<table>
<thead>
<tr>
<th>Phase</th>
<th>Events</th>
<th>Timeframe</th>
</tr>
</thead>
<tbody>
<tr>
<td>Awareness</td>
<td>Committee Formulation, Review of Existing Conditions, Public Survey, Draft Goals &amp; Objectives and Public Open House</td>
<td>September, 2017 - January, 2018</td>
</tr>
<tr>
<td>Exploration</td>
<td>Test Ideas and Opportunities in the Community, Gather Feedback and Public Open House</td>
<td>February – June, 2018</td>
</tr>
<tr>
<td>Vision</td>
<td>Refine / Match Goals &amp; Objectives to Strategies. Draft Plan.</td>
<td>July-September, 2018</td>
</tr>
<tr>
<td>Approval</td>
<td>Goals &amp; Objectives and Final Plan Presentations. Planning Commission &amp; Council Approval</td>
<td>September – December, 2018</td>
</tr>
</tbody>
</table>
Planning Commission’s Public Hearing for the Presentation of the Fort Thomas Community Plan & to Receive Comments

- 6:00 – Doors Open – Review of Community Plan
- 6:30 – 7:00 – Presentation of the Community Plan
- 7:00 – 7:15 – Open House and Further Review / Discussion at Individual Section Locations
- 7:15 / 7:30 - ??? – Open Public Hearing for Comments Regarding the Community Plan
Utilities & City Owned Facilities

Regional Partnerships & Collaboration with Adjacent Communities

Transportation & Connectivity Plan

Land Use & Zoning Plan

Parks & Open Space Plan

Funding & Implementation
Utilities:

- Continue to provide and maintain all essential utility services as economically and sustainably as possible.
- Encourage sustainability practices in developments. Explore options for alternative energy productions – City lead by example. Brand the City as Sustainable.
- Improve stormwater quality and reduce quantity as opportunities arise.
- Coordinate with utilities on city infrastructure projects.
- Continue to engage NKWD in conversations to review options for opening up the walking paths around the south reservoirs.

Technology:

- Promote technology within our community so that it parallels the needs of our population. Become “Best-in-Class” with technology.
- Develop a 5-Year Smart City Plan.
- Team with our neighbors to create a Smart City Corridor.
City Owned Facilities:

- Maximize the utilization of city-owned facilities.
- Develop and use an annually updated Facilities Improvement Plan to assess changing needs and to strategize, budget and prioritize capital projects.
- Focus the Facilities Improvement Plan on current public facility priorities:
  - Upgrade City Building Complex with façade improvements, space planning for administration, providing public meeting space and 24/7 restroom facilities.
  - Continue dialogue with the Army National Guard regarding the acquisition of the Stables Building and surrounding parcel.
  - Expand event/meeting space at the Mess Hall.
  - Open up the entrance at Armory Building; enhance 1st floor space.
- Coordinate facilities planning with community groups to encourage co-locating similar functions, sharing infrastructure upgrade projects and/or shared resources where applicable.
- Improve and enhance the City website.
Transportation & Connectivity

- Improve/Maintain Existing Infrastructure
  - Sidewalks
  - Streets
  - Crosswalks
  - Entries to Parks & Schools
- Make it Easy & Enticing to Move about Fort Thomas
  - Gateways at Key Entries into the City
  - Wayfinding Signage
  - Beautify Major Corridors/Routes
- Encourage Active Forms of Transportation
  - New Sidewalks
  - Bike Lanes & Sharrows
  - Bike Racks
  - Bike Rentals
  - Rest Areas
- Improve Access to the River Frontage
  - Reclassification of Mary Ingles Highway
  - New Pedestrian/Cycling Paths
  - Water Recreational Opportunities
  - Parking at Strategic Locations along the River Corridor
Open Space:
- Hillside greenbelt preservation & management
- Urban canopy (City of Trees)
- Enhance connectivity and accessibility to community assets with Safe Routes to Parks strategy

Parks Improvements System-Wide:
- High quality and efficiency
- Budget allocation for capital and operations
- Foster partnerships & shared investment
- Work collectively to reduce redundancy
- Encourage community stewardship (citizen advisory/volunteer groups)
- Social media to build awareness/inform residents of events and programs
- Online scheduling for rentals and fields
- Shade structures
- Improved play equipment
- More wellness programming
Riverfront Greenway:

- Reclassify Route 8 – reduce speed, designated stops/crossings
- Multi-use path with local/regional connections
- Water Trail
- Greenway Nodes – parking, trailheads, bike racks, canoe/kayak access
- Recreation – Riverfront Park, hiking, biking, camping/glamping
- Multi-modal loops
- Hillside greenbelt and riverfront riparian forest
Rossford Park:
• Shade structure at playground
• More wellness programming and exercise stations utilizing loop path

Highland Hills Park:
• Big Ideas: new entrance, splash park
**Tower Park:**
- Regional Destination
- Big Ideas: Zip line/ropes course, bike park, connection to/from riverfront greenway
Regional Partnerships & Collaboration

**Route 8/ Riverfront Greenway Corridor:**
- KYTC
- Railroad
- Water District
- Southbank
- Private Property Owners

**Tower Park Greenway Connection:**
- KYTC
- NKU
- Railroad

**Route 27 Economic Development/Smart City Corridor:**
- Highland Heights
- Southgate
- Campbell County
- Newport
- NKU
- St. Elizabeth

**Park/Greenspace Opportunities:**
- Conservancy – Hillside Greenbelt/Urban Canopy
- Dayton – Sargeant Park
- Southgate – Evergreen Cemetery
- Highland Heights – St. Stephen’s Cemetery & Veteran’s Park
Quality Of Life:
- Continue to be a great place to live with:
  - Good schools and safe neighborhoods
  - Social interaction and sense of community
  - Rich history and distinct character
- Continue to enforce/strengthen property maintenance codes
- Evaluate/update the zoning code
- Expand use of design guidelines
- Increase local efforts to preserve historic properties
  - Develop local preservation plan
  - Provide resource materials to property owners

Natural Resources:
- Continue to protect sensitive natural areas (e.g. steep slopes)
- Enhance City’s tree planting program to increase number of trees
- Require new development to incorporate trees and topography into the design, and to conserve natural resources.
  - Update subdivision regulations
  - Develop education materials to help property owners understand benefits.
**Continued Investments in Neighborhoods:**
- Maintenance of existing houses
- Continue to pursue vacant property registration
- Encourage compatible additions and upgrades to existing homes
- Require new homes on vacant lots to be compatible in size, setback and amount of open area with existing neighborhood

**Increase Housing Options For 1- and 2-Person Households:**
- Housing above retail in business districts
- New low-maintenance single-floor living options

**Enhanced Visual Appearance:**
- Expanded design guidelines, review and assistance
- Preservation of natural areas
- Strong identity through trees, public art, gateways, etc.
Compact, Walkable Business Districts:
- Town Center: family-oriented district
- Midway: entertainment / recreation district
- Inverness and Highland: secondary districts

High-Quality Economic Development in Key Locations:
- Foster investment in existing properties
- Continue to strengthen Fort Thomas Plaza

Enhanced Visual Appearance:
- Expanded design guidelines, review and assistance
- Preserve natural areas along Memorial Parkway and River Road
- Create strong identity through trees, public art, gateways, etc.
- Develop branding strategy
In addition to the individual sections of Land Use & Zoning, Transportation & Connectivity, Parks & Open Space, Utilities & City Owned Facilities and Regional Collaboration, 4 Focus Area’s were created in the Plan.

Town Center  
Midway Area / Tower Park  
Alexandria Pike (US 27)  
Riverfront Greenway

It became apparent as we developed the Fort Thomas Community Plan that there were common themes and locations that developed in each of the sections. By providing Focus Areas, it has enabled information that is present in each of the sections to be compiled and presented in a single area.
Achieving the Vision – Funding and Implementation

• Many Goals/Recommendations established for the future of the City.

• A concrete action plan must be created to hold the City and Partners accountable for making the Community Plan a success.

• Implementation Tools
  • Regulatory Tools: Zoning, Subdivision Regulations, Design Guidelines
  • Public Infrastructure Improvements
  • City Department Work Plans
  • Partnerships
  • FUNDING

Funding is the key to accomplishing most of the Goals/Recommendations.

Types of Funding

<table>
<thead>
<tr>
<th>Local Funds (General Funds)</th>
<th>Special Taxing Districts</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intergovernmental Programs</td>
<td>Bonding</td>
</tr>
<tr>
<td>Public Private Partnerships</td>
<td>Private Grant Programs</td>
</tr>
<tr>
<td>Tax Increment Financing (TIF)</td>
<td></td>
</tr>
</tbody>
</table>
During the many months of Committee meetings and the Public Engagement Process, as Goals and/or Project Recommendations were established, they were evaluated for level of importance to the Community.

**Ranking Matrix**
The Matrix that was used for gathering Priority Rankings during the June Public meeting was used when establishing Project priorities and Implementation timelines.
## Part 3 - Funding & Implementation

Implementation Plan & Funding Matrix is a tool used to align elements of the plan with potential funding sources. This will be a living document and updated regularly to properly identify all available funding sources.

<table>
<thead>
<tr>
<th>Goal Reference / Chapter</th>
<th>Goals / Recommendations</th>
<th>Implementation Timeline</th>
<th>Potential Champion/Partners</th>
<th>Potential Funding Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td>L1.2, L2.2, L3.4, L4.3</td>
<td>Update the Zoning Code and Zoning Map - evaluate and revise as needed, add form-based provisions</td>
<td>X</td>
<td>Planning Commission</td>
<td>Tax Abatement, Tax Credits</td>
</tr>
<tr>
<td>L1.2, L2.3, L3.4</td>
<td>Update and expand the Design Guidelines</td>
<td>X</td>
<td>Design Review Board (DRB)</td>
<td>Tax Abatement, Tax Credits</td>
</tr>
<tr>
<td>L3</td>
<td>Develop a local historic preservation plan; conduct Historic Preservation study to determine potential for local or national historic districts/landmark designations; Consider becoming a certified local government</td>
<td>X</td>
<td>Design Review Board (DRB) / City Council</td>
<td>Tax-Credit, Historic Property Tax Credits</td>
</tr>
<tr>
<td>L3, L2.2</td>
<td>Develop and provide resource materials to guide home improvements, preservation and rehabilitation efforts</td>
<td>X</td>
<td>Design Review Board (DRB), Volunteers</td>
<td>Tax-Credit, Historic Property Tax Credits</td>
</tr>
<tr>
<td>L4</td>
<td>Enhance City’s tree planting program</td>
<td>X</td>
<td>Tree Commission</td>
<td>Tax Increment Financing (TIF) Development Corporations</td>
</tr>
<tr>
<td>2.1</td>
<td>Strengthen and continue to enforce property maintenance code</td>
<td>X</td>
<td>City Staff</td>
<td>Tax Increment Financing (TIF) Development Corporations</td>
</tr>
<tr>
<td>2.1.2</td>
<td>Continue to pursue vacant property registry</td>
<td>X</td>
<td>City Staff</td>
<td>Tax Increment Financing (TIF) Development Corporations</td>
</tr>
<tr>
<td>2.3</td>
<td>Encourage new housing construction</td>
<td>X</td>
<td>City / Private Developers</td>
<td>Tax Increment Financing (TIF) Development Corporations</td>
</tr>
<tr>
<td>3.1.1, TC</td>
<td>Create Master Plan for Town Center and facilitate redevelopment</td>
<td>X</td>
<td>City</td>
<td>Tax Increment Financing (TIF) Development Corporations, Business Improvement Districts (BID)</td>
</tr>
<tr>
<td>3.1.2, MW</td>
<td>Create Master Plan for Midway District and facilitate redevelopment</td>
<td>X</td>
<td>City / Private Developers</td>
<td>Tax Increment Financing (TIF) Development Corporations, Business Improvement Districts (BID), Enterprise Zones</td>
</tr>
<tr>
<td>3.2, P1.2.4, R4.2, AP</td>
<td>Create Alexandria Pike (US 27) Corridor Plan and facilitate redevelopment</td>
<td>X</td>
<td>City, Regional Communities Group</td>
<td>Tax Increment Financing (TIF) Development Corporations, Economic Development Grants, Business Improvement Districts (BID)</td>
</tr>
<tr>
<td>L3.3</td>
<td>Continue/enhance business attraction and retention efforts</td>
<td>X</td>
<td>Economic Development Director</td>
<td>Tax Increment Financing (TIF) Development Corporations, Economic Development Grants, Business Improvement Districts (BID)</td>
</tr>
<tr>
<td>L3.3.2</td>
<td>Conduct market study</td>
<td>X</td>
<td>City</td>
<td>Tax Increment Financing (TIF) Development Corporations, Economic Development Grants, Business Improvement Districts (BID)</td>
</tr>
<tr>
<td>L3.3.3</td>
<td>Create incentive program for Façade renovations</td>
<td>X</td>
<td>Renaissance Board / City Council</td>
<td>City Income Revenue Funds- Lease Income</td>
</tr>
<tr>
<td>L3.3.4</td>
<td>Conduct a parking study and evaluate potential for creating parking districts</td>
<td>X</td>
<td>Fort Thomas Business Association / City</td>
<td>Tax Increment Financing (TIF) Development Corporations, Economic Development Grants, Business Improvement Districts (BID)</td>
</tr>
<tr>
<td>3.5</td>
<td>Branding campaign to establish specific identify for each business district</td>
<td>X</td>
<td>Renaissance Board</td>
<td>Tax Increment Financing (TIF) Development Corporations, Economic Development Grants, Business Improvement Districts (BID)</td>
</tr>
<tr>
<td>3.5.2, T2.3, TC, MW</td>
<td>Install wayfinding signs for parking</td>
<td>X</td>
<td>Fort Thomas Business Association / Renaissance Board / City Staff</td>
<td>Municipal Road Aid</td>
</tr>
<tr>
<td>4.3, P1.1, R1.5</td>
<td>Protect hillsides and tree canopy</td>
<td>X</td>
<td>City, Fort Thomas Tree Conservancy</td>
<td>Municipal Road Aid</td>
</tr>
<tr>
<td>4.2, L4.3.2</td>
<td>Develop educational materials to promote sustainability, green infrastructure, energy reduction, etc.</td>
<td>X</td>
<td>City</td>
<td>Municipal Road Aid</td>
</tr>
</tbody>
</table>
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<tbody>
<tr>
<td></td>
<td></td>
<td>Immediate 1-5 Years</td>
<td>6-10 Years</td>
<td>On-going</td>
</tr>
<tr>
<td>T1, T1.1, T1.5</td>
<td>Improve and maintain our infrastructure so residents of all ages can move safely throughout Fort Thomas. Ensure that all sidewalks within the city are ADA compliant. Continue systematic maintenance of infrastructure.</td>
<td>X</td>
<td></td>
<td></td>
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<td></td>
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<td></td>
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</tr>
<tr>
<td>T1.2</td>
<td>Provide safe and highly visible pedestrian and automobile access at all schools and parks in the City.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>T1.2.1, T1.2.2, T1.2.3, P2.1.4, P2.1.5</td>
<td>Realign and improve the intersection of James Avenue and Highland Avenue. Connect James Avenue to the existing park portion of Mayfield Avenue. Install cul-de-sac at the end of the residential portion of Mayfield, while still providing emergency access to the park.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>T2, T2.1</td>
<td>Make it easy and enticing to move about Fort Thomas. Create distinctive gateways at key entries into the city.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>T2.2</td>
<td>Provide signage throughout the city to indicate directions, distances, destinations and parking.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>T3, T3.2</td>
<td>Create a complete sidewalk network in the city that provides connection within and between all neighborhoods.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>T3.3, T3.5</td>
<td>Create a ‘Bike Friendly City’ by providing cycling accommodations/routes throughout the city.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>T4, P1.2.1, R2.3.2, RG</td>
<td>Evaluate key roadways for road diet/multi-use path/bike lane opportunities. (Grand Avenue Road Diet &amp; South Fort Thomas Avenue Road Diet)</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Improve Mary Ingles Highway/KY 8 and increase access to river Frontage along the corridor.</td>
<td>X</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- Street Assessments
- City Taxes (Real, Business)
- Federal STP Funds
- Transportation Alternatives (TA) Funds
- Municipal Road Aid
- State Grant Funding
- Franchise Fees (Duke, Cinti Bell)
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<td></td>
<td>Immediate</td>
<td>1-5 Years</td>
</tr>
<tr>
<td></td>
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<td></td>
</tr>
<tr>
<td>P1.1, L4.1, R1.5</td>
<td>Preserve and enhance the hillside greenbelt and urban canopy</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td></td>
<td>(Conservation: Easements, Restoration, Replanting, Professional Arborists)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Parks Committee / Fort Thomas Forestry Conservancy / Northern Kentucky Conservation District</td>
<td>Conservation Easements</td>
<td>Sponsors</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>P1.2, T4, R2.3, R3, R5</td>
<td>Riverfront Greenway / Riverfront Commons (KY 8)</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Tower Park Shared-Use Connector Trail &amp; Riverfront Node</td>
<td>Parks Committee / Southbank Partners</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>Highlands High School Shared-Use Connector Trail &amp; Riverfront Node</td>
<td>Parks Committee / Fort Thomas Schools / Southbank Partners</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>Winandria Pike (US 27) Shared-Path</td>
<td>Parks Committee / Ft. Thomas Ind. Schools</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>Landmark Tree Trail - Pedestrian Connection to Riverfront Greenway</td>
<td>Parks Committee / KYTC</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>Rossford Park Pedestrian Connection</td>
<td>Parks Committee / Ft. Thomas Ind. Schools</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>Riverfront Park &amp; Covert Run Pedestrian Connection</td>
<td>Parks Committee / Northern Kentucky Water District</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>Reservoir Trails</td>
<td>Parks Committee / Northern Kentucky Water District</td>
<td>Partnerships with Corporate Health/Wellness Organizations</td>
</tr>
<tr>
<td></td>
<td>James Avenue Entry Improvements to Highland Hills Park</td>
<td>City Staff / City Council</td>
<td>City Capital Road Rehab Program</td>
</tr>
<tr>
<td></td>
<td>Mayfield Avenue Cul-de-sac at Highland Hills Park</td>
<td>City Staff / City Council</td>
<td>Properties sale at end of Mayfield</td>
</tr>
<tr>
<td></td>
<td>Highland Hills Park Splash Park</td>
<td>Parks Committee / City Council</td>
<td>Partnership with Swim Club</td>
</tr>
</tbody>
</table>
### Part 3 - Funding & Implementation

**CITY OF FORT THOMAS**

<table>
<thead>
<tr>
<th>Goal Reference / Chapter</th>
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<th>Implementation Timeline</th>
<th>Goal Reference / Chapter</th>
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<th>Implementation Timeline</th>
<th>Potential Champions / Partners</th>
<th>Potential Funding Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>R2.1</strong></td>
<td>Improve and enhance City website</td>
<td></td>
<td></td>
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<td></td>
<td></td>
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</tr>
<tr>
<td><strong>R2.1.1</strong></td>
<td>Continue to provide and maintain all essential utility services as economically and sustainably as possible</td>
<td></td>
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<td></td>
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<td></td>
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</tr>
<tr>
<td><strong>R2.1.2</strong></td>
<td>Continue dialogue with potential partners to create a shared vision for the US 27 Corridor, with emphasis on economic development and Smart City opportunities</td>
<td></td>
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</tr>
<tr>
<td><strong>R2.1.3</strong></td>
<td>Continue to provide and maintain all essential utility services as economically and sustainably as possible</td>
<td></td>
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</tr>
</tbody>
</table>

**Implementation Plan**

The Implementation Plan & Funding Matrix is a tool used to align elements of the plan with potential funding sources. This will be a living document and updated regularly to properly identify all available funding sources.
15 +/- Minute Breakout Period. Review, Answer Questions, Receive Feedback

Open the Public Hearing to Receive Community Input & Comments

Thank You!