA services and first responder agencies/organizations are expected to attend each Board and Committee meetings. Should a Board director not be able to attend a Board or Committee meeting in a given month, it is the responsibility of that Board director to ensure compliance by assigning that at least one of the three possible alternates for that Board Director representing a given entity be present for the meeting to duly represent the absent Board director and the respective participating entity/organization. Members who consecutively miss three of any meetings (i.e., Committees or Board) will be considered a Member Not in Good Standing and, therefore, will not be eligible for funding for the following fiscal year.

(h) **Payment of Membership Dues:** All members must be current in the payment of their membership dues. Members who remain delinquent in the payment of SFRAC dues by ~~July 31st~~ the 1st of March of any given fiscal year will be considered a Member Not in Good Standing and, therefore, will not be eligible for funding for the following fiscal year. ~~Final payment will be held until such time that the entity is current in any remittance of payment.~~

Tardiness

3.20. It is the sole responsibility of the participating Board representative(s) to “sign in” during every meeting. Member representatives arriving thirty (30) minutes after the start time are considered late and will not receive credit for attendance of their Committee and/or a Board of Directors Meeting. Moreover, not signing in will constitute an “absence” on behalf of the participating entity and will not be able to obtain credit for the said meeting.

Note: Funding is directly tied into meeting participation requirements; therefore it is imperative that your organization representative(s) sign the official Board of Directors attendance records at every meeting.

**ARTICLE IV
BOARD OF DIRECTORS**

- 4.01. "Board", when used in relation to any power or duty requiring collective action, means "Board of Directors".
- 4.02. The business and affairs of the Board and all powers vested shall be exercised by or under authority of the Board of Directors, subject to limitation imposed by the Act, the Articles of Incorporation, or these Bylaws. No single entity shall place undue influence on the governance of the Corporation.

Minimum Number of Directors and Board Officers

- 4.03. The number of Board Officers of this Regional Advisory Council (RAC) shall be at least four (4): Chairperson, Vice Chairperson, Secretary and Treasurer, all of whom must be residents of the State of Texas. The number of Board Directors may be increased or decreased from time to time by amendment of these Bylaws, but no decrease shall be the effect of shortening the term of any incumbent directors.

Board Officer and Director Appointments

- 4.04. Board Officers shall be approved for appointed by the Active Members of the SFRAC through nomination. Each EMS and Hospital entity Board Director will be entitled to naming three (3) alternate individuals and each will have the authority to cast a vote in the absence of the Principal designated Board Director. Each Director position representing a given entity will count as one (1) vote, regardless of the number of alternates. Appointed alternates may cast one (1) vote only for a given Principal Board Director representing a given entity. Trauma designated facilities will each appoint a Board Director. Each member EMS Provider and First Responder Organization shall also appoint a Board Director. Similarly, Board Officer votes count for the given entity they represent. Appointment of Directors shall be made by the given agencies/entities/organizations that the Director is representing while serving on the Board. The SFRAC Board shall recognize and approve the slate of members Officers to serve on the Board for each new fiscal year at the first meeting of each fiscal year held in October, (if necessary). Identification of appointed members by given participating agencies/entities/organizations will be done using the SFRAC's "Membership Application ~~and Registration~~ Form".

- 4.05. Each of these Directors shall be an individual who is an employee or agent of ~~an~~ a Hospital facility, EMS provider or First Responder Organization and who has been designated by that Hospital, EMS provider or First Responder Organization as a candidate for Director.

Director Term of Office

- 4.06. The term in office of each director shall be for one (1) year and may continue to serve consecutive terms or until his or her successor is appointed by the CEO/Owner of the entity being represented. ~~elected at a regular meeting or a special meeting of the Directors held for that purpose, in which a quorum of the Directors is present.~~
- 4.07. Entities with multiple facilities may designate one person to act as Director for all its entities and such person shall have one vote for each facility at meetings of the Directors of the Corporation.

Director Vacancy

- 4.08. The Board of Directors may declare vacant the office of a Director in any of the following cases: (a) if he/she is adjudged incompetent by an order of the court; (b) if he/she is convicted of a felony; or (c) if within sixty (60) days after notice of election, he/she does not accept the office either in writing or by attending a meeting of the Board of Directors.
- 4.09. Vacancies in the Board of Directors shall exist in the case of happening of any of these events: (a) the death, resignation, or removal of any Director, or (b) the authorized number of Directors is increased.
- 4.10. In the event that the office of the Chair becomes vacant, the Vice Chair will succeed the Chair and hold office for the unexpired Chair's term. After completion of the vacant Chair's term, the Board shall elect a Chairman. If the office of the Vice-Chair, Secretary, or Treasurer, becomes vacant by reason of death, resignation, removal, or otherwise, the Board shall elect a successor who shall hold office for the unexpired term and until his successor is elected after expiration of the term. Vacancies may be filled by any of the remaining Directors. Each Officer so elected shall hold office until his successor is elected at a regular or special meeting of the Board.

Director Resignation

- 4.11. Any Director may resign at any time by giving written notice to the Chairman or the Secretary of the Board. Any resignation shall take effect at the date of receipt of that notice or any time specified therein, and, unless otherwise specified therein, the acceptance of that resignation shall not be necessary to make it effective.

Director Removal

- 4.12. Any Director failing to attend 75% of the scheduled Board of Directors meetings within the contract year may be removed from office by vote of a majority of the Board. If a hospital director is removed, the hospital shall be requested to appoint a new director to finish the current term. If an EMS Director is removed, the EMS Provider, which employs that director, shall be requested to appoint a new director to finish the current term.
- 4.13. Any Director may be removed, either with or without cause, by a majority vote of the Board, at any regular or special meeting, provided however, that the removal shall be without prejudice to the contract rights, if any, of the person removed.

Voting by Alternate

- 4.14. An Alternate representative may vote on behalf of a Board member. The presence of an Alternate meets attendance requirements.

Board of Directors Compensation

- 4.15. Board members shall not receive compensation for their services as Officers or Directors of the Board.

**ARTICLE V
OFFICERS**

- 5.01 There shall be the following Officers of the Board of Directors elected by the Board of Directors annually on alternating terms and each shall serve until the successor of such officer is elected.
 - (a) Chairman
 - (b) Vice-Chairman
 - (c) Secretary
 - (d) Treasurer
- 5.02. An officer who does not comply with assigned responsibilities may be relieved of office by a majority vote of the Board of Directors.

Nominations

- 5.03. Nominations of Officers to the Board of Directors shall be done during the August Board of Directors meeting of the SFRAC. Individuals may nominate candidates by the following methods: (1) During the aforementioned meeting at the indicated time on the agenda, (2) In writing during the meeting at the indicated time of the

agenda (must fill out the SFRAC nomination form), (3) In writing to the SFRAC Secretary via e-mail, fax or U.S. Mail on the SFRAC nomination form. All nominations received adhering to the previously mentioned process will be placed as an agenda item in the August Board of Directors meeting. Candidates accepting the nominations will then be placed on the election ballot for voting in the October Board of Directors meeting.

Elections

- 5.04. Election of new officers will be held in August with the new officers assuming office during the October meeting of the Board of Directors.
- (a) To be eligible for an officer position as Vice-Chair, Treasurer or Secretary, the individual must be a SFRAC Board Director affiliated with a member entity that is currently participating and is in good standing with the Seven Flags RAC for one (1) year prior to being nominated. The individual must reside in the State of Texas and has not been found in violation resulting in a felony.
 - (b) To be eligible as Chairman of the Board an individual must meet the same eligibility criteria as Vice-Chair, Treasurer and Secretary, with the only exception that the individual may not necessarily be a Board Director at the time of nomination. Additionally, the nominated Chairman need not necessarily be a member of or affiliated with a SFRAC member entity.
 - (c) Candidates may run for only one office at a time.
 - (d) To facilitate transition of administration, officers will be installed at the next regular Board of Directors meeting following the election nomination. ~~with the outgoing officer serving one (1) year as ex-officio officer member.~~

Officers Term of Office

- 5.05. The term in office of each Board Officer shall be for two (2) years until his or her successor is nominated and elected by the Board of Directors during a regular meeting or a special meeting of the Board of Directors held for that purpose, in which a quorum of the Board of Directors is present. Officers may be nominated and re-elected for multiple consecutive terms. Election of officers will be rotated each year with one-half of the officer positions replaced. Elections for the Vice-Chairman and Secretary positions will be held in the odd years (i.e., fiscal year). Elections for the Chairman and Treasurer will be held in the even years (i.e., fiscal year).

Installation of Board Offices

Board of Directors Officers will be installed at the October regular Board of Directors meeting following the election.

Removal and Resignation of Officer

- 5.06. Any Officer may be removed, either with or without cause, by a majority of the Board of Directors, at any regular or special meeting, provided however, that the removal shall be with prejudice to the contract rights, if any, of the person removed. Any officer may resign at any time by giving written notice to the Board of Directors, the Chairman, or the Secretary of the Corporation. Any resignation shall take effect at the date or receipt of that notice or any time specified therein, and, unless otherwise specified there in, the acceptance of that resignation shall not be necessary to make it effective. Any Board of Directors Officer failing to attend seventy-five percent (75%) of the Board of Directors Meetings in the current fiscal year may be removed from office by vote of a majority of the Board of Directors.

Duties of the Chairman

- 5.07. Unless duties are otherwise performed by Administrator or Executive Director of the SFRAC, ¶ the Chairman shall:
- (a) Preside at all meetings of the Executive Board, Board of Directors and at any Special Meeting of the Corporation.
 - (b) Make interim appointments as needed with the approval of the Board of Directors.
 - (c) Sign all contracts after approval of the Board of Directors. The chairman may assign the SFRAC Administrator to sign program contracts on his behalf with approval from the SFRAC Board.
 - (d) Call a special or emergency meeting when necessary.
 - (e) Will act as the registered agent of the corporation and must file with the Texas Secretary of State’s Office in a timely fashion.
 - (f) Sign all legal/non-profit corporation documents for the SFRAC.
 - (g) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation or removal of the Chairman, he or she must tender over his or her letter of completion of term or resignation and must be sent to the financial institution immediately where the RAC conducts its’ business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.
 - (h) Travel as required to meet contractual obligations and/or stakeholder meetings (local, statewide or national) to accurately represent the Seven Flags RAC at the GETAC and TETAF meetings. GETAC meetings considered mandatory are scheduled in February and August during the year and the Chairman may assign a Board Officer or Board Director to attend the DSHS RAC Chair meeting on his/her behalf. During non-mandatory RAC Chair meetings the Chairman may include the SFRAC Administrator, in addition to a Board Officer or Director, to attend the DSHS RAC Chair meeting on his/her behalf.

Duties of the Vice Chairman

- 5.08. Unless duties are otherwise performed by the Administrator or Executive Director of the SFRAC, ¶ the Vice-Chairman shall perform the duties of the Chairman and perform such duties as are assigned by the Chairman:
- (a) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation or removal of the Chairman, he or she must tender over his or her letter of completion of term or resignation and must be sent to the financial institution immediately where the RAC conducts its' business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.
 - (b) Oversee the revision of the Trauma Systems Plan.
 - (c) Oversee the revision of the Bylaws of the Corporation.
 - (d) May require travel to GETAC and DSHS Chair meetings throughout the state as needed or when the SFRAC Chairman is unable to attend, to represent the SFRAC Chairperson at mandatory and non-mandatory meetings.
 - (e) Shall conduct SFRAC Board meetings in the absence of the Chairperson.

Duties of the Secretary

- 5.09. Unless duties are otherwise performed by the Administrator or Executive Director of the SFRAC, ¶ the Secretary of the Board of Directors or a person designated by the Secretary shall:
- (a) Call the roll.
 - (b) Determine if a quorum is present at every meeting if needed.
 - (c) Record the minutes of all proceedings of the Executive Board, Board of Directors Special and/or Emergency meetings.
 - (d) Handle the correspondence of the organization.
 - (e) Send a Board of Directors listing to each member.
 - (f) Present the minutes to each member at the current meeting.
 - (g) Shall receive all written Alternates by members prior to every meeting.
 - (h) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation or removal of the Secretary, he/she must tender over his/her letter of completion of term or resignation and must be sent to the financial institution immediately where the SFRAC conducts its' business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.

Duties of the Treasurer

- 5.10. Unless duties are otherwise performed by the Administrator or Executive Director of the SFRAC, ~~the~~ Treasurer shall:
- (a) Prepare and present the financial report(s) for each Board of Directors meeting.
 - (b) Review receipts and disbursements of all funds.
 - (c) Assist with tax reporting requirements as prescribed by the United States Internal Revenue Service and the State of Texas Comptroller’s Office.
 - (d) Must be placed on the authorized signature card at the financial institution where the Seven Flags RAC conducts their banking affairs. After the completion of the elected term, resignation or removal of the Treasurer, he/she must tender over his/her letter of completion of term or resignation and must be sent to the financial institution immediately where the SFRAC conducts its’ business affairs to serve as tangible evidence that he or she is no longer affiliated with the Seven Flags RAC.
 - (e) Prepare and submit financial reports as required by all contract(s) with DSHS, as prescribed by the United States Internal Revenue Service regarding quarterly or annual filings with the State of Texas Comptroller’s Office, and any other contracted entities with Seven Flags RAC in accordance with deadline dates.

Officer Salaries

- 5.11. The Officers shall serve without salary in accordance with the Non-Profit Act of the State of Texas.

**ARTICLE VI
MEETINGS**

Frequency

- 6.01. Meetings of the Board of Directors shall take place a minimum of ~~six~~ six (6) times a year, ~~preferably on an monthly alternating schedule throughout the year.~~ The date and place of the next meeting will be determined at the end of each meeting. ~~Meetings of the Board will be held throughout the year on the 30th day of each of the following months: August, September, October, January, February May, and August. October, January, March, May, and July. If the 30th falls on a weekend, then the meeting would be held on the Friday preceding the weekend.~~
- 6.02. Committee Meetings shall take place a minimum of ~~six~~ six (6) times a year as part of each Board meeting. Committees may meet independently throughout the course of the year as needed. ~~Meetings of the Board will be held throughout the year on the 30th day of each of the following months: August, October, January, March, May, and July. If the 30th falls on a weekend, then the meeting would be held on the Friday preceding the weekend.~~

- 6.03. Meetings of the Board of Directors and/or Committee(s) shall take place as called upon by the Board of Directors Chairman or designated Administrator representing the Seven Flags Regional Advisory Council for the Trauma Service Area - T.
- 6.04. The Administrator for the Seven Flags Regional Advisory Council designated to coordinate and call upon its members and officers to convene Committee and/or Board of Director meetings on behalf of the Chairman, Officers and General Membership, ~~is the South Texas Development Council (STDC) and it's designated agent representing the agency at the time.~~

Parliamentary Authority

- 6.02. Robert's Rules of Order (revised) shall be the guide to parliamentary procedure for all Seven Flags RAC meetings.

Quorum

- 6.03. A quorum for conducting the business of the Board of Directors and General Membership Meetings shall not be less than one half (1/2) of the Members present.
- 6.04. In the absence of a quorum, a majority of the Members present may adjourn the meeting. At the discretion of the members present informational items on the agenda may be presented and discussed. However, action items shall not be presented or discussed until the next re-scheduled meeting or the next regular meeting.
- 6.05. Notice of time and place of a re-scheduled meeting that was adjourned need not be given to absent Members if the re-scheduled meeting will be at the next regular meeting of the Board and the time and place has been previously provided.

Special Meetings

- 6.06. A Special meeting of the Board of Directors shall be called by the Chairman, or if he/she is absent, is unable too, or refuses to act; a special meeting shall be called by the Vice-Chairman or by any two Officers of the Board.
- 6.07. Written notice of the time, place, and purpose of special meetings of the Board of Directors, shall be delivered to each Member personally, via mail, e-mail, fax, or by phone at least five (5) days before the meeting. If the address of a Board Member is not shown on the records and is not readily ascertainable, notice shall be addressed to him in the city or place in which meetings of the Board are regularly held. Notice of the time and place of holding an adjourned meeting need not be given to absent Board members, if the time and place are fixed at the meeting adjourned.

Voting by Board of Directors, Chairman and Board Officers

- 6.08. Each Hospital, EMS Service, and First Responder Organization which has designated membership shall be entitled to one (1) vote at any meeting of the Board of Directors, except the Provisional Members who shall not vote until completion of their first fiscal year. The Chairman of the Board shall be entitled to cast a vote only in situations where a vote is needed to break a tie in voting among the members.
- 6.09. Every action or decision made by a majority of the Directors present at any meeting duly held at which a quorum is present is the action of the Board of Directors. Each Director who is present at a meeting will be deemed to have assented to any action taken at such meeting unless his/her dissent to the action is entered in the minutes of the meeting, or unless he/she shall file his/her written dissent thereto with the Secretary of the meeting or shall forward such dissent by registered mail to the Secretary of the Corporation on the next business day after such meeting.
- 6.10. Any action required or permitted to be taken by the Board of Directors under any provision of the Texas Business Corporation Act may be taken without a meeting, if all members of the Board shall individually or collectively consent in writing to such action. Such written consent or consents shall be filed with the minutes of the proceedings of the Board. Such action by written consent shall have the same force and effect as a unanimous vote of the Board. Any certificate or other document filed under any provision of the Act which relates to action so taken shall state that the action was taken by unanimous written consent of the Board of Directors to so act, and such statement shall be prima facie evidence of such authority.

Action by Consent of Board Without Meeting

- 6.11. Any action required or permitted to be taken by the Board of Directors under any provision of the Texas Non-Profit Corporation Act may be taken without a meeting, if all members of the Board shall individually or collectively consent in writing to such action. Such written consent or consents shall be filed with the minutes of the proceedings of the Board. Such action by written consent shall have the same force and effect as a unanimous vote of the Board. Any certificate or other document filed under any provision of the Act which relates to action so taken shall state the action was taken by unanimous written consent of the Board to so act, and such statement shall be prima facie evidence of such authority.

Electronic Voting

- 6.12. Board Members may cast their vote electronically via official e-mail address of the member entity at a given time. Electronic voting may be used when a member is unavailable to attend a meeting where a vote is required. In the event the SFRAC is faced with a time-sensitive action item(s), electronic voting shall remain the

preferred method of casting a vote in lieu of a special meeting. In this instance, a majority vote is required in order to take action on any item(s) that may impact or directly affect the business of the SFRAC.

Meetings via Telephone or Other Means of Communication

- 6.13. Subject to the provisions for notice required by these Bylaws and the Act for notice of meetings, Board members may participate in and hold a meeting by means of conference telephone or other communications equipment, including but not limited to virtual platforms such as Zoom, by which all persons participating in the meeting can hear each other. Participation in the meeting held by conference telephone or other communications equipment shall constitute presence in person at the meeting, except when a person participates in a meeting for the sole purpose of protesting to the transaction of any business on the ground that the meeting is not lawfully called or concerned.

Conduct of Meetings

- 6.14. At every meeting of the -Board, the Chairman of the -Board, or in his/her absence, the Vice-Chairman or in his/her- absence, the Secretary or in his/her absence, the Treasure or in his/her absence of such designation, a Chairman chosen by majority of the -Board Members present shall preside as Chairman. In the case the Secretary shall be absent from any meeting, the Chairman may appoint any person to act as Secretary of the meeting. Similarly, in the case that the Secretary is acting as interim Chair, the interim Chair/Secretary may appoint any person from the Directors to act as interim Secretary of the meeting.

Adjournment

- 6.15 In the absence of a majority of the Board members that are needed to establish a quorum, adjournment of the meeting may be called by the majority of the members present.

Notice of Adjourned Meeting

- 6.15. Notice of time and place of a re-scheduled meeting that was adjourned need not be given to absent Board Member if the re-scheduled meeting will be at the next regular meeting of the Board and the time and place has been previously provided.

ARTICLE VII

COMMITTEES

- 7.01. The Board of Directors, by an affirmative vote, may appoint committees, which shall have and may exercise such powers as shall be conferred or authorized by resolution of the Board of Directors.

Standing Committees

- (a) Bylaw Committee**
- (b) Finance Committee**
- (c) Trauma Systems Plan Committee**

- 7.02. Participation in SFRAC Committees by each entity is required. Committee attendance shall be counted in the assessment of a “member in good standing” as it relates to accumulated absences or attendance to use in reporting at the level of the Corporation (i.e., SFRAC) or the Texas Department of State Health Services (DSHS), as needed. ~~under the EMS County Assistance program for those entities assessed as eligible or non-eligible for funding.~~

- ~~7.03. Specific Committees will be called as needed during each fiscal year by the Chairman of the SFRAC. A minimum of one the following committees must be attended by a member entity per fiscal year.~~

Types of Specific Committees:

- ~~(d) Bylaw Committee~~
- ~~(e) Finance Committee~~
- ~~(f) Trauma Systems Plan Committee~~

Permanent Committees

- ~~7.04.7.03. Permanent committees of the SFRAC are as follows: The EMS/Pre-hospital Committee, Quality Management Committee, Trauma/Injury Prevention Committee, Education Committee, Perinatal/NICU/Maternal Committee and Stroke/STEMI Committee. ~~are the permanent committees of the SFRAC.~~~~

- ~~7.05.7.04. Committees shall be composed of individuals from the participating member entities and members of the Board.~~

Committee Appointments

- 7.05. Appointments to a committee shall be done on a yearly basis and commencing on the fiscal year. The committees are responsible for providing input, guidance, and strategy as it relates to the current issues affecting Trauma Service Area “T”. A majority of any such committee may determine its action and fix the time and place

of its meeting. Any committee that does not comply with their assigned responsibility shall be subject to the oversight of the Executive Board.

Voting Committee Meeting

~~7.06. A quorum of at least ½ half of the members of the committees will be present to hold a voting meeting.~~

Committee Responsibilities

~~7.076. The Board of Directors by affirmative vote shall have the authority at any time to change the responsibilities, and composition, or dissolve any standing committees. All committee proposed action or activities affecting the SFRAC Corporation and reports given on Committee activities shall be brought before the Board of Directors for review and approval.~~

ARTICLE VIII FISCAL POLICIES

8.01. The SFRAC-T will follow the US Generally Accepted Accounting Standards. At each Board of Directors meeting, the Board will review the financial statements presented. The SFRAC-T will retain the financial reports in the Administrative Agency office, if applicable, or with the Treasurer of the Board.

Expenditure Approval of Payables

8.02. Requests for issuance of checks for all account payables shall be initiated by the RAC Administrator and approved (in signature) by two of the four SFRAC Board officers. The RAC Administrator shall make available to the Treasurer all transactions occurring within given months throughout the year. Should a Board Member, SFRAC Member or office personnel incur an unexpected cost, a reimbursement request form must be completed along with invoice and/or receipts attached. The Treasurer will review and approve payment if the amount does not equal or exceed \$2000.00, if so the incurred cost will need the approval by the Board. The approval requirement in this section shall not apply to EMS County funding, as EMS County funding remains pass-through in nature.

Authority and Execution of Instruments

8.03. The Board, except as otherwise provided in these Bylaws, may authorize any officer or officers, agent or agents, or the SFRAC administrator to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances and, unless so authorized, no officer, agent or employee shall have any power or

authority to bind the Corporation by any contract or engagement or in pledge its credit or to render it liable pecuniary for any purpose or to any amount, unless authorized by the Board of Directors.

- 8.04. Unless otherwise specifically determined by the Board, or otherwise required by law, formal contracts of the Corporation, promissory notes, deeds of trust, mortgages and other evidence of indebtedness of the Corporation and other corporate instruments or documents, and certificates shares of stock owned by the Corporation, shall be executed, signed or endorsed by the Chairman or Vice-Chairman, and may have the corporate seal affixed thereto.

Endorsement without Countersignature

- 8.05. Endorsement for deposit to the credit of the Corporation in any of its duly authorized depositories may be made without countersignature by the Chairman, Vice-Chairman, Treasurer, or by any other officer or agent of the Corporation to whom the Board, by resolution shall have delegated such power, or by hand-stamped impression in the name of the Corporation.

Deposits

- 8.06. All funds of the Corporation shall be deposited from time to time to the credit of the Corporation with such banks, trust companies, or other depositories as the Board of Directors may select or as may be selected by any officer or officers, agent or agents of the Corporation to whom such power may be delegated by the Board of Directors.

Check Endorsement

- 8.07. All checks must be signed by at least two (2) of the four (4) Officers of the Board of the Corporation. Each of the four (4) Board Officers shall be designated as signatory of checks for the Corporation. A signatory cannot sign on a check made out under the same name as a signing signatory. Checks equaling or exceeding two thousand dollars shall be signed by the aforementioned and must be approved by the Board of Directors at the earliest convenience unless there is a direct impact that will effect funding or is in the best interest of the Seven Flags RAC to proceed with the issuance of such a check to conclude SFRAC business or meet specific contract requirements/obligations. The same will be allowed if there are extenuating circumstances that will directly affect or impact the Corporation financially by not issuing of a check or payment on behalf of the Seven Flags RAC and would not be feasible to have a formal meeting to obtain such an approval by the Board of Directors. In such cases, the Chairman, Treasurer, or Secretary of the Corporation may give verbal consent to issue out the check(s) after it is determined that by not issuing out the said check(s), it would not be in the best interests of the Seven Flags RAC. This section shall not apply to EMS County

Funding distributions as they remain pass through funding for EMS Providers that have meet eligible requirements.

Books of Account

- 8.08. The Corporation shall keep and maintain adequate and correct accounts of its properties and business transactions, including accounts of its assets, liabilities, receipts, disbursements, gains, losses, capital surplus and shares. Any surplus, including earned surplus, paid in surplus and surplus arising from a reduction of stated capital, shall be classified according to source and shown in a separate account.

Annual Operating Budget

- 8.09. The SFRAC Regional Administrator will develop the operating budget for each year and present it to the Board of Directors for approval. The budget will be adopted when approved by the Directors.
- 8.10. The operating budget shall be composed of the following funding sources: Entity Dues (Hospitals, EMS Services, First Responder Organizations) Public & Private Donations, Fund Raising Income, and State Grant Funding (~~Senate Bill 911, House Bill 1131, House Bill 3588 & Tobacco Endowment Funds~~ i.e., EMS County Assistance Fund and System Development Fund, as well as any other fund/award made available by DShS in any given year or time period.)

Budget Allocations

- 8.11. The operating budget shall have the following designated percentages of funds through grant contracts, dues and donations received by the Seven Flags RAC:
- (a) 100% from the “EMS RAC Contract” (SB 911, HB 1131, HB 3588) awarded by the Texas Department of State Health Services ~~are is~~ allowed to be used for administrative or programmatic purposes, depending on the needs and funding structure at the time.
 - (b) Up to ~~20%~~ thirty-five percent (35%) from the ~~Tobacco Endowment System Development~~ Fund Contract awarded by the Texas Department of State Health Services may be used for administrative purposes. Percentage S shall not exceed ~~20%~~ 35% as per contractual requirements.
 - (c) No less than ~~80%~~ sixty-five percent (65%) from the ~~Tobacco Endowment System Development~~ Fund Contract awarded by the Texas Department of State Health Services ~~are is~~ to be used for programmatic purposes.
 - (d) Entity dues collected may be used for administrative or programmatic purposes as deemed appropriate by the Board for each fiscal year.
 - (e) ~~Public/and~~ private donations received as well as proceeds generated through fund raising activities are to be used as determined by the SFREAC Board

for administrative and or programmatic purposes unless otherwise restricted/required by donor and/or grantor.

EMS County Assistance, ~~System Development (A.K.A, Tobacco) Grant~~ Program Funding

- 8.12. Pursuant to the Texas Administrative Code, Title 25, Part I, Chapter 157, Rule 157.130(c)(2)(A) and 157.131(c)(2)(A), all “EMS County Assistance ” contracted funds will remain a 100% pass thru and shall not be subject to any administrative fee(s) unless previously authorized by all the eligible EMS entity(s) in writing and approved by all eligible EMS entity(s) within that specific county. To further clarify, this does not prohibit a single or several eligible EMS entity(s) from voluntarily returning a specific amount and/or percentage of their entity’s funds within a fiscal year. If an eligible entity(s) wishes to voluntarily return funds to the RAC for its operations, then, the entity(s) can do so by completing the SFRAC “Voluntarily Return of Funds Form.”
- 8.13. All eligible EMS entities shall receive an equal share of the total county funds awarded within the “EMS County RAC” contract(s) through the Texas Department of State Health Services. *Example: If county is awarded the sum of \$10,000.00 and there are five (5) eligible EMS entities, then, each EMS Service shall receive \$2,000.00.* If an entity chooses to relinquish their share of EMS County Assistance Funds, then the total of the funds returned shall be incorporated equally among the remaining entities on the eligible recipient list within the county of which the forfeiting entity officially resides. Entities must meet all participation requirements as provided in 2.23 herein in order to become eligible in receiving the aforementioned funding. Eligible entities shall be notified of their funding status at a regular meeting of the General Membership. All entities receiving funding must complete a SFRAC expenditure report (i.e., reimbursement request form) and attach all supporting invoices and/or receipts for their expenditures within the specific contract period as set forth by the Texas Department of State Health Services EMS County RAC contract(s).

Funds may be redistributed to other member providers within the Trauma Service Area under basically three conditions: 1) a provider entity has notified the SFRAC in writing that they wish return the funds initially allocated to them; 2) a provider entity is no longer in service and has notified the SFRAC in writing that they have no use for the funds; and 3) a provider entity fails to meet the reimbursement submittal deadline and other Member in Good Standing provisions prescribed in the SFRAC By-Laws. In such cases, the SFRAC may will be asked by -notify DSHS to develop and submit a redistribution plan to be approved by DSHS. Funds which are redistributed must revert back to eligible EMS entities within an affected county, only. However, if only a single member which represents a given county becomes ineligible to receive EMS County Assistance Funds during a current and active grant cycle, and there are no other member entities within that given county to have the funds in question re-allocated, re-distributed or re-assigned to them, those funds then revert back to the state (i.e., DSHS).

All reimbursement request forms and financial supporting documentation shall be submitted no later than May 31st ~~or no later than 90 days before the end of the contract year as it pertains to the EMS County Assistance Program.~~

System Development Grant Program

System Development Program Funds are primarily earmarked for ~~Administration,~~ EMS entities and hospitals within the SFRAC. If an entity, be it an EMS entity or hospital, fails to submit a timely reimbursement form for expenses incurred for purchases made under the respective programs on the deadline being ~~July~~ May 31st of the fiscal year, ~~or is by the end of July 31st deemed as a member Not in Good Standing,~~ then the funds from the entity(s) in question is subject to being lost and spent based on how the SFRAC Board decides as a whole. It would be up to the SFRAC Board to designate the spending of the funds for the benefit of all the eligible SFRAC members in good standing. The Board may choose to decide based on the assessments submitted by each entity or may choose to make another choice based on other criteria, provided the expenditure(s) is/are in line with allowed DSHS program purchases and costs guidelines. In such case, the administrator may be appointed to assist in the expenditure of the reallocated funds, ~~or may choose another particular entity within the SFRAC to do the same.~~

Receipt of Gifts and Contributions

- 8.14. The Board of Directors may accept on behalf of the Corporation any contribution, gift, bequest, or devise for the general purposes or for any specified purpose of the Corporation with no personal gain or profit.
- 8.15. The Corporation may not indemnify any person who was, is, or is threatened to be named defendant or respondent in a proceeding, whether civil, criminal, administrative, arbitrate, or investigative.
- 8.16. The Corporation ~~will~~ may undergo different types of audits according to the amount of funds received state and federally.
- 8.17. A check request form must be completed for all account payables and approved by the Administrator and Treasurer. Should a Board Member incur unexpected cost, a reimbursement request form must be completed along with invoice and/or receipts attached. The Treasurer will review and approve payment.

Annual Report

- 8.18. An annual report will be completed by the SFRAC Administrator for approval from the Board of Directors and then submitted to the Texas Department of State Health Services.

Fiscal Year

- 8.19. The fiscal year of the Corporation shall coincide with the State of Texas fiscal year commencing on September 1st of every year and ending on August 31st of the following year.

Travel By Board Members

- 8.20. Travel incurred by SFRAC Board members shall be in accordance with the State of Texas approved rates and shall be accounted for and submitted for reimbursement or advance on forms approved by the SFRAC. Costs associated with air travel shall be an allowable expense whenever travel time and cost to a particular location using ground travel exceed the time and cost and practicality of air travel. Such air travel, however, shall be limited to coach fare. First class travel rates are not considered an allowable expense and not reimbursable.

Travel related costs for lodging and per diem shall conform to rates published in U.S. General Services Administration at gsa.gov. Mileage paid for use of a personal vehicle for out of town trips related to SFRAC business shall not exceed a rate per mile that is approved and deemed by the State of Texas as authorized at the time of travel. Use of a company, county or city vehicle in making out of town trips shall not qualify as a reimbursable mileage expense.

ARTICLE IX ADMINISTRATOR

- 9.01. The Regional Administrator will serve as the administrator of the Corporation. The Regional Administrator will be responsible for the management and administrative operation of the organization, including the performance and discharge of powers, duties and functions necessary to carry out the policies of the Executive Board. The Regional Administrator reports to the Chairman and serves at the will of the General Membership. The Regional Administrator will establish management procedures and delegate responsibilities applicable to the office management. He or she is charged with the administration of personnel procedures and will be the final authority concerning personnel consistent with Executive Board policy. The Regional Administrator shall also perform other duties appointed by the General Membership and may be removed by a majority General Membership through an official vote as well as being able to show just cause for such removal. The Regional Administrator shall be compensated for his/her employment duties with the Seven Flags Regional Advisory Council. Salary is to be determined by the Executive Board and approved by the General Membership.

**ARTICLE X
CORPORATE RECORDS, REPORTS, AND SEAL**

Minutes to Meetings

- 10.01 The Corporation shall keep at its principal office, or such place as the Board may order, a book of minutes of all meetings of its Board, with the time and place of holding, whether regular or special, and, if special, how authorized, the notice thereof given, and the names of those present.

**ARTICLE XI
DISSOLUTION CLAUSE**

- 11.01 Upon the dissolution of the organization, the Directors shall, after paying or making provision for payment of all of the liabilities of the organization, dispose of all of the assets of the organization exclusively for the purposes of the organization in such manner, or to such organization or organizations organized and operated exclusively for charitable, educational, religious, or scientific purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Law) as the Directors shall determine. Any such assets not so disposed of shall be disposed of by a State District Court of the county in which the principal office of the organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

**ARTICLE XII
AMENDMENT OF BYLAWS**

Adoption, Amendment, Repeal of Bylaws by the Board of Directors

12.01 Bylaws may be altered, amended, or repealed and ~~new Bylaws may must~~ be adopted by the Board of Directors. Annual review of this document is required prior to the start of every fiscal year. Two meetings will be held prior to or during committee meetings prior to Board of Directors meeting to review the Amended Bylaws. Potential amendments ~~will~~ may require research by the By-Laws eCommittee. Once the said research and review is completed, then correction or revisions offered by the Committee will be added to the final draft of the document. The final draft will be distributed to the Board of Directors to review and comments. This document shall be distributed fifteen (15) days prior to the next Board of Directors meeting for approval, either electronically or hard copy. Final approval of precedent amendments, are subject to a majority vote by the Board of Directors at any subsequent regular or special Board meeting.

**ARTICLE XIII
AMENDED BYLAWS**

13.01 These –Bylaws (hereinafter, referred to as the “Bylaws”) of the Seven Flags Regional Advisory Council on Trauma (SFRAC), Trauma Service Area T, a non-profit corporation (hereinafter referred to as the (“Corporation”)), are adopted effective 16st day of December 2014, to supersede the previous bylaws and amendments of the Corporation by action of the Board of Directors of the Corporation.

Adopted by the General Membership on the 16th day of August, 2006.

Amended by the General Membership on the 9th day of November 2006.

Amended by the General Membership on the 17th day of October, 2007.

Amended by the General Membership on the 22nd day of August, 2012.

Amended by the General Membership on the 21st day of August, 2014.

Amended by the General Membership on the 16th day of December 2014.

Amended by the General Membership on the 18th day of August 2015.

Amended by the General Membership on the 23 day of February 2016.

Amended by the General Membership on the 31st day of March, 2017.

Amended by the General Membership on the 12th day of February 2018.

Amended by the General Membership on the 30th day of May 2019.

Amended by the General Membership on the 26th day of October 2021.

Amended by the General Membership on the 30th day of September 2023.

**Seven Flags Regional Advisory Council on Trauma, Trauma Services
Area T, Inc.**

Attest: _____
Chairman

Attest: _____

Secretary



ITEM 24-11 (TAB 7)



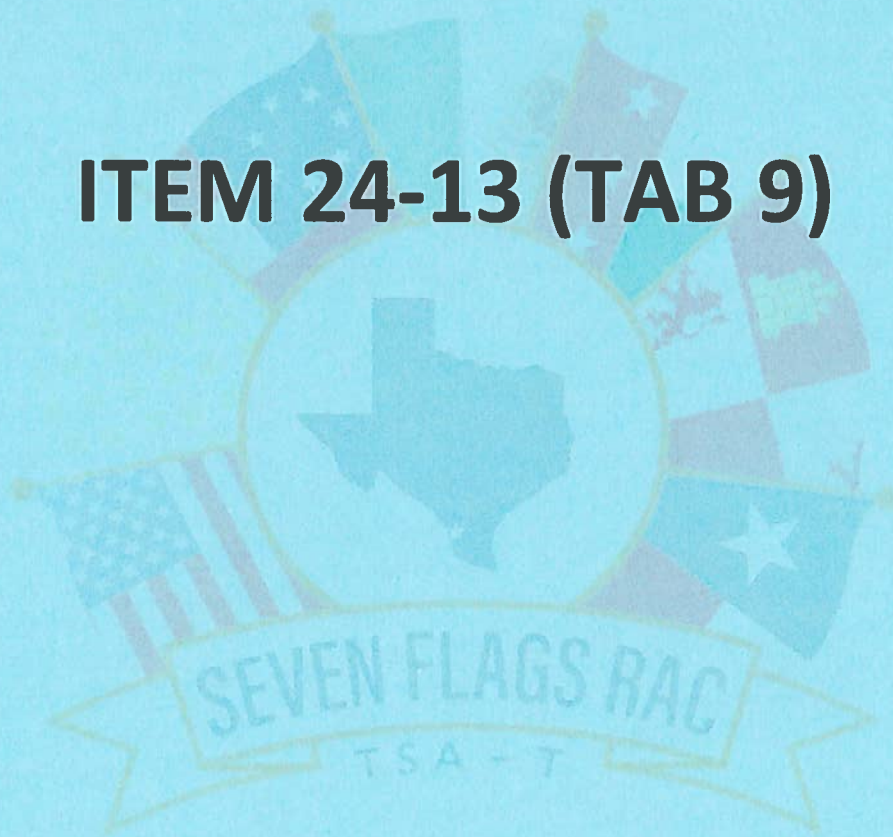


ITEM 24-12 (TAB 8)



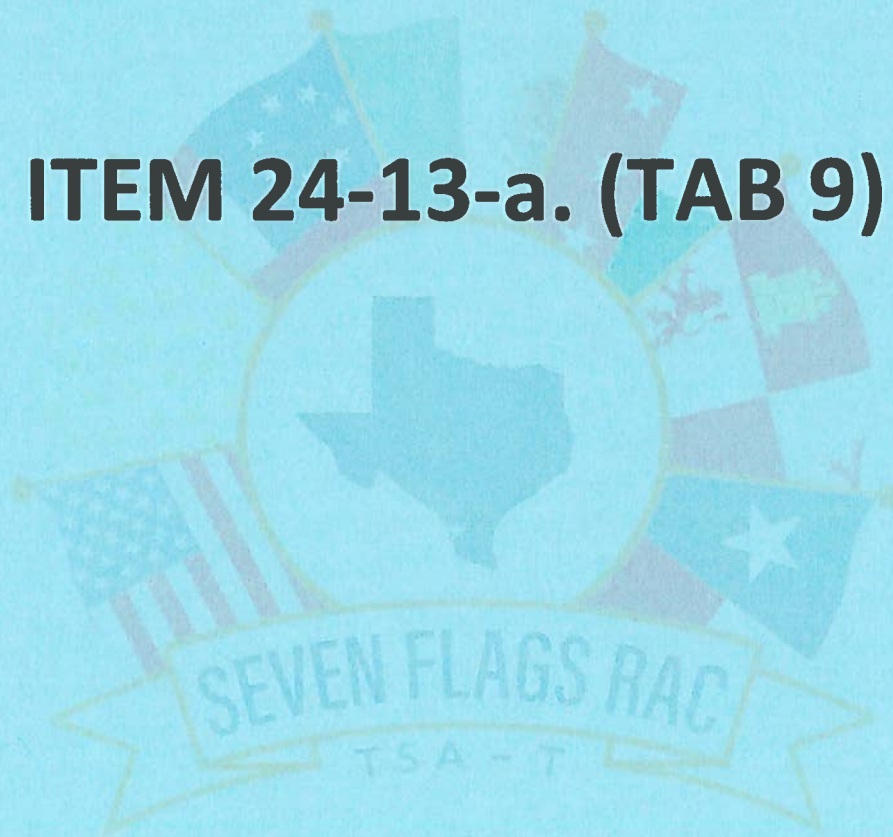


ITEM 24-13 (TAB 9)





ITEM 24-13-a. (TAB 9)



FY23 SFRAC Membership Summary

TSA	Entry Name	County	Application submitted	EMS Affidavit Submitted	Needs Assessment Submitted	Date Paid/Date Deposited	Check Number	Amount Due/Paid	9/14/2022 Board Meeting (Rescheduled from 8/26/2022 Lack of Quorum Meeting)	10/28/22 Board Meeting	No Board Meeting November 2022	No Board Meeting December 2022	01/30/23 Board Meeting	No Board Meeting February 2023	03/30/23 Board Meeting	No Board Meeting April 2023	05/30/23 Board Meeting	No Board Meeting June 2023	07/28/23 Board Meeting	08/30/23 Board Meeting					
T	Air Evac Lifeteam (Fully Vested)	Webb						FY22 Membership Fees: \$750/Paid: \$0.00/ FY23 Membership Fees \$750 + FY22 Late Fees \$100 = Bal. \$1,600	A	A				A	A					A	A				
T	Angel Care Ambulance, LCC (Fully Vested)	Webb	Yes	Yes	Yes	9-13-22/ 9-30-22	#5747	FY23 Membership Fees: \$750/Paid: \$750 Bal/ \$0	A	P				P	P						P	P			
T	Bronze Star Ambulance Service, LLC (Fully Vested)	Webb	Yes	Yes	Yes	9-13-22/ 9-30-22	#5170	FY23 Membership Fees: \$750/Paid: \$750.00 / Bal. \$0		P					P							P	P		
T	City of Laredo Fire Department (Fully Vested)	Webb	Yes	Yes	Yes	9-27-22/ 10-20-2022	#613392	FY22 Membership Fees: \$750/Paid: \$0.00/ FY23 Membership Fees \$750 + FY22 Late Fees \$100 = Bal. \$1,600/Paid: \$1600/Bal. \$0															P	P	
T	Doctors Hospital of Laredo (Fully Vested)	Webb	Yes	N/A	Yes	10-5-22/ 10-20-2022	#062116019	FY23 Membership Fees: \$1,950/Paid: \$1950/ Bal. \$0.00														P	P	P	
T	Lalias Ambulance Care (Membership Initiated (Fully Vested)	Webb	Yes	Yes	Yes	4-17-23/ 4-26-2023	#1184	FY23 Membership Fees: \$750 / Paid: \$750.00 / Bal. \$0.00														A	P	P	A
T	Laredo Lifeline, LLC (Fully Vested)	Webb	Yes	Yes	Yes	02-3-23 / 2-4-2023	#2450	FY23 Membership Fees: \$750/Paid: \$750.00 / Bal. \$0.00														P	P	P	P

FY23 SFRAC Membership Summary

T	Texas Superior Ambulance (Fully Vested)	Webb	Yes	Yes	Yes	5-30-23/ 31-23	#2634	FY23 Membership Fees: \$750 / Paid: \$750/ Bal. \$0	A	P	P	P	A
T	Capital Care EMS (Fully Vested)	Webb						FY23 Membership Fees: \$750/Paid: \$0.00 / Bal. \$750.	A	A	P	P	A
T	Laredo Medical Center (Fully Vested)	Webb	Yes	N/A	Yes	9-21-22/ 9-30-22	#393828	FY23 Membership Fees: \$1,950/Paid: \$1,950.00/Bal. \$0.	P	P	P	P	P
T	Priority EMS (Fully Vested)	Webb	Yes	Yes	Yes	7-15-22/ 9-30-22	#0426	FY23 Membership Fees: \$750/Paid: \$750.00 / Bal. \$0.	P	P	P	P	P
T	Medpoint Ambulance, inc. (Fully Vested)	Webb	Yes	Yes	Yes	11/17/2022/ 11/17/2022		FY23 Membership Fees: \$750/Paid: \$750.00 / Bal. \$0.	P	P	P	P	P
T	Victorious Care Ambulance (Fully Vested)	Webb	Yes	Yes	Yes	9-13-22/ 9-30-22	#5170	FY23 Membership Fees: \$750/Paid: \$750/ Bal. \$0	P	P	P	P	P
T	Webb County Volunteer Fire/EMS (Fully Vested)	Webb	Yes	Yes	Yes	12-2-2022 / 12-3-2022	#39546	FY23 Membership Fees: \$750/Paid: \$0.00 / Bal. \$750.00	A	P	P	P	P
T	Skyline EMS, (Fully Vested)	Jim Hogg	Yes	Yes	Yes	10-28-22/ 11-1-2022	#8025	FY23 Membership Fees: \$750/Paid: \$750.00 / Bal. \$0.00	P	P	P	P	P
T	Zapata County Fire/EMS (Fully Vested)	Zapata	Yes	Yes	Yes	9-22-22/ 9-30-22	#009344	FY23 Membership Fees: \$750/Paid: \$750.00 / Bal. \$0.00	P	P	P	P	P
T	Villa Ambulance Service (Board Approved Membership Fully Vested)	Webb	Yes	Yes	Yes	9-15-22/ 9-30-22	#1086	FY23 Membership Fees: \$750/ Paid: \$750/ Bal. \$0	P	A	P	P	A



ITEM 24-14 (Tab 10)





**Seven Flags Regional Advisory Council
Trauma Service Area - T**

September 18, 2023

Emma Maria Montes-Ewing
Chief Executive Officer
Doctors Hospital of Laredo
10700 McPherson Road
Laredo, Texas 78045

Re: Doctors Hospital of Laredo Regional Systems Participation Confirmation Letter (Maternal Re-designation).

Dear Ms. Montes-Ewing:

This letter is to confirm that Doctors Hospital of Laredo is an active participant of the Seven Flags Advisory Council (SFRAC) and in good standing with the organization. Attendance of the SFRAC Board meetings by Doctors Hospital of Laredo representatives is in compliance with attendance rules, as well as the submittal of required documentation and payment of SFRAC membership fees. All documentation associated with Doctors Hospital's active participation, and "Good Standing" status are on file with the Seven Flags RAC.

Furthermore, Doctors Hospital's involvement in the Seven Flags RAC includes the active participation among the RAC's various committees, in particular the Perinatal/NICU/Maternal Committee, in which, Ms. Rochelle V. Gonzalez, APRN, FNP-BC, Clinical Program Manager and Ms. Guadalupe P. Cisneros, BSN, are active members of this respective committee.

Should you have any questions or require additional information please feel free to contact me at your earliest convenience at 956-722-3995 or via email at jrkeiser@stdc.cog.tx.us.

Sincerely,

John R. Keiser
SFRAC Administrator (TSA-T)

the 1990s, the number of people who have been employed in the public sector has increased in all countries.

There are several reasons for the increase in public sector employment. First, the public sector has become an important source of employment for women. Second, the public sector has become an important source of employment for young people. Third, the public sector has become an important source of employment for people with low skills. Fourth, the public sector has become an important source of employment for people with low income. Fifth, the public sector has become an important source of employment for people with low education.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

The increase in public sector employment has led to a number of problems. First, the public sector has become a source of inefficiency.

Second, the public sector has become a source of corruption. Third, the public sector has become a source of unemployment.

Fourth, the public sector has become a source of social inequality. Fifth, the public sector has become a source of economic stagnation.

John R. Keiser

From: Ed Leahy <eleahy@disposerx.com>
Sent: Tuesday, September 26, 2023 1:39 PM
To: Ed Leahy
Subject: TX Grant for DisposeRx — Solving the Problem of Medication Disposal
Attachments: Pic1.png; FAQs_Externalv19__ESP.pdf; Pic2.png; InstructionsHandoutv7-ESP.pdf; InstructionsHandoutv7-ENG.pdf; FAQs_Externalv19__ENG.pdf

Greetings,

Thank you for considering DisposeRx to help people dispose of unwanted medicine from the community.

The statewide grant has been renewed and expanded again this year.

As a result we can provide DisposeRx packets at no cost.

If this would be helpful to you again this year **please reply with:**

- a contact name
- name of the organization
- shipping address
- contact email
- phone number

I attached the printable material here.

Please let me know if you have any questions or if we can help your schools to dispose of unwanted medication.

Thank you,

Ed

Edward Leahy PharmD | Executive Director of Commercial Operations
eleahy@disposerx.com | Direct / 781-248-3845

DisposeRX[®]

Solving the problem of drug disposal

www.DisposeRx.com

NDC 64584-0000-40

