

CONTENTS

Market Spine

■ 02 Hyperscaler Shock

■ 03 Energy Chokepoint

■ () 4 Al-Ready Reality

■ 05 Resource Friction





Market Spine



Central trajectory locked

01

CBRE, ICRA and Colliers triangulate on 4.5 GW national stock by 2030, implying 2.9 GW must be freshly commissioned inside six years—equal to adding one new 500 MW hyperscaler campus every year.

From 1.6 GW to 4.5 GW by 2030

Third-party steady filler

03

Hyperscaler step-change

02

Single announcements like Google's Visakhapatnam hub instantly shift the national tally by 15–20 %; execution of 2–3 such gigaprojects determines whether the spine lands at 4.5 GW or slips to the low 2.9 GW band.

Beyond marquee names, 300 MW per year of colocation and enterprise builds must still reach commercial operation; without this baseline the central forecast unravels even if hyperscalers deliver on time.

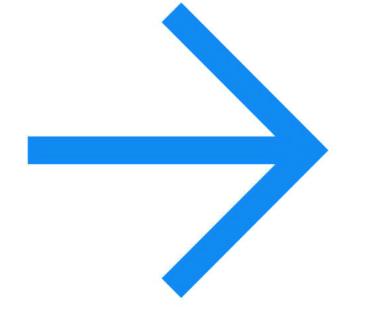
Scenario Bands Shape Risk



Each 1 GW deviation equals ~9 TWh annual consumption at 1.5 PUE; choosing low vs high case changes grid planning by the output of two 1 GW coal plants, so PPAs must be signed before steel hits the ground.

Financing already aligns

USD 20-25 bn capital commitments map to the high 6.4 GW scenario, yet money cannot convert electrons without transmission reservations—making energy, not equity, the binding constraint for investors.





Hyperscaler Shock





Single Campus Moves National Needle

Quantum leap in one MOU

Google's \$15 bn Visakhapatnam pledge delivers >1 GW on a single site—comparable to India's entire 2024 third-party stock—so a solitary groundbreaking ceremony can reprice national supplydemand models overnight.

O2 CLS timeline is the swing vote

Cable-landing station completion by 2027 unlocks subsea latency promises; a six-month slip pushes energisation into 2029 and shoves 15 % of India's required capacity into the next decade. O3 Concentration risk magnified

Because one campus equals >15 % of national additions, any land, environmental or grid delay produces an outsized shortfall, forcing operators to fall back on costlier backup power or miss AI demand windows.





Concentration Risk in Three Hubs

80 % of MW in 300 km radius

Mumbai, Navi Mumbai, Visakhapatnam and Chennai cluster attract four-fifths of announced capacity, creating latency advantages but stacking water, transmission and permit queues that can stall multiple projects simultaneously.

Cascade failure scenario

A single coastal environmental stay or submarine cable fault can idle gigawatts across neighbouring campuses, making portfolio diversification into Tier-2 cities a prudent hedge for hyperscaler supply chains.



5

Energy Chokepoint





Capital Is Plenty, Electrons Aren't



Finance queue vs grid queue

USD 20-25 bn of declared equity and debt covers the high-case 6.4 GW build, yet Maharashtra and Andhra Pradesh transmission offices already show 18-month interconnection backlogs—money cannot buy megawatts without wires.

Firming scarcity premium

24x7 Al loads require RE plus 4-6 hour storage; only 2 GW of such firming capacity is contracted today, creating a seller's market where storage suppliers can demand 20-year take-or-pay deals at premium tariffs.

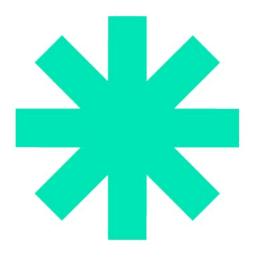
Stranded asset warning

Shells completed without PPAs risk becoming dark MT structures, burning OPEX on diesel gensets while awaiting grid upgrades—eroding IRR by 300-500 bps versus projects that locked in long-tenor renewable offtake.









Doubling data-centre load

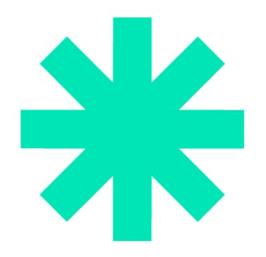
Central 40 TWh addition equals India's current aluminium sector consumption; state utilities must carve out this slice from already tight reserve margins, requiring advance procurement of firmed renewables and transmission upgrades.

25–55 TWh New Demand Looms



Peak vs energy challenge

Al training racks draw 50 kW steady for weeks, flattening traditional IT diurnal curves and pushing DISCOMs to rerate transformers; planning on energy (TWh) alone misses the 2–3 GW new simultaneous peak by 2030.







Virtual PPA unlocks off-site firming

New regulatory template lets hyperscalers bank renewable electrons remotely and dispatch via grid, bypassing land-scarce coastal hubs while still meeting 24x7 carbon-free targets—turning firming into a tradable instrument.

VPPA Framework as De-Risker



First-mover interconnection priority

State load dispatch rules grant transmission access to projects with signed VPPAs; early movers effectively jump the queue, shaving 12-18 months off energisation schedules and securing ROI before tariff escalation.

Al-Ready Reality



Gross MW ≠ Al Compute

GPU gap hollows megawatts

A 100 MW legacy hall delivers 5 kW/rack air-cooled; retrofitting to 50 kW GPU racks requires liquid cooling, bus-way uprates and floor loading checks—without these only 30 % of nameplate power converts to sellable Al compute.

2 Thermal envelope is the ceiling

Chip vendors quote 35 °C inlet for directto-chip loops; if chilled-water capacity tops out at 25 °C, operators must throttle GPUs or face service-level penalties—turning marginal cooling Capex into revenuelimiting bottleneck.

Design once, monetise fast

Specifying Al-ready racks, manifolds and CDUs during shell construction adds <5 % to Capex but accelerates tenant fitout by six months, capturing premium tariffs before GPU supply gluts normalize pricing.





GPU shipment cadence sets rent start

Nvidia Blackwell lead times already stretch to 36 weeks; operators with reserved delivery slots can commence billing within 30 days of hall commissioning, while late buyers idle finished MW and burn fixed OPEX without revenue.







Hardware Timelines Drive Revenue

Cooling kit shortages next

Immersion tanks and 1 MW CDU lead times grew from 12 to 28 weeks in 2025; locking supplier MOUs concurrent with PPA signing converts long-lead items into critical-path milestones, not afterthoughts.

Resource Friction



Water Budgets Can Halt Builds

Visakhapatnam and Mumbai corporations received show-cause orders for untreated sewage discharge; any new data-centre demanding millions of litres faces heightened environmental scrutiny that can stall commissioning by 12-24 months.

Closed-loop cooling cuts freshwater draw by 90 % and is fast becoming a state-level gating condition; projects without recycled-water MOUs risk permit rejection regardless of land or power clearances.

A 10 MLD co-located desal plant adds ~USD 25m but can unlock 200 MW of Al capacity; compared with 18-month delay penalties and diesel OPEX, payback falls below three years under current tariff structures.

NGT notices already flying



Closed-loop as licence to operate



Desal capex beats delay cost

States compete on acreage

Andhra Pradesh and Tamil Nadu offer 200-acre data-park parcels with single-window clearance; land scarcity has flipped to buyer's market, shifting negotiation leverage to operators who can guarantee 24x7 firmed power and recycled-water plans.

Resource budgets replace

bue dilgrice checklists now prioritise waterallocation letters and 132 kV substation bays
over land cost; a cheap plot without 50 MLD
water reserve or transmission headroom is
effectively unbankable.



Land Is Not the Constraint



Strategic Plays



Aggressive: Anchor East-Coast GW

Lock in CLS and PPA today

Secure priority cable-landing slots and 500 MW RE+storage VPPAs before 2026; first-mover position allows 2027 energisation that captures hyperscaler lease-up at premium tariffs, targeting 18-20 % IRR if schedule holds.

ONE

Concentration risk is extreme

A single permitting slip can idle 20 % of national pipeline; mitigate via phased capital calls tied to land transfer, environmental clearance and grid-connection certificates, limiting equity at risk per milestone.

Exit via tenancy syndication

Pre-negotiate sale of 49 % stake to anchor tenant once 50 % occupancy is achieved, recycling capital into next corridor while retaining O&M fees—turning execution risk into monetisable platform value.

THREE

TWO

Balanced: Milestone-**Linked Tranches**

PPA as drawdown trigger

Structure 100-300 MW acquisitions where equity is injected only after long-tenor RE+storage PPA and transmission reservation are demonstrated; this caps downside while preserving upside to sell or refinance once commissioning is proven.

Vendor financing cushions cash

OEMs offer 70 % LTV on cooling and power trains repayable from tenant cashflows; using their balance sheet reduces your equity ticket and aligns supplier incentives to hit GPU-ready milestones on time.



Defensive: Stick to Al-Ready Retrofits



Upgrade legacy halls with liquid-cooling manifolds and 50 kW racks; Capex 30 % of greenfield yet yields 40 % higher kW tariffs from GPU tenants, protecting cashflow while avoiding speculative land exposure.

Demand Al-readiness clauses

Insert GPU delivery schedules and thermal-envelope acceptance into colocation contracts; if tenant hardware slips, you keep progress payments and can re-market the slot at prevailing AI premiums—limiting stranded inventory risk.



Call to Action







Make PPA the investment gate

Board memos should mandate executed RE+storage offtake as the non-negotiable threshold for any >50 MW allocation; without it, commissioning windows stretch beyond 2028 and IRR erosion exceeds 400 bps under high-demand scenarios.

Secure Long-Tenor PPAs First



Procure at scale today

Form a 1 GW procurement vehicle now to lock 15-year fixed tariffs before storage cost inflation and interconnection queues harden; aggregating demand gives bargaining power and secures priority slots in state transmission roadmaps.

Track CLS, GPU, Water Milestones

Build a live risk dashboard

Plot quarterly commissioned MW, cable-landing RFS dates, GPU hall start-ups and site water permits; colour-code deviations >90 days and reprice equity IRR automatically—turning project management into a tradable risk signal.

Tie funding to lead indicators

Link subsequent equity drawdowns to dashboard milestones; if CLS or environmental clearance slips, funding pauses and force-majeure discussions start early, protecting capital while still preserving contractor relationships.

Publish tracker to investors

Sharing the dashboard with lenders and tenants builds credibility and can lower cost of debt by 25–50 bps—transparency converts execution risk into a measurable variable rather than an opaque equity discount.

300 MW per year is the floor

To meet the central 4.5 GW target India must commission at least 300 MW every year through FY28; missing even one year pushes supply shortfall into the high-demand 6.4 GW band, triggering tariff spikes and sovereign cloud delays.







Window Closes After FY28

Late entrants face scarcity pricing

After 2028, surplus turbine and transformer inventory will be exhausted; late projects will pay spot premiums for equipment and interconnection, turning today's 12 % IRR into sub-8 % returns even if demand materialises.



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Noah Analytics