



April 17, 2020

To: HGH Board

From: Stephen Stewart, CEO 

Good Day Everyone:

The Covid-19 situation is still very fluid. Projected surge is anywhere between April 21st and April 30th depending on who one listens too. HGH is keeping up by listening to conference calls, participating in webinars and Covid-19 task force meetings M-W-F. An example of the situation is the board meeting by teleconference. Since the situation started, many staff have been using PTO when utilization is down rather than when things return to “normal” and coworkers are needed at work to handle the upsurge in utilization. HGH has not furloughed anyone to this date but is working on making sure staffing is appropriate and people are using PTO. Some staff are repurposed. An example is the screeners at the front door and back door. They screen anyone who enters.

The March financials were negative but not as bad as anticipated. Remember: earlier expectations were that March, April and May would have negative margins. That has not changed. Cash flow is different. We expect to cash flow for salaries for April, May, part of June and most likely for the entire summer. We get cash each month from taxes, 340b and from payors for our charges. Cash from the SHOP payment and SHIP payment is expected at the end of April or early May. HGH did qualify for CMS advanced payments and applied. When the advanced payments arrive, they will be placed in reserves and not used until necessary. These are payments that must be paid back to CMS and it starts 120 days after application. They are to be paid back within one year of the application date. AP increased due to slow payments to vendors. Vendors are prioritized for payment. Depending on if CMS provides any extra funding for the Covid-19 costs and losses of revenue, it will take some time to return to the AP levels prior to Covid-19.

Elections of officers (board chair) is on the agenda. If the board would prefer to wait until another board member has been appointed, you can table the elections and Chris Mask will remain as acting board chair until the next meeting.

Board meeting will be by Teleconference. Board members attending by audio have been identified. Roll call will occur at the first of the meeting so IT can identify those who will go into executive session. Management will be located in the HGH conference room. Action items will be by voice vote individually. The Acting Chair will call off individual names and when named, Board members will voice their vote out loud just like in a regular meeting.

Stay safe and well. Call or email me with any questions. Cell: 785-543-7208



holdenville
GENERAL HOSPITAL

**PUBLIC NOTICE
HOLDENVILLE GENERAL
HOSPITAL
BOARD OF DIRECTORS
REGULAR MEETING**

**TUESDAY APRIL 21, 2020
12:00 P.M.
CONFERENCE ROOM
HOLDENVILLE GENERAL HOSPITAL**

STEPHEN STEWART, CEO

Mission:

To make a positive difference in people's lives
By improving the health of the community

Vision:

To be the first choice for healthcare
In the communities we serve

Key Result Areas:

Clinical Excellence
Complete Customer Satisfaction
Workforce Excellence
Community Responsibility



holdenville
GENERAL HOSPITAL

The Regular meeting of the Holdenville General Hospital Board of Directors is scheduled for Tuesday, April 21, 2020 at 12:00 p.m., in the Conference Room of Holdenville General Hospital and by electronic means (conferencing; audio). This is an open meeting. The public may attend or listen by calling the conference number on page 2 of the agenda. Board members participating by audio: Chris Mask, Jack Sherry, Pam Humphreys, Terence Farell Board members participating on-site: Bill Robinson

AGENDA

- i) Call to Order
- ii) Determination of Quorum
- iii) Approval of the Following Items:
 - March 17, 2020 Regular Board of Directors Meeting Minutes
- iv) Nursing Report
- v) Financial Report
- vi) CEO Update
 - Election of Officers: Board Chair (May be tabled if Board desires to wait for replacement board member)
 - Administrative Update
 - Executive Session-Discussion and possible vote to enter Executive session pursuant to 25 OK Stat § 25-307-B1: Discussing the employment, hiring, appointment, promotion, demotion, disciplining or resignation of any individual salaried public officer or employee. Discussion about hospitalist contract with a physician.
 - Hospitalist contract (action item)
- vii) Medical Staff Report
 - Credentialing

Stephen Stewart, CEO

POSTED: Date 4/17/2020 Time 10:00 AM



holdenville
GENERAL HOSPITAL

HGH Board of Directors Agenda Page 2

HGH Board Meeting Tuesday April 21, 2020 at 12 noon

To teleconference in to the Board of Directors meeting, please follow the following instructions:

Call the conference number, wait for instructions and follow the instructions to enter the participant/password code.

Dial either conference number

+1 346 248 7799 US

+1 669 900 9128 US

Meeting ID: 977 3815 7656

Password: 027489

**HOLDENVILLE GENERAL HOSPITAL
BOARD OF DIRECTORS
REGULAR MEETING**

The regular meeting of the Board of Directors of Holdenville General Hospital was held Tuesday, March 17, 2020 at 12:00 p.m. in the Conference Room at Holdenville General Hospital.

Board Members present were Beverly Rodgers, Jack Sherry, Chris Mask, Bill Robinson and Pam Humphreys and Mercy Rep. Terence Ferrell.

Hospital Staff present were Stephen Stewart, CEO; Shirley Orr, CNO, Barbie Maxwell Director of Accounting; Regina Peters, Heather Heard, Sharlene Murphy and Phyllis Hearn, Administrative Assistant.

Medical Staff Representative: Doug Duffy

Guest	Liz Campbell, City Council
	Ron Thetford, City Council
	Tony Wolf, City Council
	John Massad, City Mayor

Medical Staff	Antoine M. Khalaf, D.O.
	Julia Dority, APRN-CNP

Call to order:

Meeting was called to order at 12:00 p.m. by Beverly Rodgers, Chair of the Board of Directors.

Ron Thetford started the meeting with a prayer.

A quorum was present.

Minutes

January 21, 2020 meeting was approved **with the change as long as no changes were made to the bylaws, approval of Medical Staff Bylaws was given on a motion** by Chris Mask seconded by Bill Robinson. Mask-yes; Sherry-yes; Rodgers-yes; Robinson-yes. Humphreys abstained. Motion carried.

**HOLDENVILLE GENERAL HOSPITAL
BOARD OF DIRECTORS
REGULAR MEETING
FEBRUARY 18, 2020
PAGE 2**

QA Report

QA Report was reviewed by Shirley Orr, CNO. She stated HGH now has a 4 Star Rating by HCAHPS. 4th quarter 2019 results from our survey vendor indicated 94% of surveyed patients would give HGH a 9 or 10 rating. This is an increase from 74% last quarter. The QA report included Policy and Procedure from Infection Control on Antimicrobial Stewardship Program. **The QA Report was accepted on a motion** by Bill Robinson seconded by Jack Sherry. Mask-yes; Sherry-yes; Rodgers-yes; Robinson-yes. Humphreys-yes. Motion carried.

Nursing Report

Shirley Orr, CNO, reviewed stats for the previous month. Census is 8 on the med Surg unit. All are swing beds. Four of these patients were referred from Mercy Ada. Inpatient average length of stay was 3.8; Inpatient average daily census was 1.5. Swing bed average length of stay was 7.7; average daily census was 3.9 Year to date average length of stay was 3.59. Admission from ED was 5.29% and transfers from ED was 11.72%.

We had no eye surgeries performed in February because of weather. Four pediatric dental cases were performed in February.

Ms. Orr stated a call was received from Walmart that they had N95 respiration masks available. HGH was able to obtain all of them. It was very much appreciated.

CFO Report

Ms. Maxwell reviewed the financials and stats. AR was 3,451,110 compared to 3,589,089 last month. Income Statement shows we are down slightly on everything this month but still showed a profit. Average daily census was 6.8. Acute patient days were down, Swingbed patient days were up and total patient days were up.

Senior leaders provided an explanation of Critical Access Hospitals and reimbursement.

**HOLDENVILLE GENERAL HOSPITAL
BOARD OF DIRECTORS
REGULAR MEETING
FEBRUARY 18, 2020
PAGE 3**

Discussion of Employee Lease Agreement

Ms. Rodgers discussed the Employee Lease agreement and the Affiliation Agreement with Mercy Health Oklahoma Communities, Inc. Terence Ferrell, Mercy Ada President, explained Mercy contracts with other small hospitals and what they do in each community. Mr. Ferrell stated Mercy is committed to small hospitals and HGH but the proposal brought to the Board would cause Mercy to withdraw from the affiliation.

Conversation about the Mercy relationship occurred. The responsibilities of the Board of Directors was discussed with feedback from Board members, the City Mayor, City Council members, hospital representatives and medical staff.

The agenda item regarding termination of the Mercy Leased employee contract was withdrawn.

CEO Report

Mr. Stewart reviewed the Coronavirus/Covid-19 situation and indicated websites for accurate information. The information is on the HGH Facebook page. Proper protocols and precautions are being implemented. We have screeners at the front and back entrances. All doors are locked except the back Admission/ER entrance for outpatients and the front door to the hospital for inpatients. Elective surgeries are not being done in any hospitals.

Mr. Duffy stated supplies are good right now. We will change as necessary and stay on top of the situation. A lot of events are being cancelled. Nursing homes are shut down. Clinics are open and the ER is open.

June 1st is still the go live date for the new clinic software system.

**HOLDENVILLE GENERAL HOSPITAL
BOARD OF DIRECTORS
REGULAR MEETING
FEBRUARY 18, 2020
PAGE 4**

Physician Recruitment Company

Discussion to partner with the selected recruitment company and why HGH should use a recruitment company transpired.

The HGH Wewoka physician has 7 nursing homes and would like to stop doing clinic days. Rural hospitals have to be creative to get people to come to a rural setting. Mr. Duffy stated medical training does not train for rural areas like in the past.

Adoptive Medical Partners was accepted as recommended on a motion by Bill Robinson seconded by Jack Sherry. Mask-yes; Sherry-yes; Rodgers-yes; Robinson-yes. Humphreys-yes. Motion carried.

Meeting adjourned at 1:25 p.m.

Chris Mask, VP and Acting Board Chair

Pam Humphreys, Board Secretary

Board Report
Nursing Services
April 2020

- Inpatient average length of stay: 2.7
 - Inpatient average daily census: 2.2
 - Inpatient admissions: 21
 - Swing bed average length of stay: 7.8
 - Swing bed average daily census: 4.3
 - Swing bed admissions: 16
 - Observation patients: 4
 - Combined average daily census: 6.7
 - Year to date average length of stay: 3.5
-
- Total ED visits: 378
-
- Admissions from ED: 22
-
- Transfers from ED: 39

Shirley Orr, RN,BSN

**HOLDENVILLE GENERAL HOSPITAL
HOLDENVILLE, OK**

Unaudited Financial Statements

for the

Nine months ended March 31, 2020

Certification Statement:

any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Certified by:

Table of Contents

**HOLDENVILLE GENERAL HOSPITAL
HOLDENVILLE, OK
Nine months ended March 31, 2020**

TABLE OF CONTENTS

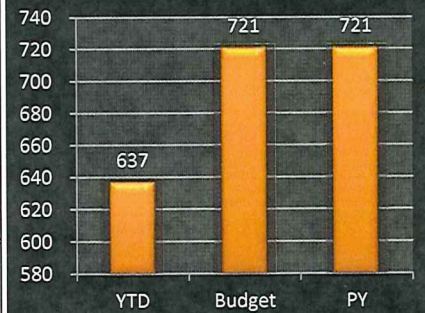
EXECUTIVE SUMMARY	PAGE 1
BALANCE SHEET	PAGE 2
STATEMENT OF OPERATIONS - CURRENT MONTH and YEAR TO DATE	PAGE 3
STATEMENT OF CASH FLOWS	PAGE 4
KEY OPERATING STATISTICS	PAGE 5-6
STATISTICAL GRAPHS	PAGE 7-8
COMPARATIVE PROFIT AND LOSS STATEMENT 2018-2019	PAGE 9
COMPARATIVE PROFIT AND LOSS STATEMENT 2017-2018	PAGE 10
COMPARATIVE BALANCE SHEET - FY 2019	PAGE 11
GROSS AND NET ACCOUNTS RECEIVABLE DAYS GRAPH	PAGE 12
FINANCIAL/VARIANCE REPORT	PAGE 13

EXECUTIVE FINANCIAL SUMMARY
HOLDENVILLE GENERAL HOSPITAL
Nine months ended March 31, 2020

BALANCE SHEET

	3/31/2020	3/31/2019
ASSETS		
Current Assets	1,875,150	1,960,917
Property, Plant and Equipment (Net)	1,193,973	764,755
Other Assets	0	0
Total Unrestricted Assets	3,069,123	2,725,672
Restricted Assets	758,237	744,330
Total Assets	\$3,827,360	\$3,470,002
LIABILITIES AND NET ASSETS		
Current Liabilities	2,626,706	2,256,399
Long-Term Debt	461,185	165,691
Other Long-Term Liabilities	0	0
Total Liabilities	3,087,891	2,422,090
Net Assets	739,469	1,047,912
Total Liabilities and Net assets	\$3,827,360	\$3,470,002

Acute Patient Days



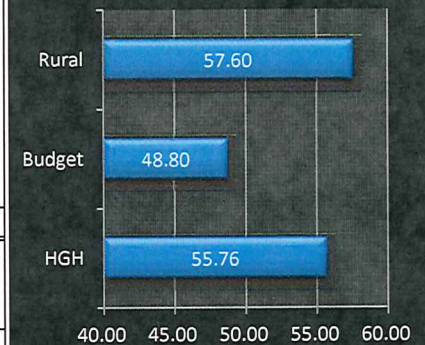
Observation Hours



STATEMENT OF REVENUE AND EXPENSES - YTD

	ACTUAL	YTD	BUDGET YTD
REVENUE			
Gross Patient Revenues	1,950,612	17,507,640	17,164,224
Deductions from Revenue	(1,064,215)	(9,789,464)	(8,875,107)
Net Patient Revenues	886,397	7,718,176	8,289,117
Other Operating Revenue	2,722	29,731	45,050
Total Operating Revenues	\$889,119	\$7,747,907	\$8,334,167
EXPENSES			
Salaries, Benefits & Contract Labor	588,821	4,997,570	4,943,322
Purchased Services, Physicians Fees	221,278	1,962,007	1,719,466
Supply Expense	130,131	931,685	633,755
Other Operating Expenses	167,313	1,151,335	1,378,348
Depreciation & Interest Expense	34,583	264,843	289,791
Total Expenses	\$1,142,126	\$9,307,440	\$8,964,682
Net Operating Surplus	(\$253,007)	(\$1,559,533)	(\$630,515)
Non-Operating Revenue / (Expenses)	204,079	1,386,384	1,052,327
Total Net Surplus	(\$48,928)	(\$173,149)	\$421,812

Net Days in Accounts Receivable



KEY STATISTICS AND RATIOS - YTD

	ACTUAL	YTD	BUDGET YTD
Total Acute Patient Days	63	637	721
Average Acute Length of Stay	2.74	3.48	3.25
Total Non-Acute Patient Days	124	1,192	866
Average Non-Acute Length of Stay	7.8	9.8	10.4
Total Emergency Room Visits	378	3,649	3,709
Total Clinic Visits	1,328	13,621	14,710
Total Worked FTE's	98.0	94.5	93.40
Total Paid FTE's	102.3	104.1	100.00
Current Ratio	0.71		
Days Expense in Accounts Payable	54.3	54.3	
% of Occupancy	26.53%	26.53%	

Accounts Receivable

	AR Balance	Days - Gross
MEDICARE	1,016,993	24.31
MEDICAID	232,688	28.56
COMMERCIAL	769,199	78.17
SELF PAY	1,197,346	217.37
TOTAL	3,216,226	49.23

BALANCE SHEET
HOLDENVILLE GENERAL HOSPITAL
As of 03/31/20

	March 31, 2020	March 31, 2019	Variance	June 30, 2019 Audited
CURRENT ASSETS				
CASH & SHORT TERM INVESTMENTS	508,450	202,399	306,051	239,138
PATIENT ACCOUNTS RECEIVABLE	3,332,484	3,788,949	(456,465)	3,424,202
LESS: ALLOWANCES	(2,417,006)	(2,409,022)	(7,984)	(2,169,856)
NET PATIENT RECEIVABLES	915,478	1,379,927	(464,449)	1,254,346
OTHER RECEIVABLES	180,404	223,636	(43,232)	298,465
INVENTORIES	146,014	148,733	(2,719)	140,806
PREPAID ASSETS	124,804	6,222	118,582	45,674
OTHER CURRENT ASSETS	-	-	0	0
TOTAL CURRENT ASSETS	1,875,150	1,960,917	(85,767)	1,978,429
PROPERTY, PLANT and EQUIPMENT				
LAND AND LAND IMPROVEMENTS	33,919	33,919	0	33,919
BUILDING AND BUILDING IMPROVEMENTS	2,531,781	2,531,781	0	2,531,781
EQUIPMENT	4,100,231	5,097,829	(997,598)	4,453,061
TOTAL HISTORICAL COST	6,665,931	7,663,529	(997,598)	7,018,761
LESS: ACCUMULATED DEPRECIATION	(5,471,958)	(6,898,774)	1,426,816	(6,046,357)
PLUS: CONSTRUCTION-IN-PROGRESS				0
NET PROPERTY, PLANT and EQUIPMENT	1,193,973	764,755	429,218	972,404
TOTAL UNRESTRICTED ASSETS	3,069,123	2,725,672	343,451	2,950,833
TOTAL RESTRICTED ASSETS	758,237	744,330	13,907	747,618
TOTAL ASSETS	3,827,360	3,470,002	357,358	3,698,451
CURRENT LIABILITIES				
ACCOUNTS PAYABLE	1,236,591	895,650	340,941	893,399
NOTES & LOANS PAYABLE	906,533	950,953	(44,420)	1,314,506
ACCRUED PAYROLL	204,451	148,770	55,681	126,202
ACCRUED PAYROLL TAXES	96,456	76,326	20,130	63,648
ACCRUED BENEFITS	168,469	184,699	(16,230)	183,883
OTHER ACCRUED EXPENSES	14,206	1	14,205	14,206
TOTAL CURRENT LIABILITIES	2,626,706	2,256,399	370,307	2,595,844
LONG TERM DEBT				
NOTES PAYABLE	461,185	165,691	295,494	189,992
TOTAL LONG TERM DEBT	461,185	165,691	295,494	189,992
OTHER LONG TERM LIABILITIES				
OTHER	0	0	0	0
TOTAL OTHER LONG TERM LIABILITIES	0	0	0	0
EQUITY and FUND BALANCE				
UNRESTRICTED FUND BALANCE	912,615	900,318	12,297	900,318
Net Revenue (Expense)	(173,146)	147,594	(320,740)	12,297
TOTAL NET ASSETS	739,469	1,047,912	(308,443)	912,615
TOTAL LIABILITIES AND FUND BALANCE	3,827,360	3,470,002	357,358	3,698,451

TRIAL MODE - Click here for more information

3

STATEMENT OF CASH FLOWS
HOLDENVILLE GENERAL HOSPITAL

	Year to Date 3/31/2020
CASH FLOWS FROM OPERATING ACTIVITIES:	
Net Income (Loss) Year-To-Date	147,593
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:	
Depreciation	(1,426,816)
(Increase) / Decrease in Net Patient Accounts Receivables	464,449
(Increase) / Decrease in Other Receivables	43,232
(Increase) / Decrease in Inventories	2,719
(Increase) / Decrease in Pre-Paid Expenses	(118,582)
(Increase) / Decrease in Other Current Assets	0
Increase / (Decrease) in Accounts Payable	340,941
Increase / (Decrease) in Notes and Loans Payable	(44,420)
Increase / (Decrease) in Accrued Payroll and Benefits	59,581
Increase / (Decrease) in Accrued Expenses	14,205
Increase / (Decrease) in Patient Refunds Payable	0
Increase / (Decrease) in Third Party Advances / Liabilities	0
Increase / (Decrease) in Other Current Liabilities	0
Net Cash Provided by Operating Activities:	(517,098)
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchase of Property, Plant and Equipment	997,598
(Increase) / Decrease in Limited Use Cash and Investments	(13,907)
(Increase) / Decrease in Other Limited Use Assets	0
(Increase) / Decrease in Other Assets	0
Net Cash Provided by Investing Activities:	983,691
CASH FLOWS FROM FINANCING ACTIVITIES:	
Increase / (Decrease) in Bond / Mortgage Debt	0
Increase / (Decrease) in Capital Lease Debt	0
Increase / (Decrease) in Other Long-Term Liabilities	295,494
Net Cash Used for Financing Activities:	295,494
(INCREASE) / DECREASE IN NET ASSETS	(456,036)
Net Increase / (Decrease) in Cash	306,051
Cash, Beginning of Period	202,399
Cash, End of Period	508,450

PATIENT STATISTICS
Holdenville General Hospital
March 31, 2020

YTD days 275

Current Month Actual	Acute - All Other Payers			Prior Year Month	Utilization			Current YTD		Prior YTD
	Budget	Variance			Actual	Budget	Variance			
3.0	5	(2.0)	5.0	Admissions	41.0	61	(20.0)		61.0	
5.0	6	(1.0)	6.0	Discharges	42.0	62	(20.0)		62.0	
6.0	22	(16.0)	22.0	Patient Days	149.0	182	(33.0)		182.0	
14.0	30	(16.0)	30.0	Discharge Days	154.0	187	(33.0)		187.0	
1.2	3.7	(2.5)	3.7	Average Length of Stay (ALOS)	3.5	2.9	0.6		2.9	
0.2	0.7	(0.5)	0.7	Average Daily Census	0.5	0.7	(0.1)		0.7	
2.0	0	2.0	0.0	Admits - Swing Bed	6.0	10.0	(4.0)		10.0	
2.0	1	1.0	1.0	Discharge - Swing Bed	6.0	12.0	(6.0)		12.0	
22.0	0	22.0	0.0	Patient Days - Swing Bed	73.0	139.0	(66.0)		139.0	
13.0	35	(22.0)	35.0	Discharge Days - Swing Bed	82.0	176.0	(94.0)		176.0	
11.0	0	11.0	0.0	Average Length of Stay (ALOS)	12.2	11.6	0.6		11.6	
0.7	0	0.7	0.0	Average Daily Census	0.3	0.5	(0.2)		0.5	
0.0	0	0.0	0.0	Admits - Respite	0.0	0.0	0.0		0.0	
0.0	0	0.0	0.0	Discharges - Respite	0.0	0.0	0.0		0.0	
0.0	0	0.0	0.0	Patient Days - Respite	0.0	0.0	0.0		0.0	
0.0	0	0.0	0.0	Discharge Days - Respite	0.0	0.0	0.0		0.0	
0.0	0.0	0.0	0.0	Average Length of Stay (ALOS)	0.0	0.0	0.0		0.0	
0.0	0.0	0.0	0.0	Average Daily Census	0.0	0.0	0.0		0.0	
Acute - Medicare										
16.0	15.0	1.0	15.0	Admissions	130.0	136.0	(6.0)		136.0	
16.0	15.0	1.0	15.0	Discharges	129.0	136.0	(7.0)		136.0	
50.0	50.0	0.0	50.0	Patient Days	440.0	456.0	(16.0)		456.0	
51.0	57.0	(6.0)	57.0	Discharge Days	438.0	472.0	(34.0)		472.0	
3.1	3.3	(0.2)	3.3	Average Length of Stay (ALOS)	3.4	3.4	0.1		3.4	
1.6	1.6	0.0	1.6	Average Daily Census	1.6	1.7	(0.1)		1.7	
Medicare Non-Acute - Swing Bed										
14.0	11.0	3.0	11.0	Admits - Swing Bed	114.0	74.0	40.0		74.0	
14.0	12.0	2.0	12.0	Discharge - Swing Bed	116.0	71.0	45.0		71.0	
102.0	142.0	(40.0)	142.0	Patient Days - Swing Bed	1,119.0	727.0	392.0		727.0	
168.0	160.0	8.0	160.0	Discharge Days - Swing Bed	1,647.0	1,002.0	645.0		1,002.0	
7.3	11.8	(4.5)	11.8	Average Length of Stay (ALOS)	9.6	10.2	(0.6)		10.2	
3.3	4.6	(1.3)	4.6	Average Daily Census	4.1	2.6	1.4		2.6	
Acute - Medicaid										
2.0	2.0	0.0	0.0	Admissions	12.0	24.0	(12.0)		24.0	
2.0	2.0	0.0	2.0	Discharges	12.0	24.0	(12.0)		24.0	
7.0	5.0	2.0	5.0	Patient Days	48.0	83.0	(35.0)		83.0	
7.0	5.0	2.0	5.0	Discharge Days	48.0	94.0	(46.0)		94.0	
3.5	2.5	1.0	2.5	Average Length of Stay (ALOS)	4.0	3.5	0.5		3.5	
0.2	0.2	0.1	0.2	Average Daily Census	0.2	0.3	(0.1)		0.3	

PATIENT STATISTICS
Holdenville General Hospital

21.0	22.0	(1.0)	22.0	Total Admits - Acute		183.0	221.0	(38.0)	221.0
23.0	23.0	0.0	23.0	Total Discharges - Acute		183.0	222.0	(39.0)	222.0
63.0	77.0	(14.0)	77.0	Total Patient Days - Acute		637.0	721.0	(84.0)	721.0
72.0	92.0	(20.0)	92.0	Discharge Days - Acute		640.0	753.0	(113.0)	753.0
2.7	3.3	(0.6)	3.3	Average Length of Stay (ALOS)		3.5	3.2	0.2	3.2
2.2	2.6	(0.4)	2.6	Average Daily Census		2.3	2.6	(0.3)	2.6
16.0	11.0	5.0	11.0	Total Admits - Swing Bed		120.0	84.0	36.0	84.0
16.0	13.0	3.0	13.0	Total Discharges - Swing Bed		122.0	83.0	39.0	83.0
124.0	142.0	(18.0)	142.0	Total Patient Days - Swing Bed		1,192.0	866.0	326.0	866.0
181.0	195.0	(14.0)	195.0	Discharge Days - Swing Bed		1,729.0	1,178.0	551.0	1,178.0
7.8	10.9	(3.2)	10.9	Average Length of Stay (ALOS)		9.8	10.4	(0.7)	10.4
4.3	4.7	(0.5)	4.7	Average Daily Census		4.3	3.1	1.2	3.1
0.0	0.0	0.0	0.0	Total Admits - Respite		0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	Total Discharges - Respite		0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	Total Patient Days - Respite		0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	Discharge Days - Respite		0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	Average Length of Stay (ALOS)		0.0	0.0	0.0	0.0
0.0	0.0	0.0	0.0	Average Daily Census		0.0	0.0	0.0	0.0
37.0	33.0	4.0	33.0	TOTAL ADMITS		303.0	305.0	(2.0)	305.0

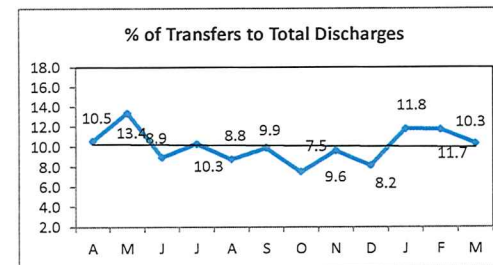
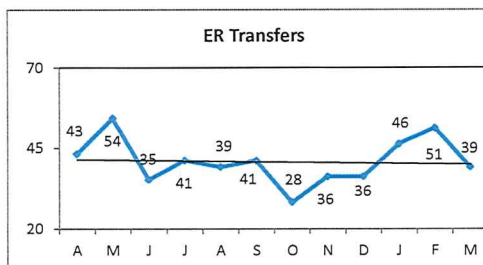
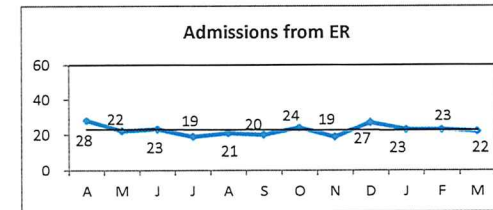
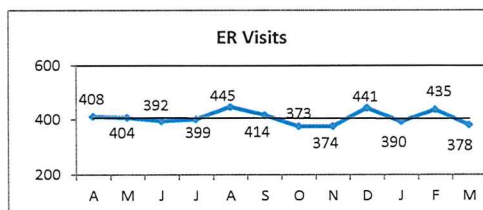
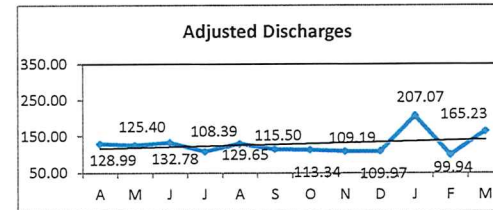
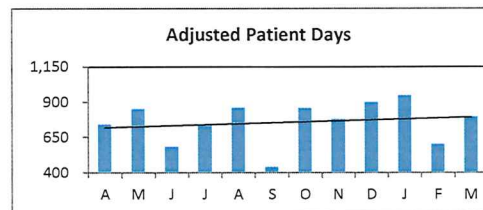
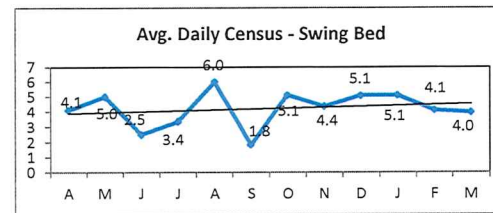
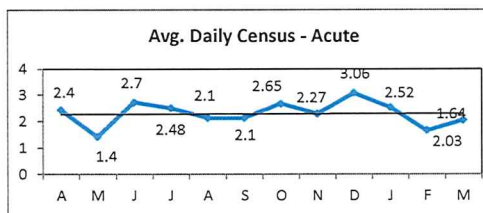
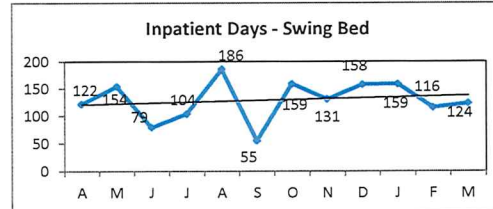
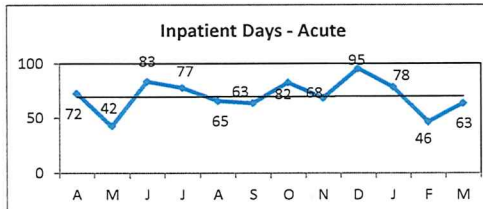
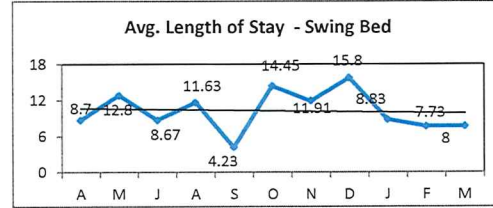
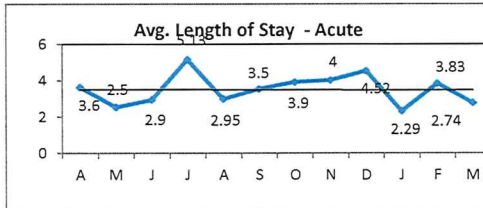
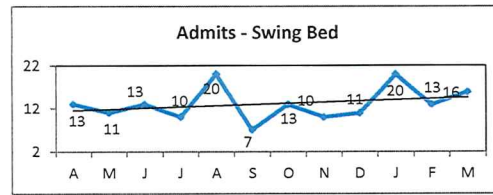
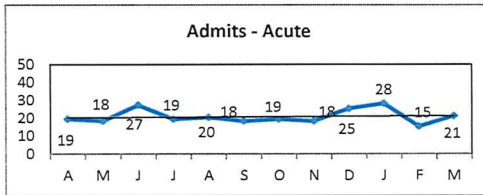
39.0	36.0	3.0	36.0	TOTAL DISCHARGES	305.0	305.0	0.0	305.0
187.0	219.0	(32.0)	219.0	TOTAL PATIENT DAYS	1,829.0	1,587.0	242.0	1,587.0
253.0	287.0	(34.0)	287.0	TOTAL DISCHARGE DAYS	2,369.0	1,931.0	438.0	1,931.0
6.4	7.3	(0.9)	7.3	TOTAL AVERAGE DAILY CENSUS	6.7	5.8	0.9	5.8
10.5	14.3	(3.8)	14.3	TOTAL AVERAGE LENGTH OF STAY	13.3	13.7	(0.4)	13.7

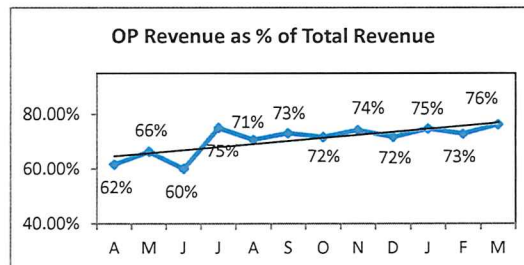
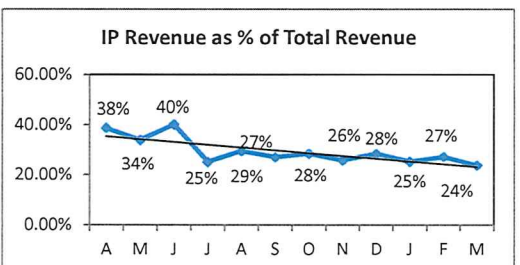
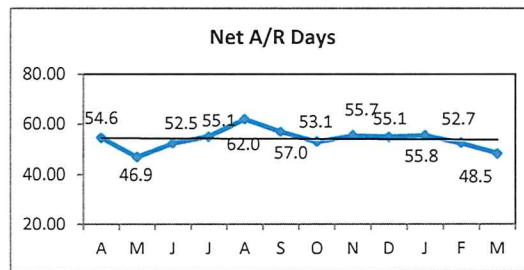
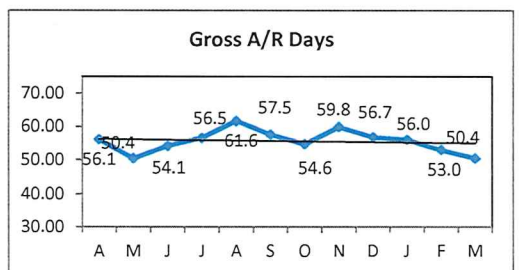
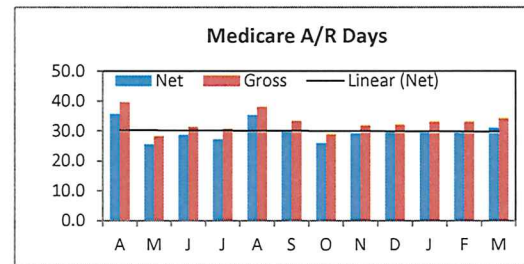
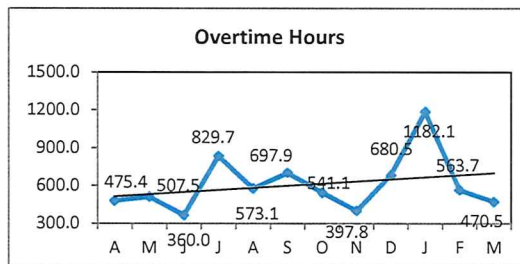
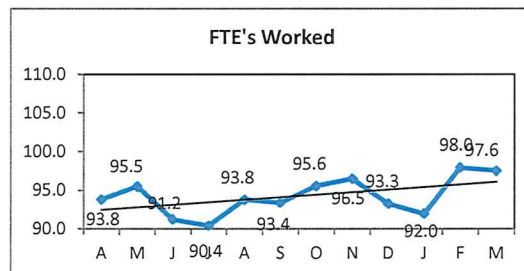
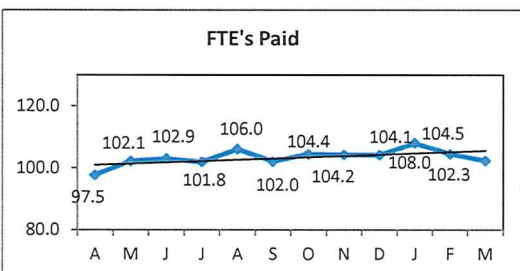
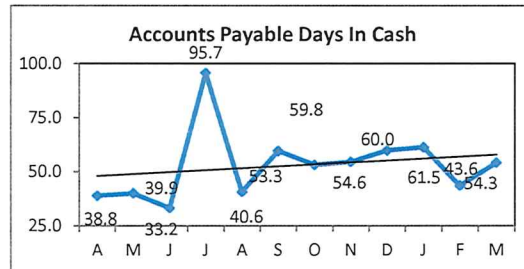
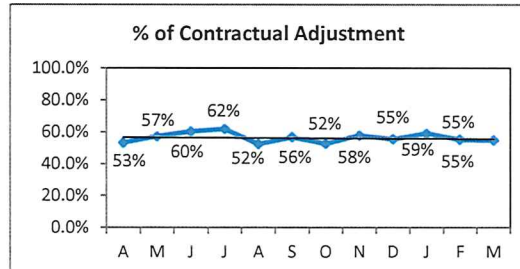
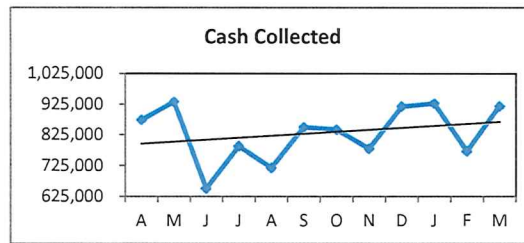
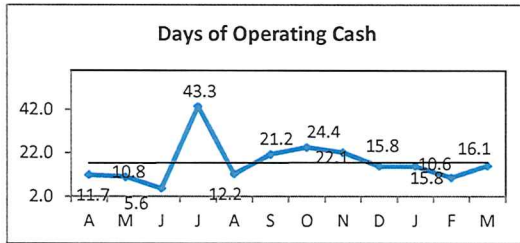
PATIENT STATISTICS
Holdenville General Hospital
March 31, 2020

PRODUCTIVITY				Current YTD Actual	Budget	Variance	Prior Year YTD
Current Month Actual	Budget	Variance	Prior Year Month				
22	23	(1)	23	Emergency Admissions	198	234	234
378	372	6	372	Total ER Visits	3,649	3,709	3,709
0	0	0	0	# Patients from ER to Observation	0	0	0
39	50	(11)	50	ER Transfers	357	320	320
10.32%	13.44%	-3.12%	13.44%	% Transfers to Total Discharges	9.78%	8.63%	8.63%
5.82%	6.18%	-0.36%	6.18%	ER Admissions as a % of Total ER Visits	5.43%	6.31%	6.31%
59.46%	69.70%	-10.24%	69.70%	ER Admissions as a % of Total Acute Admissions	65.35%	76.72%	76.72%
7	19	(12)	19	Observation Days	71	89	89
4	9	(5)	9	Observation Admissions	56	58	58
187	456	(269)	456	Observation Hours	1,631	2,120	2,120
1,328	1,593	(265)	1,593	Clinic Visits	13,621	14,710	14,710
23	0	23	0	Surgery Cases	111	69	69
0	0	0	0	Recovery Room Cases	74	68	68
0	0	0	0	Scopes	0	0	0
3,888	4,348	(460)	4,348	Laboratory Tests	36,838	35,520	35,520
487	623	(136)	623	Radiology Procedure	5,786	5,248	5,248
260	323	(63)	323	Respiratory Therapy	2,209	2,013	2,013
815	923	(108)	923	Physical Therapy	7,806	7,729	7,729
15,481	11,981	3500	11,981	Pharmacy	116,967	79,931	79,931
867	1,131	(264)	1,131	Meals Served	8,657	7,911	7,911
2,408	2,837	(429)	2,837	Total Registrations	25,304	26,367	26,367

LABOR													
\$	453,980.29	\$	428,922.58	\$	25,057.71	\$	428,922.58	\$	4,358,106.62	\$	3,832,720.57	\$	3,832,720.57
\$	480.00	\$	-	\$	480.00	\$	-	\$	9,280.00	\$	3,388.80	\$	3,388.80
	18,117.06		17,711.79		405.27		17,711.79		163,638.66		148,539.13		148,539.13
	48.00		-		48.00		-		136.00		101.55		101.55
	17,288.68		16,550.72		737.96		16,550.72		148,474.31		134,930.25		134,930.25
	98.00		93.40		4.60		93.40		94.51		93.40		93.40
	102.30		100.00		2.30		100.00		104.14		100.00		100.00
	470.45		439.42		31.03		439.42		5,936.44		4,832.77		4,832.77
	11.91		24.76		(12.84)		24.76		10.24		24.76		24.76

FINANCIAL										
	50.44	58.75	(8.31)	58.75	50.44	58.75	(8.31)	58.75		58.75
	48.49	57.22	(8.72)	57.22	48.49	57.22	(8.72)	57.22		57.22
	16.06	8.16	7.90	8.16	16.06	8.16	7.90	8.16		8.16
	100.19%	85.84%	0.14	85.84%	100.19%	85.84%	0.14	85.84%		85.84%
	54.34	52.65	1.69	52.65	54.34	52.65	1.69	52.65		52.65
	1.00000	1.00001	(0.00)	1.00001	1.0000	1.00001	0.00	1.00001		1.0000
	1.00004	1.00000	0.00	1.00000	1.0000	1.00000	(0.00)	1.00000		1.0000
	792.26	767.43	24.83	767.43	2,876.26	6,539.71	(3,663.45)	6,539.71		6,539.71
	156.76	115.64	41.12	115.64	459.38	1,256.84	(797.46)	1,256.84		1,256.84
	185.23	125.15	39.08	125.15	116.72	1,256.84	(1,140.12)	1,256.84		1,256.84
	25.56	24.76	0.80	24.76	27.54	210.96	(183.42)	210.96		210.96
	2.74	3.35	(0.61)	3.35	3.48	3.25	0.23	3.25		3.25
	7.75	10.92	(3.17)	10.92	9.77	10.43	(0.66)	10.43		10.43
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00





HOLDENVILLE GENERAL HOSPITAL
Comparative Profit & Loss Statement
2019-2020

	July-19	August-19	September-19	October-19	November-19	December-19	January-20	February-20	March-20	April-20	May-20	June-20	Total
GROSS PATIENT CHARGES													
INPATIENT ROUTINE	474,000	608,000	504,000	546,471	451,262	602,559	546,208	512,997	476,371				4,721,868
INPATIENT ANCILLARY	243,569	273,292	224,956	211,399	188,456	253,181	274,587	234,361	321,928				2,225,729
OUTPATIENT REVENUE	1,038,402	1,026,715	993,195	1,000,804	944,043	1,079,061	1,083,946	1,026,949	1,007,639				9,200,754
CLINIC REVENUE	146,930	166,367	155,751	151,046	140,057	138,397	191,473	124,595	144,674				1,359,290
TOTAL GROSS REVENUE	1,902,901	2,074,374	1,877,902	1,909,720	1,723,818	2,073,198	2,096,214	1,898,902	1,950,612	0	0	0	17,507,641
DISCOUNTS AND ALLOWANCES													
BAD DEBT EXPENSE	717,320	1,101,922	905,925	833,747	795,320	1,056,095	882,410	1,022,488	937,960				8,253,187
CHARITY CARE	454,565	(18,869)	153,501	161,642	196,735	84,050	349,076	12,691	126,255				1,519,646
	0	0	90	3,683	0	3,767	-	9,091	0				16,631
TOTAL DEDUCTIONS FROM CHARGES	1,171,885	1,083,053	1,059,516	999,072	992,055	1,143,912	1,231,486	1,044,270	1,084,215	0	0	0	9,789,464
	61.58%	52.21%	56.42%	52.32%	57.55%	55.18%	58.75%	54.95%	54.56%	0.00%	0.00%	0.00%	0.4196
NET PATIENT REVENUE	731,016	991,321	818,386	910,648	731,763	929,286	864,728	854,632	866,397	0	0	0	7,718,177
OTHER OPERATING REVENUE	2,242	1,780	3,207	3,139	2,436	1,850	2,499	9,857	2,722				29,732
TOTAL OPERATING REVENUE	733,258	993,101	821,593	913,787	734,199	931,136	867,227	864,489	869,119	0	0	0	7,747,909
SALARIES AND WAGES	451,665	504,152	471,894	458,434	503,609	484,699	520,487	451,386	518,956				4,365,282
EMPLOYEE BENEFITS	61,335	67,401	53,946	21,554	117,191	62,880	76,173	65,678	65,065				591,223
CONTRACT LABOR	0	0	-	0	9,065	9,600	8,800	8,800	4,800				41,065
PHYSICIAN FEES	111,110	111,110	110,540	111,110	110,540	111,110	111,110	109,382	131,327				1,017,339
PURCHASED SERVICES	73,101	80,001	100,774	136,654	127,712	162,737	90,247	83,490	89,951				944,667
SUPPLIES	50,733	78,456	103,835	89,024	99,305	98,171	168,778	103,252	130,131				931,685
UTILITIES	25,611	25,533	25,780	22,347	19,215	7,507	35,790	20,012	20,610				202,405
REPAIRS AND MAINTENANCE	56,904	81,696	(5,431)	88,327	48,255	31,892	47,671	20,378	86,364				456,056
INSURANCE	18,191	10,113	10,113	4,137	14,615	10,113	10,112	10,112	14,769				102,275
ALL OTHER OPERATING EXP	21,800	30,752	19,151	14,079	31,037	49,276	17,928	31,218	40,422				255,563
LEASES AND RENTALS	23,754	24,232	23,153	14,465	11,565	12,271	18,721	18,477	5,148				134,937
DEPRECIATION	26,651	26,651	26,651	29,707	24,171	27,847	31,587	36,996	34,583				264,844
TOTAL OPERATING EXPENSES	930,855	1,040,097	940,406	989,838	1,116,280	1,068,103	1,120,555	959,181	1,142,126	0	0	0	9,307,441
NET OPERATING REVENUE/(LOSS)	(197,597)	(46,995)	(118,813)	(76,051)	(382,081)	(136,967)	(253,328)	(94,692)	(253,007)	0	0	0	(1,559,532)
NON-OPERATING REV & EXP													
CONTRIBUTIONS	0	0	-	0	0	0	3,220	0	0				3,220
INVESTMENT INCOME	1,321	1,252	1,294	1,266	1,294	1,290	1,287	1,667	1,365				12,036
TAX SUBSIDIES	45,160	41,157	44,705	43,769	42,374	44,339	43,199	41,154	42,864				389,721
MANAGEMENT FEES	0	0	-	0	0	0	-	0	0				0
INTEREST EXPENSE	14,066	(1,721)	(1,589)	(1,157)	(1,939)	(2,969)	1,045	7,669	23,782				37,187
OTHER NON-OPERATING REVENUE	142,298	66,260	105,822	70,092	76,670	105,940	154,976	85,096	136,065				945,219
TOTAL NON-OPERATING REV & EXP	202,845	108,848	150,232	113,970	118,399	148,600	203,727	135,586	204,076	0	0	0	1,386,383
NET INCOME (LOSS)	5,248	61,952	31,419	37,919	(263,682)	11,633	(49,601)	40,894	(48,931)	0	0	0	(173,149)
Bad Debt as a % of Gross Patient Revenue	23.89%	-0.91%	8.17%	8.46%	11.41%	4.05%	16.65%	0.67%	6.47%	#DIV/0!	#DIV/0!	#DIV/0!	8.68%
Net Patient Rev. as a % of GP Revenue (above)	38.42%	47.79%	43.58%	47.68%	42.45%	44.82%	41.25%	45.01%	45.44%	#DIV/0!	#DIV/0!	#DIV/0!	44.08%
Bad Debt + Contr. Allow. As a % of GP Rev.	61.58%	52.21%	56.42%	52.12%	57.55%	54.99%	58.75%	54.51%	54.56%	#DIV/0!	#DIV/0!	#DIV/0!	55.82%
In-Patient Revenue as a % of Gross Revenue	37.71%	42.48%	38.82%	39.68%	37.11%	41.28%	39.16%	39.36%	40.93%	#DIV/0!	#DIV/0!	#DIV/0!	39.65%
Out-Patient Revenue as a % of Gross Revenue	62.29%	57.52%	61.18%	60.32%	62.89%	56.72%	60.84%	60.64%	59.07%	#DIV/0!	#DIV/0!	#DIV/0!	60.32%

HOLDENVILLE GENERAL HOSPITAL **Comparative Profit & Loss Statement** **2018-19**

	July 2018	August 2018	September 2018	October 2018	November 2018	December 2018	January 2019	February 2019	March 2019	April 2019	May 2019	June 2019	Total
GROSS PATIENT CHARGES													
INPATIENT ROUTINE	398,000	336,000	290,000	454,822	353,494	350,000	528,411	630,000	560,000	552,000	432,411	500,000	5,386,138
INPATIENT ANCILLARY	166,291	135,061	136,476	175,446	123,114	186,047	219,975	259,859	246,812	252,362	196,890	216,935	2,315,268
OUTPATIENT REVENUE	1,001,701	1,058,214	941,174	1,024,736	950,569	1,063,634	988,150	882,140	1,008,424	1,101,469	1,082,130	944,279	12,046,620
CLINIC REVENUE	155,902	178,461	152,258	178,086	160,252	155,060	177,115	155,474	147,151	186,344	156,422	133,078	1,939,623
TOTAL GROSS REVENUE	1,721,894	1,707,736	1,519,908	1,833,090	1,587,429	1,764,761	1,913,651	1,927,473	1,962,387	2,094,175	1,869,863	1,794,292	21,686,649
DISCOUNTS AND ALLOWANCES													
BAD DEBT EXPENSE	788,920	737,811	684,593	752,253	721,682	871,095	821,335	1,008,909	992,399	945,633	898,811	939,155	10,140,586
CHARITY CARE	185,085	118,543	152,627	131,191	132,154	112,578	206,318	69,469	146,182	157,662	164,998	135,106	1,693,912
	2,925	0	588	0	1,777	0	-	0	0	3,949	673	1,071	10,982
TOTAL DEDUCTIONS FROM CHARGES	966,930	856,354	817,798	883,444	865,613	983,673	1,029,653	1,078,378	1,138,581	1,107,244	1,062,482	1,075,332	11,846,480
NET PATIENT REVENUE	55,577%	50.15%	53.81%	48.19%	53.90%	56.06%	53.81%	55.95%	59.02%	52.87%	56.82%	59.93%	0.5462
OTHER OPERATING REVENUE	764,964	851,392	702,110	949,646	731,816	771,088	883,938	849,095	823,806	985,931	807,371	718,960	9,841,167
TOTAL OPERATING REVENUE	13,010	3,556	8,556	3,919	3,180	6,161	2,938	3,092	2,715	2,447	4,928	4,363	58,865
TOTAL OPERATING REVENUE	777,974	854,938	710,666	953,565	734,996	777,249	886,936	852,187	825,521	983,378	812,299	723,323	9,900,032
SALARIES AND WAGES	430,442	388,920	410,303	423,550	407,910	486,654	414,088	515,730	457,507	445,278	475,694	474,763	5,311,059
EMPLOYEE BENEFITS	80,050	56,369	47,656	55,277	61,259	58,953	68,220	65,912	59,343	66,007	75,719	68,746	743,611
CONTRACT LABOR	838	699	1,426	0	0	0	-	5,458	8,270	0	0	34,345	51,036
PHYSICIAN FEES	94,640	94,040	94,040	94,040	94,640	100,940	111,110	109,400	111,110	110,540	111,110	110,690	1,237,200
PURCHASED SERVICES	17,262	61,896	39,105	66,494	120,063	33,237	67,986	39,284	95,633	129,646	126,261	63,140	860,239
SUPPLIES	81,514	98,378	71,008	84,936	65,771	45,866	95,840	112,143	86,027	43,983	85,155	281,738	1,112,380
UTILITIES	24,156	25,505	31,445	16,715	19,324	13,293	26,208	27,362	10,531	41,090	21,161	23,443	280,233
REPAIRS AND MAINTENANCE	59,305	75,233	64,199	48,229	44,959	40,506	76,325	55,561	40,896	58,298	39,419	60,584	673,514
INSURANCE	35,430	15,513	23,274	16,357	20,221	14,771	21,863	19,360	15,164	1,840	1,080	1,366	186,239
ALL OTHER OPERATING EXP	6,024	41,740	16,305	15,049	28,616	40,803	22,496	26,979	23,624	33,931	27,782	35,222	316,851
LEASES AND RENTALS	10,492	18,382	12,254	13,909	13,593	6,443	12,537	19,303	6,484	84,786	(58,522)	10,627	150,298
DEPRECIATION	36,843	36,843	36,843	36,800	36,739	26,192	26,076	22,698	22,280	22,526	22,122	26,737	352,699
TOTAL OPERATING EXPENSES	857,016	913,519	848,838	861,356	911,295	847,678	942,759	1,019,190	937,079	1,037,927	927,181	1,171,421	11,275,259
NET OPERATING SURPLUS/(LOSS)	(79,042)	(58,581)	(138,172)	92,209	(176,299)	(70,429)	(55,823)	(167,003)	(110,558)	(48,549)	(114,882)	(448,098)	(1,375,227)
NON-OPERATING REVENUE AND EXPENSES													
CONTRIBUTIONS	43,569	0	-	0	0	0	-	0	0	0	0	(2,925)	40,644
INVESTMENT INCOME	666	639	395	597	585	513	626	580	778	823	1,393	1,335	8,930
TAX SUBSIDIES	42,114	47,480	43,225	45,267	41,850	42,334	47,450	48,302	43,264	52,397	51,295	46,635	551,443
MANAGEMENT FEES	0	0	0	0	0	0	-	0	0	0	0	0	0
INTEREST EXPENSE	(2,150)	(3,705)	(10,485)	(4,160)	(5,091)	(1,387)	(16,452)	(3,014)	(202)	(410)	43	(14,562)	(61,595)
OTHER NON-OPERATING REVENUE	116,894	28,218	39,726	113,162	43,850	21,762	41,830	53,493	48,938	92,425	88,672	159,131	848,101
TOTAL NON-OPERATING REV & EXP	201,093	72,632	72,861	154,896	80,994	63,222	73,454	99,361	92,778	145,235	141,403	189,594	1,387,523
NET INCOME (LOSS)	122,051	14,051	(65,311)	247,105	(95,305)	(7,207)	17,631	(67,642)	(17,780)	96,686	26,521	(258,504)	12,296
Bad Debt as a % of Gross Patient Revenue	9.59%	6.94%	10.04%	7.16%	8.33%	6.42%	10.89%	3.60%	7.45%	7.53%	8.82%	7.53%	7.81%
Net Patient Rev. as a % of GP Revenue (above)	44.43%	49.85%	46.19%	51.81%	46.10%	43.94%	46.19%	44.05%	41.98%	47.13%	43.18%	40.07%	45.38%
Bad Debt + Contr. Allow. As a % of GP Rev.	55.40%	50.15%	53.77%	48.19%	53.79%	56.06%	53.81%	55.95%	59.02%	52.68%	56.79%	59.87%	54.57%
In-Patient Revenue as a % of Gross Revenue	32.77%	27.58%	28.06%	34.38%	30.02%	30.55%	38.11%	45.17%	41.11%	38.41%	33.66%	39.96%	35.51%
Out-Patient Revenue as a % of Gross Revenue	67.23%	72.42%	71.94%	65.62%	1.69.98%	69.45%	60.89%	53.83%	58.89%	61.59%	66.34%	60.04%	64.49%

HOLDENVILLE GENERAL HOSPITAL
Comparative Balance Sheet FY 2020
June 30, 2020

	June-19	July-19	August-19	September-19	October-19	November-19	December-19	January-20	February-20	March-20	April-20	May-20	June-20
CURRENT ASSETS													
CASH & SHORT TERM INVESTMENTS	239,138	627,664	386,986	537,927	629,720	652,782	637,655	377,951	313,206	508,450			
PATIENT ACCOUNTS RECEIVABLE	3,424,202	3,420,472	3,864,127	3,660,491	3,481,317	3,624,055	3,519,177	3,589,089	3,451,110	3,332,484			
LESS: ALLOWANCES	(2,169,856)	(2,413,198)	(2,597,345)	(2,446,724)	(2,391,164)	(2,593,714)	(2,483,901)	(2,768,366)	(2,616,502)	(2,417,006)			
NET PATIENT RECEIVABLES	1,254,346	1,007,274	1,266,782	1,213,767	1,090,153	1,030,341	1,035,276	820,723	834,608	915,478	0	0	0
OTHER RECEIVABLES	298,465	252,792	259,821	263,949	198,569	204,884	236,148	221,513	179,374	180,404			
INVENTORIES	140,806	142,070	142,018	142,628	143,139	145,504	145,466	148,528	148,158	146,014			
PREPAID ASSETS	45,674	58,369	58,369	69,546	78,137	89,314	108,952	121,647	134,879	124,804			
OTHER CURRENT ASSETS	0	0	0	-									
TOTAL CURRENT ASSETS	1,978,429	2,088,169	2,113,976	2,227,817	2,139,718	2,122,825	2,163,497	1,690,362	1,610,225	1,875,150	0	0	0
PROPERTY, PLANT & EQUIPMENT													
LAND AND LAND IMPROVEMENTS	33,919	33,919	33,919	33,919	33,919	33,919	33,919	33,919	33,919	33,919			
BUILDING AND BUILDING IMPROVEMENTS	2,531,781	2,531,781	2,531,781	2,531,781	2,531,781	2,531,781	2,531,781	2,531,781	2,531,781	2,531,781			
EQUIPMENT	4,453,061	4,453,061	4,453,061	4,563,101	4,593,508	4,084,168	4,100,231	4,100,231	4,100,231	4,100,231			
TOTAL HISTORICAL COST	7,018,761	7,018,761	7,018,761	7,128,801	7,159,208	6,649,868	6,665,931	6,665,931	6,665,931	6,665,931	0	0	0
LESS: ACCUMULATED DEPRECIATION	(6,046,357)	(6,073,008)	(6,099,659)	(6,126,309)	(6,076,113)	(5,340,945)	(5,368,792)	(5,400,379)	(5,437,375)	(5,471,958)			
PLUS: CONSTRUCTION IN PROGRESS	0	0	0	0	0	0	0	0	0	0	0	0	0
NET PROPERTY, PLANT & EQUIPMENT	972,404	945,753	919,102	1,002,492	1,083,095	1,308,923	1,297,139	1,265,552	1,228,556	1,193,973	0	0	0
TOTAL UNRESTRICTED ASSETS	2,950,833	3,033,922	3,033,078	3,230,309	3,222,813	3,431,748	3,460,636	2,955,914	2,838,781	3,069,123	0	0	0
TOTAL RESTRICTED ASSETS	747,618	748,810	750,034	751,252	752,451	753,673	754,877	756,111	757,191	758,237			
TOTAL ASSETS	3,698,451	3,782,732	3,783,112	3,981,561	3,975,264	4,185,421	4,215,513	3,712,025	3,595,972	3,827,360	0	0	0
ACCOUNTS PAYABLE & ACCRUED													
NOTES AND LOANS PAYABLE	893,399	1,000,617	787,840	947,378	929,677	995,741	1,131,201	1,070,288	996,621	1,236,591			
ACCRUED PAYROLL	1,314,506	857,462	846,021	889,166	897,257	953,943	733,682	1,034,956	928,974	906,533			
ACCURUED PAYROLL TAXES	126,202	173,367	234,651	168,476	69,803	112,337	171,026	222,569	236,626	204,451			
ACCURUED BENEFITS	63,648	16,609	125,971	203,131	193,545	318,697	384,319	2,941	4,686	96,456			
OTHER ACCRUED EXPENSES	183,883	183,804	175,803	181,982	168,314	169,894	162,124	156,829	163,527	168,469			
	14,206	14,206	14,206	14,206	11,973	15,032	1,752	15,956	15,956	14,206			
TOTAL CURRENT LIABILITIES	2,595,844	2,246,065	2,184,492	2,404,339	2,270,569	2,565,644	2,584,104	2,503,339	2,346,390	2,626,706	0	0	0
LONG TERM DEBT													
NOTES PAYABLE	189,992	318,673	318,673	265,856	355,411	534,178	534,178	461,185	461,185	461,185			
TOTAL LONG TERM DEBT	189,992	318,673	318,673	265,856	355,411	534,178	534,178	461,185	461,185	461,185	0	0	0
OTHER LONG TERM LIABILITIES													
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL OTHER LONG TERM LIABILITIES	0	0	0	0	0	0	0	0	0	0	0	0	0
EQUITY and FUND BALANCE													
UNRESTRICTED FUND BALANCE	900,318	1,212,746	1,212,746	1,212,746	1,212,746	1,212,746	1,212,746	912,615	912,615	912,615			
Net Revenue (Expense)	12,297	5,247	67,201	98,620	136,538	(127,147)	(115,515)	(165,114)	(124,218)	(173,146)			
TOTAL NET ASSETS	912,615	1,217,993	1,279,947	1,311,366	1,349,284	1,086,599	1,097,231	747,501	788,397	739,469	0	0	0
TOTAL LIABILITIES AND FUND BALANCE	3,698,451	3,782,731	3,783,112	3,981,561	3,975,264	4,185,421	4,215,513	3,712,025	3,595,972	3,827,360	0	0	0

GROSS AND NET ACCOUNTS RECEIVABLE DAYS



Financial Recap
3/31/2020

Balance Sheet

Cash	508,450
Patient AR	3,332,484 compared to 3,451,110 last month
Allowances	2,417,006 compared to 2,616,502 last month. 8k higher than last year
Other Receivables	
Prepays	
Change in Equipment	
Notes and Loans	
Accounts Payable	
Other Accrued	
Long Term Debt	Since last year we have added the MRI, CT, Ultrasound, and DR equipment loans
Overall	

Income Statement

Monthly Net Income	(48,928)
Revenue	1,507,640 which is an increase of 1,579,313 over last year and ahead of budget by 343,416 Inpatient is up 821,141 Ancillary up 576,650 Outpatient up 282,010 Clinic down 100,488
Deductions	Deductions are up 1,189,041 compared to last year - we are in the go live/training period with the new billing solution
Net Patient Revenue	Up 390,272 over last year
Other Operating Revenue	Down 17,396 compared to last year-Cafeteria, HIM, Specialty Clinic Rent and other miscellaneous. FY19 includes July Purcell clinic revenue from Dr. Slater
Total Operating Revenue	Up 372,876 compared to last year but under budget by 586,260
Operating Expenses	Up 1,168,709 compared to last year-all categories related to higher census from previous year
Net Operating Income	(1,559,533) operating loss is 929,018 more than budget and 795,833 more than last year
Non-Operating Income	1,386,384 which is up 334,057 over budget and 475,091 over last year
Net Income YTD	(173,149) compared to net income of 147,593 which is a (320,742) difference year over year and under budget

Stats

\$Paid/Net Revenue	51.06%
AR Days	50.44
AP Days	43.6
Paid dollars	453,980.29
Paid Hours	18,117
Overtime hours	470.45

HGH Administrative Update

April 21, 2020

- **The Covid-19 situation changes every day. HGH leadership, providers and coworkers are staying up with the changes through emails, teleconferences, webinars and help from Mercy Ada leadership, Mike Dockrey, Emergency Management Director. Holdenville and Hughes County and Mike Potter, Emergency Response Coordinator, OK State Dept of Health.**
- **HGH continues to provide healthcare services to patients and families. HGH ER and HGH clinics still see patients on-site who need to be seen.**
- **HGH clinics are doing telehealth video and audio conferences. Call the clinic if you are an established patient and would like a telehealth visit.**
- **Many people and organizations have donated items like PPE's, cloth/fabric masks and sanitizers to HGH and it is appreciated.**
- **Chrystal Landers, Business Office Manager, and her family donated 50 lbs of hamburger to HGH allowing the dietary department to provide three free lunches to coworkers**
- **HGH new hospitalist, Dr. John Swirczek, started April 1st. He joins current HGH hospitalist Dr. Khalaf to provide care to inpatients. HGH will be able to accept swingbed patients on the weekends now.**
- **Despite the Covid-19 situation, HGH is still working on other items. The new clinic software go live date is June 1st and weekly calls with the HGH Azalea task force and Azalea company team are happening.**
- **HGH has partnered with a recruiting company, Adaptive Medical Partners, to recruit a family practice physician for the HGH clinics.**
- **HGH has received PPE (Personal Protective Equipment) from the federal reserves.**
- **To be in the know on happenings at HGH, go to the HGH Facebook page.**



holdenville
GENERAL HOSPITAL

MEMO

TO: HGH Board of Directors
FROM: Noel W. Emerson, D.O., Chief of Staff
Credentials Chairman

DATE: April 21, 2020

The credentials of the following Medical Staff applicants have been reviewed and are recommended to you for **Initial Appointment** to the appropriate Medical Staff category.

<u>Physician/Practitioner</u>	<u>Staff Category-Specialty</u>
John M. Swirczek, M.D.	Active – General Practitioner - Hospitalist

References and Hospital Affiliations have been verified and are on file in the Medical Staff Services office.