

Who We Are

Food Banks of Saskatchewan is the provincial association of member food banks working together to build, support, and strengthen relationships with the community to better serve and advocate on behalf of food insecure people across Saskatchewan.

What We Do

To ensure the province's member food banks are strong and supported, Food Banks of Saskatchewan:

- Advocates on behalf of all member food banks for policies to alleviate food insecurity.
- Analyze and share provincial statistics and information with member food banks, media, corporations and businesses.
- Initiates, maintains and grows fund development for the benefit of the network.
- Compliance body for Food Banks of Canada Standards for provincial members.
- Strengthening network capacity through the sharing and discovery of training opportunities.

Who We Serve

As members of Food Banks of Canada, Food Banks of Saskatchewan serves all 36-member food banks within Saskatchewan, reaching every corner of the province.

Strategic Plan 2024 – 2027

To meet the increasing demand for food support, it is crucial for the Food Banks of Saskatchewan to establish a strong position and effectively address the needs of our province's member Food Banks. This strategic plan has been developed with the aim of guiding our organization's growth and progress over the next three years. Our vision is to transform into a more organized, independent, and self-sufficient Provincial organization, assuming a leadership role among our member food banks. We are committed to nurturing their growth and devising a comprehensive plan for the future.

Vision, Values, Mission

The Food Banks of Saskatchewan mission guides our day-to-day operations. Our vision describes our aim to play an influential role in the positive evolution of provincial food systems. Our values guide our behavior and interactions with colleagues, Member Food Banks and stakeholders in pursuit of our mission and vision.

VISION - Healthy communities through fair and effective food systems VALUES - Our values represent how we work with each other in service to our Member Food Banks our province.

MISSION - Providing healthy food to Member Food Banks throughout Saskatchewan.

Integrity - We act with honesty.

Accountability - We are responsible and transparent.

Stewardship - We take care of our relationships and resources.

Respect - We treat people with dignity and compassion.

Strategic Directions – Overview

To achieve our mission and vision, Food Banks of Saskatchewan will focus on five key areas over the next three years. Building on value other than a funnel for food and funds from Food Banks Canada.

Enhance Stakeholder Relationships:

Food Banks of Saskatchewan will further develop and enhance our relationships with Member Food Banks, governments, donors and our clients.

Plan for the Future:

Food Banks of Saskatchewan will define the roles we will play in Saskatchewan's food systems in pursuit of our vision.

Make Data-Driven Decisions:

Food Banks of Saskatchewan will collect and use data to support effective decision-making.

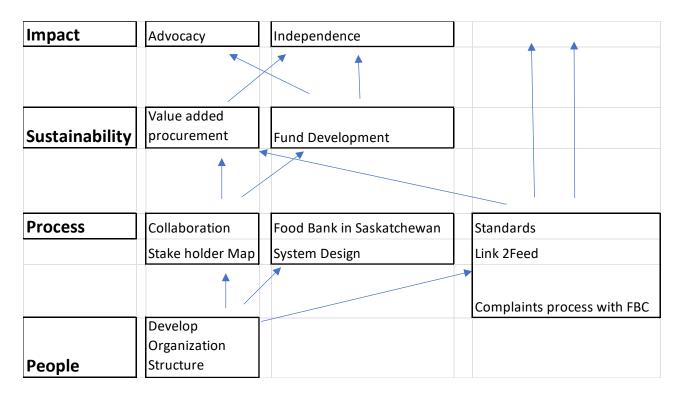
Build Long-Term Financial Stability:

Food Banks of Saskatchewan will grow and diversify our revenue streams to help our members meet the changing demand in their communities and long-term financial stability.

Drive Continual Organizational Improvement:

Food Banks of Saskatchewan will continually improve our operations and build organizational resiliency.

Goals and Tasks



Strategies to Achieve our Goals.

This section outlines the specific strategic initiatives that Food Banks of Saskatchewan will undertake in order to achieve our Impact Goals. These will occur at various stages over the course of the threeyear plan.

IMPACT: As leaders, we are committed to advocating for change and effectively representing the collective interests of our members to all stakeholders. Through strategic advocacy efforts, we aim to drive impactful change and reduce food insecurity in Saskatchewan. By working innovatively and cooperatively, we actively seek opportunities to address the root causes of food insecurity and implement sustainable solutions.

In our pursuit of becoming a more independent and self-sufficient association, we recognize the importance of creating a structured and organized framework. This will enable us to operate autonomously and efficiently, empowering us to better serve our members and fulfill our mission. Through the implementation of robust organizational structures and processes, we will enhance our ability to lead with professionalism and effectiveness, setting the stage for continued growth and impact.

- a. Inform public policy through education, advocacy, and research.
- b. Work with members to identify unique and common issues that may be addressed through government action or support.
- c. Build on new and existing relationships with other key stakeholders
- d. Develop and maintain working relationships and a strong reputation with the provincial government.

SUSTAINABILITY: Building a Stronger Association

Our primary objective is to enhance the long-term value of the Food Banks of Saskatchewan to our members and stakeholders by identifying and implementing effective governance and operational

best practices. This will ensure that our member food banks receive the support they need to meet the demands of their communities. We are dedicated to providing value to our member food banks by enabling and supporting them in capacity building, sustainability, and fostering a culture of learning and sharing. Additionally, we remain proactive in seeking out long-term opportunities for fund development, enabling us to continually support our mission.

- a. Enhance financial sustainability, strengthening donor relations through excellence in stewardship and engagement.
- b. Development of Food Banks of Saskatchewan's brand and implementation of provincial awareness raising campaigns to highlight the impact of our work and the work of our members.
- c. Attain accreditation of Food Banks of Canada National Standards that recognizes Food Banks of Saskatchewan's high standard of organizational development and governance best practices.

PROCESS: Stakeholder engagement, broadening services for a wider impact.

Provide leadership by supporting and promoting food security initiatives within our network and developing opportunities for impactful collaboration with partners outside our network. As a leader in our network, we are committed to providing support to ensure compliance with Food Banks of Canada's Standards of Operations, complaints process, and Link 2feed. We recognize the importance of upholding these standards and processes to maintain the highest level of service and professionalism within our network. By taking a proactive approach, we will guide and assist our member food banks in achieving compliance, demonstrating our leadership and commitment to excellence.

- a. Work with appropriate stakeholders to develop a broader understanding of alternatives to traditional food-banking models which promote sustainability, dignified access, and food education.
- b. Take a leadership position in developing collaborations with our members to support their efforts in providing emergency food access support to communities experiencing urgent food insecurity. We actively work alongside our members, sharing knowledge, resources, and best practices to ensure effective response and assistance during times of crisis. In line with this commitment, we prioritize the development and implementation of a comprehensive Disaster Preparedness Policy, further demonstrating our leadership in safeguarding communities and preparing for unforeseen challenges.

PEOPLE: To better meet the needs of our member food banks, we are dedicated to developing an organizational structure that enhances our capabilities. This will enable us to provide even greater value to our members by supporting their learning, sharing of knowledge, building of capacity and sustainability, and ultimately helping them better serve their communities. By strengthening our team, we are reinforcing our leadership role in ensuring compliance and efficient operations within our network.

- a. Increase staff capacity through this strategic hiring to strengthen our organizational capacity and reinforce our commitment to delivering high-quality services to our member food banks and the communities they serve.
- b. Develop capacity within the member network to engage in inter-agency collaboration. Encourage members to join Workplace where members can knowledge share, develop best practices and build meaningful peer connections.
- c. Sharing training and resources that are relevant and reflective of the needs of our members in a constantly changing environment.

- d. Support members in building and enhancing effective food recovery programming.
- e. Invest in supporting our members to develop models of financial and operational sustainability through the adoption of Food Bank of Canada's National Standards of Operation
- f. Support and promote equitable access for rural, small, and remote members by defining a membership growth strategy.
- g. Develop a strategy targeted towards service gaps such as the Northern communities to support members in enhancing accessibility of their services through training and education that lowers barriers to access.
- h. Partner with the appropriate agencies to inform and support the implementation of best practices to amplify the highest and best use of potentially wasted food.

Measuring Success

At the conclusion of this three-year strategic planning period, Food Banks of Saskatchewan will emerge as a resilient leader, steadfast in our commitment to serving our communities in an effective, reliable, and sustainable manner. The successful execution of our strategy will yield significant outcomes, including:

- Stronger stakeholder relationships and satisfaction.
- Sustainable and diverse revenue sufficient to meet changing demands.
- More access to food support for those in need.
- Highly engaged employees that are equipped to execute daily operations and take the organization forward in the future.
- Effective and resilient operations.