Comparative Income Statement 2020

As of Fiscal year end Feb 28, 2021

| | FY14 | FY15 | FY16 | FY 17 | FY 18 | FY 19 | FY 20 |
|---------------|------------|-----------|------------|-----------|-----------|-----------|-----------|
| Revenues | \$182,220 | \$162,306 | \$141,310 | \$172,644 | \$192,959 | \$207,151 | \$259,110 |
| Expenses | \$139, 358 | \$ 90,447 | \$ 128,042 | \$144,559 | \$166,665 | \$160,703 | \$203,742 |
| Profit / Loss | \$ 43,659 | \$ 72,691 | \$ 37,102 | \$28,085 | \$26,296 | \$46,498 | \$ 55,368 |

Comparative Major Expenses 2020

As of Fiscal Year End (Feb 28, 2020)

| Total | \$ 90,447 | \$128,042 | \$144,559 | \$166,665 | \$160,703 | \$203,742 |
|---------------|-----------|-----------|-----------|-----------|-----------|-------------|
| Fees/ Permits | | | | | | |
| Analysis/ | \$ 2,806 | \$ 1,345 | \$4,347 | \$3,201 | \$1,690 | \$1,447 |
| Board Fees | \$ 10,200 | \$ 5,850 | \$8,100 | \$10,800 | \$10,800 | 10,800 |
| Miscellaneous | \$ 1,511 | \$ 1,364 | \$2,120 | \$185 | \$350 | \$2,404 |
| Property Tax | \$ 1,307 | \$ 1,313 | \$1,403 | \$1,624 | \$1,994 | \$ 416 |
| Corp Inc Tax | \$ 1,592 | \$ 1,924 | \$8,108 | \$0 | \$1,800 | \$ 0 |
| Accounting | \$ 8,762 | \$11,178 | \$12,284 | \$10,331 | \$10,636 | \$11,708 |
| Insurance | \$ 4,825 | \$ 2,085 | \$10,480 | | \$ 5,548 | \$ 5,842 |
| Well Tax | \$ 19 | \$ 4,869 | \$1,648 | \$26,420 | \$11,605 | \$66,130 ** |
| Utilities | \$38,549 | \$33,205 | \$46,478 | \$44,713 | \$46,593 | \$47,618 |
| Maintenance | \$20,869 | \$64,899 | \$49,724 | \$63,838 | \$75,235 | \$57,367 |
| | FY15 | FY16 | FY 17 | FY 18 | FY 19 | FY 20 |

^{**} Includes partial payment for FY19 taxes. Taxes are higher in FY18, FY 19 and FY20 due to pump failures of Well 3. Failures and higher demands will cause Namwco to pump water from Well 1 &2 which are in the "tax zone" Well 3 is out of the water tax zone. We supplement with Wells 1 and 2 during high demand May-August up to 50%. The goal is to use Well 3 to supply 90-100% of our needs via increasing storage capacity and conservation measures.

Comparative End of Year Cash 2020

As of Fiscal year end = Feb 28 2021

| | FY15 | FY16 | FY17 | FY 18 | FY 19 | FY 20 |
|----------|-----------|-----------|-----------|-----------|-----------|--------------|
| Checking | \$103,836 | \$97,927 | \$94,996 | \$98,761 | \$122,873 | \$173,562 |
| Reserve | \$133,747 | \$133,854 | \$174,468 | \$168,468 | \$168,603 | 168,646 |
| | | | | | | |
| | | | | | | |
| Totals | \$237,876 | \$232,174 | \$269,459 | \$267,229 | \$291,477 | \$342,208 ** |

Comments

^{**} Analysis of retained earnings growth over the last 7 years shows an average of \$23,400. In 2014 we were down to 178,000. (Well 3) The goal is to have \$500k in cash (checking and savings) At the current average we are about 7 years out.