

Independent School Authority Code:

0316

# BUDGET REPORT

## for Accredited Funded Independent Schools

FOR THE YEAR ENDING AUGUST 31, 2027

[Education Act, Section 29; Independent Schools Regulation 127/2022]

Independent School Authority Ltd.

Name of Independent School and Legal Name of Organization Operating the Independent School

587.885.2343

Telephone and Fax Numbers

### BOARD CHAIRPERSON / PRESIDENT

Crystal Samela

Name

Signature

### HEAD OF SCHOOL / PRINCIPAL

Brad Masterson

Name

Signature

### SECRETARY-TREASURER OR TREASURER

Amber Mikaelsson

Name

Signature

Certified an accurate summary of the year's budget approved by the Board of Directors at its meeting held  
April 28, 2026

ALBERTA EDUCATION AND CHILDCARE, Financial Reporting and Accountability  
10th Floor, 44 Capital Boulevard, 10044 108th Street NW Edmonton, Alberta T5J 5E6  
E-MAIL: [edc.fra-private@gov.ab.ca](mailto:edc.fra-private@gov.ab.ca)



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Color coded cells:

	blue cells: require the input of data, if applicable to your operation
	dark grey cells: input not possible or applicable - protected
	clear cells: subtotals & totals - protected
	yellow cells: referenced - protected

In the following text box, please provide several very brief comments which will help the Financial Reporting and Accountability Branch to better understand your budget and to identify significant business and financial risks facing your school. Note that these brief comments should be consistent with your three year Education Plan submission and focus on anticipated material changes from the current year enrolment, staff, contracts, programs, projects, business and financial risks.

**Budget Highlights and Assumptions**

**Significant Business and Financial Risks:**

Notes about Budget Summary:  
 - Should be in point form.  
 - Should NOT be an attachment.

Independent School Authority Code: 0316

**BUDGETED STATEMENT OF OPERATIONS**  
**for the Year Ending August 31**  
(in dollars)

	<b>Budget 2026/2027</b>	<b>Projected 2025/2026 (Note 1)</b>	<b>ACTUAL 2024/2025 (Note 2)</b>
<b>REVENUES</b>			
Alberta Education and Childcare (excluding Home Education)	\$1,081,502	\$1,023,450	\$1,001,646
Alberta Education and Childcare - Home Education	\$1,809,659	\$1,464,125	\$2,002,660
<b>Total Alberta Education and Childcare Revenues</b>	<b>\$2,891,161</b>	<b>\$2,487,575</b>	<b>\$3,004,306</b>
Other Government of Alberta	\$0	\$0	\$0
Federal Government and/or First Nations	\$0	\$0	\$0
Other Alberta school authorities	\$0	\$0	\$0
Instruction fees / Tuition fees	\$851,025	\$818,040	\$733,750
Non-instructional fees (O&M, Transportation, Admin fees)	\$69,000	\$66,000	\$44,398
Other sales and services	\$60,000	\$15,000	\$74,029
Interest on investments	\$3,500	\$3,150	\$3,357
Gifts and donations	\$80,000	\$135,000	\$88,674
Amortization of capital allocations (where applicable)	\$0	\$0	\$0
Other (specify):	\$0	\$0	\$0
<b>TOTAL REVENUES</b>	<b>\$3,954,686</b>	<b>\$3,524,765</b>	<b>\$3,948,514</b>
<b>EXPENSES</b>			
Home Education	\$1,723,075	\$1,233,000	\$1,699,924
Instruction - ECS	\$111,810	\$0	\$656
Instruction - Grades 1 to 12	\$1,372,883	\$1,477,052	\$1,695,712
Operations and maintenance	\$93,442	\$369,135	\$157,784
Transportation	\$220,433	\$202,950	\$244,560
Board and System Administration	\$361,292	\$106,586	\$115,829
External Services	\$0	\$19,933	\$73,118
<b>TOTAL EXPENSES</b>	<b>\$3,882,935</b>	<b>\$3,408,656</b>	<b>\$3,987,583</b>
<b>SURPLUS(DEFICIT) OF REVENUES OVER EXPENSES</b>	<b>\$71,751</b>	<b>\$116,109</b>	<b>(\$39,069)</b>
	<b>\$71,751</b>		

1. If there are changes to Projected 2025/26 from the original 2025/26 Budget Report submission, please explain.

\* Significant decrease in home education enrollment.

\* ECS program not offered due to lack of enrollments, facilitators and families left to start a new home education board

2. To agree with the Audited Financial Statements (AFS) as submitted to Alberta Education pursuant to *Section 29 of the Education Act*;

Independent Schools Regulation 127/2022, Section 20 or as restated.

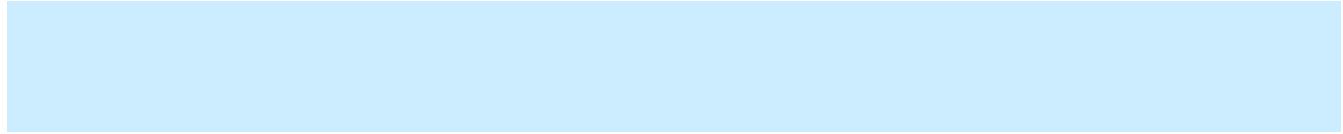
Independent School Authority Code: **0316**

**STATEMENT OF OPERATIONS - Segment Disclosure**  
**for the Year Ending August 31**  
(in dollars)

	Alberta Education Funding and Expenses Only	
	Budget 2026/2027	Projected 2025/2026**
<b>REVENUES</b>		
Alberta Education and Childcare Revenues	\$2,891,161	\$2,487,575
Less: Childcare Revenues	\$0	
<b>TOTAL ALBERTA EDUCATION REVENUES ONLY</b>	<b>\$2,891,161</b>	<b>\$2,487,575</b>
<b>EXPENSES</b>		
Home Education	\$1,276,289	\$1,183,000
Instruction ECS	\$111,000	\$0
Instruction Grades 1 to 12	\$1,285,582	\$1,099,166
Operations and Maintenance	\$70,941	\$86,263
Transportation	\$68,399	\$80,256
Board and System Administration	\$78,949	\$38,890
Other (specify):	\$0	\$0
<b>TOTAL ALBERTA EDUCATION EXPENSES ONLY</b>	<b>\$2,891,160</b>	<b>\$2,487,575</b>
<b>Government of Alberta Funds Balance*</b>	<b>\$0</b>	<b>\$0</b>

\*Balance represents the difference between revenue received and expenses incurred from Government of Alberta funds. A positive balance represents unspent amounts. This schedule only reports expenditures from the funds received from GOA and therefore the expenses cannot be greater than revenue.

\*\*If there are changes in Projected 2025/26 from the original 2025/26 Budget Report submission, please explain.



**BUDGETED STATEMENT OF CHANGES IN NET ASSETS**  
**for the Year Ending August 31, 2027**  
 (in dollars)

	(1)	(2)	(3)	(4)	(5)		(6)	
	TOTAL NET ASSETS	INVESTMENT IN CAPITAL ASSETS	UNRESTRICTED NET ASSETS	TOTAL RESTRICTED NET ASSETS	RESTRICTED OPERATING RESERVES		RESTRICTED CAPITAL RESERVES	
	(Columns 2+3+4)		(+, -)	(Columns 5 to 6)	Grades ECS to 12	External Services	Grades ECS to 12	External Services
<b>Balances per AFS at August 31, 2025</b>	(\$131,240)	\$86,694	(\$217,934)	\$0	\$0	\$0	\$0	\$0
<b>2025 / 2026 Estimated adjustments to:</b>								
Projected surplus(deficit)	\$116,109		\$116,109					
Est. Capital asset acquisitions (less financed and/or capital contributions amount)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Donations of non-amortizable assets	\$0	\$0						
Est. Amortization of capital assets (expense) *		\$0	\$0					
Est. Amortization of capital allocations (revenue) ** (where applicable)		\$0	\$0					
Est. net book value of the disposal of capital assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Debt principal payments ***		\$0	\$0					
Est. Reserve transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Est. transfers (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Estimated Balances at August 31, 2026</b>	(\$15,131)	\$86,694	(\$101,825)	\$0	\$0	\$0	\$0	\$0
<b>2026 / 2027 Estimates for:</b>								
Budgeted Surplus(deficit) of revenues over expenses	\$71,751		\$71,751					
Est. Capital asset acquisitions (less financed and/or capital contributions amount)		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Donations of non-amortizable assets	\$0	\$0						
Est. Amortization of capital assets (expense) *		(\$28,478)	\$28,478					
Est. Amortization of capital allocations (revenue) ** (where applicable)		\$0	\$0					
Est. net book value of the disposal of capital assets		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Est. Debt principal payments ***		\$10,902	(\$10,902)					
Est. Reserve transfers	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other Est. transfers (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Estimated Balances for August 31, 2027</b>	\$56,620	\$69,118	(\$12,498)	\$0	\$0	\$0	\$0	\$0
	\$56,620							

**Notes:**

\* Amortization of Capital Assets expense decreases the Investment in Capital Assets and increases Unrestricted Net Assets.

\*\* Amortization of Capital Allocations revenue increases the Investment in Capital Assets and decreases Unrestricted Net Assets.

\*\*\* Principal payments increase Investment in Capital Assets and decrease Unrestricted Net Assets as the outstanding capital debt is paid down.

**SCHEDULE A**  
**ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS**  
for the Year Ended August 31, 2027

Independent School Authority Code: **0316**

REVENUES	TOTAL	Instruction			Operations and Maintenance of Schools	Transportation	Board and System Administration	External Services	
		Home Education and Shared Responsibility	Early Childhood Services (ECS)	Instruction (Grades 1 to 12)					
<b>Alberta Education and Childcare allocations</b>									
(1) ECS Base Instruction	\$14,197		\$14,197						
(2) Grades 1 to 12 Base Instruction (including Distance Education Primary and Non-Primary, Summer School)	\$527,498			\$527,498					
(3) Home Education and Shared Responsibility	\$1,809,659	\$1,809,659							
(4) Program Supports and Services	\$304,296		\$45,588	\$258,708					
(5) Operations and Maintenance Grant	\$70,941		\$0	\$0	\$70,941				
(6) Transportation Grant	\$68,399					\$68,399			
(7) System Administration	\$78,949		\$0	\$0	\$0	\$0	\$78,949		
(8) Other - Alberta Education and Childcare	\$17,222	\$0	\$0	\$17,222	\$0	\$0	\$0	\$0	
<b>TOTAL ALBERTA EDUCATION AND CHILDCARE ALLOCAT</b>	<b>\$2,891,161</b>	<b>\$1,809,659</b>	<b>\$59,785</b>	<b>\$803,428</b>	<b>\$70,941</b>	<b>\$68,399</b>	<b>\$78,949</b>	<b>\$0</b>	
(9) Other Government of Alberta	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(10) Federal Government and/or First Nations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(11) Other Alberta school authorities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(12) Instructional fees / tuition fees	\$851,025	\$0	\$36,000	\$815,025				\$0	
(13) Non-instructional fees (O&M, Transport, Admin, etc.)	\$69,000	\$0	\$0	\$0	\$0	\$69,000	\$0	\$0	
(14) Other sales and services	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	
(15) Interest on investments	\$3,500	\$0	\$0	\$3,500	\$0	\$0	\$0	\$0	
(16) Gifts and donations	\$80,000	\$0	\$10,000	\$70,000	\$0	\$0	\$0	\$0	
(17) Amortization of capital allocations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(18) Other (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>TOTAL REVENUES</b>	<b>\$3,954,686</b>	<b>\$3,954,686</b>	<b>\$1,809,659</b>	<b>\$105,785</b>	<b>\$1,751,953</b>	<b>\$70,941</b>	<b>\$137,399</b>	<b>\$78,949</b>	<b>\$0</b>
<b>EXPENSES</b>									
(19) Certificated salaries	\$1,588,554	\$668,407	\$91,370	\$802,335			\$26,442	\$0	
(20) Certificated benefits	\$36,720	\$12,060	\$3,100	\$21,060			\$500	\$0	
(21) Non-certificated salaries and wages	\$559,364	\$85,208	\$0	\$308,179	\$27,442	\$86,212	\$52,323	\$0	
(22) Non-certificated benefits	\$22,520	\$13,320	\$0	\$7,150	\$500	\$0	\$1,550	\$0	
<b>SUB-TOTAL</b>	<b>\$2,207,158</b>	<b>\$778,995</b>	<b>\$94,470</b>	<b>\$1,138,724</b>	<b>\$27,942</b>	<b>\$86,212</b>	<b>\$80,816</b>	<b>\$0</b>	
<b>Services, contracts &amp; supplies - other than Consulting fees / Management fees, and leases excluding home education</b>									
(23) Consulting / Management Fees	\$446,346	\$16,050	\$8,800	\$228,925	\$65,500	\$99,212	\$27,859	\$0	
(24) Leases - Building	\$261,013	\$0	\$8,395	\$0	\$0	\$0	\$252,618	\$0	
(26) Leases - Other	\$5,379	\$0	\$145	\$5,234	\$0	\$0	\$0	\$0	
(27) Payments to parents - Home Education	\$928,030	\$928,030							
<b>Capital and debt services</b>									
(28) Amortization of capital assets from restricted funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(29) Amortization of capital assets from unrestricted funds	\$28,478	\$0	\$0	\$0	\$0	\$28,478	\$0	\$0	
(30) Interest on capital debt	\$6,531	\$0	\$0	\$0	\$0	\$6,531	\$0	\$0	
(31) Other interest charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(32) Losses (gains) on disposal of capital assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
(33) Other (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
<b>TOTAL EXPENSES</b>	<b>\$3,882,935</b>	<b>\$3,882,935</b>	<b>\$1,723,075</b>	<b>\$111,810</b>	<b>\$1,372,883</b>	<b>\$93,442</b>	<b>\$220,433</b>	<b>\$361,292</b>	<b>\$0</b>
<b>Surplus(deficit) of revenues over expenses</b>	<b>\$71,751</b>	<b>\$71,751</b>	<b>\$86,583</b>	<b>-\$6,024</b>	<b>\$379,070</b>	<b>-\$22,501</b>	<b>-\$83,034</b>	<b>-\$282,343</b>	<b>\$0</b>

\$71,751

**SCHEDULE A**  
**ALLOCATION OF REVENUES AND EXPENSES TO PROGRAMS**  
for the Year Ended August 31, 2027

Independent School Authority Code: 0316

REVENUES	TOTAL	Instruction				Operations and Maintenance of Schools	Transportation	Board and System Administration	External Services
		Home Education and Shared Responsibility	Early Childhood Services (ECS)	Instruction (Grades 1 to 12)					
Alberta Education and Childcare allocations									
(1) ECS Base Instruction	\$14,197		\$14,197						
Grades 1 to 12 Base Instruction (including Distance Education Primary and Non-Primary, Summer School)	\$527,498			\$527,498					
(3) Home Education and Shared Responsibility	\$1,809,658	\$1,809,658							
(4) Program Supports and Services	\$304,296		\$45,588	\$258,708					
(5) Operations and Maintenance Grant	\$70,941		\$0	\$0	\$70,941				
(6) Transportation Grant	\$68,399		\$0	\$0	\$68,399				
(7) System Administration	\$78,949		\$0	\$0	\$0	\$78,949			
(8) Other - Alberta Education and Childcare	\$17,222	\$0	\$0	\$17,222	\$0	\$0	\$0	\$0	\$0
<b>TOTAL ALBERTA EDUCATION AND CHILDCARE ALLOCAT</b>	<b>\$2,891,161</b>	<b>\$1,809,658</b>	<b>\$59,785</b>	<b>\$803,428</b>	<b>\$70,941</b>	<b>\$68,399</b>	<b>\$78,949</b>	<b>\$0</b>	<b>\$0</b>
(9) Other Government of Alberta	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(10) Federal Government and/or First Nations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(11) Other Alberta school authorities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(12) Instructional fees / tuition fees	\$851,025	\$0	\$36,000	\$815,025					\$0
(13) Non-instructional fees (O&M, Transport, Admin, etc.)	\$69,000	\$0	\$0	\$0	\$0	\$69,000	\$0	\$0	\$0
(14) Other sales and services	\$60,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
(15) Interest on investments	\$3,500	\$0	\$0	\$3,500	\$0	\$0	\$0	\$0	\$0
(16) Gifts and donations	\$90,000	\$0	\$10,000	\$70,000	\$0	\$0	\$0	\$0	\$0
(17) Amortization of capital allocations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(18) Other (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL REVENUES</b>	<b>\$3,954,686</b>	<b>\$1,809,658</b>	<b>\$105,785</b>	<b>\$1,751,953</b>	<b>\$70,941</b>	<b>\$137,399</b>	<b>\$78,949</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENSES</b>									
(19) Certificated salaries	\$1,588,554	\$668,407	\$91,370	\$802,335			\$26,442	\$0	\$0
(20) Certificated benefits	\$86,720	\$12,060	\$3,100	\$271,060			\$500	\$0	\$0
(21) Non-certificated salaries and wages	\$559,364	\$85,208	\$0	\$308,179	\$27,442	\$86,212	\$52,323	\$0	\$0
(22) Non-certificated benefits	\$22,520	\$13,320	\$0	\$7,150	\$500	\$0	\$1,550	\$0	\$0
<b>SUB-TOTAL</b>	<b>\$2,207,158</b>	<b>\$778,995</b>	<b>\$94,470</b>	<b>\$1,138,724</b>	<b>\$27,942</b>	<b>\$86,212</b>	<b>\$80,816</b>	<b>\$0</b>	<b>\$0</b>
<b>Services, contracts &amp; supplies - other than Consulting fees / Management fees, and leases excluding home education</b>									
(23) Consulting / Management Fees	\$446,346	\$16,050	\$8,800	\$228,925	\$65,500	\$99,212	\$27,859	\$0	\$0
(24) Leases - Building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(25) Leases - Other	\$261,013	\$0	\$8,395	\$0	\$0	\$0	\$252,618	\$0	\$0
(26) Payments to parents - Home Education	\$5,378	\$0	\$145	\$5,234	\$0	\$0	\$0	\$0	\$0
(27) <b>Capital and debt services</b>	<b>\$928,030</b>	<b>\$928,030</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
(28) Amortization of capital assets from restricted funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(29) Amortization of capital assets from unrestricted funds	\$28,478	\$0	\$0	\$0	\$0	\$28,478	\$0	\$0	\$0
(30) Interest on capital debt	\$6,531	\$0	\$0	\$0	\$0	\$6,531	\$0	\$0	\$0
(31) Other interest charges	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(32) Losses (gains) on disposal of capital assets	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
(33) Other (specify):	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL EXPENSES</b>	<b>\$3,882,935</b>	<b>\$1,723,075</b>	<b>\$111,810</b>	<b>\$1,372,883</b>	<b>\$69,442</b>	<b>\$220,433</b>	<b>\$361,292</b>	<b>\$0</b>	<b>\$0</b>
<b>Surplus(deficit) of revenues over expenses</b>	<b>\$71,751</b>	<b>\$86,583</b>	<b>-\$6,024</b>	<b>\$379,070</b>	<b>-\$22,501</b>	<b>-\$83,034</b>	<b>-\$282,343</b>	<b>\$0</b>	<b>\$0</b>
	<b>\$71,751</b>								

**SCHEDULE B to the BR  
STUDENT STATISTICS (Head Count)**

	<b>Budgeted Enrolment 2026/2027</b>	<b>Projected Enrolment 2025/2026</b>	<b>Actual Enrolment 2024/2025</b>
<b>Eligible Funded Grades 1 to 12 Students:</b>			
Grades 1 to 9	83.00	75.00	83.00
Grades 10 to 12	48.00	33.00	24.00
<b>Total Eligible funded Grades 1 to 12 Students</b>	<b>131.00</b>	<b>108.00</b>	<b>107.00</b>
<b>Heritage Language School</b>	-	-	-
<b>Home Education Kindergarten</b>	50.00		
<b>Home Education and Shared Responsibility</b>	950.00	1,400.00	1,246.00
<b>Distance /Online Education (Home Education)</b>	-	-	-
<b>Ineligible (non-funded) Students:</b>			
First Nations	-	-	-
Other	-	-	-
<b>Total (non-funded) Students</b>	-	-	-
<b>OF THE TOTAL ELIGIBLE FUNDED GRADES 1 TO 12 STUDENTS:</b>			
Distance Education (Primary Registration):			
Grades 1 to 9 (Full Program)	-	-	-
Grades 10 to 12	-	-	-
Distance Education Non-Primary Registration	-	-	-
Summer School	-	-	-
Severe Disabilities	10.00	10.00	10.00
DSEPS	-	-	-
First Nations, Metis, and Inuit	10.00	10.00	-
English as an Additional Language	-	-	-
Transportation	-	-	-
<b>ECS</b>			
Total Eligible Funded ECS Children (Base Instruction)	3.00	-	-
Enter Regular ECS Program Hours only	-	-	-
<b>Total Ineligible (non-funded) ECS Children</b>	-	-	-
<b>OF THE TOTAL ELIGIBLE FUNDED ECS CHILDREN:</b>			
Program Unit (PU):			
<b>Code (41 to 46)</b>			
Half Day (Minimum of 300 hours, 400 hours, 475 hours)	-	-	-
Full Day (Minimum of 800 Hours)	-	-	-
<b>Code 47</b>			
Half Day (Minimum of 300 hours, 400 hours, 475 hours)	-	-	-
Full Day (Minimum of 800 Hours)	-	-	-
PU Moderate Language Delay:			
<b>Code 48</b> (Minimum of 300 hours, 400 hours, 475 hours)	-	-	-
Mild/Moderate Disabilities/Delays, Gifted and Talented	-	-	-
English as an Additional Language (EAL)	-	-	-
Transportation	-	-	-

**SCHEDULE C to the BR  
STAFFING STATISTICS  
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budgeted 2026/2027	Projected 2025/2026	Actual 2024/2025	
<b>CERTIFICATED STAFF</b>				
School based	10.00	10.00	10.00	Teacher certification required for performing functions at the school level.
Non-School based	1.00	2.00	1.00	Teacher certification required for performing functions at the system/central office level.
Home education program	12.00	9.00	11.00	Teacher certification required to conduct at least 2 evaluations of the progress of the home education student.
<b>Total Certificated Staff FTE</b>	<b>23.00</b>	<b>21.00</b>	<b>22.00</b>	<b>FTE for personnel possessing a valid Alberta teaching certificate or equivalency.</b>
<b>NON-CERTIFICATED STAFF</b>				
Instructional (excluding Educational Assistants)		3.00	2.00	Personnel providing instruction support for schools under "Instruction" program areas other than Educational Assistants.
Instructional Educational Assistants	4.00	5.00	2.00	Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction.
Non-instructional	-	1.50	1.50	Personnel in Transportation, Board & System Admin., O&M areas.
Home education program	1.00	1.50	1.50	Personnel performing functions for home education program.
External services	-	-	-	Personnel provided to external services for example: preschool
<b>Total Non-Certificated Staff FTE</b>	<b>5.00</b>	<b>11.00</b>	<b>7.00</b>	<b>FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.</b>
<b>CONTRACTS</b>				
School based (certificated teachers)	-	-	-	Teacher certification required for performing functions at the school level.
Non-School based (certificated)	-	-	-	Teacher certification required for performing functions at the system/central office level.
Home education (certificated teachers)	-	-	-	Teacher certification required to conduct at least 2 evaluations of the progress of the home education student.
Non-certificated Staff	-	-	-	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Educational Assistants	-	-	-	Contracted personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction.
External services	-	-	-	Contracted personnel provided to external services for example: preschool
<b>Total Contracted FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	