DIGITAL TRANSFORMATION PROGRAMME

OUR UX DESIGN APPROACH

Where we are and where we're going



HOW DOES UX AND RESEARCH ADD VALUE?



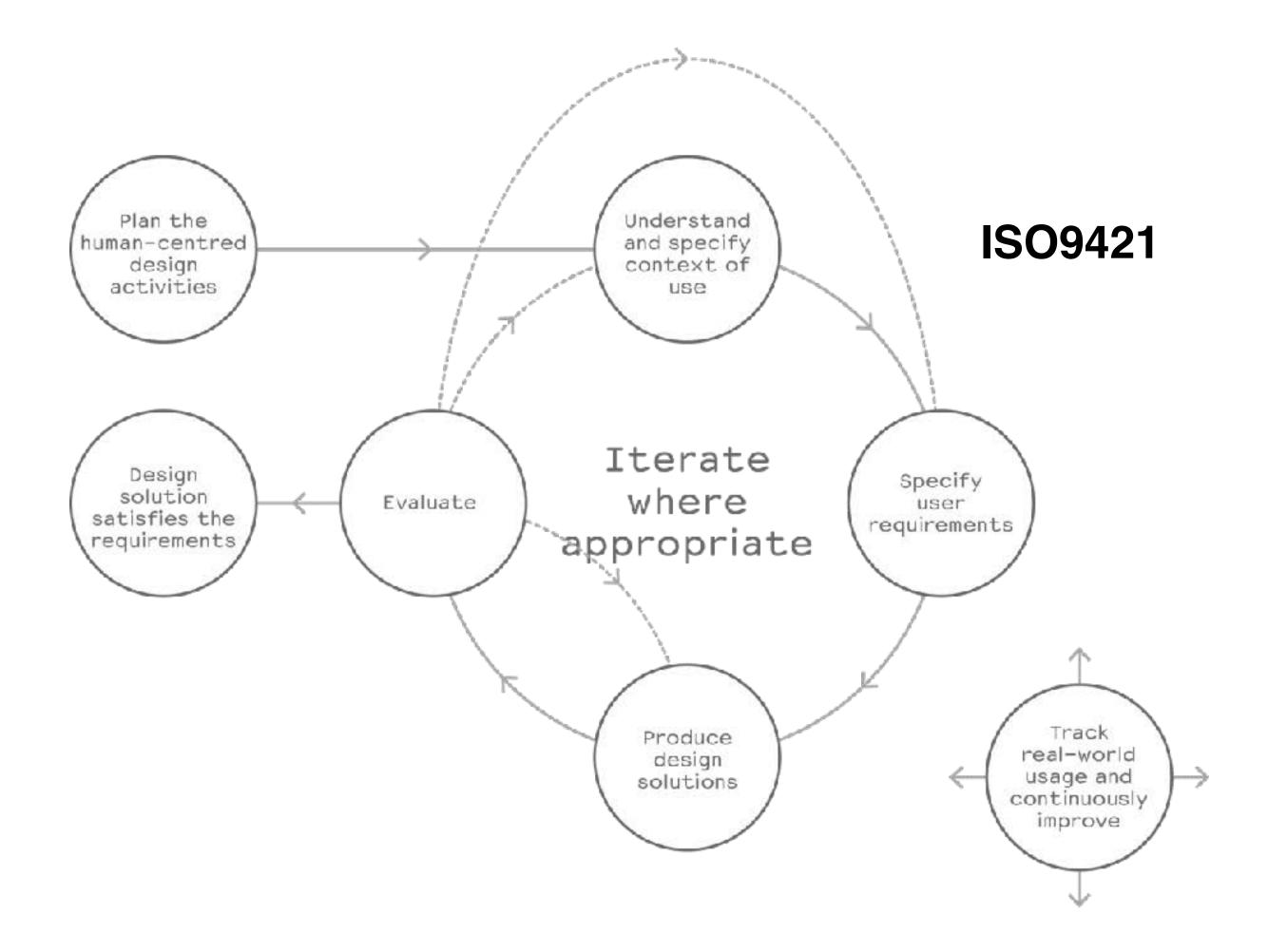
User-centred design

At Endava, we adhere to the **user-centred design process** because it achieves the best quality results and better **adoption**.

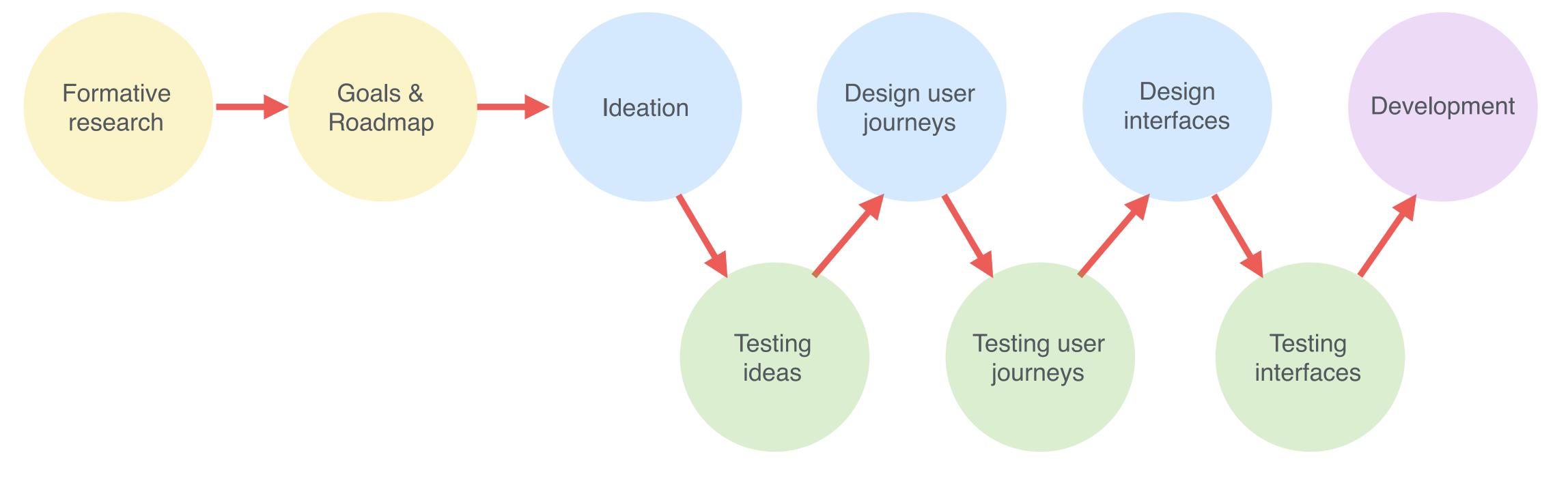
The process starts with an understanding of **end users** - their **needs** and the **context** in which those needs arise.

This understanding produces **insights** that allow us to look at the challenge from a fresh angle, which in turn leads to **more innovative** concepts. Insights are captured in deliverables such as **personas** and **customer journey maps**.

Our **prototypes** make these concepts tangible and give us stimulus to validate with end users in user testing.

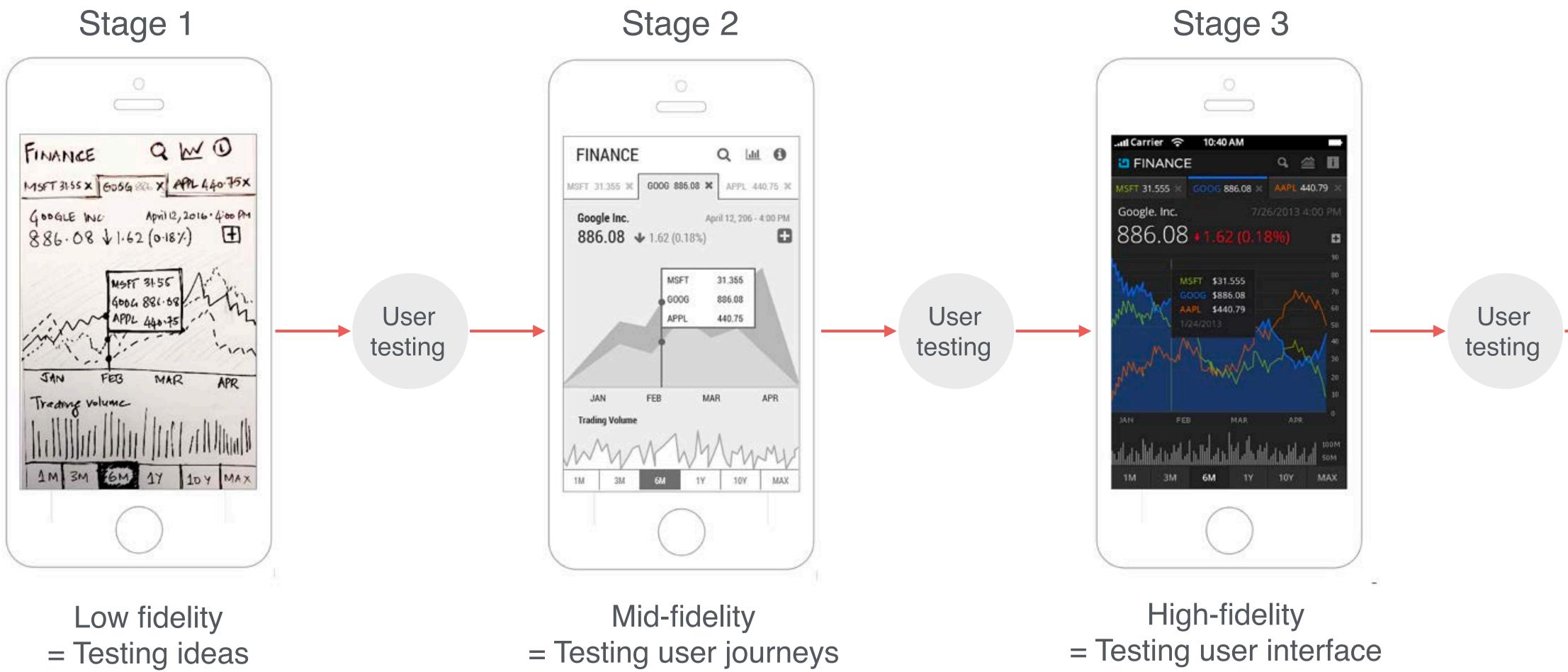


HOW UX AND RESEARCH WORK TOGETHER



LEAN APPROACH

Three rounds of design stages for the risk management



Testing concepts prioritised based on complexity of the issues & alignment with goals

Combining the winning concepts into coherent user journeys

Applying the brand's look and feel, thinking through fine interactions & perfecting details

HOW DOES THIS APPLY TO MACMILLAN?

1. FORMATIVE RESEARCH & INSIGHTS

STAKEHOLDER INTERVIEWS

Endava // Macmillan Stekeholder Interview Summary

01: Amanda Davis Head of Data Development

"

Our key strategic objective is to convert data into insights and get a single view of the customer, but this is a project that will take many years.

Endana & Macmillan Cancer Support: Digital Disastemation RWP Response (2) O Copyright 2018 Basives (2) Combinitioned Proceeding (3) Variant 1-3

Key Takeaways

- Insights through data is at a low level of maturity.
- The biggest challenge is ownership responsibilities are scattered and there is no overall clarity about what the 4 teams do.
- The main challenge for the Digital Transformation Project is sorting out the segmentation models to give it consistency and introducing the digital component.
- Is your key strategic objective to convert data into insights and get a single view of the customer? A: Yes, but this is a project that will take many years.
- 7.5 million records in the current CRM all interactions stored are non-digital.

Hannah Roche

Macmillan website - they hardly use the data coming from this at all.

Endary & Macmillan Cancer Support: Digital Transformation (WF Response 3: O Copyright 2011 Basics) & Combination of Providency & Vanism 1:3 Page 1 of 48

Endava @Macmillan Stekeholder Interview Summary Programme alignment CTP **Sigital Ecosystem** SLS Online Community Flight Fly You **Fay Scullion** Amanda Davis Richard Taylor Richard Dodd Derek Nott Derek Nott John Pearson **Richard Dodd** Declan Hunt Allen O'Leary Ann O'Flynn Ann O'Flynn Carol Beckford Allen O'Leary Clara Avery Vicky Watson John Pearson Hannah Redmond Naomi Neiland Leanne Farrell Leanne Farrell James Austin James Austin Nabil Verdickt Nikki Cannon Carol Beckford Janine Windust Peter Gerry Zoe Kabir Zoe Kabir Nikki Cannon Hannah Roche **Richard Taylor** Anna Leibowitz John O'Hare John O'Hare Robin Vaughan Alex Devereux Vikki Varsanyi Heather Pearl Vicky Watson Andy Cruickshank Helen Surana Jenny Freeman Carrie Whitham Carrie Whithan Hannah Redmond Alasdair Glen Aston Seymour Amanda South Amanda South Ed Tallis Neil Paton Janine Windust Sean Conroy Sean Conroy Stephen Knight Anna Westacott Heather Pearl Ellen Lang Ellen Lang Alasdair Glen Milad Ahmed Brett Walker Ed Tallis Chris Parker Fran Woodard James Renwick James Renwick Katharine Digger Hayley Short Hayley Short Steve Mecrow Paul Hudson Lindsay Grieve Vicky Abery Kate Barke Mandy Ben Weich Culainn Shanahan Kate Barker Jenni Parker Ottia Arrigoni Georgina Wiley Grainne Kavanagh Dany Bell

47



Endava V Macmillan Stekeholder Interview Summary

40: Grainne Kavanagh Head of Specialist Advisory Engagement

When treatment ends. patients can feel like they're falling off a cliff; they have far less support and find they're dealing with a whole range of issues.

Key Takeaways

 eHNA is a set of questions 1) How anxious do you feel today, 2) what is the root of that anxiety?

0.030

Rott By You

- We want to build engagement with up to 80,000 professionals, including affiliates who can support. We want to create tools for them to use when they support PLWC.
- We want is a range of integrated tools, made up of Macmillan and non-Macmillan tools.
- With Right By You, we'd like to know what care plans have been developed. We need to keep the quality of interactions despite the increased volume.
- There can be a high level of content sharing between Workforce and Right By You. This is because the information is about people's holistic needs; it's not about heavily medical issues.
- The above can be avoided if Right By You encourages regular assessment; reinfection triggers and other emergencies could be acted on much more quickly.
- The support worker can call the patient and help them feel more in control. Also practical stuff like transport to get to the hospital.

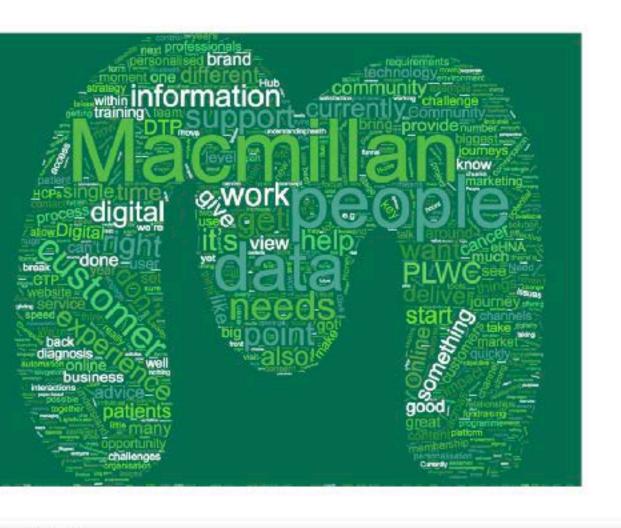
Endary & Nacarillan Cancer Support, Dated Davidsmanter (HF Hamorites, 3) (Constructed 2018 Basison & Conferentiation Prophetary & Version 12

Themes

- Omnichannel
- Personalisation
- Smart navigation
- Learning and training

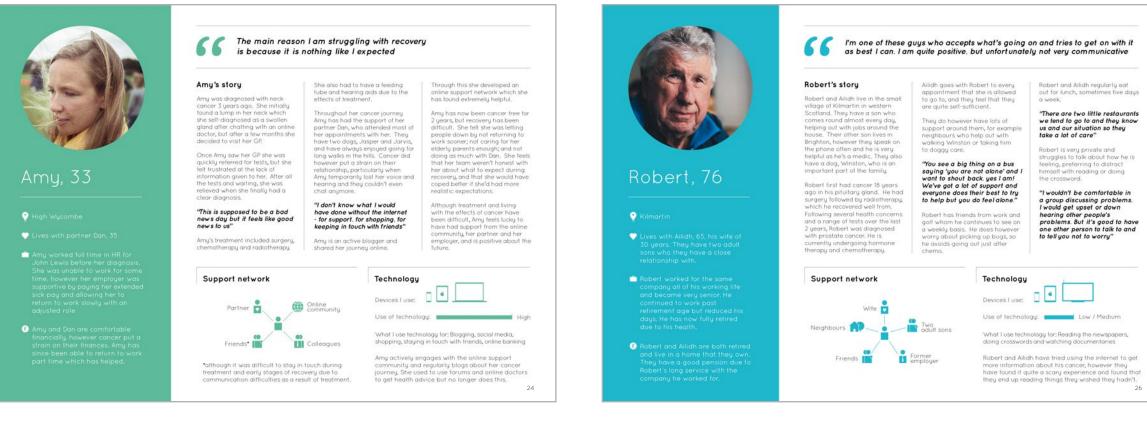
Endava // Macmillan Stekeholder Interview Summary

- Burning platforms
- Speed to market / innovation
- Integration



USER RESEARCH

SECONDARY RESEARCH & GAP ANALYSIS



COMING BACK ON MOBILE

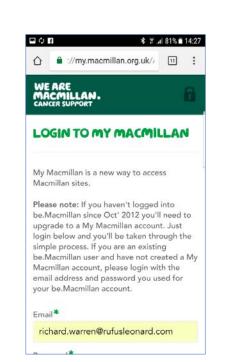






Catriona, 42

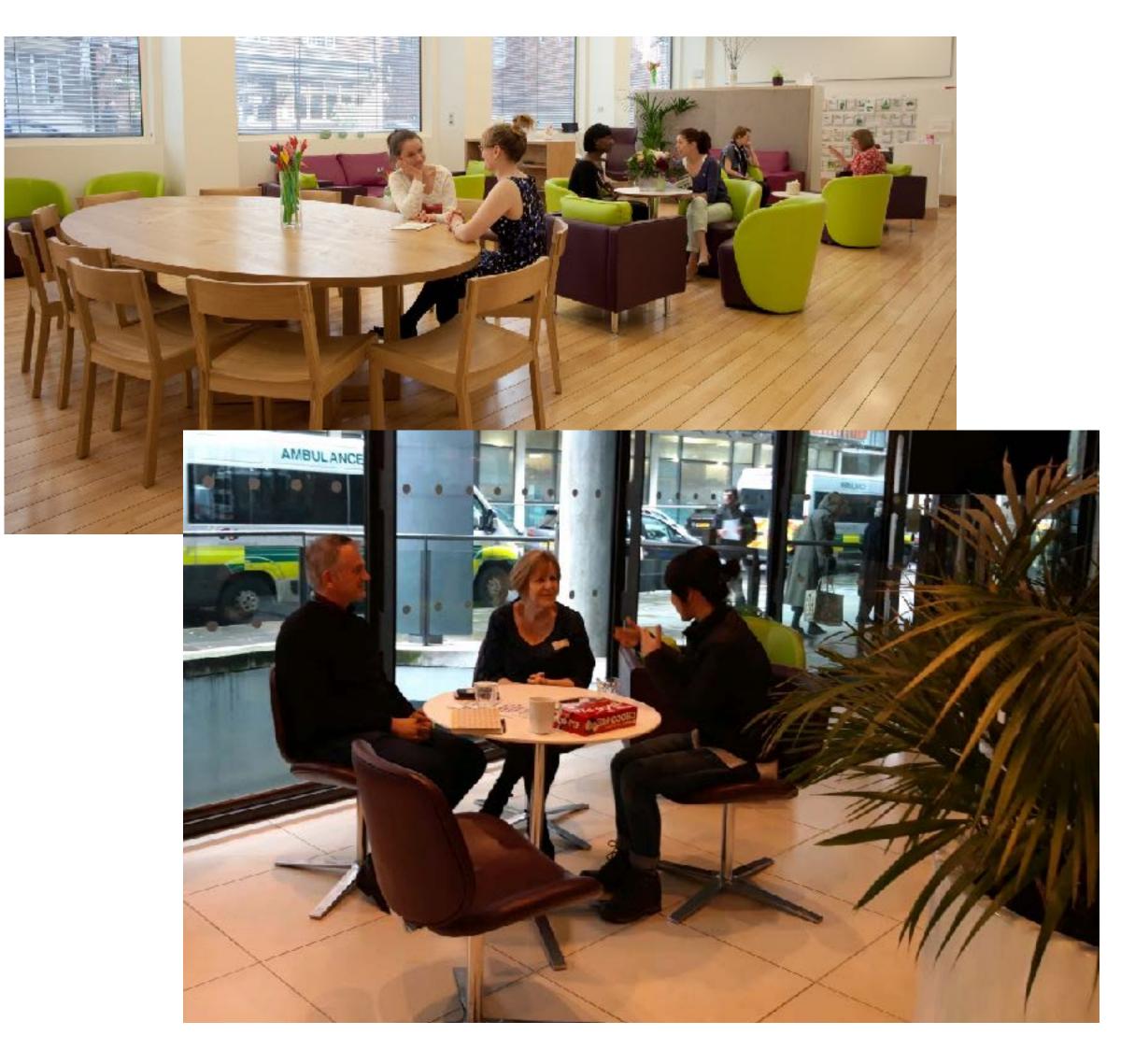
"I just find it [mobile] a wee bit fidgety" -



Comments

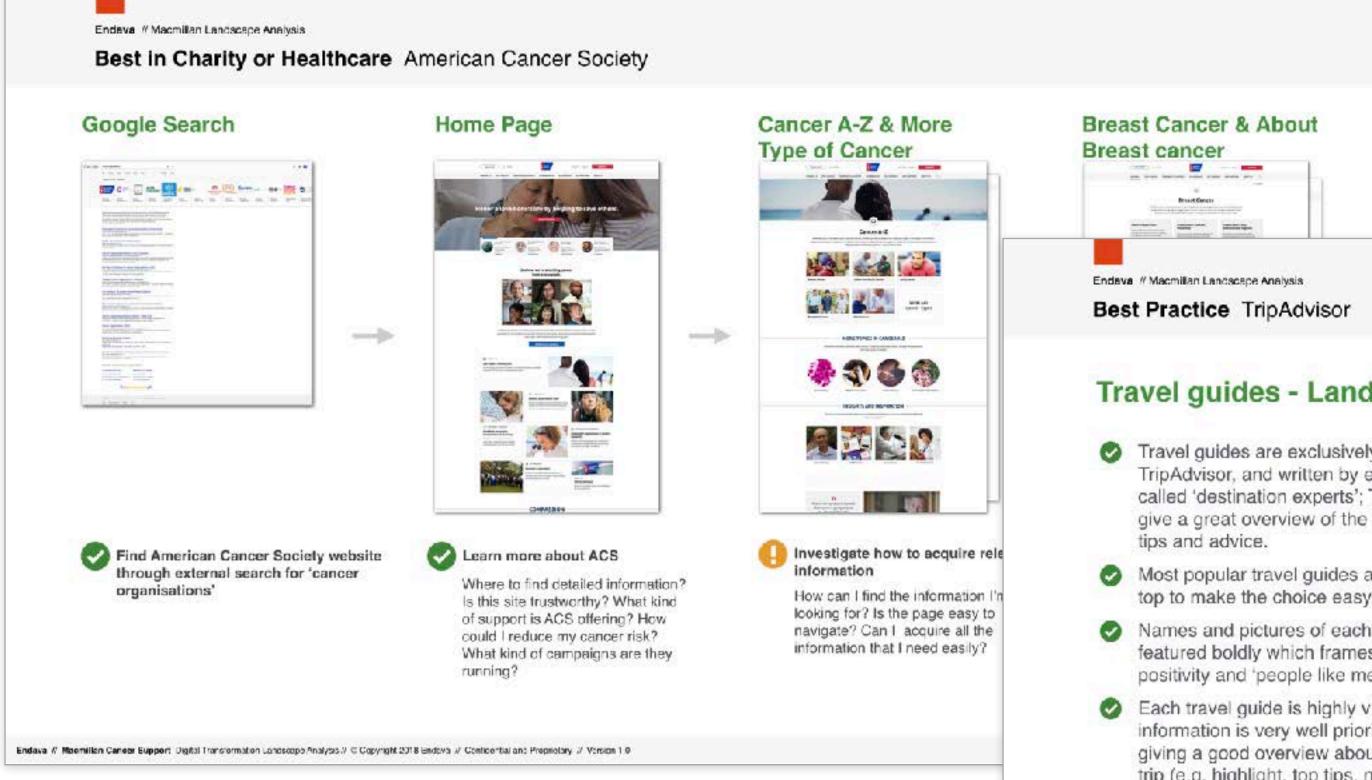
- Starting on macmillan.org
- Thrown over to be.macmillan, non-optimised
- Login barrier; thrown over to my.macmillan common look and feel, but now disoriented

PRIMARY RESEARCH



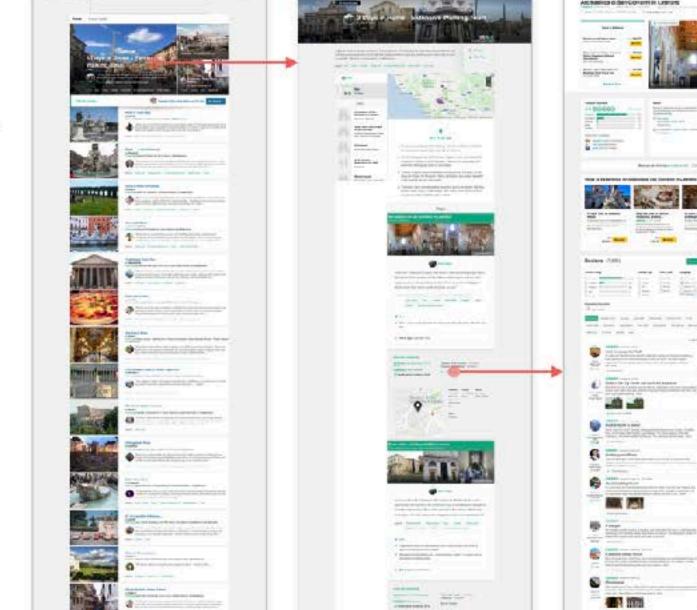
COMPETITOR RESEARCH

BEST IN CATEGORY



Travel guides - Landing page

- Travel guides are exclusively commissioned by TripAdvisor, and written by experienced members called 'destination experts'; These travel guides give a great overview of the trip and very detailed
- Most popular travel guides are promoted at the top to make the choice easy.
- Names and pictures of each guide's author are featured boldly which frames the content with positivity and 'people like me'
- Each travel guide is highly visual, yet the information is very well prioritised and curated. giving a good overview about the recommended trip (e.g. highlight, top tips, number of days, number of places and cities included, map view, popularity, tags, etc)
- Each recommended destination is well linked to user generated reviews and to the main content area.



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ravel guide

Travel guide - landing page

BEST PRACTICE

Event/Landmark page

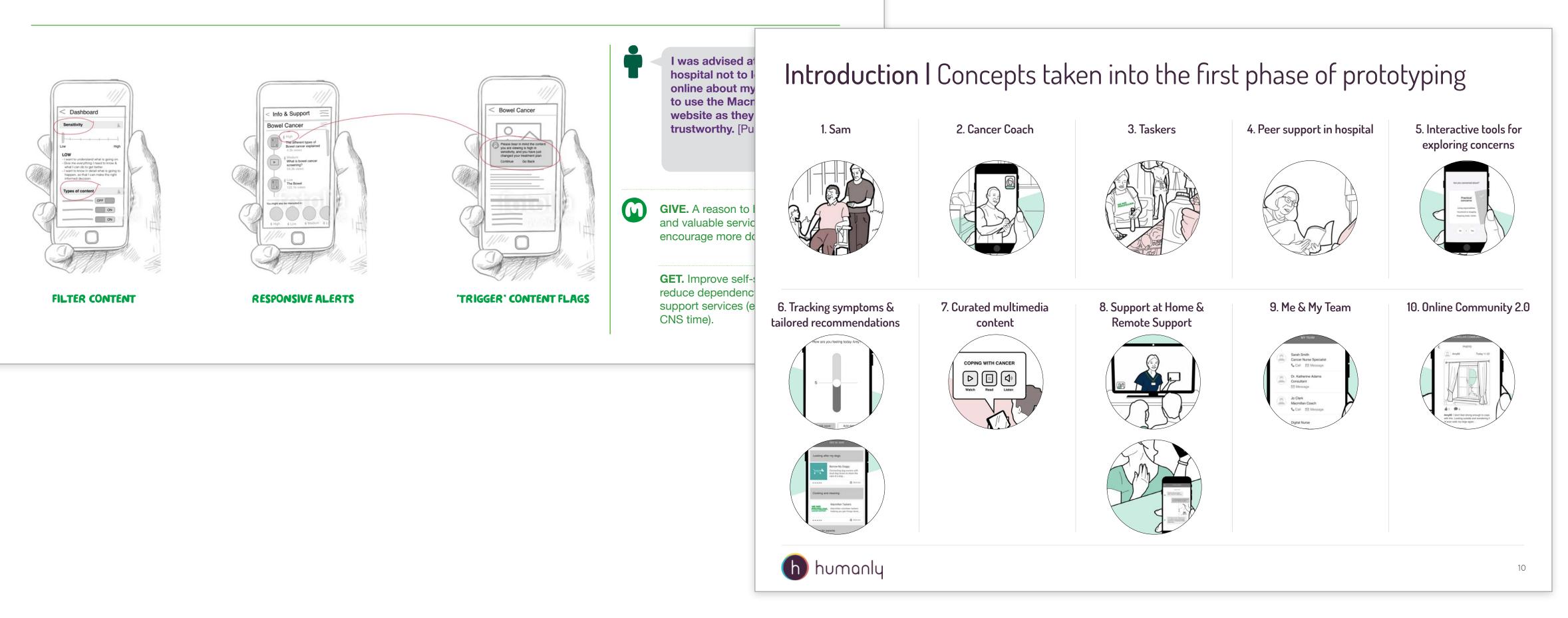


PREVIOUS ATTEMPTS

Control Panel: Personalise your Macmillan content



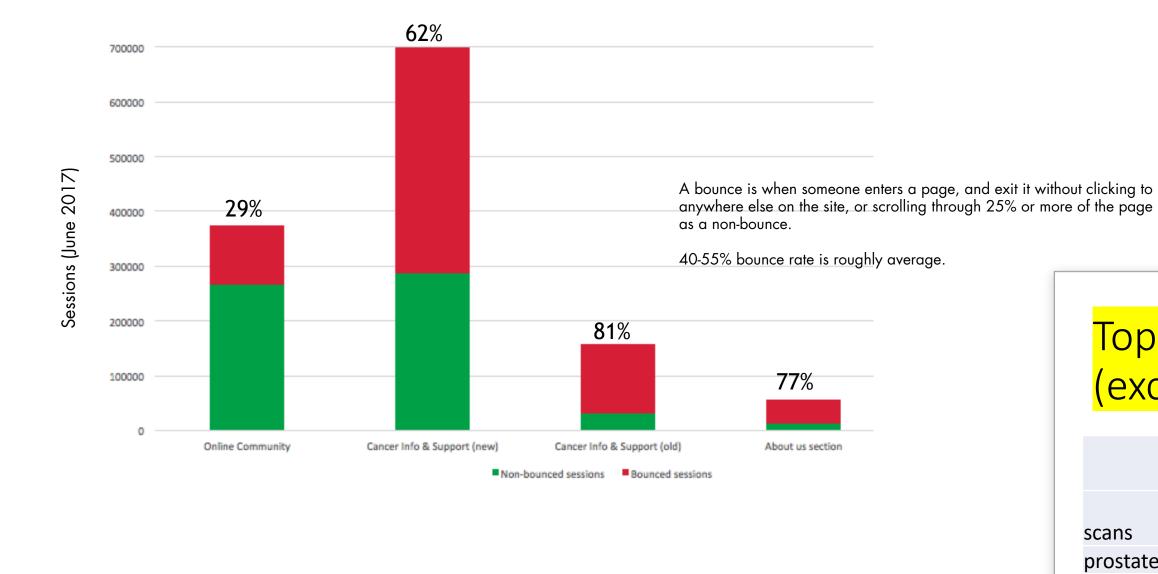
An information and content control panel, where the user can managing the flow and focus of information across the Macmillan digital ecosystem.





SEE WHAT ANALYTICS SAYS

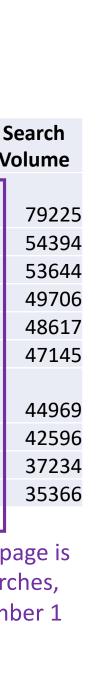
MANY VISITORS LEAVE STRAIGHT AWAY



Top 10 organic (unpaid) searches by volume (excluding 'Macmillan' keywords)

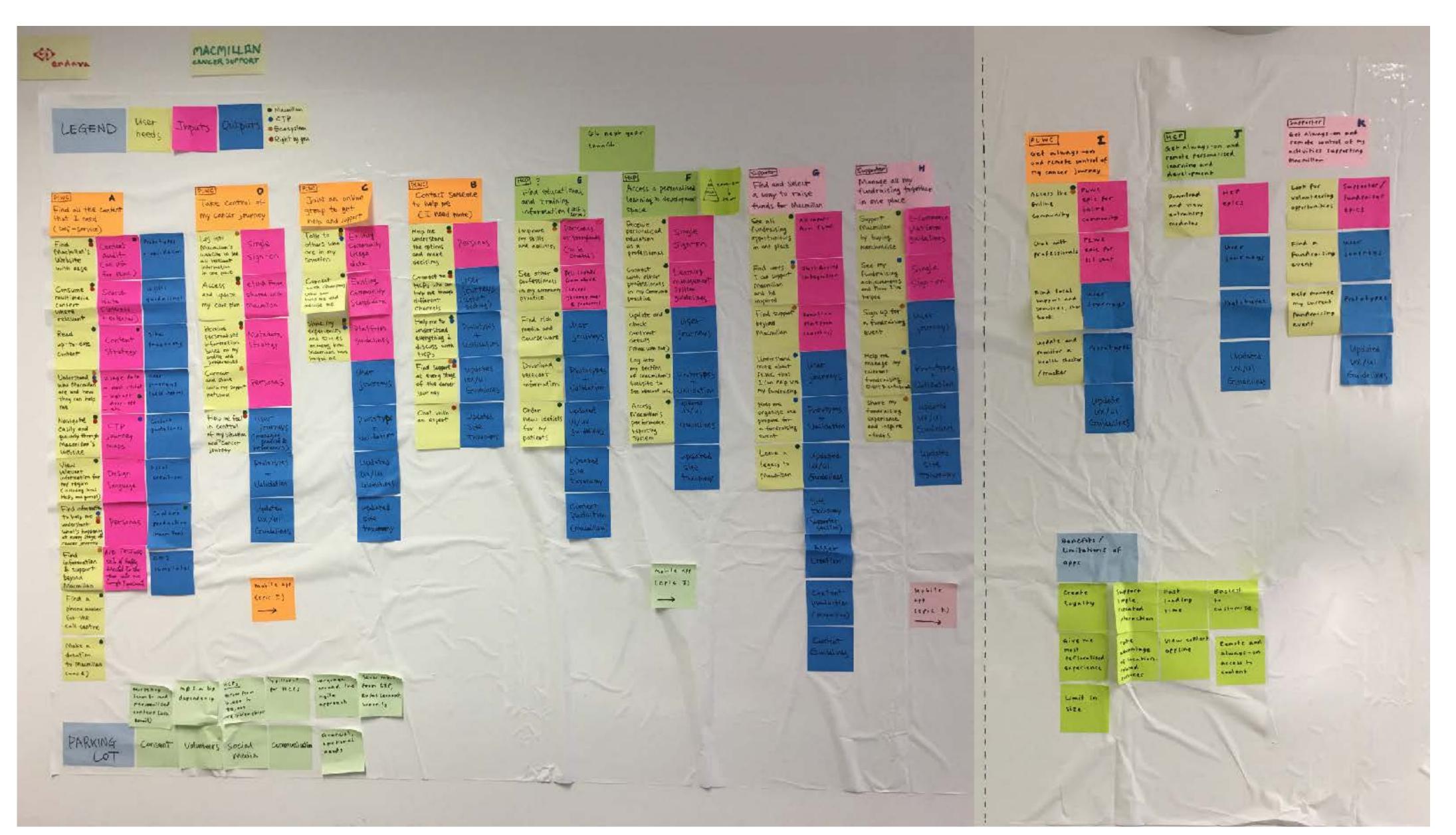
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scans	diagnosed/tests-and-scans	4	
prostate cancer	www.macmillan.org.uk/information-and-support/prostate-cancer	5	
lymphoma	www.macmillan.org.uk/information-and-support/lymphoma	1	
skin cancer	www.macmillan.org.uk/information-and-support/skin-cancer	4	
bowel cancer	www.macmillan.org.uk/information-and-support/bowel-cancer	4	
pancreatic cancer	www.macmillan.org.uk/information-and-support/pancreatic-cancer	5	
	www.macmillan.org.uk/information-and-support/diagnosing/how-cancers-are-		
ct scan	diagnosed/tests-and-scans/CT-scan.html	5	
ovarian cancer	www.macmillan.org.uk/information-and-support/ovarian-cancer	3	
bone cancer	www.macmillan.org.uk/information-and-support/bone-cancer	5	
breast cancer	www.macmillan.org.uk/cancerinformation/cancertypes/breast/breastcancer.aspx	5	

For only one of the top searches on Google a Macmillan page is the first appearing (lymphoma). For all the other top searches, the first Macmillan page is often in 4th or 5th place. A number 1 ranking is likely to attract more people.

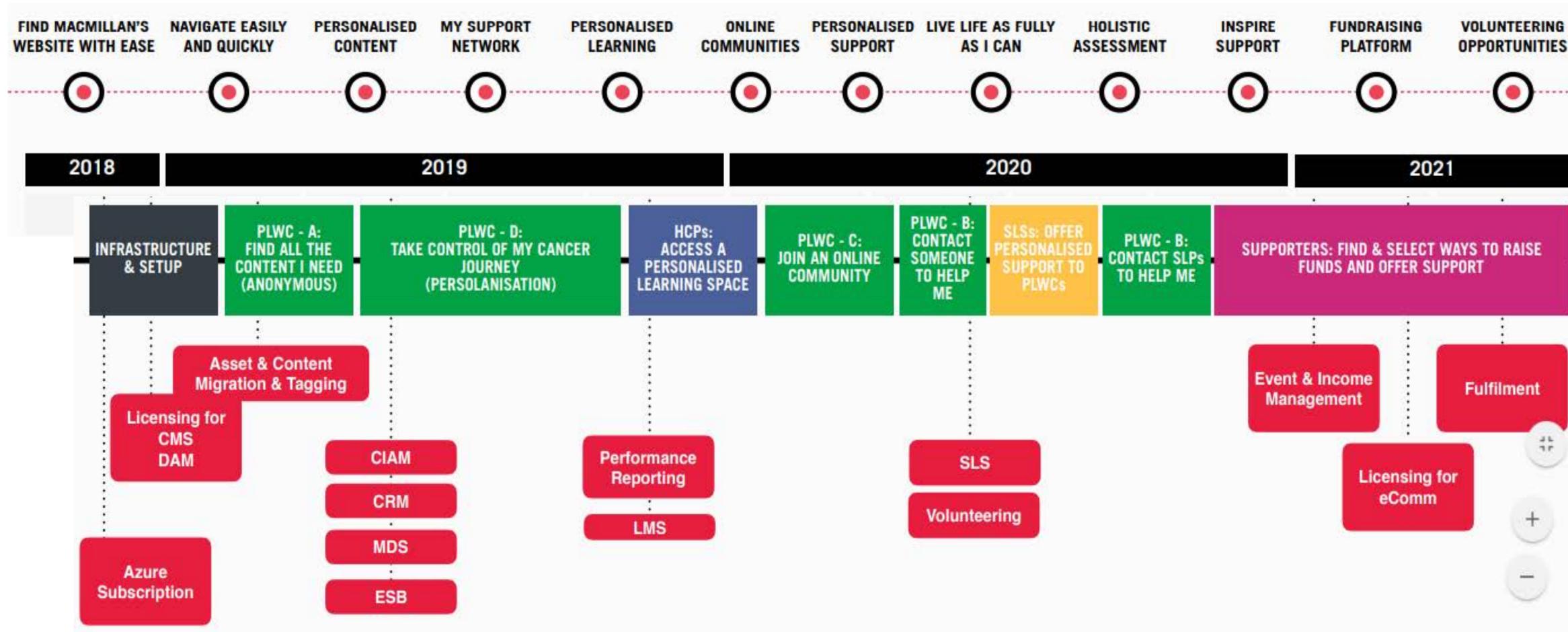


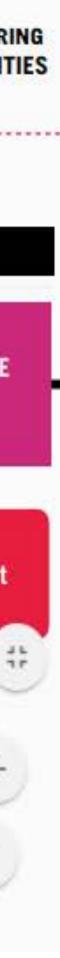
2. GOAL SETTING & ROADMAP

NEEDS MAPPING



ROADMAP FOR THE DTP (DIGITAL TRANSFORMATION PROGRAMME)

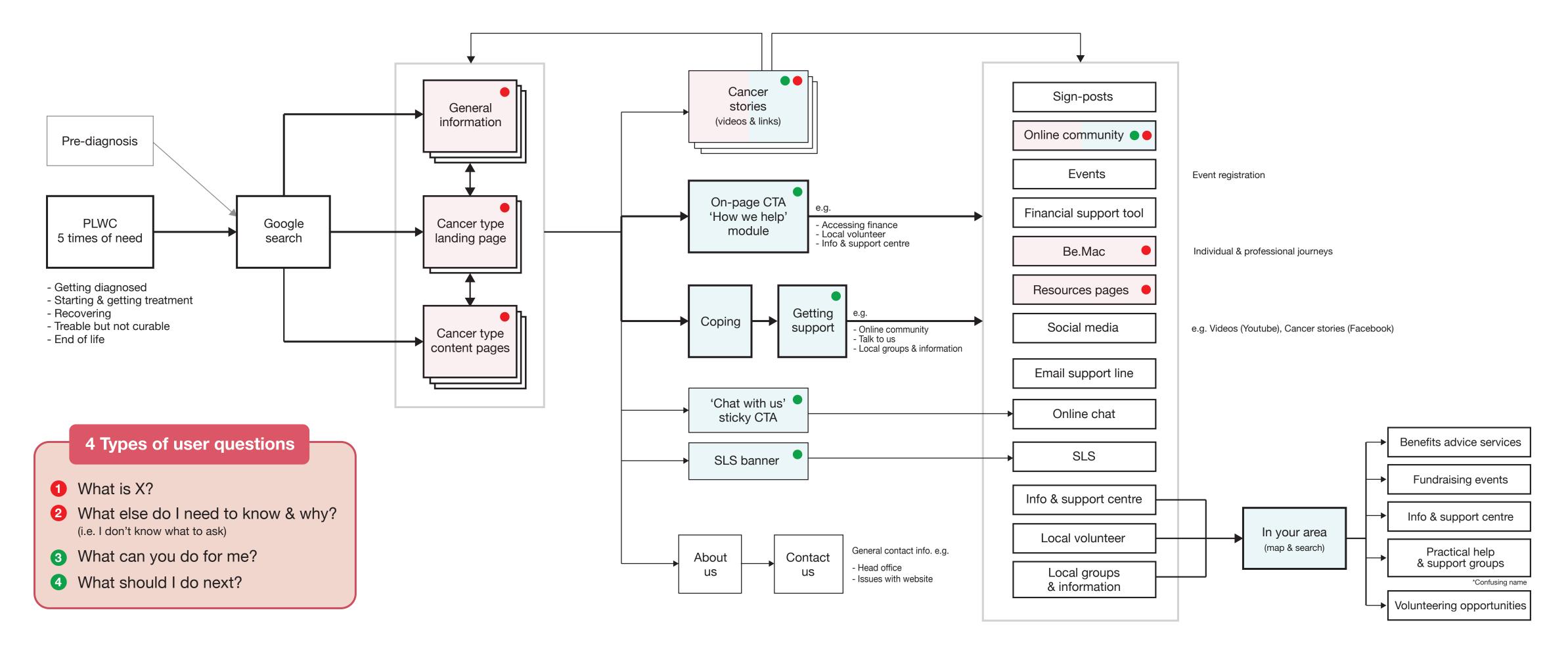




3. IDEATION THROUGH DESIGN WORKSHOP

CURRENT JOURNEY MAPPING

Epic A: PLWC's Cancer Information Journey (Logged-out, self-serve)





EACH EPIC STARTS WITH A CREATIVE WORKSHOP











These are snapshots from UX kick-off workshop from Digital Transformation programme - epic A, which was held on the 6th – 7th Nov at Endava head office.

Why workshop?

The benefits of running creative workshops are:

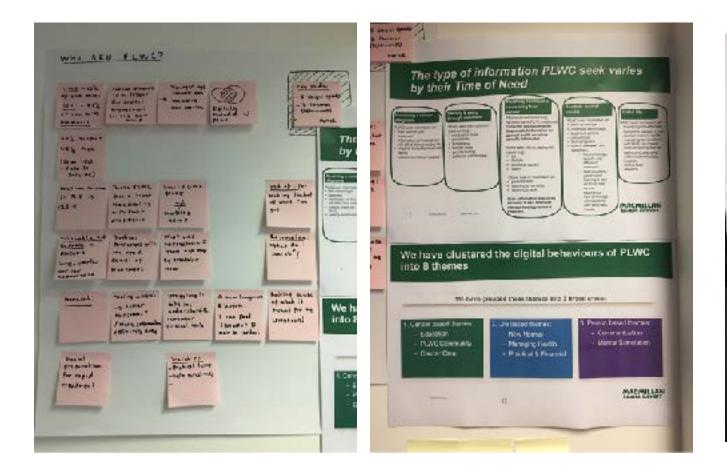
- Various teams get an opportunity to be involved early on
- Ignites the creative spark and get exited
- People from different sectors / background bring different strength, various perspective and ideas to the table



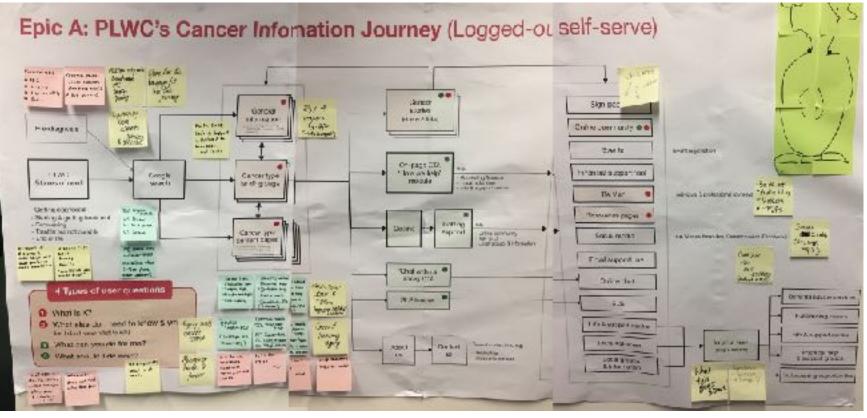


KEY ACTIVITIES ON DAY 1

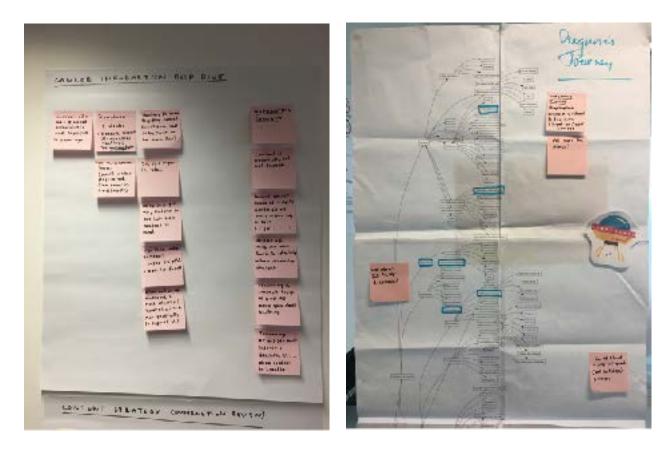
AUDIENCE & USER NEEDS



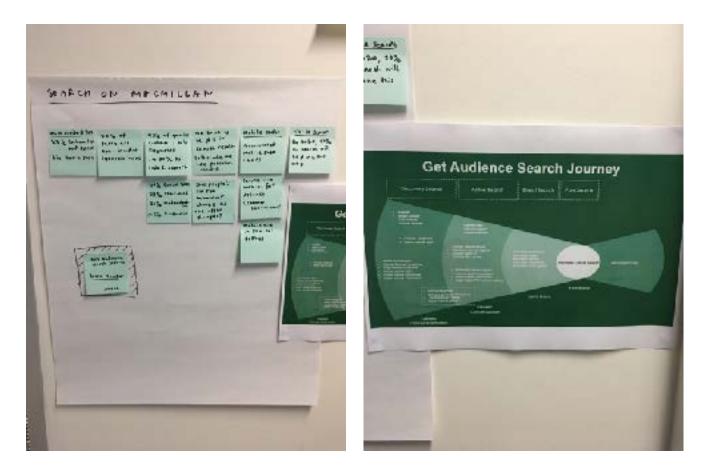
CURRENT USER JOURNEY - OVERVIEW



CONTENT DEEP DIVE



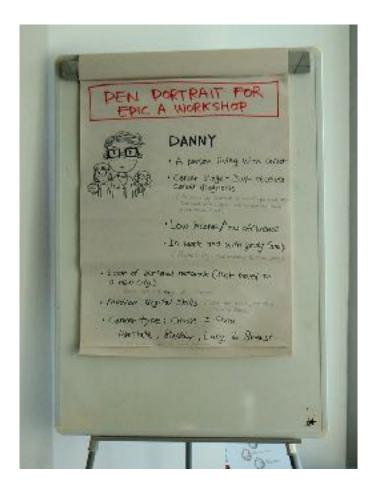
SEARCH OPTIMISATION



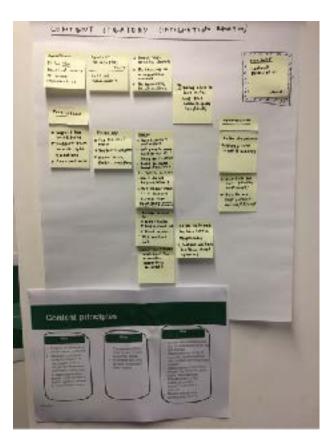
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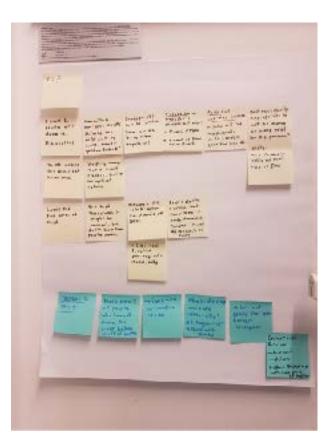
PEN PORTRAIT



CONTENT FRAMEWORK



CUSTOMER TRANSFORMATION PROGRAMME



THE PARTICIPANTS



Yunmie Kim – User Experience **Ashwin Ahuja** – Strategy **Krasimir Stoimenov** – Product Design **Usman Suhail** – Technology **Stefan Oliver** – Business Engagement Manager Allen O'Leary – Project Manager **Sam Taradash** – CID subject matter expert Nabil Verdickt – SEO





Jonathan Culling – User Research & Insight Vasil Dinkovski – Business Analyst **Veselin Vasilev** – Product Design Steven Knight – Technology **Richard Dodd** – Digital Experience **Selina Corkey** – CID / CIR content Helen Osborne – Content Manager **Alasdair Glen** – FMC Response Marketing

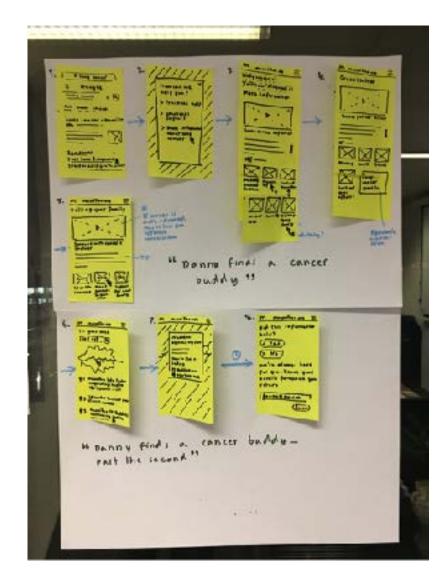


KEY ACTIVITIES ON DAY 2

INDIVIDUAL & GROUP IDEATION

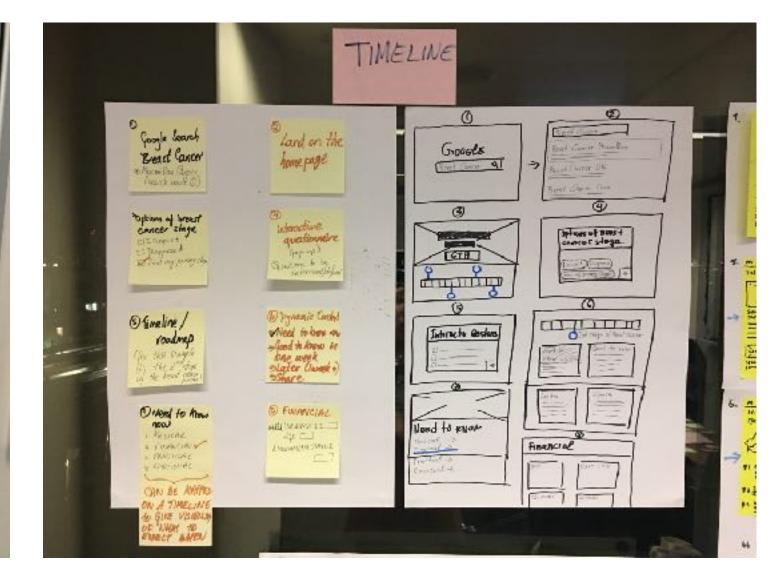














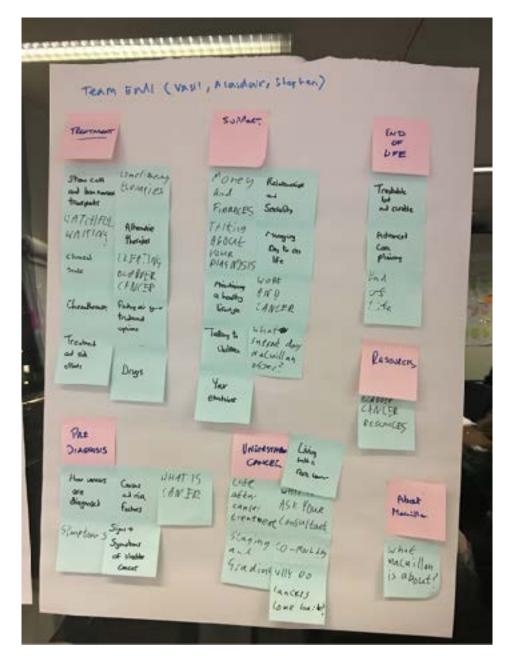


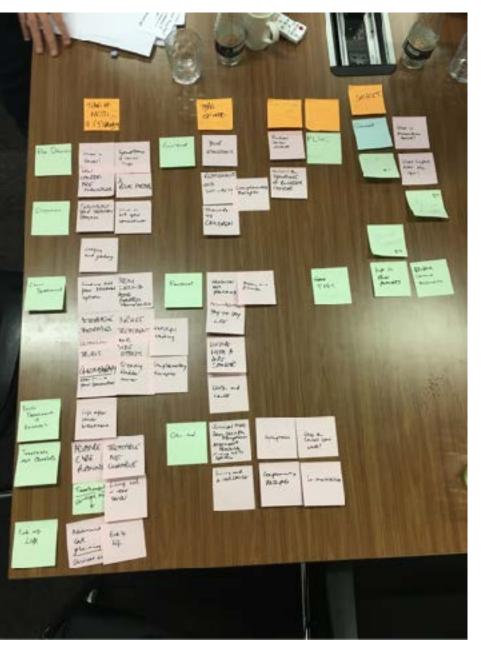
KEY ACTIVITIES ON DAY 2

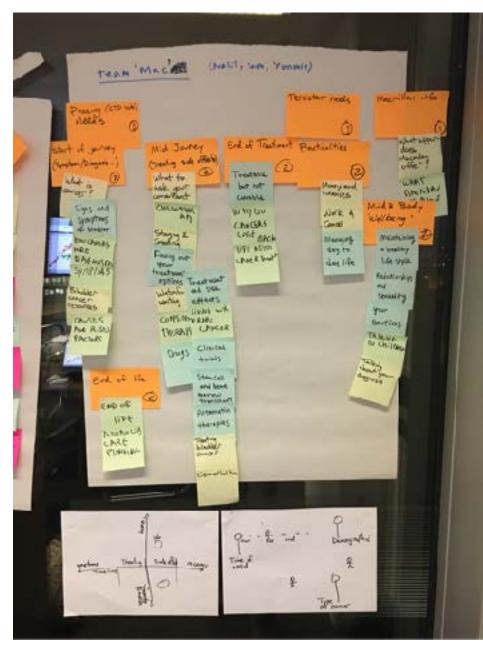
CARD SORTING FOR INFORMATION ARCHITECTURE



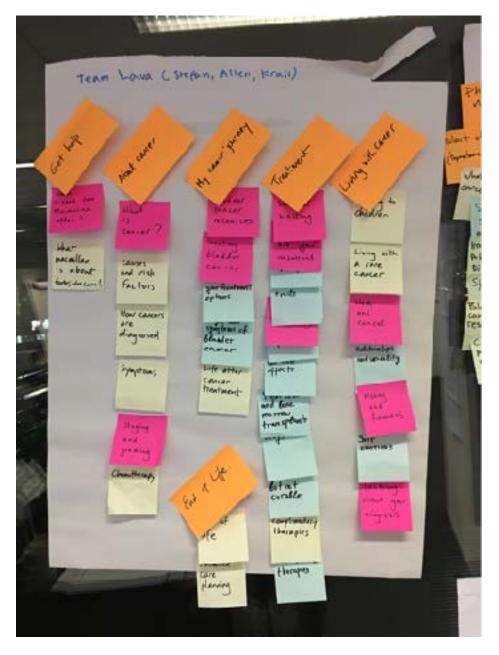






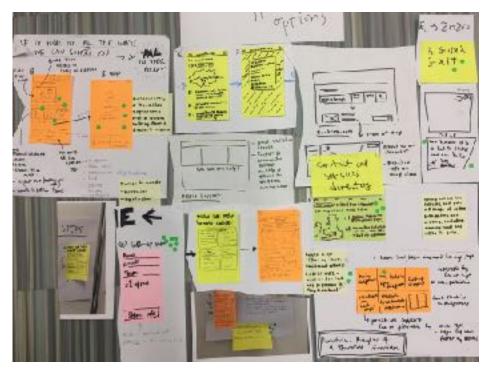






THEMES FROM UX WORKSHOP

Support content



Cancer A-Z (or Wiki)

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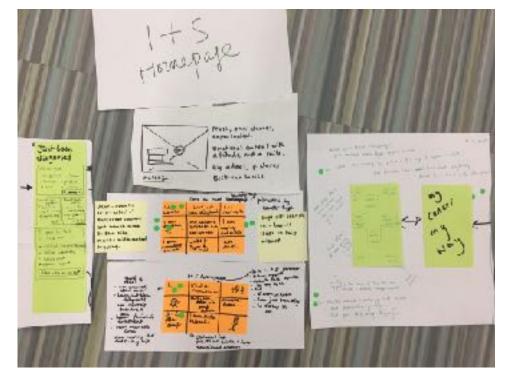
Content layout (general)



Cancer type landing page



I&S and general information



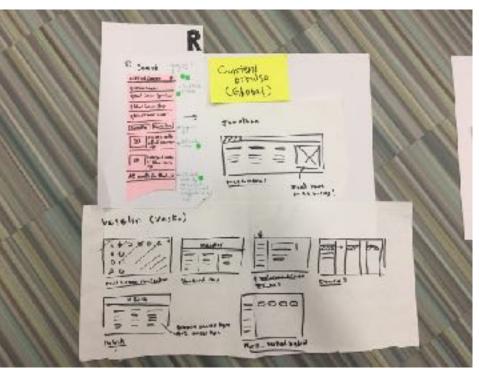
Content browse (local)

	Contact browse (local)	
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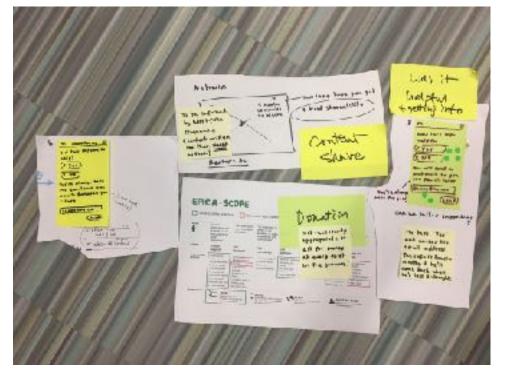




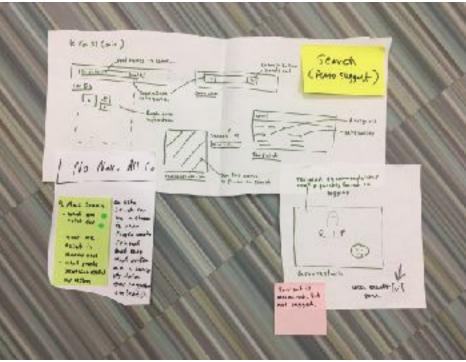
Content browse (global)



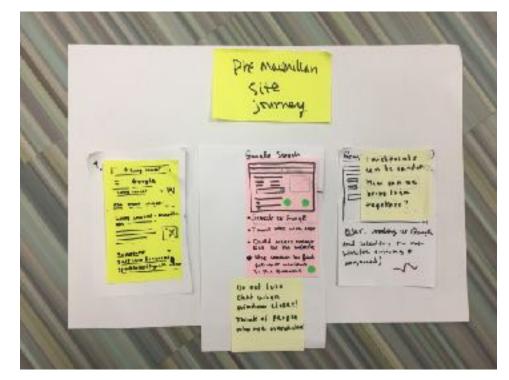
Utilities & everything else



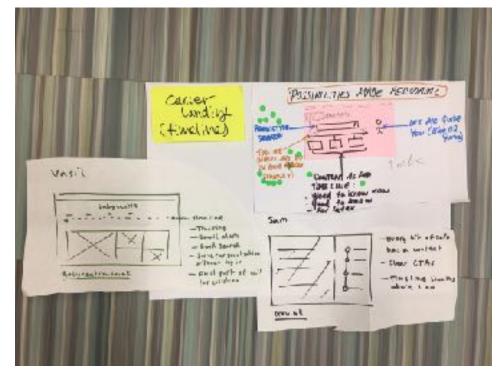
Internal search



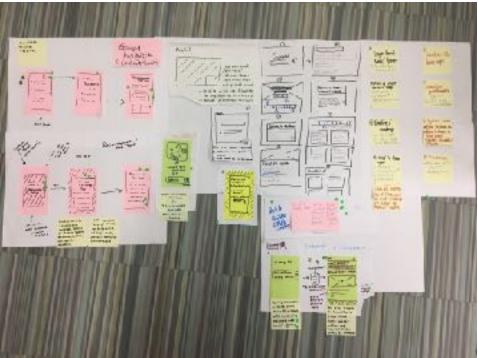
Pre-Macmillan journey



Cancer timeline



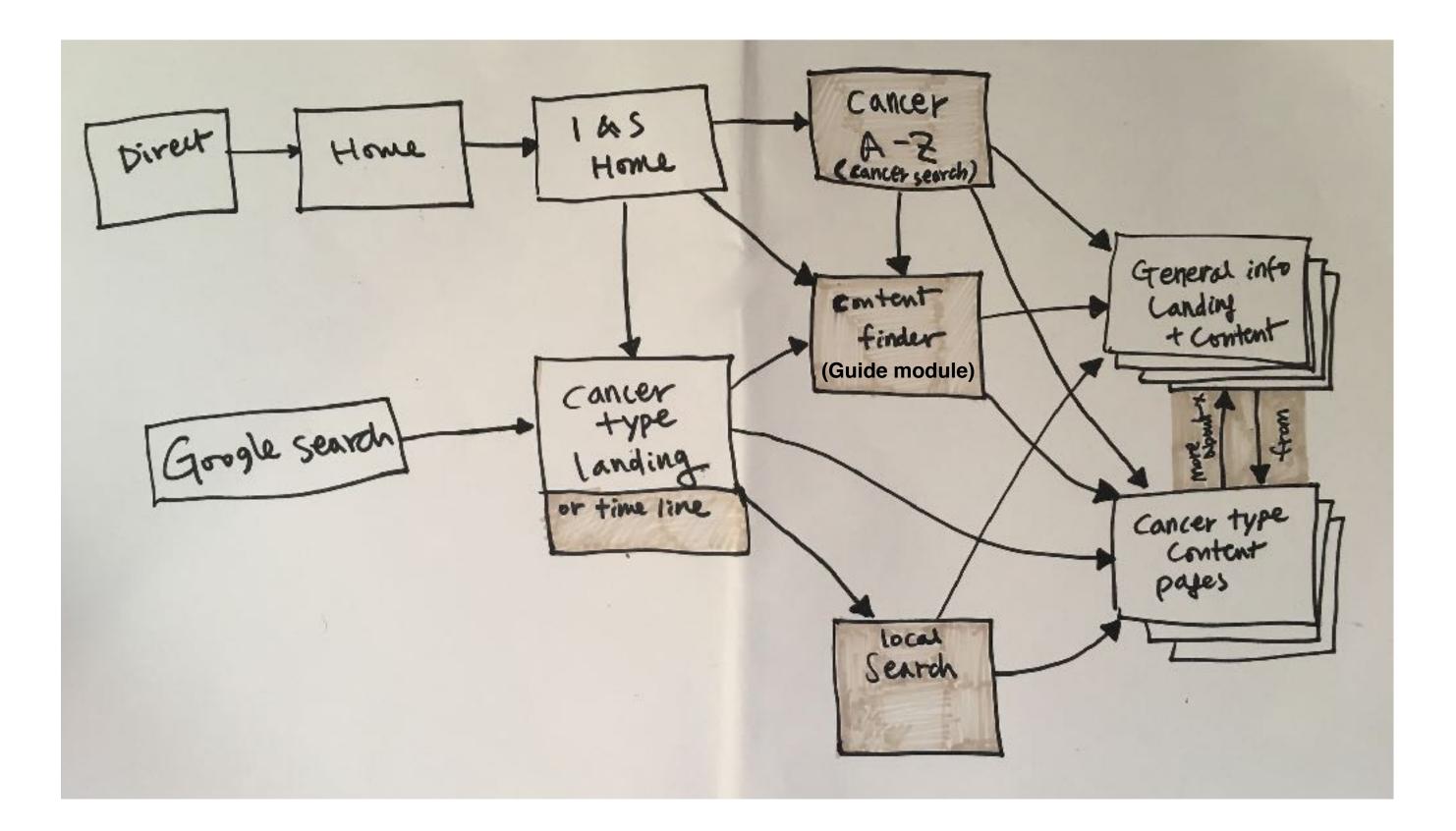
Guide module



4. ITERATIVE DESIGN & EVALUATIVE RESEARCH



PRIORITISED THEMES (for the 1st round of testing)



Paper prototyping priority

- 1.Draft IA / Content navigation
- 2.Guide module
- 3.Cancer timeline
- 4.Cancer A-Z / Wiki / Glossary
- 5.Internal search Journey

Not priority

- 1.Multimedia content and page lay out
- 2.Support & exit journey
- 3. Everything else

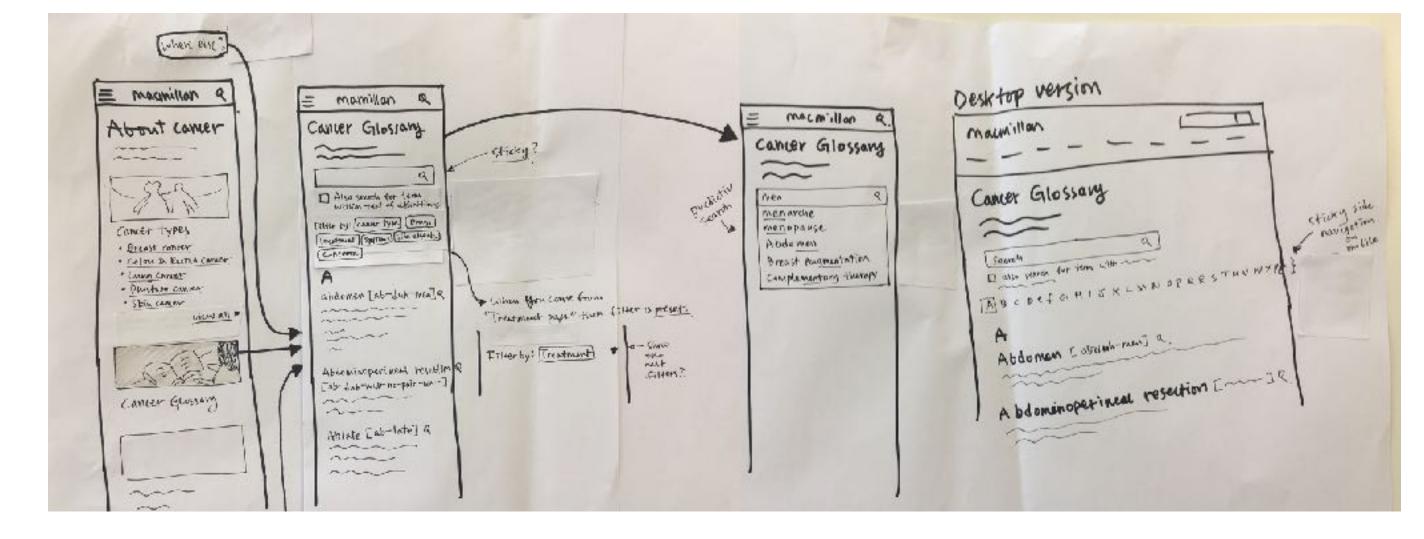
IDEAS & DISCUSSIONS FROM OUR WORKSHOP + INSIGHT FROM THE MARKET

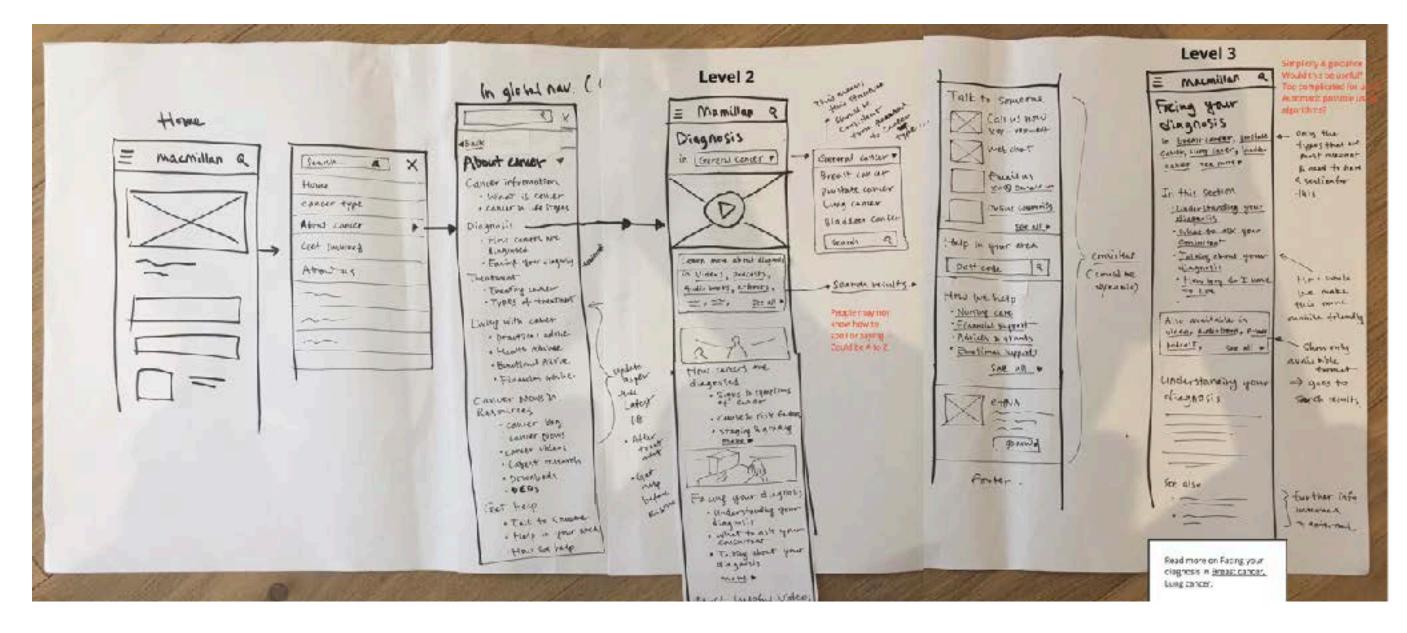


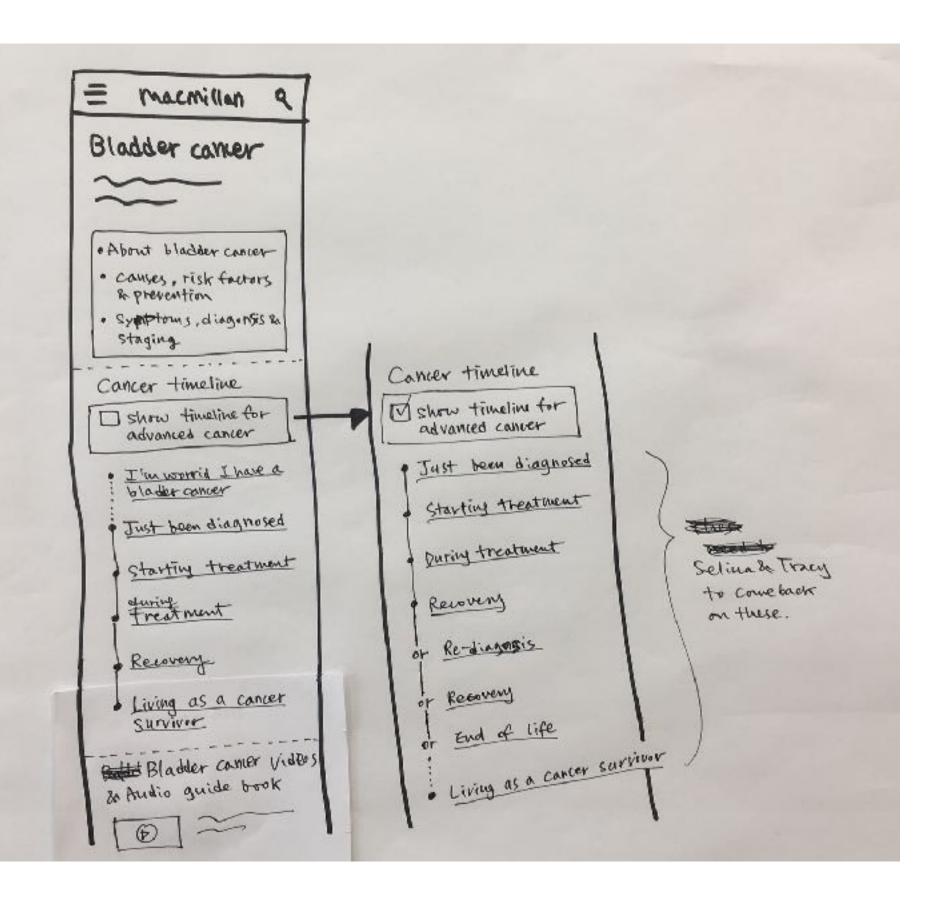
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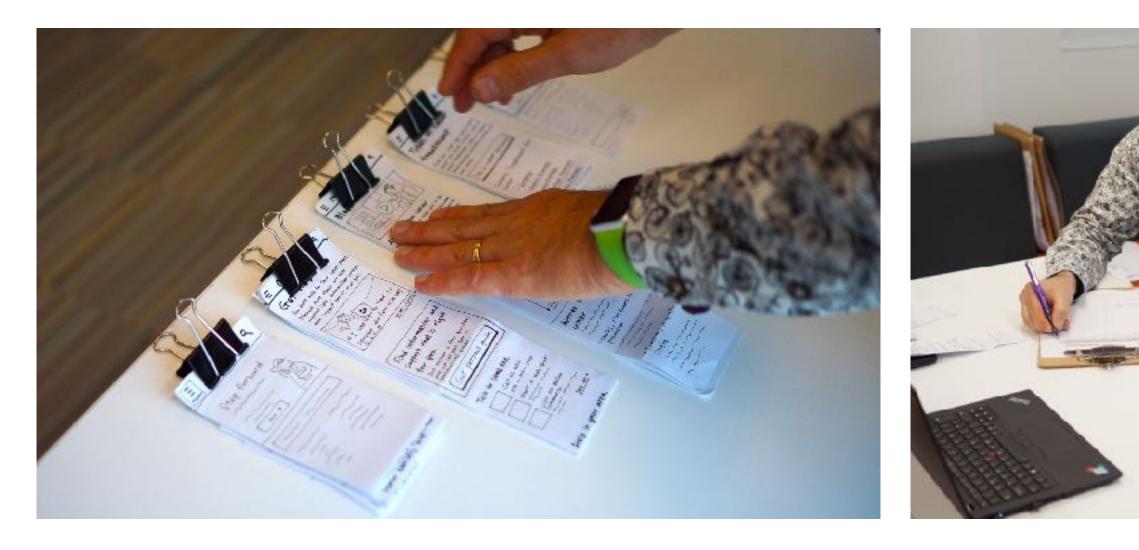






PAPER PROTOTYPE TESTING

Five concepts in paper prototype, 45 minute sessions with 6 participants







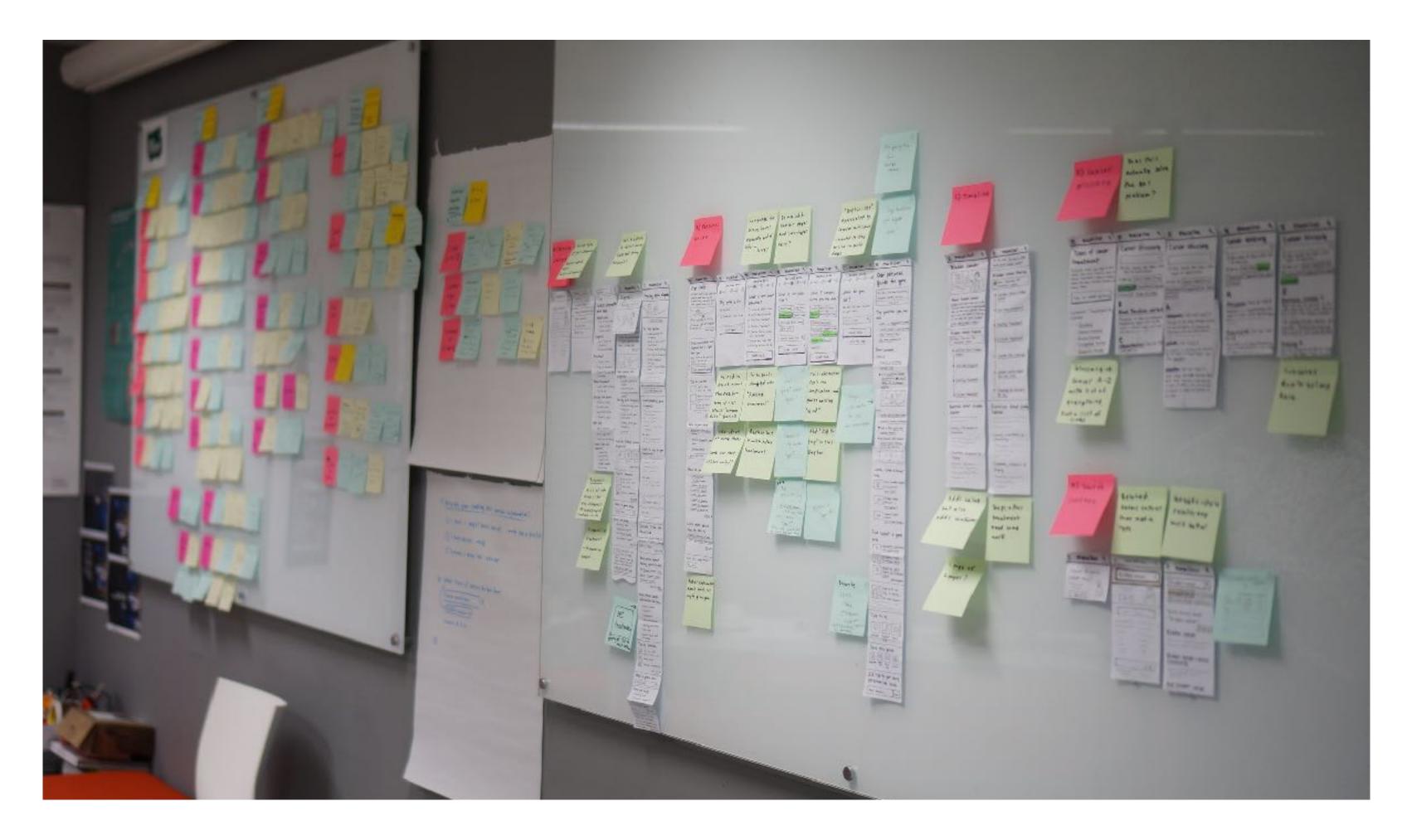








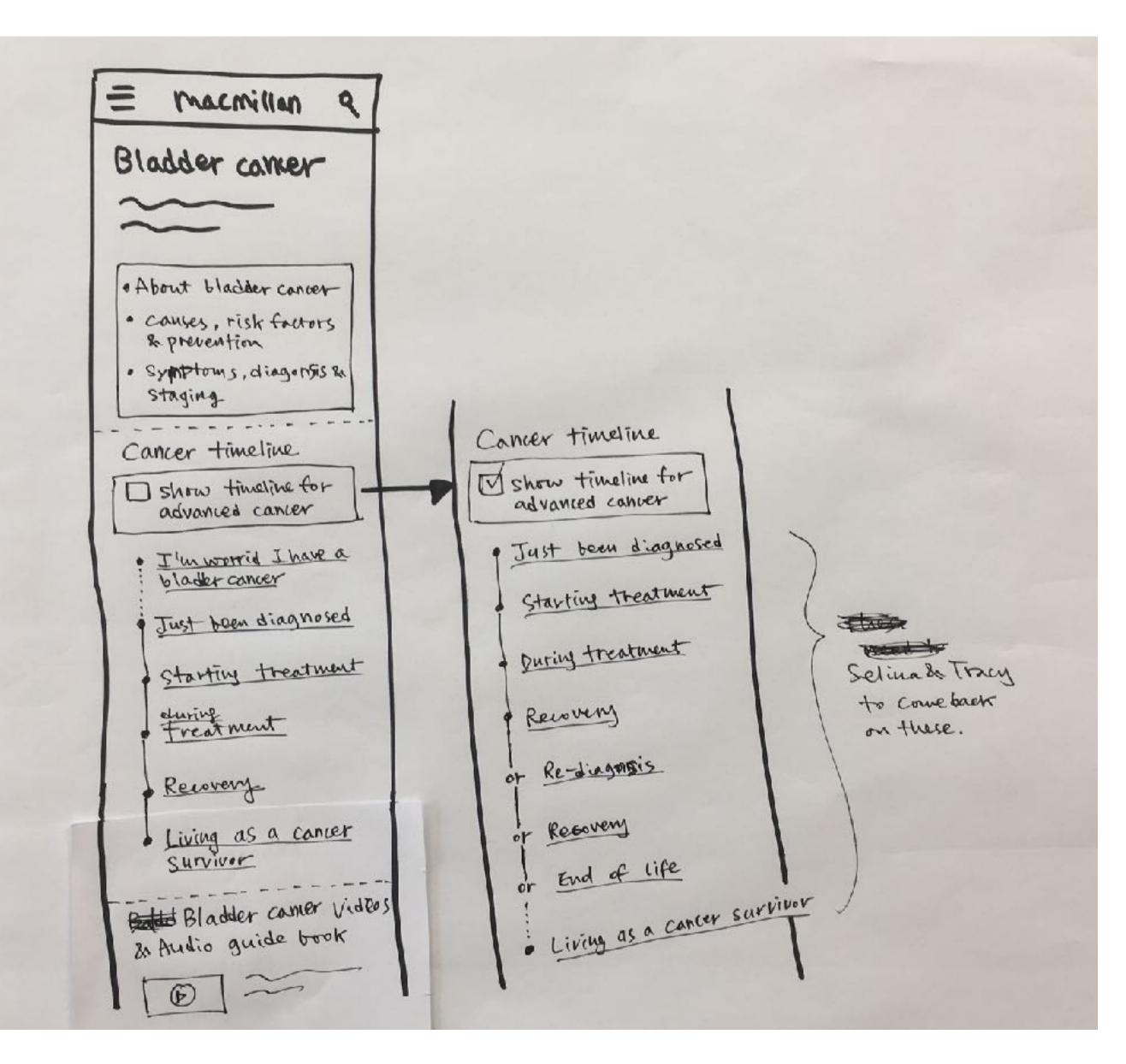
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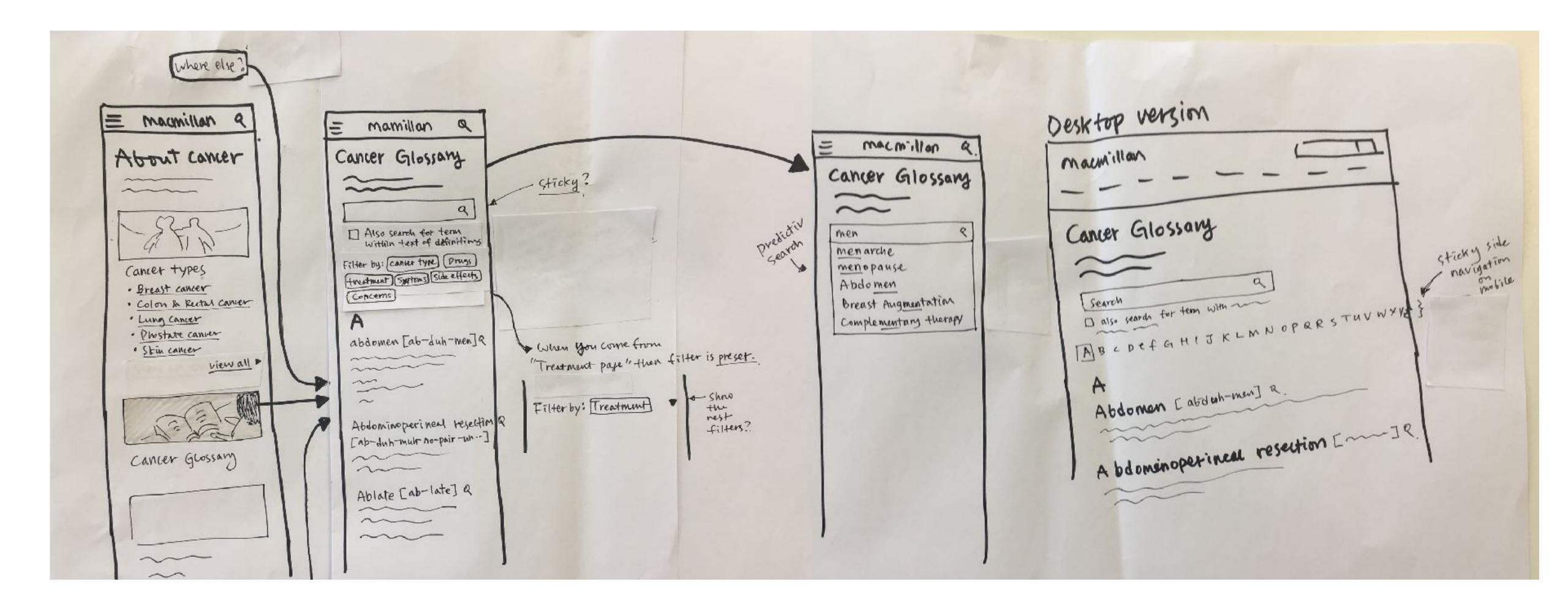




TIMELINE MODULE



CANCER A TO Z



MD-FIDELITY

MID-FIDELITY PROTOTYPE





and symptoms and what is likely to happen if you are diagnosed with this type of cancer and watch our video about lung cancer.

Information and support - Lung cancer - Macmillan Cancer Support -Macmillan Cancer Support https://www.macmilian.org.uk.>cancer-t.

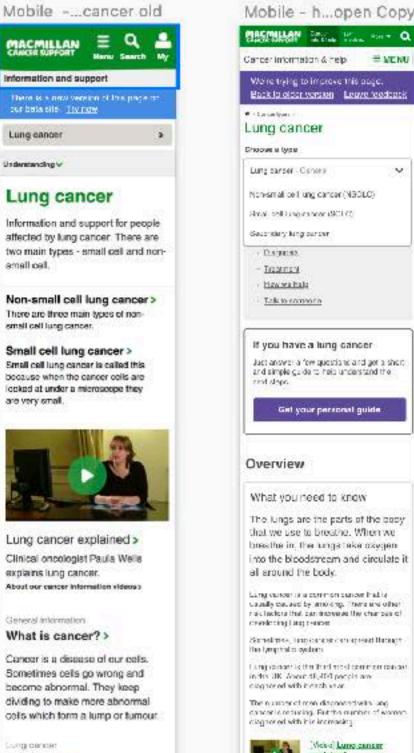
If you or some one close to you has been Elaphoned with cancer, you're not plote. Find out what to expect, get information practical advice and support, hear from experts and read about other people's experiences.

PEOPLE ALSO ASK

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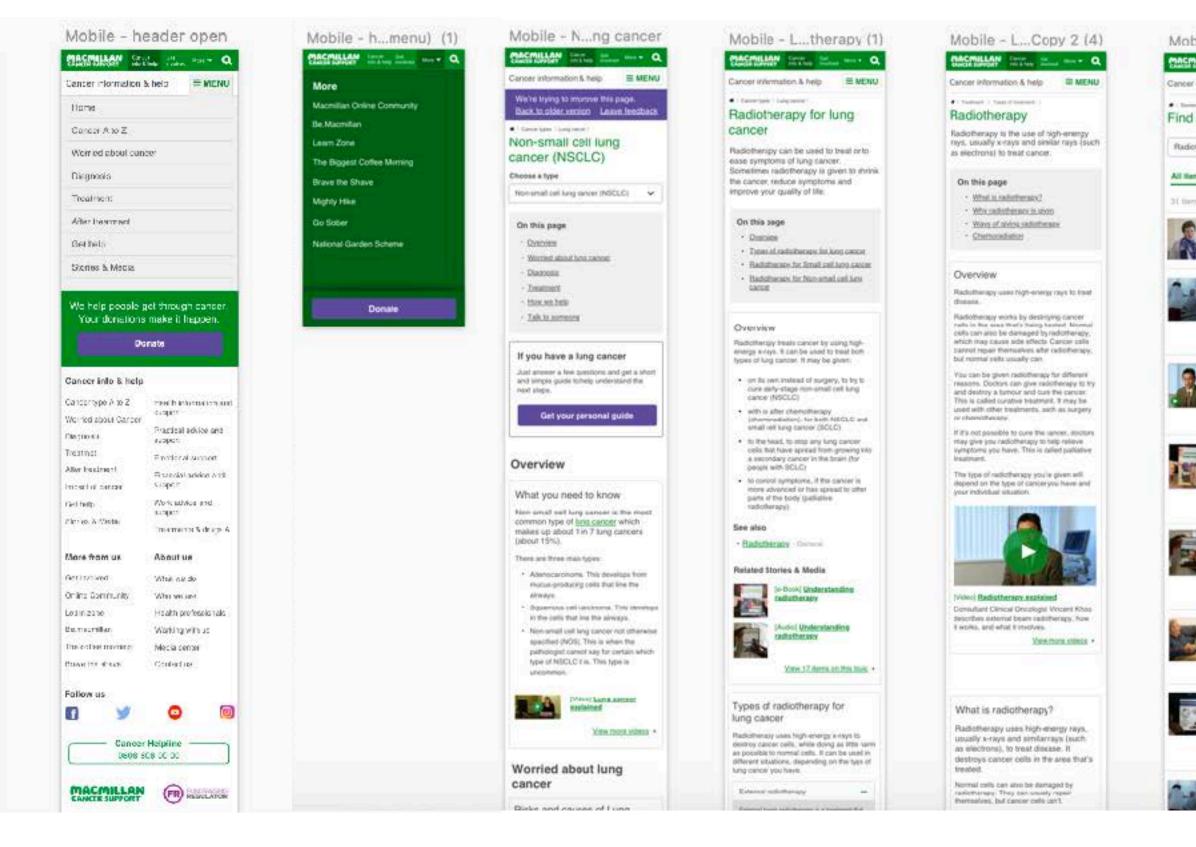


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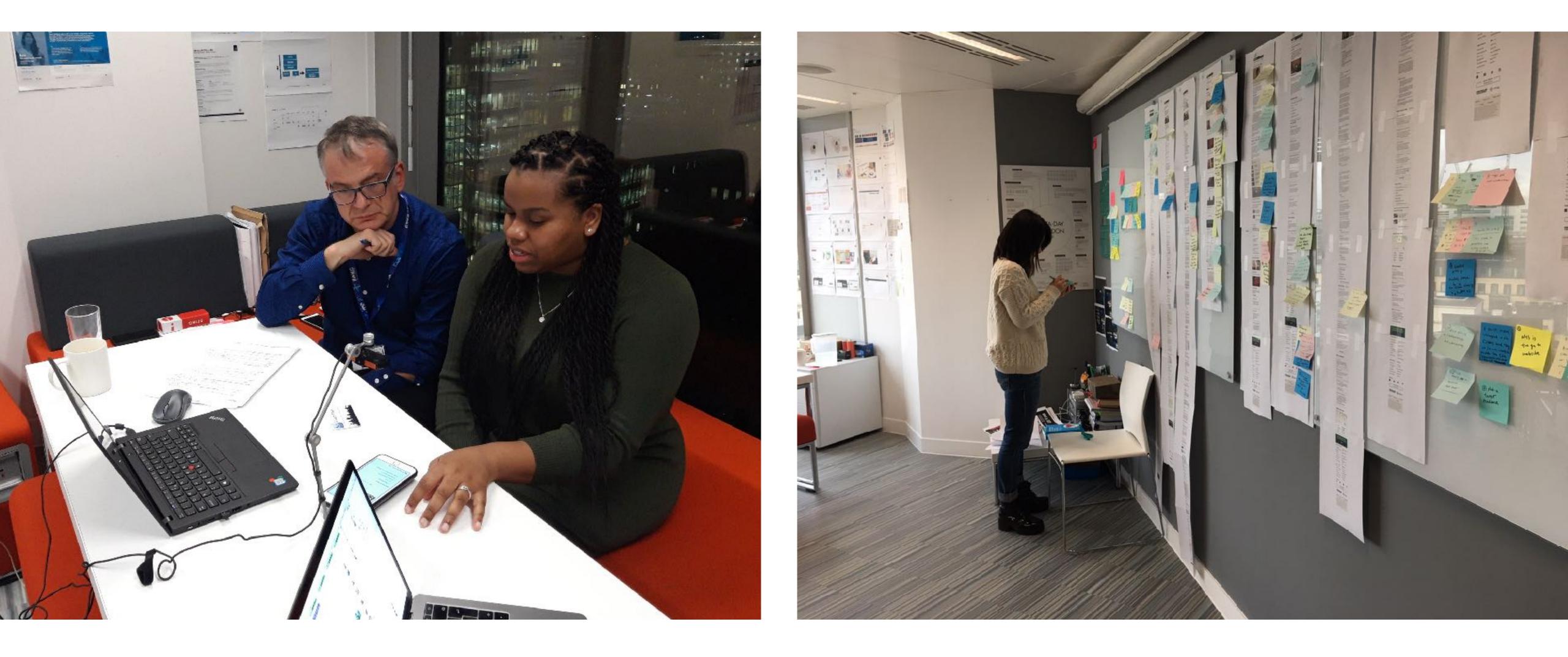




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USER VALIDATION RESEARCH

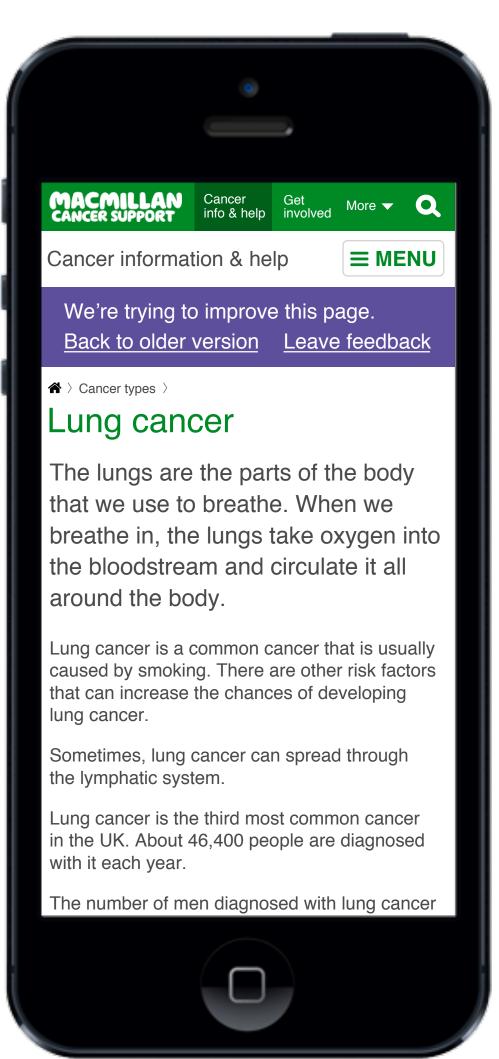
Mid-fidelity mobile prototype, 60 minute sessions with 6 participants





Before





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- Treatment		
- After treatm	ent	
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Before

On this page

- 1. Worried about lung cancer
 - Risks and causes of lung cancer
 - Signs and symptoms of lung cancer

2. <u>Diagnosis</u>

- Staging and grading
- Tests and diagnosis
- Further tests after diagnosis

3. Treatment

- <u>Treatment</u>
- <u>Treatment decisions</u>
- How treatment for lung cancer is planned

After

On this page

- Overview
- Worried about lung cancer
- <u>Diagnosis</u>
- Treatment
- After treatment
- How we help

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- <u>Overview</u>			
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Macmillan grants >

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We help people get through cancer. Your donations make it happen.

Cancer info & help

Cancer type A to Z

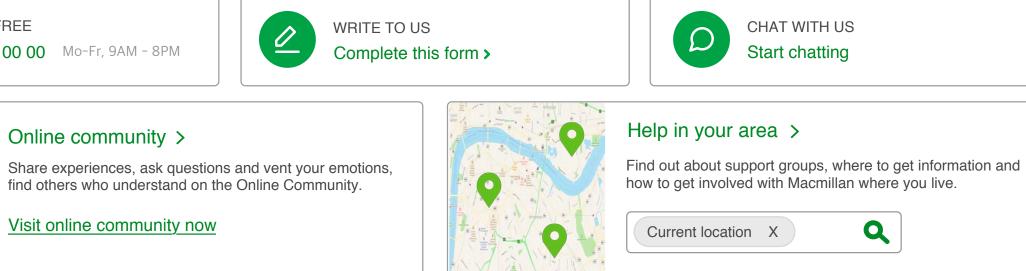
Worried about Cancer

Diagnosis

Treatmet

\rightarrow Next Targeted and immunotherapy

- er (NSCLC)
- 3. Small cell lung cancer (SCLC)
- 4. <u>Secondary lung cancer</u>



Financial advice >

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Learn more >

Benefits advice and tools >

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Donate

	More from us	About us
Health information and	Get involved	What we do
support	Online Community	Who we are
Practical advice and support	Learn zone	Health professionals
Emotional support	Be.macmillan	Working with us

HGH-FIDELTY

CANCER A TO Z CANCER TYPE PAGE STORIES AND MEDIA

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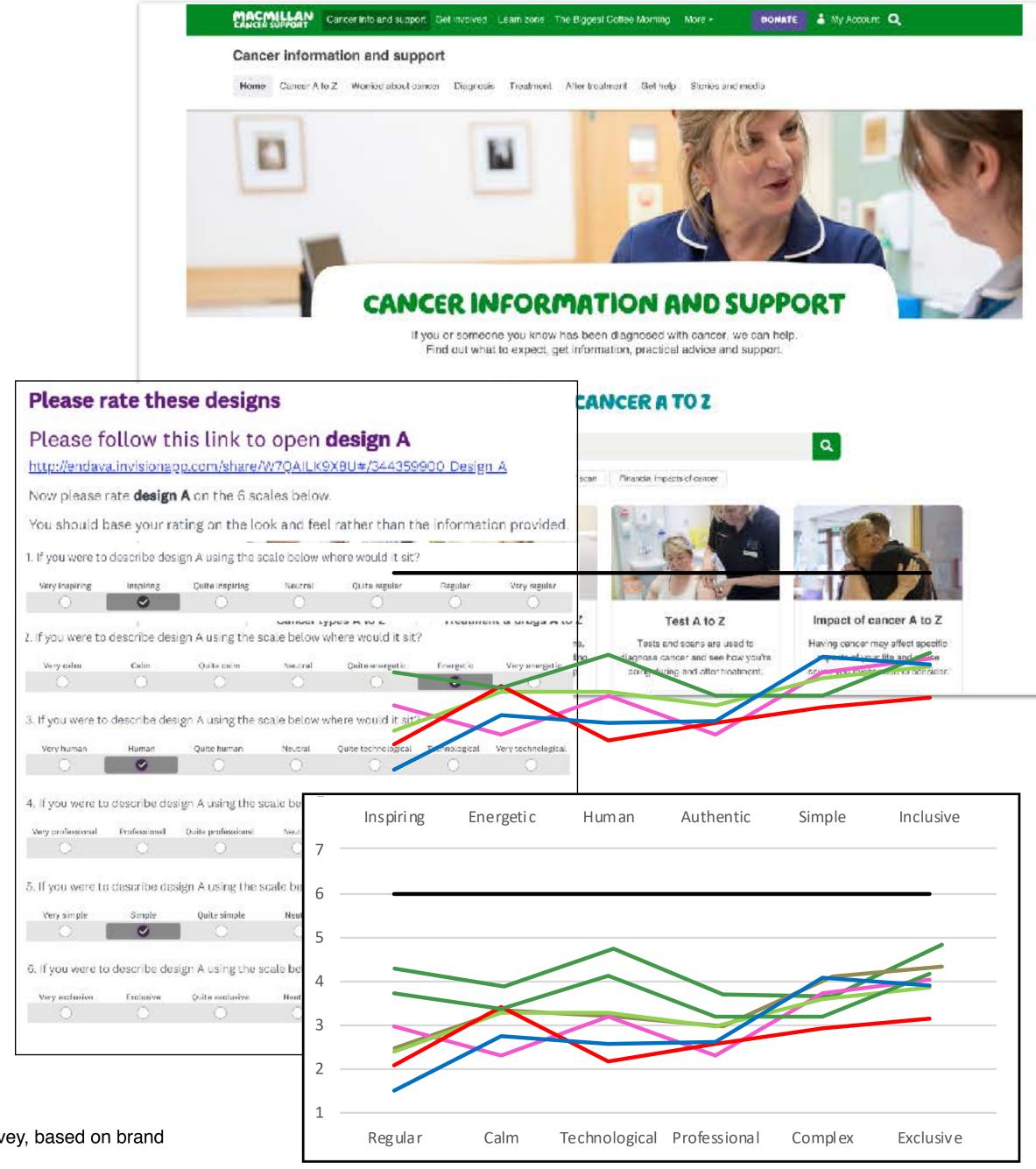


BRAND TESTING

By early 2019, we had created our first highfidelity designs for Macmillan Cancer Support. To validate these, we devised some scales based on Macmillan's brand characteristics. Survey respondents were asked to rate our new designs and similar pages from best practice sites on these scales.

Encouragingly, our new Macmillan designs outperformed the equivalent pages from the current site and all except one of the best practice sites. The scales where our new designs did not fare quite so well give us clues about the characteristics that we need to 'dial **up'** in our next round of designs.

> Macmillan design research Top: One of the page designs tested. Left: The rating scales used in our survey, based on brand characteristics. score for 4 other websites.



Bottom right: How our new designs (green line) rated against an average

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INFORMATION ARCHITECTURE

CARD SORTING AND IA VALIDATION

To improve the information architecture and navigation, we have been using **Optimal Sort** and **Treejack**. Optimal Sort is used for card sorting, to establish the first cut of an IA, and Treejack is used to validate and refine the IA by measuring the success of content-seeking tasks.

Their existing website has a very high bounce rate, suggesting that many visitors are not finding the content that they need. By combining a user-centric IA and navigation system with strong UX design, we expect to significantly improve the user experience of the new macmillan.org.uk.



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INFORMATION ARCHITECTURE

1.0 Home *

5.0 Treatment 2.0 Cancer A to Z 4.0 Diagnosis 3.0 Worried about cancer What is cancer? **Staging and grading** Cancer types Do I have cancer? Anal cancer If you have been diagnosed Bile duct cancer (cholangiocarcincma) Questions about cancer Understanding your diagnosis Bladder cancer **Causes and risk factors Questions about your diagnosis** Potential causes of cancer Talking about your diagnosis Blood cancers Family history and inherited cancers Bone cancer Tests and scans Tests A toZ > Bone cancer, secondary Pre-cancerous conditions Bowel cancer Signs and symptoms by cancer type Diagnosis by cancer type Colon cancer Bowel cancer symptoms > Bowel cancer diagnosis > Breast cancer diagnosis > Rectal cancer Breast cancer symptoms > Surgery Small bowel cancer Lung cancer symptoms > Lung cancer diagnosis > Braintumours Prostate cancer symptoms > Prosate cancer diagnosis > Brain tumours, secondary Breast cancer Breast cancer in women Breast cancer in men Breast cancer, secondary DCIS **HER2** positive Triple negative Inflammatory Paget's disease Phylodes tumpur Cancer of unknown primary (CUP) Cervical cancer Children's cancer

Color and rectal carcer (colorectal)

Eye can cer (ocular melanoma)

Follopian tube cancer

Gall bladder cancer

Head and neck cancers

Kaposi's sarconta

Kidney cancer (renal cancer)

Larynx cancer

Leukaemia

Liver cancer, primary

Liver cancer, secondary

Lung cancer

Lung cancer, secondary

Non-small cell lung cancer (NSCLC)

Small cel lung cancer (SCLC)

Finding out your treatment options Understanding your treatment Questions about treatment Getting a second opinion Understanding cancer statistics Preparing for treatment Types of treatment Radiotherapy Chemotherapy Targeted and immunotherapy Hormonal therapy Stem cell and bone marrow transplants Active surveillance Clinical trials Supportive and other treatments Treatment & drugs A to Z > Treatment by cancer type Bowel can car treatment > Breast can cer treatment > Lung cancer treatment > Prostate cancer treatment> Side effects of treatment Physical impacts A to Z > Late effects of treatment

6.0 After treatment

Finishing your treatment Preparing for the end of treatment Macmillan Organiser **Recovering after treatment** Lfestyle and wellbeing Your feelings after cancer treatment Relationships and sex Follow-up care Be aware of symptoms Macmillan Organiser When cancer comes back Treatable not curable End of life

7.0 Get help	8.0 Stories and
Physical impacts of cancer	Cancer stor
Physical impacts A to Z >	Cancer stor
How we help	Cancer stor
Cancer information and support phone line	Cancer stor
Cancer information nurse specialist phone line	Blog
Financial impacts of cancer	Blog post 1
Financial impacts A to Z>	Blog post 2
How we help	Blog post n
Energy advice phone line	News
Financial guidance phone line	News artic
Welfare rights phone line	News artic
Benefits advice and tools	News artic
Grants to help with the cost of cancer	Videos
Macmillan grants >	Video 1
Indirect grants	Video 2
Emotional impacts of cancer	Video n
Emotional impacts A to 2 >	Audio
How we help	Audio 1
Macmillan support line	Audio 2
Practical impacts of cancer	Audion
Practical impacts A to Z >	e-Books
How we help	e-Book 1
Macmillan support line	e-Book 2
Work impacts of cancer	e-Book n
Work impacts A to Z >	
How we help	
Work support phone line	
Macmillan at Work for employers	
Holistic Needs Assessment	
HNA	
eHNA	
Talk to someone	
Call us	
Online community	
Webchat	
Social media	
Email us	
Help in your area	
Local services	
Macmillan information and support centres	

Mobile information and support buses





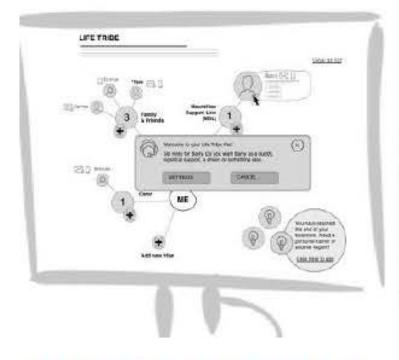


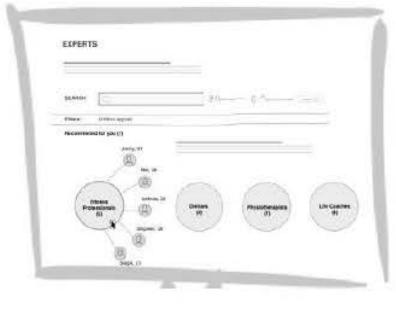
WHAT NEXT FOR MACMILLAN?

COMING SOON: EPIC D

Epic A's focus was helping people living with cancer to find and understand the content that they need. This is now well into the development phase, so the creative team will soon turn its attention to the next priority, Epic D.

The vision on Epic D is take control of my cancer journey. It will provide personalisation around the web content that was developed for Epic A.







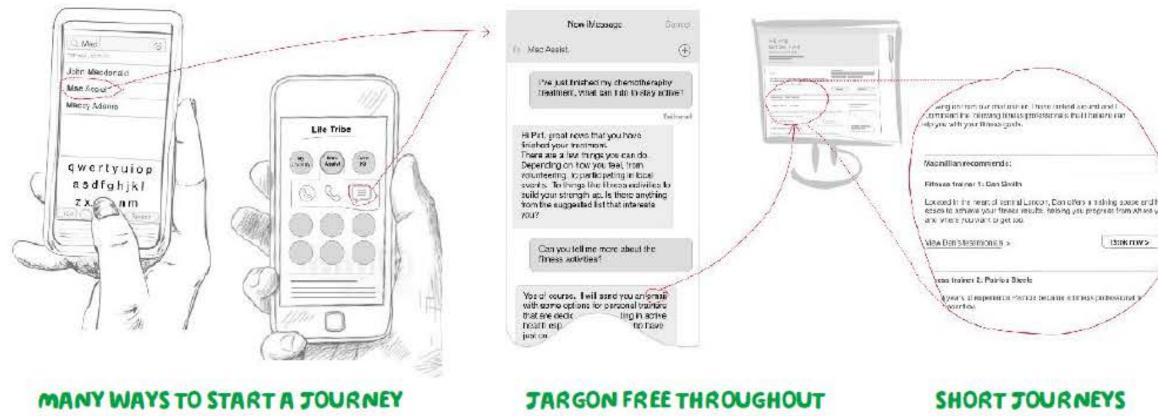
ASSIGN ROLES TO INDIVIDUALS

FIND EXPERTS AND INCLUDE

HAVE SUPPORT CONVERSATIONS

Concepts candidates for Epic D

Top: Life Tribe. which allows PLWC to form a support network online Bottom: Mac Assist, a chatbot which may even be the 'digital twin' of a Macmillan nurse.







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