

THE HOMIES





Justin T. Perry

Introduction

Game Plan

Name	Section
Justin Perry	Intro & IOFS
Jaiden Conrad	Management & Risk Factors
Ryker Purdy	Moat & Growth Factors
Logan Arciba	Revenue Breakdown, Capital Allocation, Intraportfolio Analysis, & Value Bands
Jenna Lindemann	Competitor Analysis & Valuation

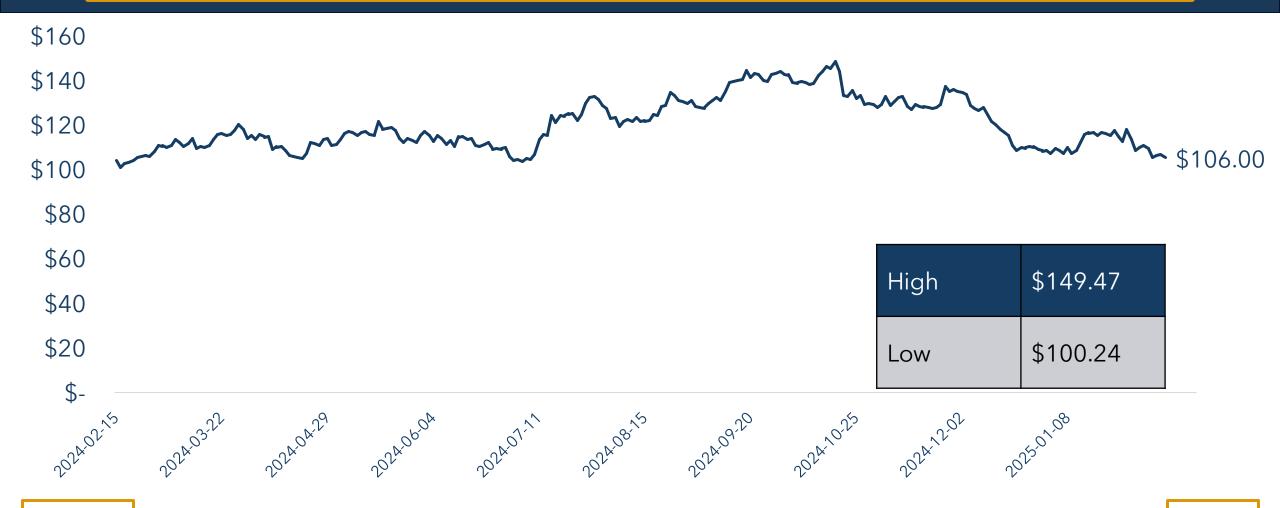
Company Information



- Ticker: PHM (NYSE)
- Market Cap: \$22.83 Billion
- Stock Price: \$106.00
- Revenue (TTM): \$17,947 Million
- Founded: 1950 by William J. Pulte
- Headquarters: Atlanta, Georgia
- Number of Employees: 6,382

52 Week Price Performance





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REVENUE BREAKDOWN

Logan Arciba

Revenue Segments





Homebuilding Operations



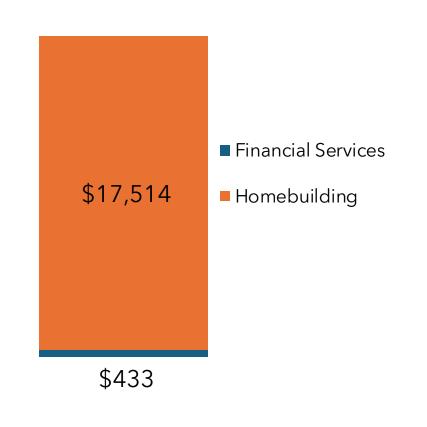
Financial Services Operations

Revenue Breakdown



Revenue (in Millions)

\$20,000 \$18,000 \$16,000 \$14,000 \$12,000 \$10,000 \$8,000 \$6,000 \$4,000 \$2,000 \$-



- 2024 Revenue \$17.9B
 - Up 11% YoY from 2023
 - Net Income was approx.\$3.1B
- Homebuilding Operations is
 98% of consolidated revenues



Core Business

- Acquisition and development of land primarily for residential purposes within the U.S. and construction of housing on such land
- Operates in 46 markets, in 25 states, across 945 communities

Customers

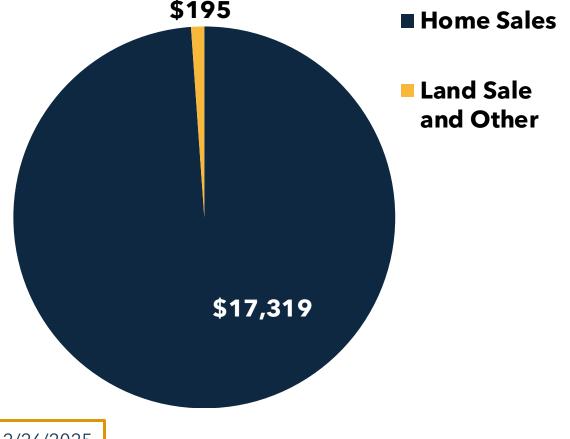
- First-time
- Move Up
- Move Up + Luxury
- Luxury
- Age Targeted
- Active Adult

Brands

- Centex
- American West
- Pulte Group
- John Wieland Homes
- DiVOSTA
- Del Webb



Homebuilding Revenue Breakdown (in Millions)



- \$17.5B of Revenue in 2024
- 11% Increase in Home Sales revenue YoY
 - 9% Increase in closing
 - 2% Increase in average selling price
- Revenues are recognized when
 - Title to and possession of home are transferred to the buyer @ home closing date
- Home sales consist of:
 - Singe-Family Detached Homes (83%)
 - Attached Homes (17%)



Single-Family Detached Homes

Attached Homes

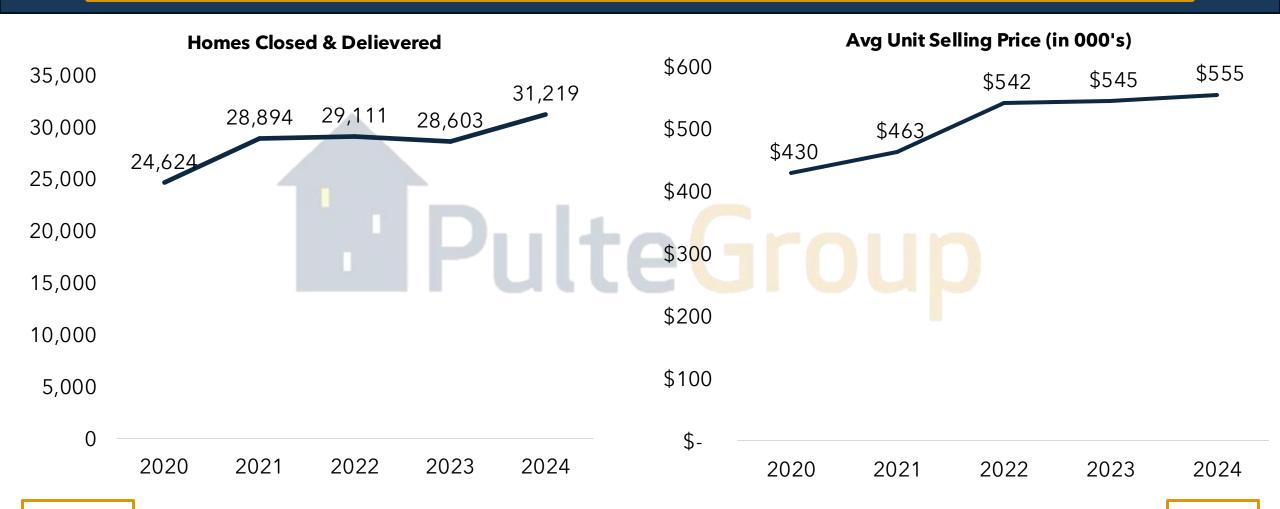










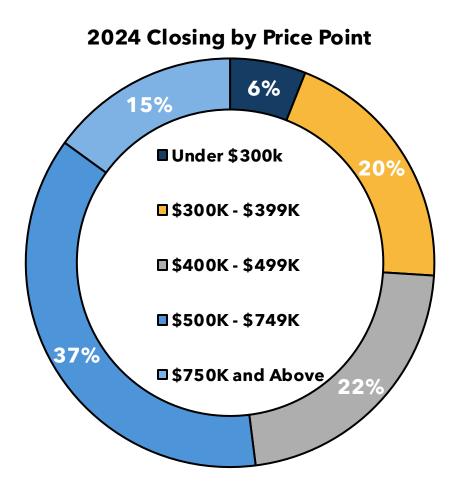


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Homebuilding Operations - Pricing



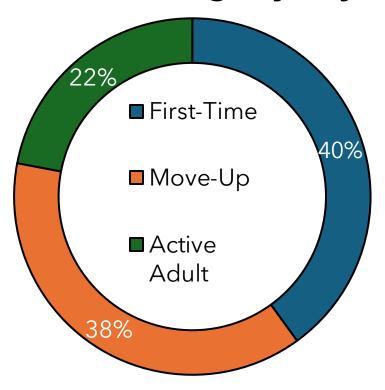


- 2024 Home prices ranged from \$150,000 - \$2,500,000
- 84% Sold Homes in the \$250K \$750K Range for 2024
- Avg Price of Houses Sold in US
 - October 2000 \$205,375
 - October 2024 \$507,725
 - PHM 2024 \$555,000

Homebuilding Customers



2024 Closings by Buyer Group



- First-Time: Consumers buying a home for the first time
 - Homes tend to be smaller
 - Product offerings geared toward higher density & lower avg selling price
 - Centex, Pulte Homes
- Move-Up: Current homeowners wanting a larger or more upscale home
 - Pulte Homes, American West, John Wieland Homes
 - Often prioritize superior locations and enhanced amenities.
- Active Adult: Targeting age 55 and over
 - Del Webb, DiVosta
 - Highly amenitized with athletic facilities, recreational centers, and educational classes

Land Sale and Other Revenues





- Land Sale
 - Can resell land to 3rd parties
 - Due to longer seeing fit into strategy or if zoned for commercial/other development
 - Other Revenues
 - Develop community amenities on such land and sell access rights
 - Resource extraction

Homebuilding Revenue by Geography





Northeast - 6%



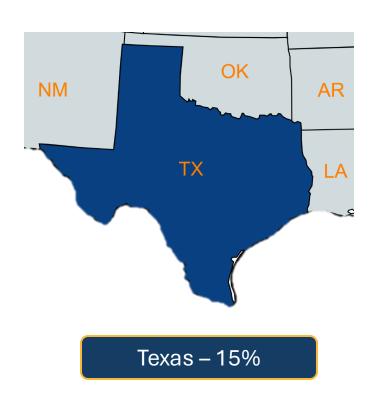
Midwest – 13%



Southeast – 17%

Homebuilding Revenue by Geography



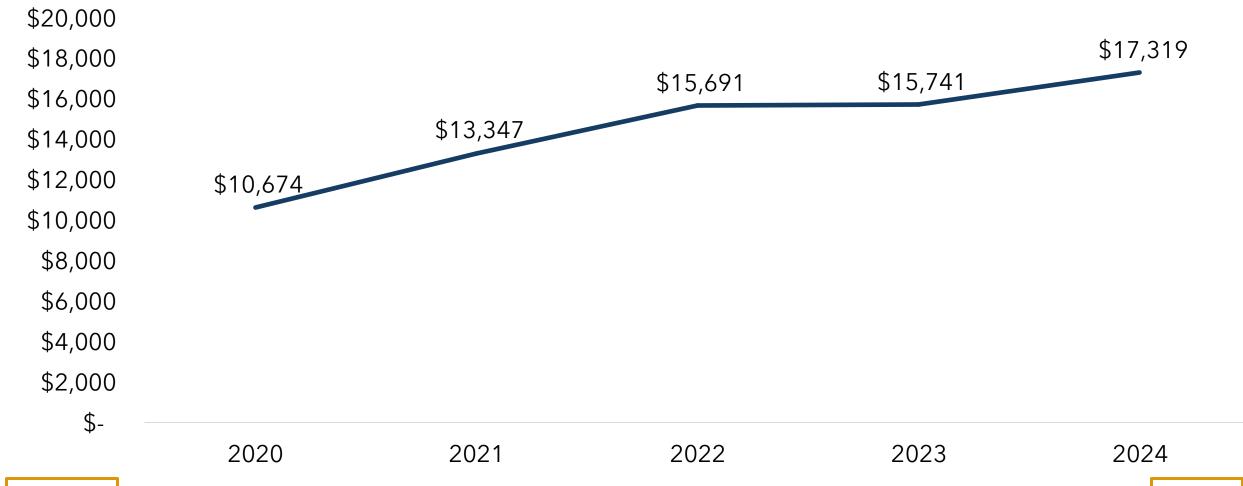






Homebuilding Revenue



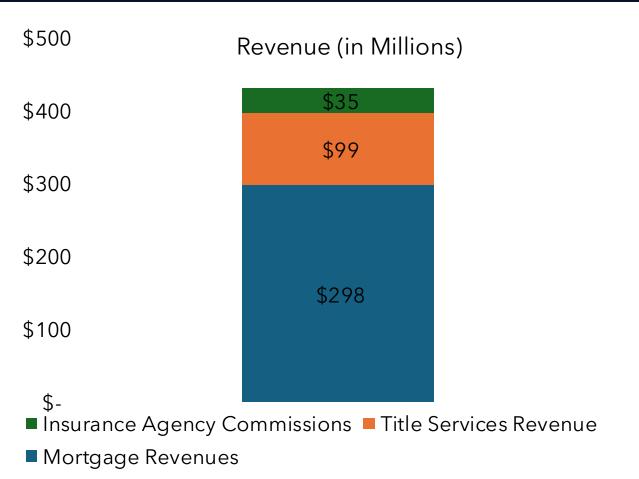


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Revenue Breakdown-Financial Services Operations





- Total financial services revenue in 2024 \$433
 Million
 - Up 35% YoY from 2023 due to an increase in origination volumes resulting from increased closings within Homebuilding and improved capture rates
- Segment includes Mortgage Banking, Title, and Insurance Agency Operations
- Highly correlated to Homebuilding

Financial Services - Mortgage Banking





- Drives revenue through
 - Loan origination fees, commitment fees, discount points.
 - 63% originated mortgage loans for homes closed in '24, 86% Capture rate
 - Selling mortgage loans to 3rd party investors, typically in 30 days (secondary market)
 - Short interest income on loans
 - Selling mortgage service rights (MSRs)
 - Sold for a fixed fee per loan
 - Interest Rate Differentials
 - Average 2024 FICO Score 750

Financial Services - Title Insurance

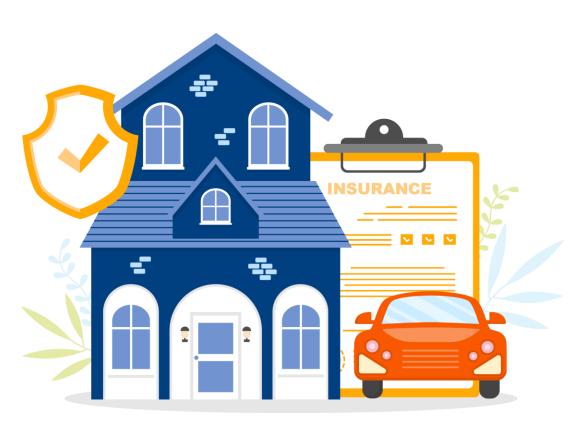




- Subsidiary title insurance companies serve as title agents and underwriters.
 - Sells title insurance to homebuyers
 - Title Examination fees
 - Closing services fees

Financial Services – Insurance Agency





- PHM insurance agency operations serve as agency for:
 - Home, Auto, and Other Personal Insurance policies
 - Placed with 3rd party insurance carriers

Backlog



Homebuyer Signs Contract



- Deposit is made
 - (1% 5%)
- PHM adds home to backlog

PHM Starts Construction



 Could take several months - a year

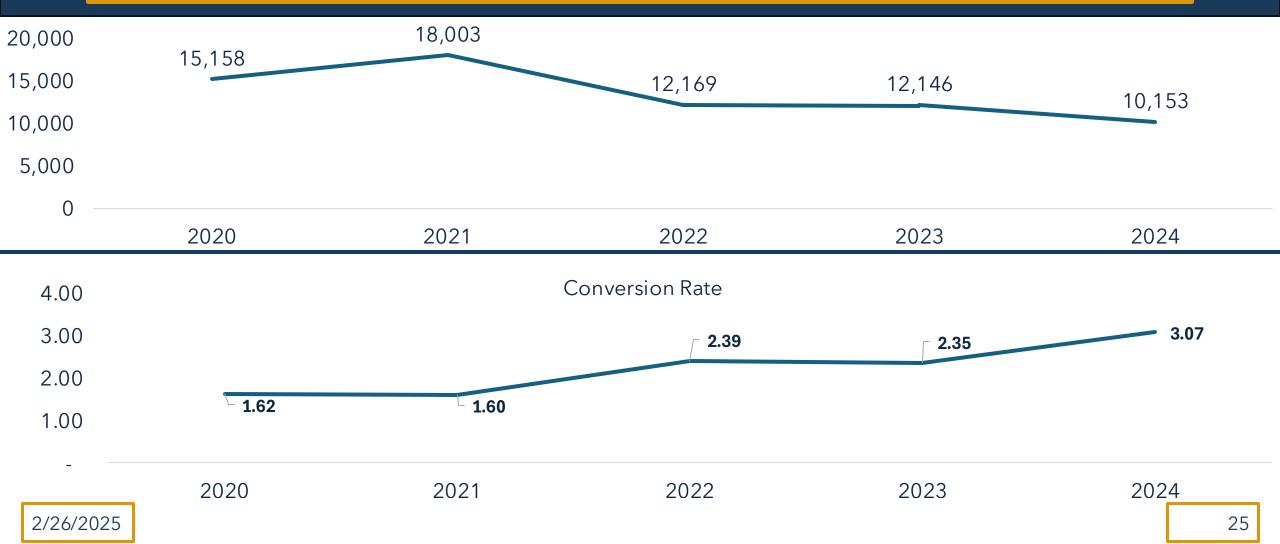
Home is Completed and Delivered



- Buyer pays in cash/mortgage
- Revenue is recognized
- Approx \$6.5B in Backlog (10,153 Homes)

Backlog





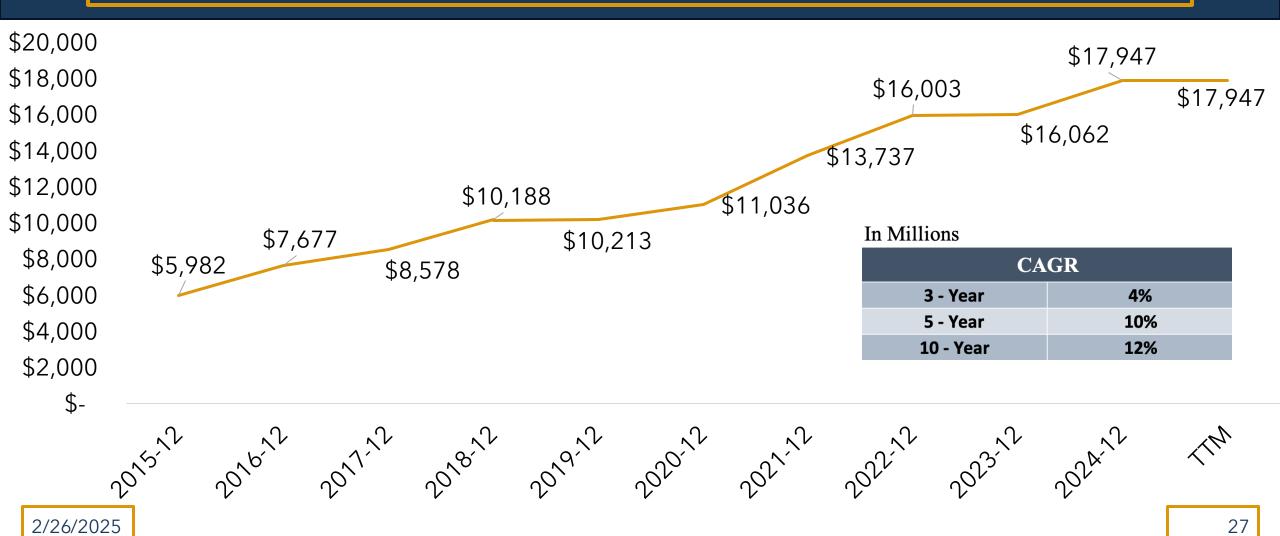


Justin Perry

Interpretation of Financial Statements

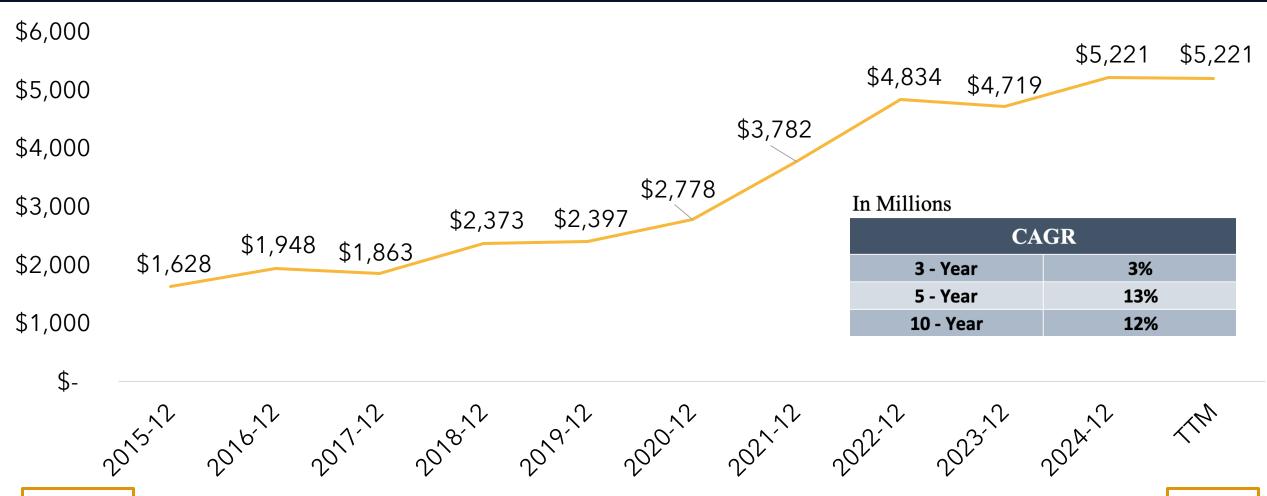
Revenue (in millions)





Gross Profit (in millions)



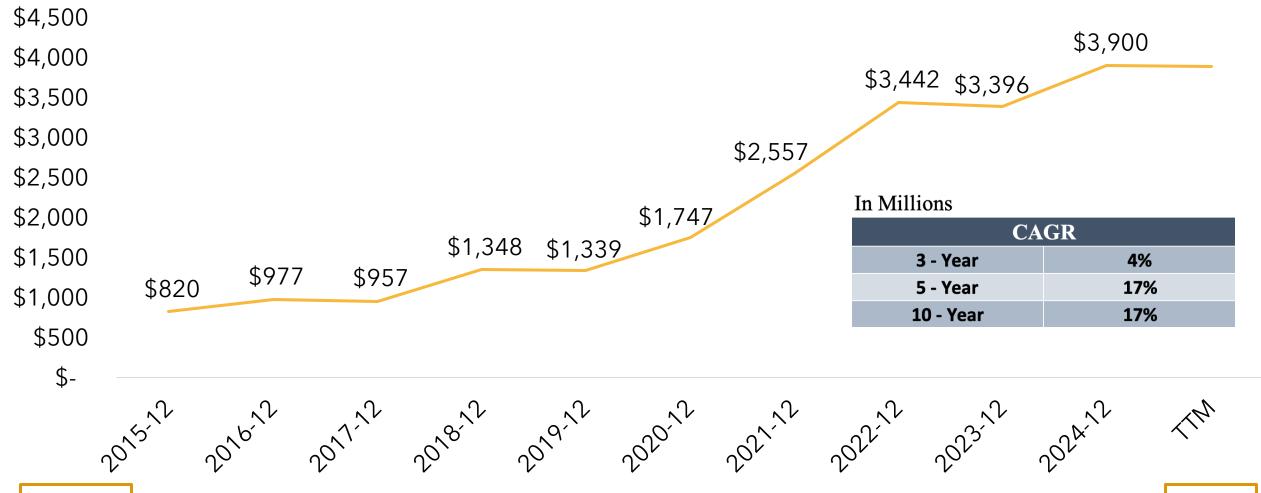


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Operating Income (in millions)



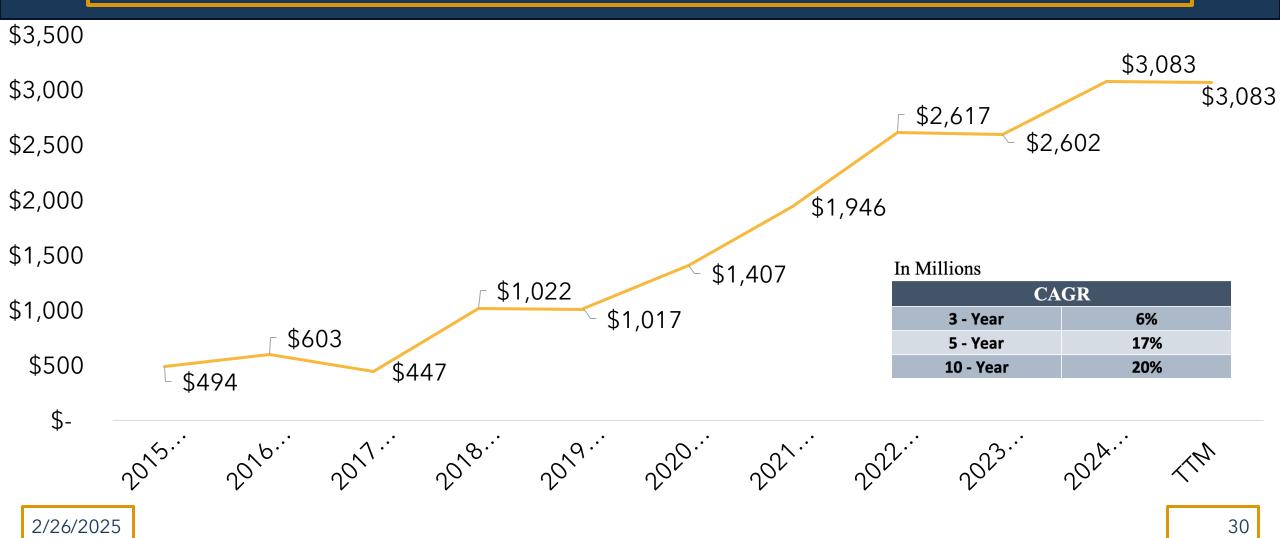


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Net Income (in millions)





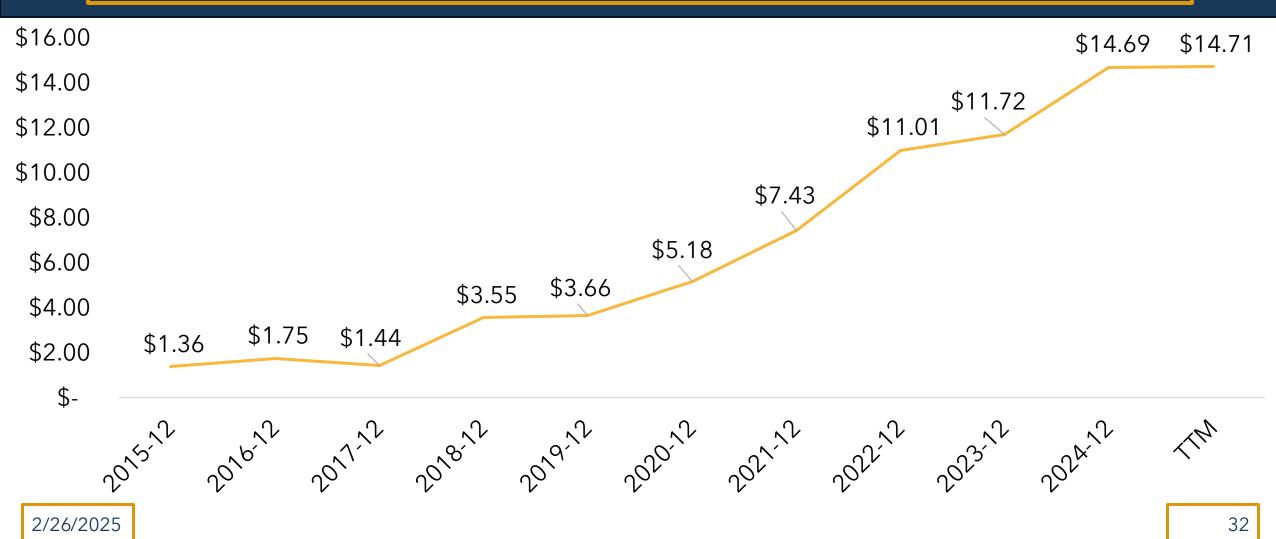
Free Cash Flow (in millions)





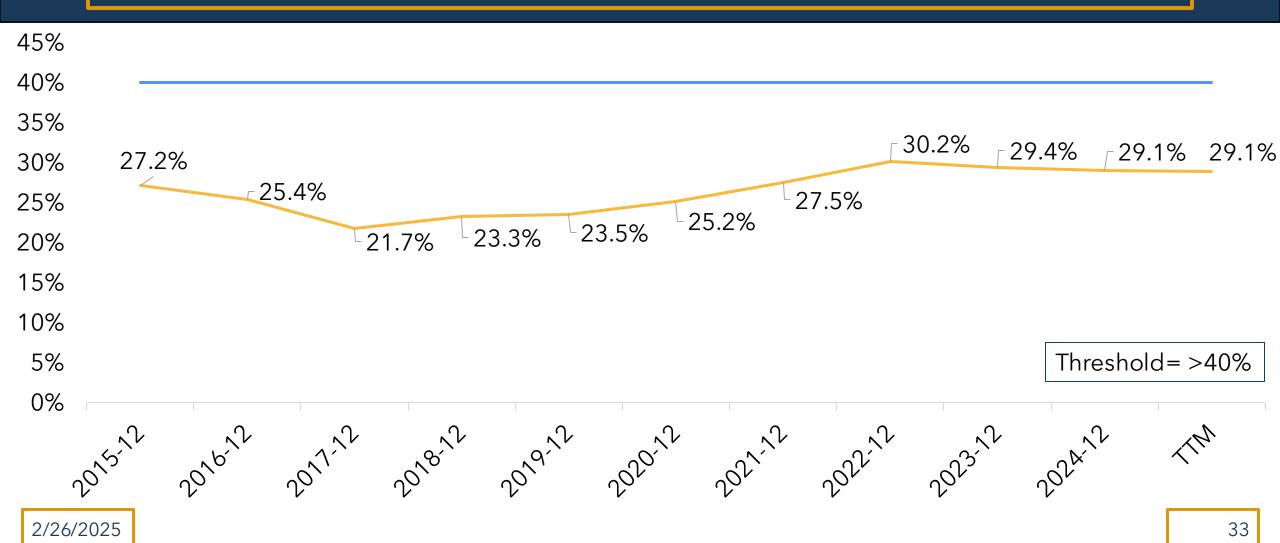
Earnings Per Share





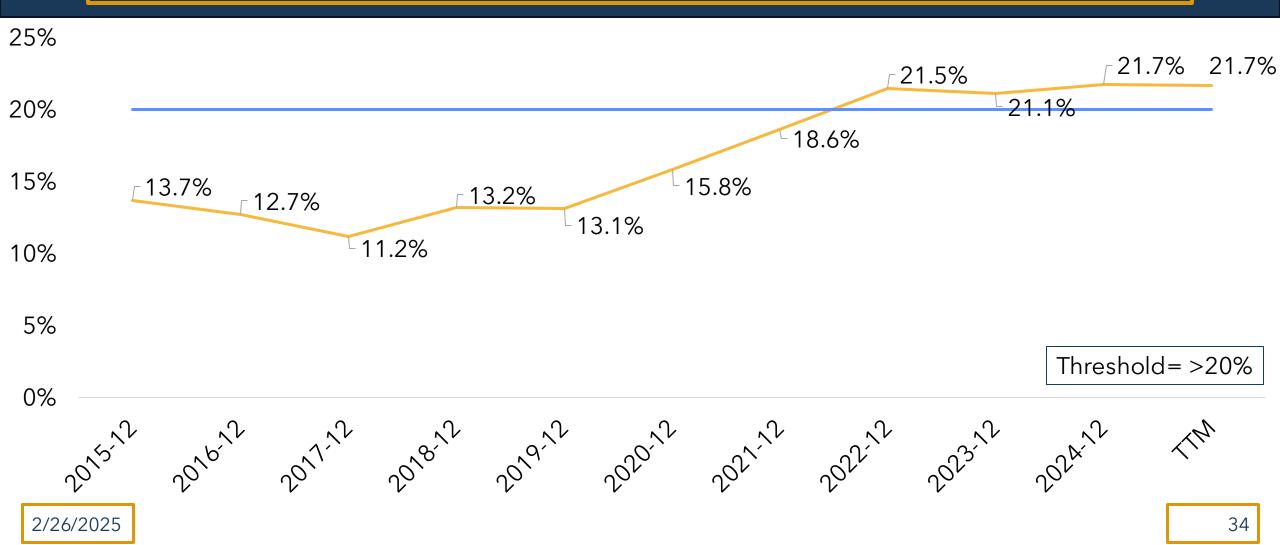
Gross Profit Margin





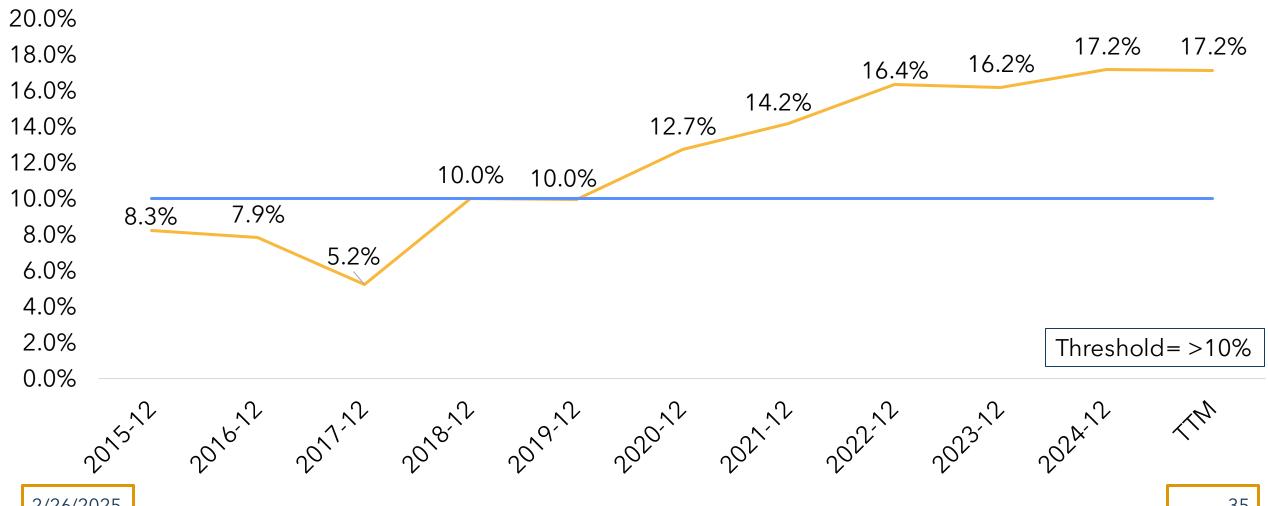
Operating Margin





Net Margin



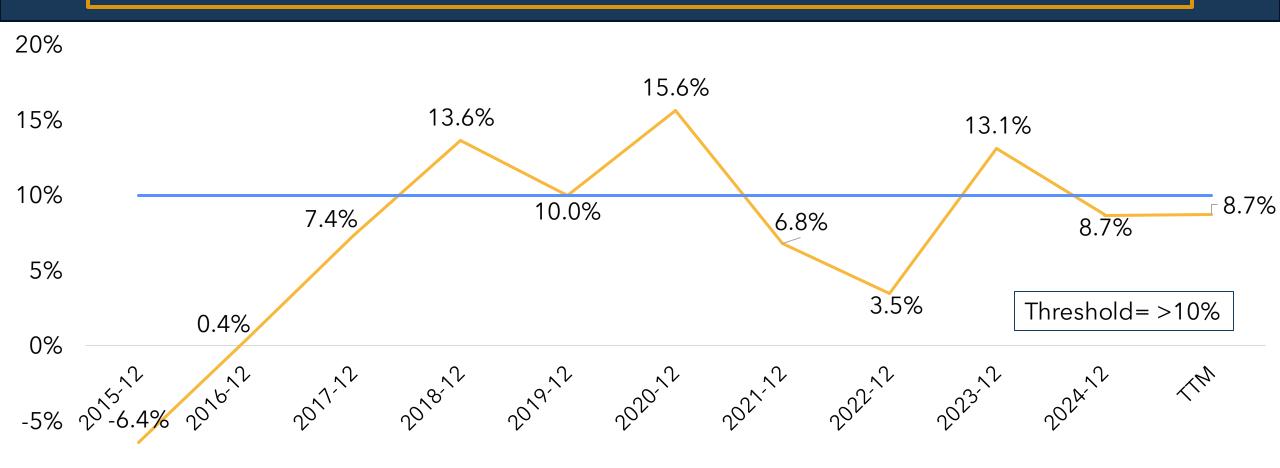


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Free Cash Flow Margin

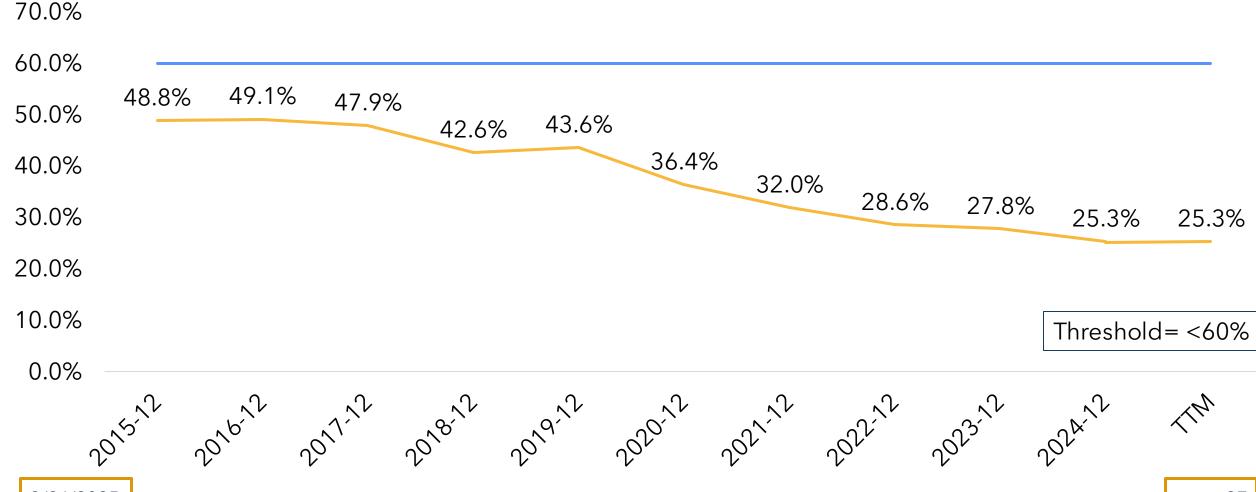




-10% 2/26/2025

Selling General Admin. (SGA) / Gross Profit

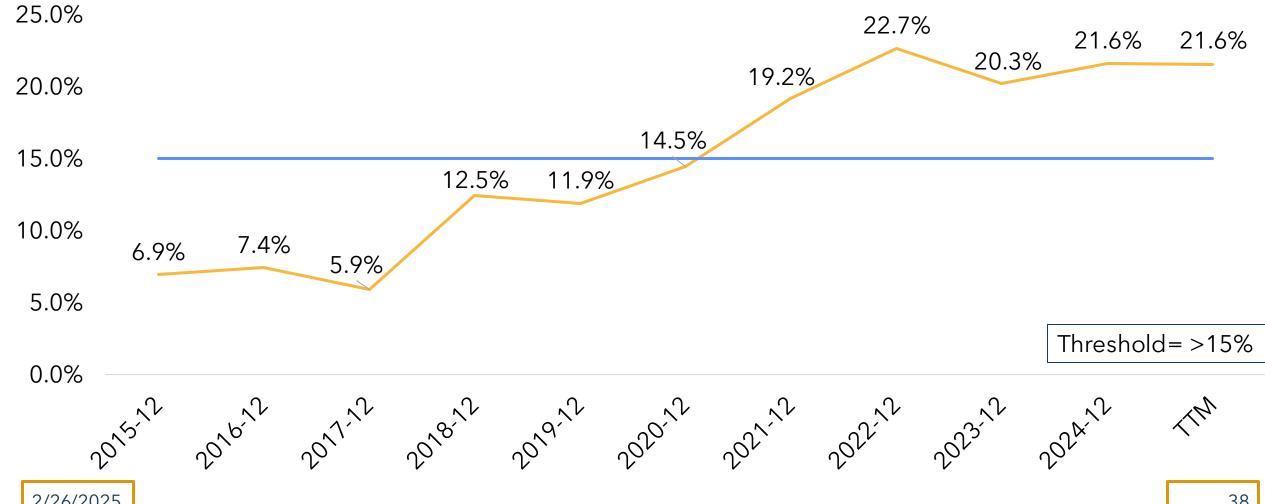




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Return On Capital (in %)

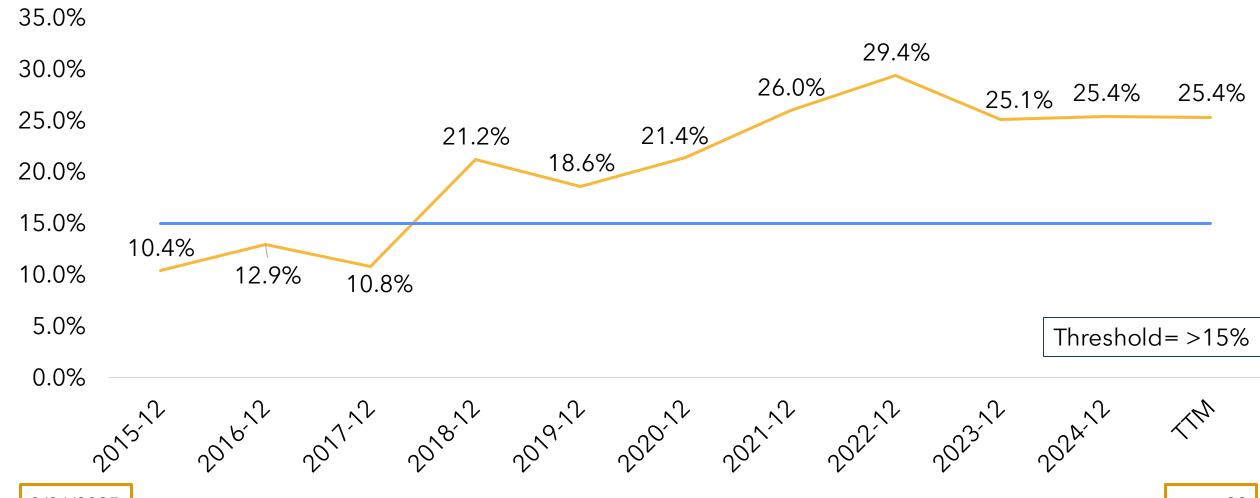




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Return On Equity (in %)

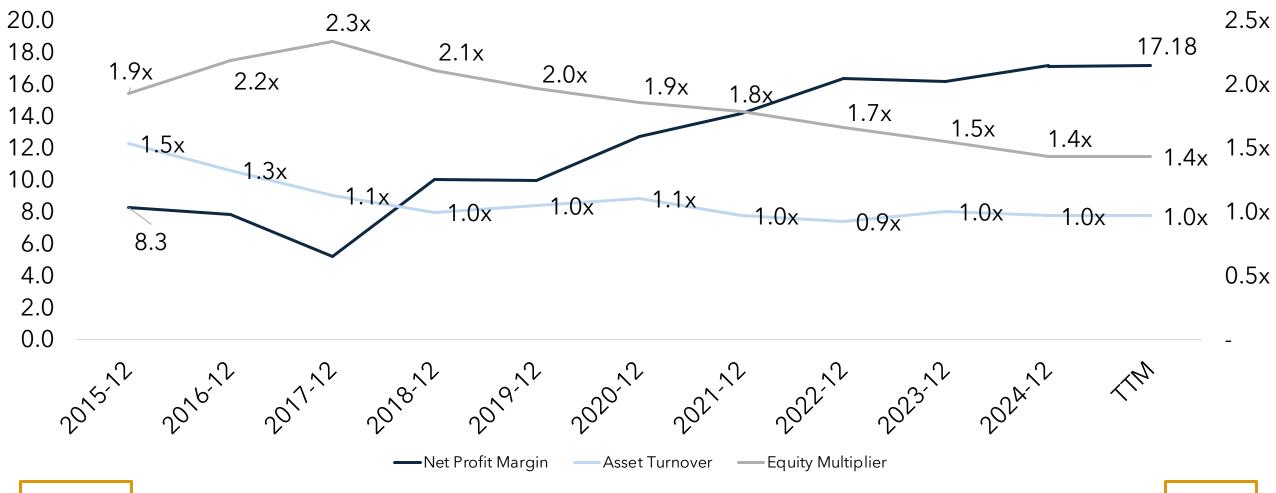




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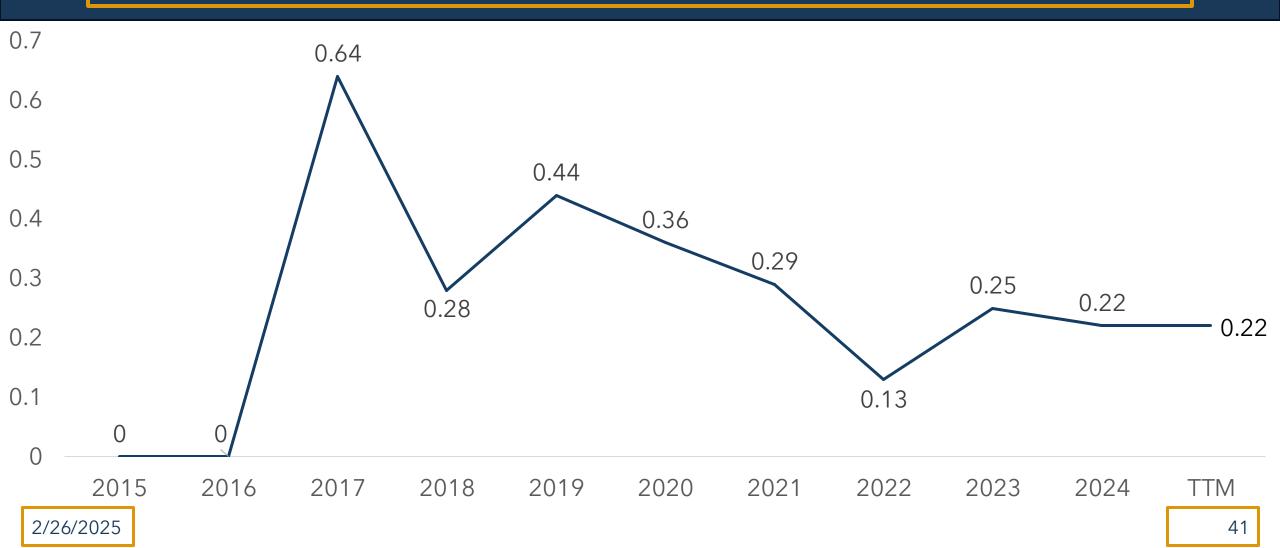
DuPont Analysis





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Obligation Ratio



Item	Amount
(+) Long-Term Debt	\$2,145 million
(+) Short Term Debt	\$0
(+) Preferred Stock	\$0
(+) Pension Funding Shortfall	\$283 million
(+) Annualized Leases * 7	\$763 million
(-) Cash	\$1,613 million
(/) TTM Net Income	\$3,083 million

Obligation Ratio= .5 Years

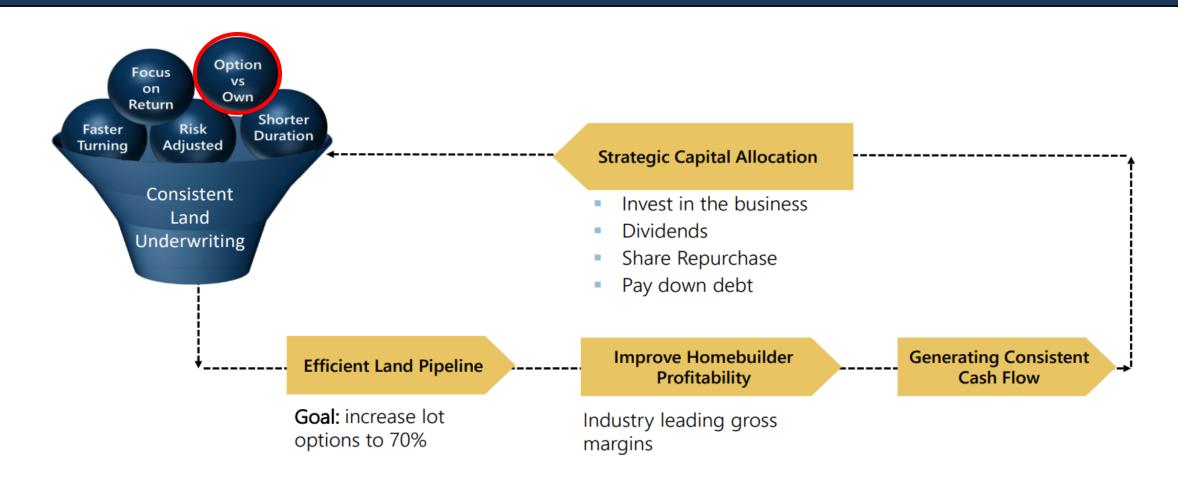


Capital Allocations

Logan Arciba

How Does Pulte Get FCF





Capital Allocation



Invest in the Business

- 43,000 New Lots
 Added
- 235,000 Total
 Lots
- 56% under option
- \$5.3B Invested in Land, 57% towards development.

Dividends

- \$0.22/share quarterly dividend approved
 - 10% Increase
- \$168M returned in 2024 as dividends

Share Repurchases

- \$1.5B increase to share repurchase authorization
- \$1.2B in share repurchases for 2024
- Seeking discipline and consistency

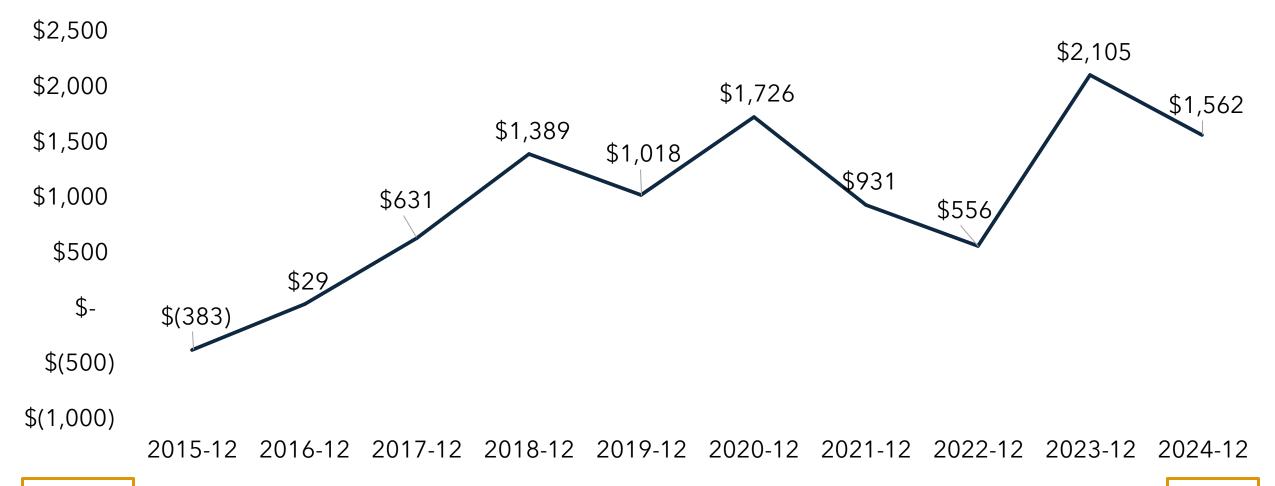
Pay Down Debt

- Debt-to-capital ratio - .118 year end 2024
 - Industry average is1.2
- \$355M towards repayments
 - \$107Mtowardslong-termdebt

2/26/2025 45

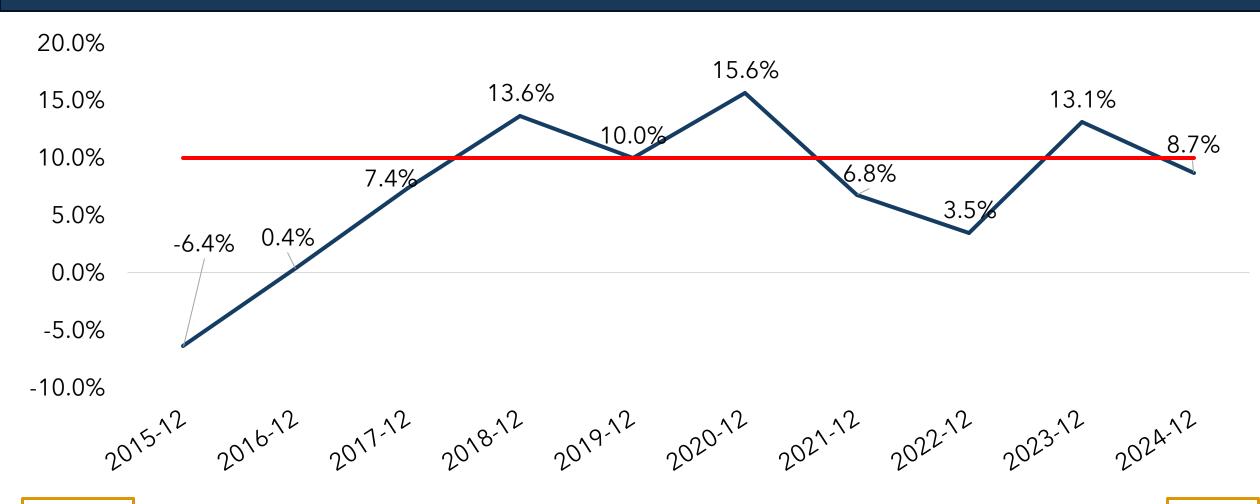
Free Cash Flow (In Millions)





Free Cash Flow Margin





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Share Repurchases (in Millions)

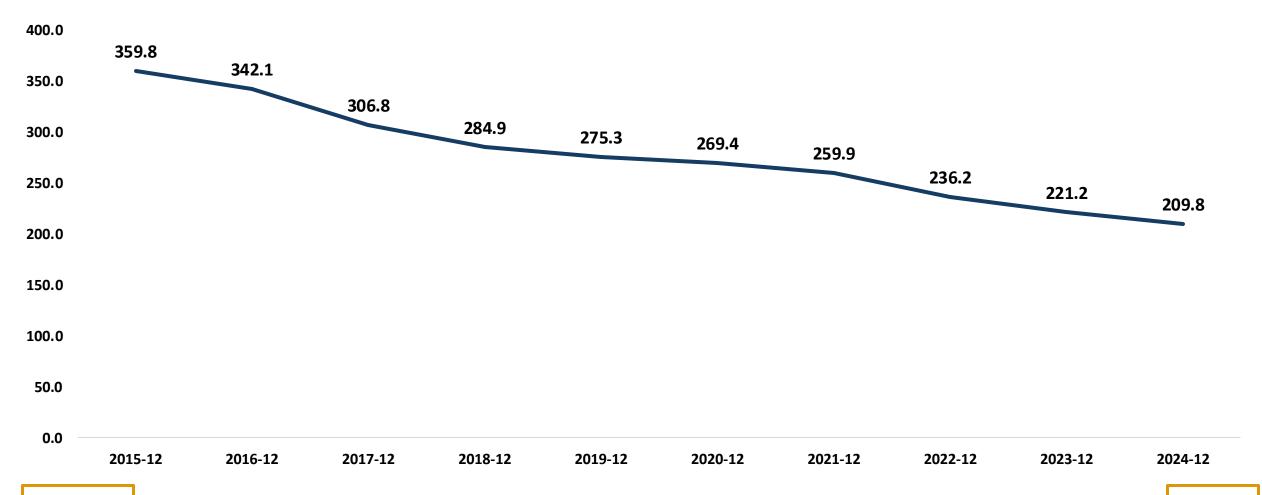




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Shares Outstanding (In Millions)





Capital Expenditures (In Millions)

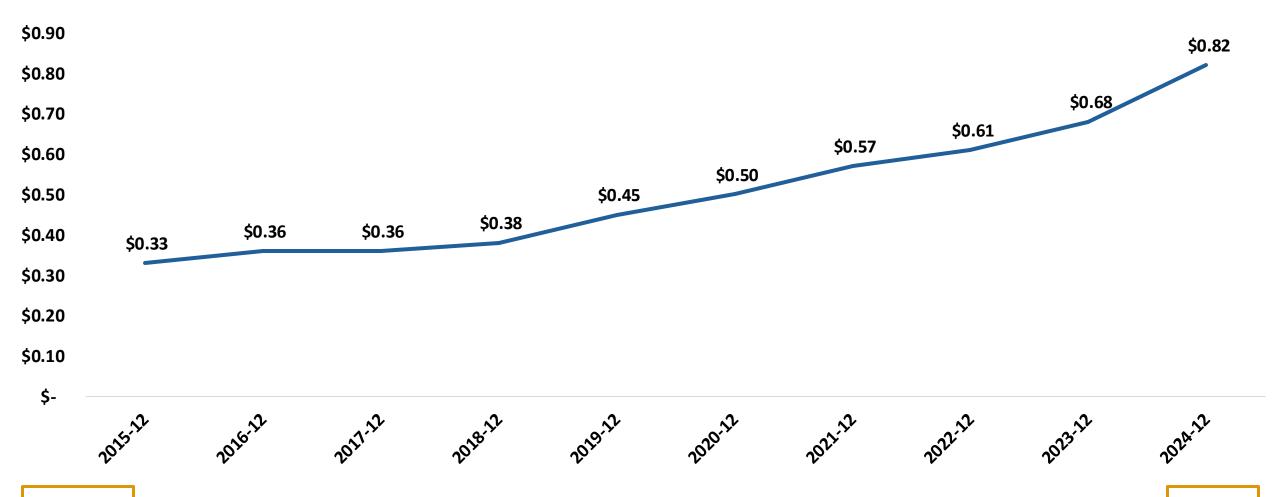




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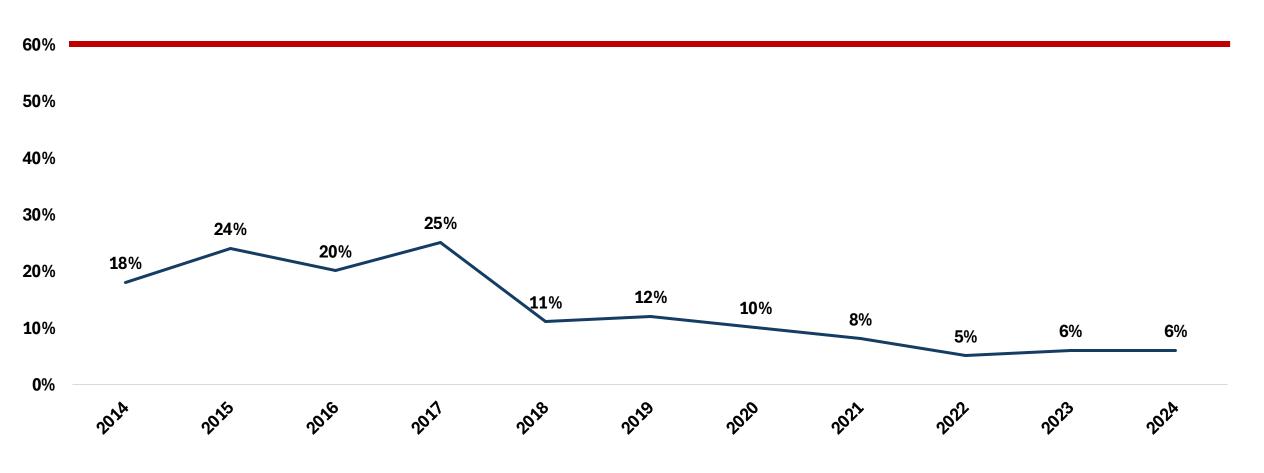
Dividend Per Share





Dividend Payout Ratio







History

Jenna Lindemann

History



- •1950 Bill Pulte builds his first home in Detroit, Michigan.
- •1972 Pulte Homes goes public on the American Stock Exchange.
- •1983 The company moved to the New York Stock Exchange (NYSE).
- •1998 Acquisition of Divosta Homes.
- •2001 Acquisition of Del Webb for \$1.8 billion.
- •2009 Merger with Centex in a \$1.3 billion stock deal.
- •2010 The company relocates its headquarters from Michigan to Atlanta, Georgia.
- •2016 Acquisition of John Wieland Homes and Neighborhoods.
- •2019 Acquisition of American West Homes for \$150 million.
- •2020 Purchase of Innovative Construction Group (ICG)
- •2024 Fitch Ratings upgrades PulteGroup's Long-Term Issuer Default Rating to 'BBB+'.

Acquisitions



- •1998: Acquired Divosta, enhancing its presence in the Southeast U.S.
- •2001: Purchased Del E. Webb Construction Company for \$1.8 billion, strengthening its position in the active adult housing market.
- •2009: Merged with Centex in a \$1.3 billion stock deal, becoming the largest homebuilding company in the U.S. at that time.
- •2016: Acquired certain homebuilding assets of John Wieland Homes and Neighborhoods, a premier builder of luxury homes.
- •2019: Purchased the homebuilding operations of American West Homes for \$150 million, expanding its footprint in the Las Vegas market.
- •2020: Acquired Innovative Construction Group (ICG), a leading off-site solutions provider focused on single-family and multifamily wood-framed construction.



Economic Moat

Ryker Purdy

Economies of Scale - Key Factors

Key Factors

- Bulk purchasing and supplier negotiation power
- Geographic diversification and land acquisition
- Financial Strength and cost of capital





Economies of Scale - Impact



Impacts

- Lower cost per home built
- Higher margins
- Stronger market position in high-demand regions
- Competitive land acquisition advantage
- Increased shareholder returns

PulteGroup's scale enables cost efficiencies, land dominance, and financial resilience, creating high barriers for competitors.



Intangible Assets



Brand trust and recognition

- -PHM's brands (Pulte, Centex, Del Webb)
 provide credibility and customer confidence.
- -Pulte also has established relationships with contractors, lenders, and real estate agents, creating consistent quality and cost advantages over time.





Competitor Analysis

Jenna Lindemann

Competitor Analysis



	Business Model	Target Market	Land Strategy	Brands	Geographic Presence
D·R·HORTON° America's Builder	High-volume, cost- efficient	Entry-level, move-up, luxury, and rental	Owns and develops land	D.R. Horton, Express, Emerald, Freedom	Nationwide (largest builder)
LENNAR	High-volume, diversified	Entry-level, move-up, luxury, and rental	Owns and develops land	Lennar, WCI, Village Builders	Nationwide
NVR	Land-light , reduces financial risk	Entry-level and move-up buyers	Land option model (does not own land)	Ryan Homes, NVHomes, Heartland Homes	Primarily East Coast, Mid- Atlantic
PulteGroup	Traditional homebuilder model	Entry-level, move-up, and active adult	Owns and develops land	Pulte Homes, Centex, Del Webb, DiVosta	Nationwide
Toll Brothers AMERICA'S LUXURY HOME BUILDER* 2/26/2025	Luxury-focused, high-end designs	Luxury and move-up buyers	Owns and develops land	Toll Brothers	High-income markets, coastal regions

Revenue

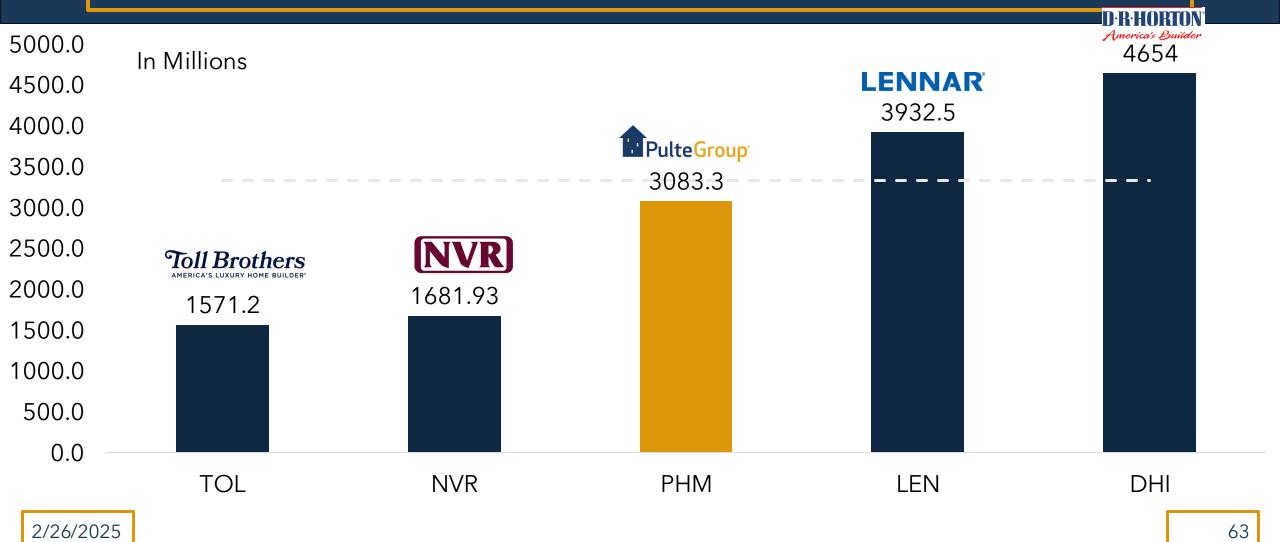




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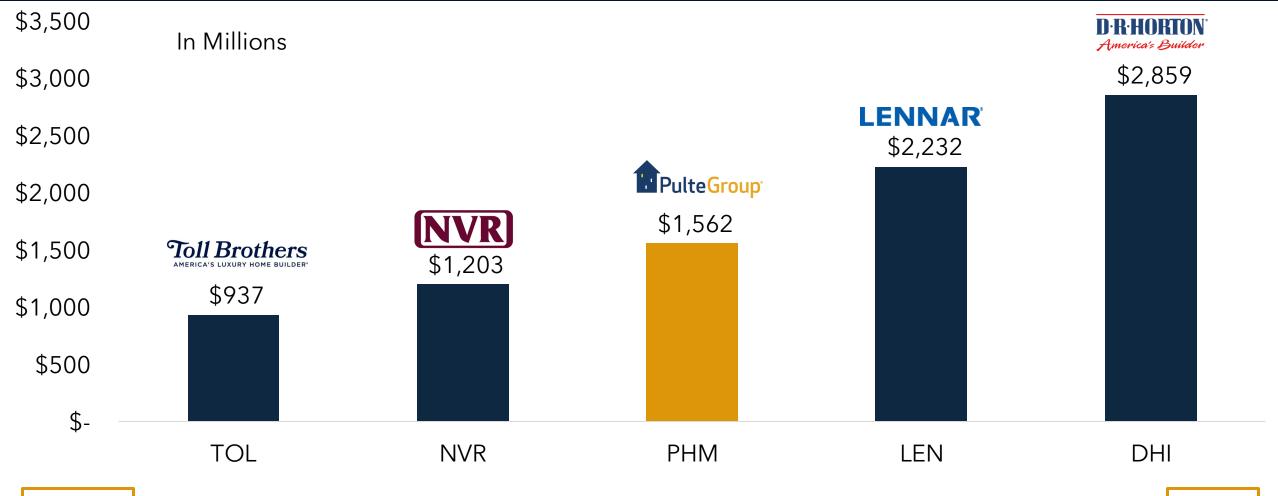
Net Income





Free Cash Flow

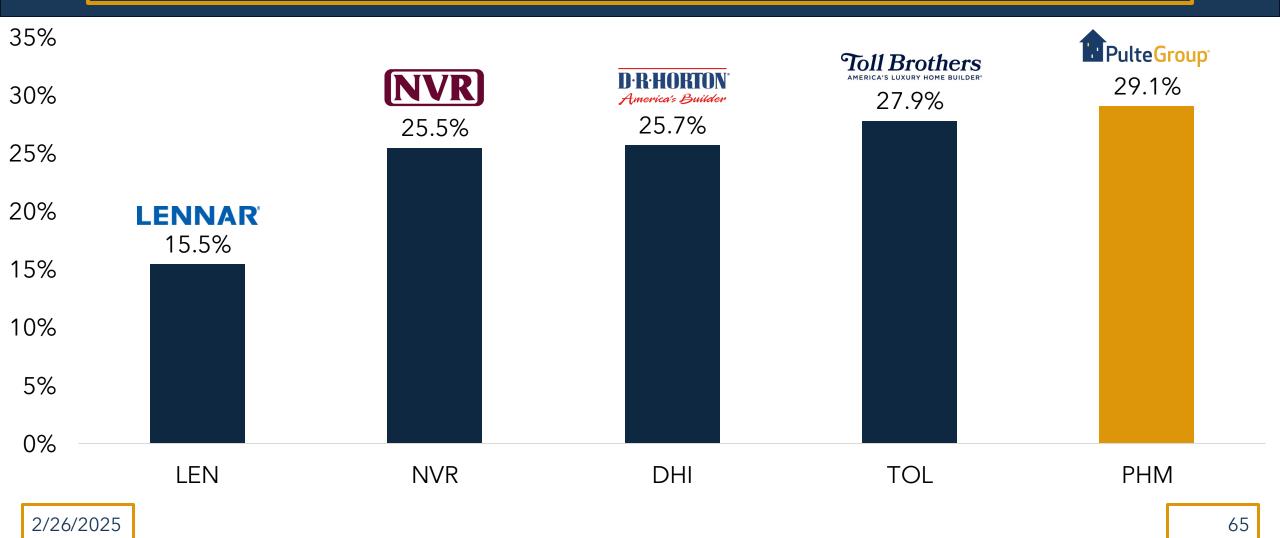




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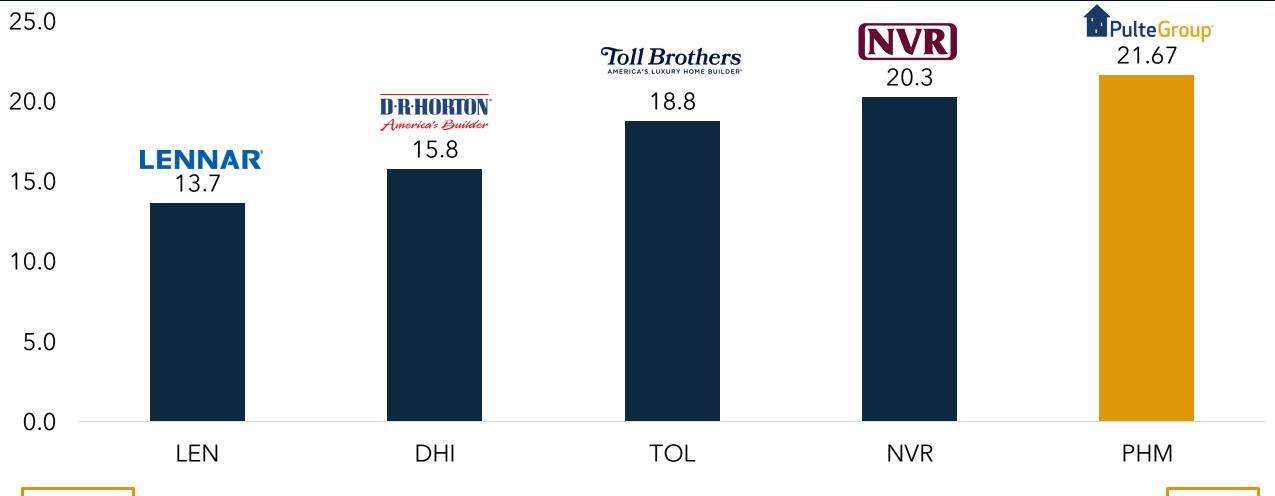
Gross Margin %





Operating Margin %

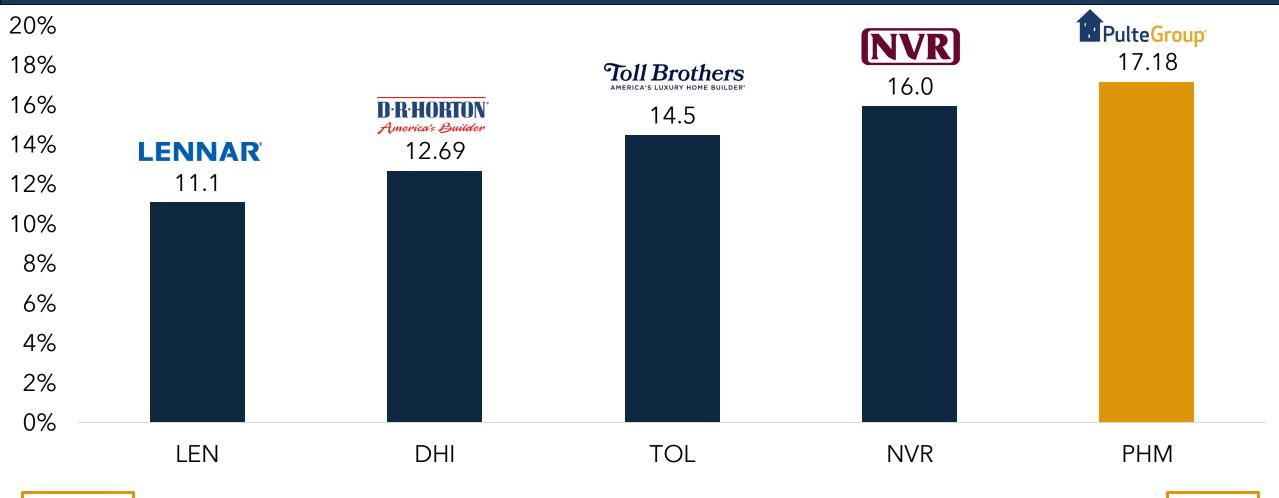




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Net Margin %

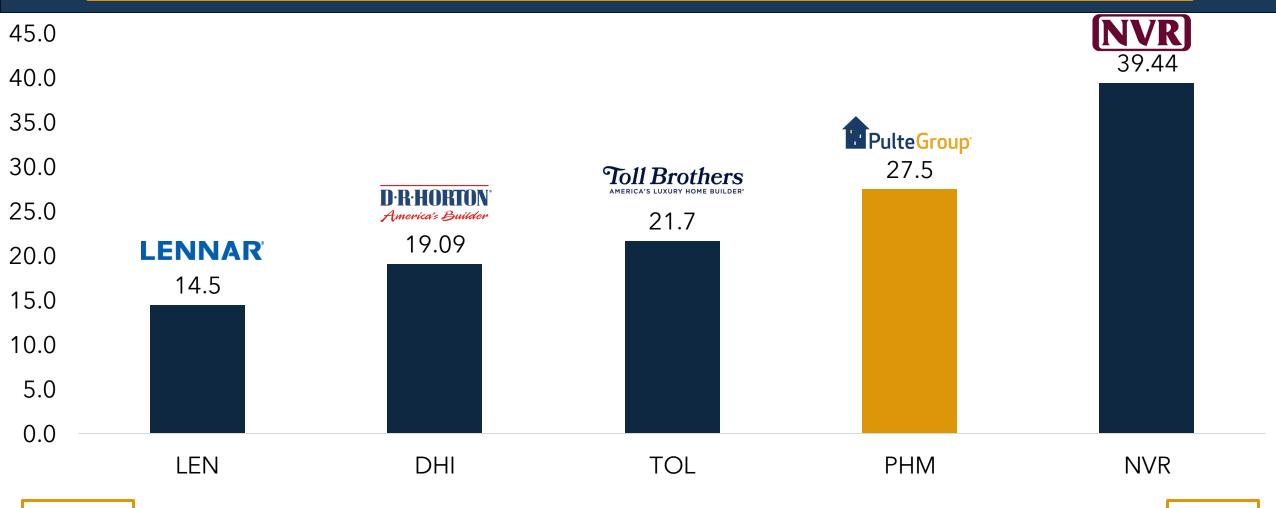




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ROE%

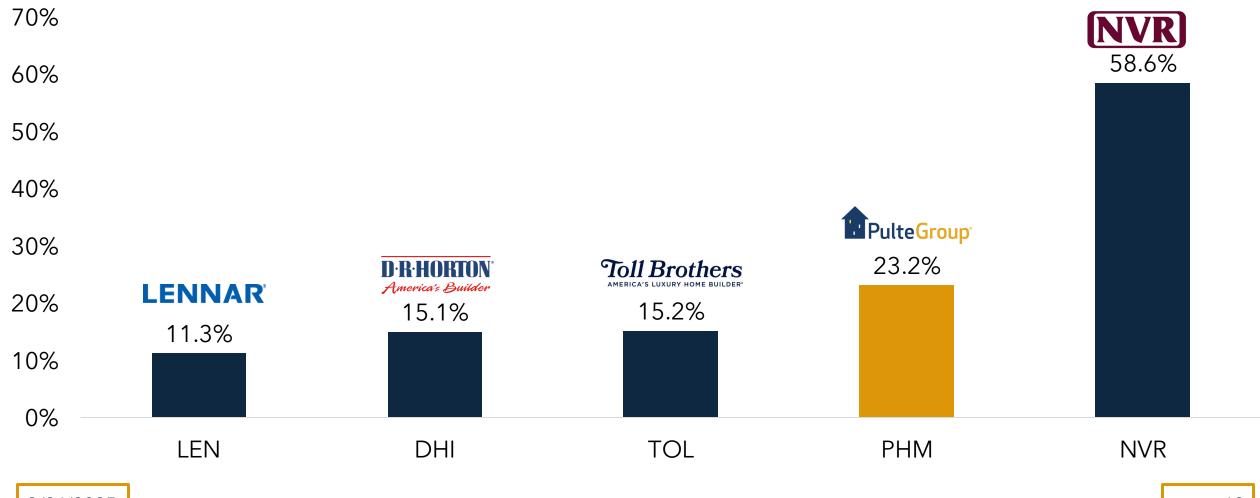




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ROIC %

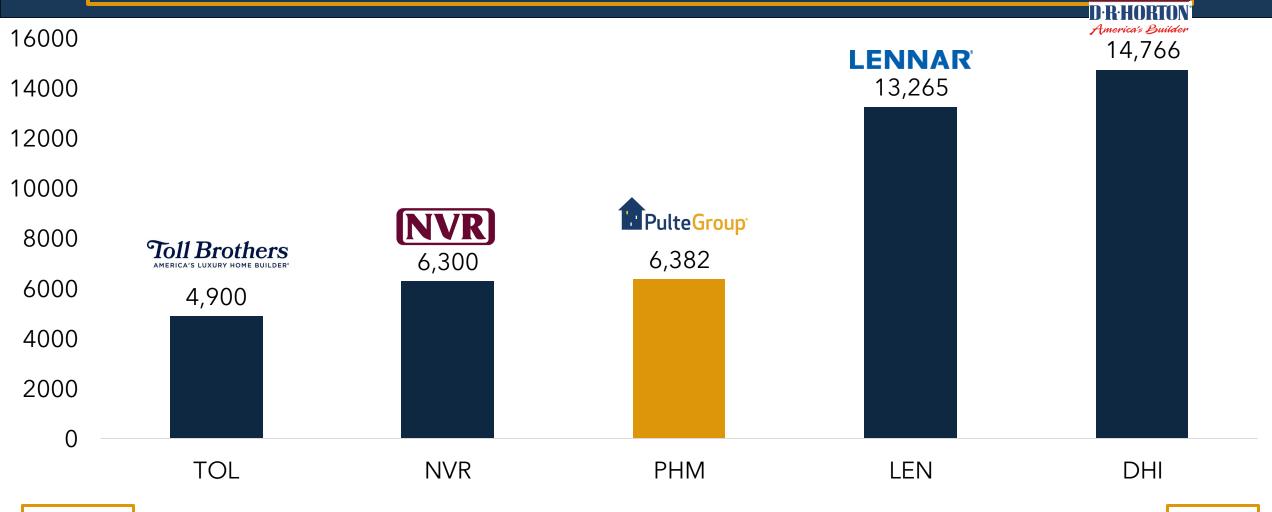




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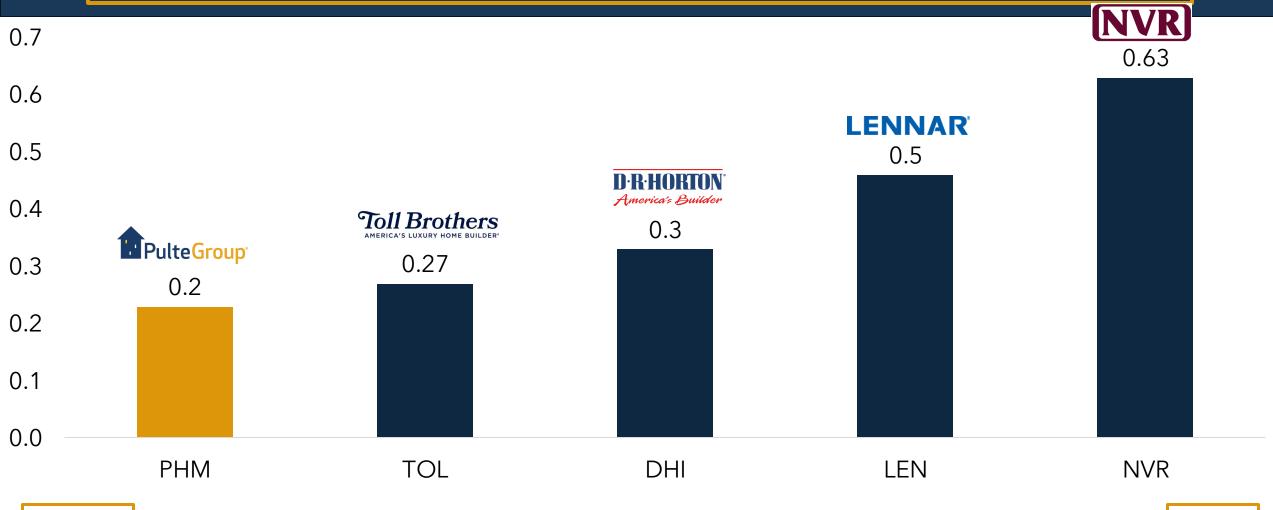
Number of Employees





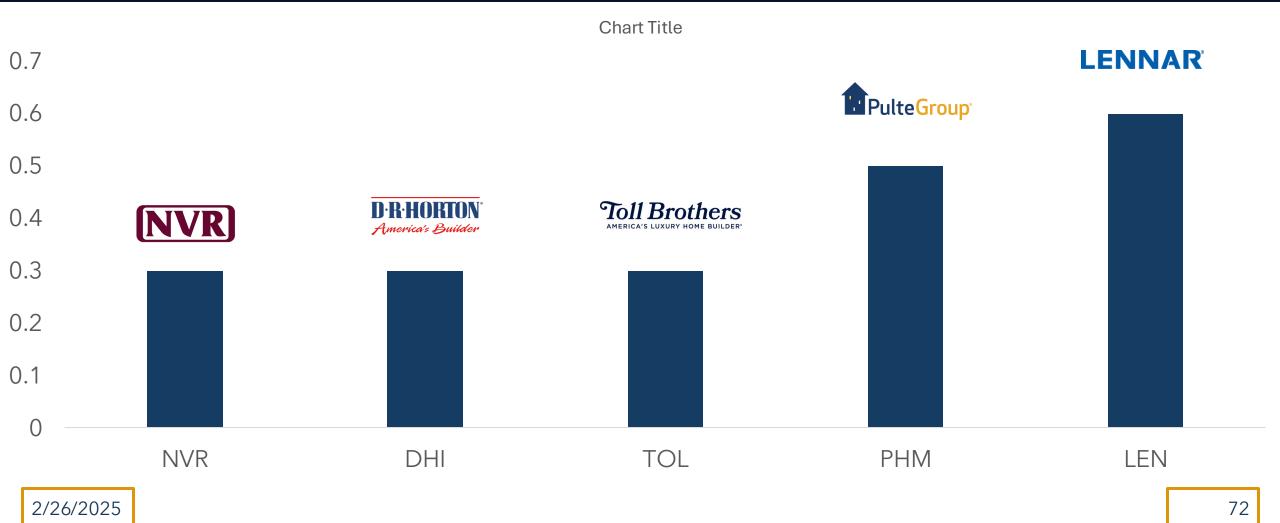
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Obligation Ratio







By Jaiden Conrad

Management

Management





Ryan R Marshall President and CEO

Tenure: 13 years



Matthew W. Koart
Chief Operating Officer

Tenure: 2 years



Robert T.
O'Shaughnessy
Executive Vice
President and
Chief Financial
Officer

Tenure: 14 years

Management





Todd N. Sheldon

Executive Vice President, General Counsel and Corporate Secretary

Tenure: 8 years



Kevin A. Henry

Executive Vice President and Chief People Officer

Tenure: 2 years



James L. Ossowski

Senior Vice President, Finance

Tenure: 1st year



Brien P. O'Meara

Vice President and Controller

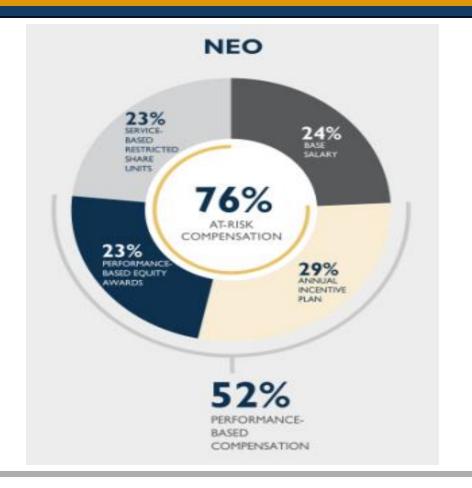
Tenure: 5 years

Compensation Structure



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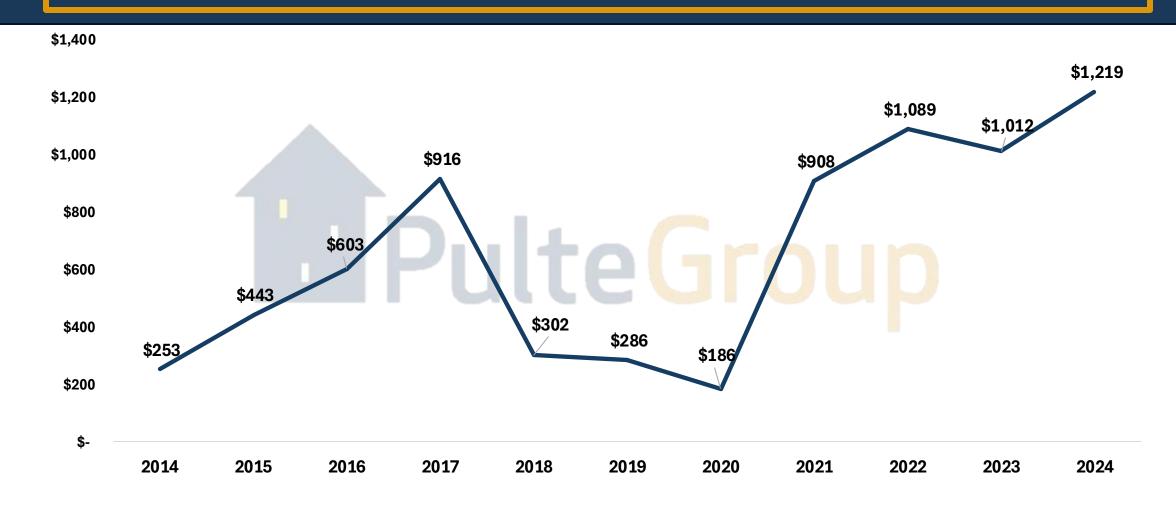
Base Salaries



Executive	Base Salary 2023	Target as a % of Salary(1)	Threshold(2)	Target	Maximum	Total Payout(2)
RYAN R. MARSHALL	\$ 1,000,000	200%	\$500,000	\$2,000,000	\$4,000,000	\$4,000,000
ROBERT T. O'SHAUGHNESSY	\$ 750,000	133%	\$250,000	\$1,000,000	\$2,000,000	\$2,000,000
MATTHEW KOART	\$ 750,000	167%	\$312,500	\$1,250,000	\$2,500,000	\$1,561,644
TODD N. SHELDON	\$ 550,000	100%	\$137,500	\$ 550,000	\$1,100,000	\$1,100,000
KEVIN A. HENRY	\$ 550,000	100%	\$137,500	\$ 550,000	\$1,100,000	\$ 587,671
JOHN J. CHADWICK	\$ 700,000	107%	\$187,500	\$ 750,000	\$1,500,000	\$ 456,164
MICHELLE H. HAIRSTON	\$ 525,000	100%	\$131,250	\$ 525,000	\$1,050,000	\$ 117,945

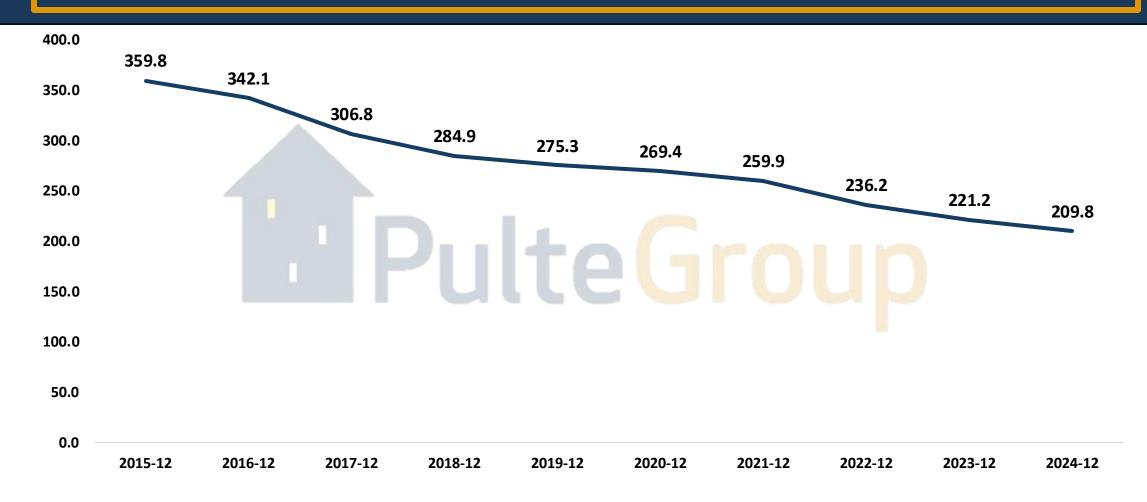
Shares Repurchased(in millions)





Shares Outstanding







Jaiden Conrad

Risk Factors

Risk Factors



Economic Conditions and Housing Demand

• Litigation Pulte Group

• Raw Material, Construction Costs, Labor costs

Economic Conditions





• The health of the economy directly impacts consumer demand for new homes and rising unemployment can reduced customer's buying confidence.

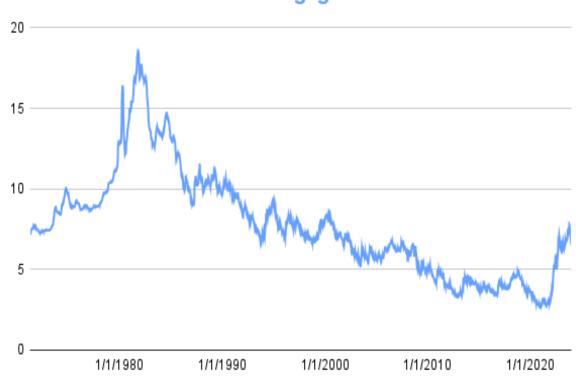
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• The inflation rate is a big factor and although it has been steadily gone down, it is up to above 3% for the first time in a year. High inflation greatly hurts the Housing market.

Mortgage Interest Rates



Historical 30-Year Mortgage Rates: 1971-2024



- Changes in mortgage interest rates have a major impact on home affordability.
- A major event like COVID
 seriously affects the housing
 market as less people buy
 homes with the interest rates
 being higher

Raw Material and Construction Costs



 The cost of key construction materials can fluctuate significantly. Increases in construction costs due to supply chain disruptions.

 The recent weaponization of tariffs particularly against Canada threaten to raise the cost of steel and lumber. 30% of US's lumber is from Canada.

Labor Costs

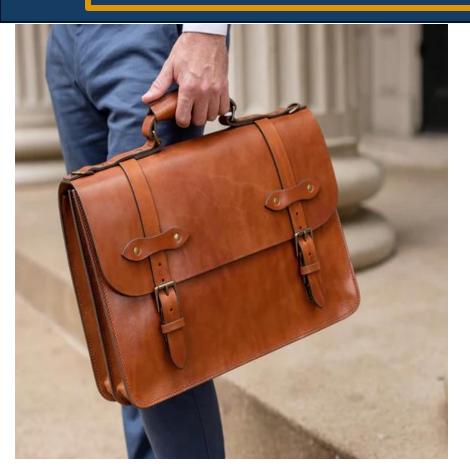




- From January 2023 to January 2024, combined hourly retail labor costs rose by 6.2% and concrete-related had a 12.7% increase in labor rates for concrete masons.
- In 2023, construction costs were approximately 31% higher than before the pandemic, with labor costs contributing to this increase

Litigation

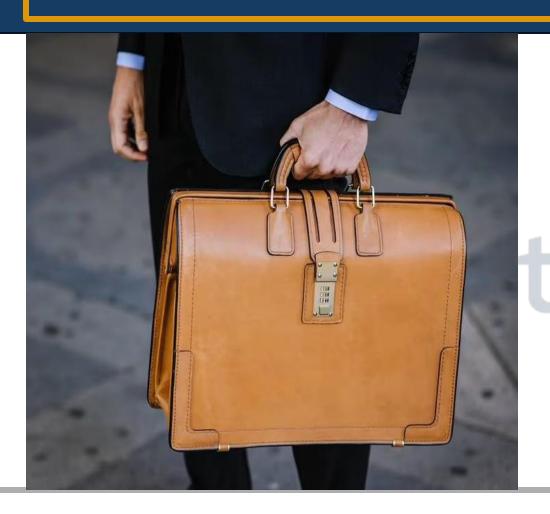




- **Discrimination Lawsuit** (May 2023): Three Black former employees filed a lawsuit alleging civil rights violations.
- Shareholder Lawsuit (May 2023): A shareholder initiated legal action seeking transparency regarding an internal investigation into alleged misconduct by top executives.

Litigation





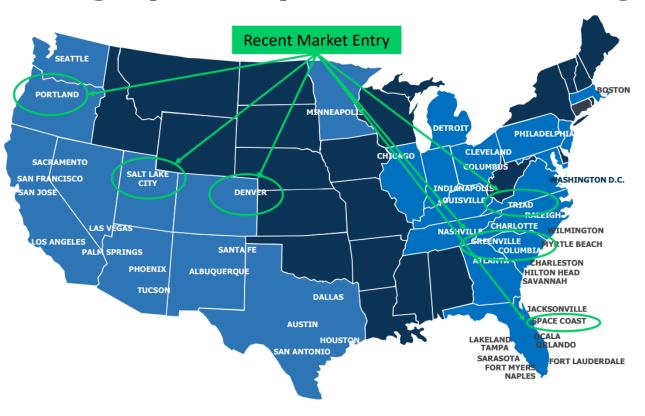
- Whistleblower Lawsuit (July 2023): A whistleblower lawsuit was filed by a former employee accusing PulteGroup's top executives of racial discrimination and inappropriate relationships at the company's Atlanta headquarters.
- Commission Lawsuit Objection (April 2024): PulteGroup objected to a proposed settlement in the Sitzer/Burnett commission lawsuit, which involved real estate commission practices.



Ryker Purdy



Geographic expansion and strategic land investment.



- PHM's increase in land inventory from \$11.8B to \$12.67B YoY positions it to capitalize on future housing demand.
- The investment has secured 235,000 lots under control for PHM.



B2R Growth Opportunity

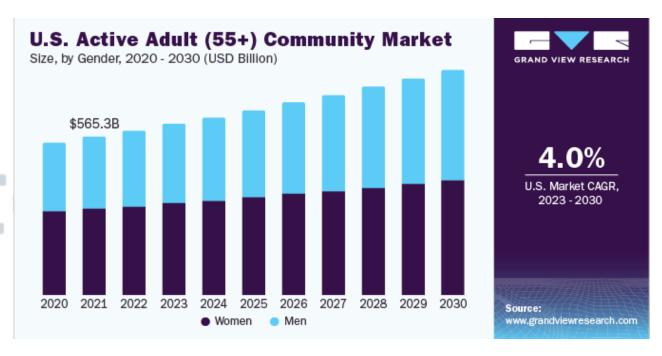
- US shortage of 7.3M affordable rental homes; expected to grow by 2M+ units in five years.
- Affordability Challenges: High mortgage rates push more people into renting
- Institutional investor interest (PE, REITs)
- Strategic fit (Centex)
- PHM can sell homes in bulk to investors or develop rental communities directly





Active Adult (55+ Communities)

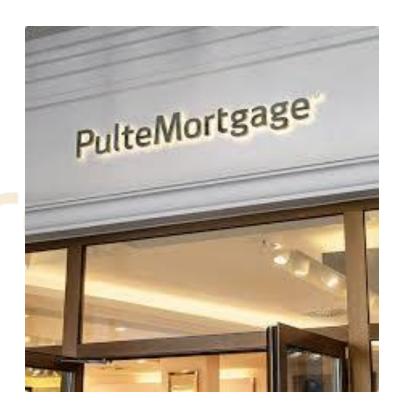
- Growing market of baby boomers are driving demand for active adult communities as they seek engaging retirement lifestyles.
- Deb Webb Brand is a leader in this space, catering to this high-growth demographic
- Strategic expansion: Focus on Florida, Arizona, and Texas, where retirees prefer warmer climates and tax-friendly states.





Expansion of financial services

- Expanding loan options
- Create incentive programs to help boost home sales during highinterest rate periods and generally boost capture rate (currently 86%)
- Expand insurance offerings for more revenue





Expanding use of land options

- As of Dec 31, 2024, 56% of controlled lots were under land options agreements
- Planning on increasing to 70%
- Land options allow PulteGroup to defer land purchases, reducing financial exposure
- Provides agility in housing cycles, avoiding overcommitting in downturns
- As PulteGroup increases land options it'll allow steady expansion while preserving capital
- Ensures a long-term pipeline of buildable lots without high upfront costs





Al Technology

- PulteGroup is in early-phase development with its AI technology
- Once completed, AI can:
- Streamline operations
- Enhance homebuyer experience
- Optimize site selection and improve forecasting
- Drive margins and sales growth with efficiency/personalization



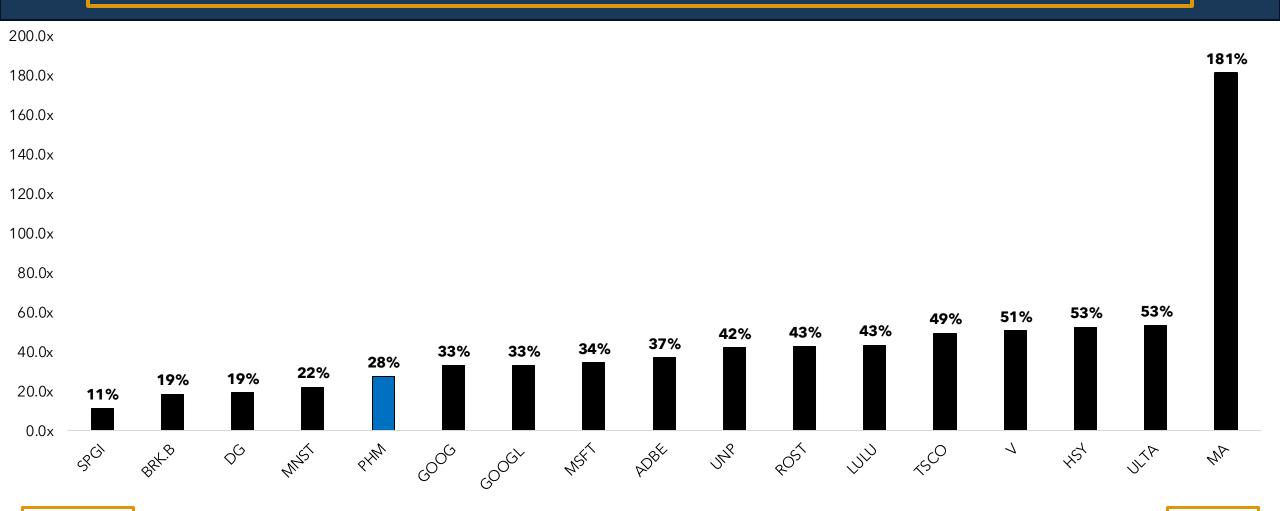


Intraportfolio Analysis

Logan Arciba

Return on Equity%

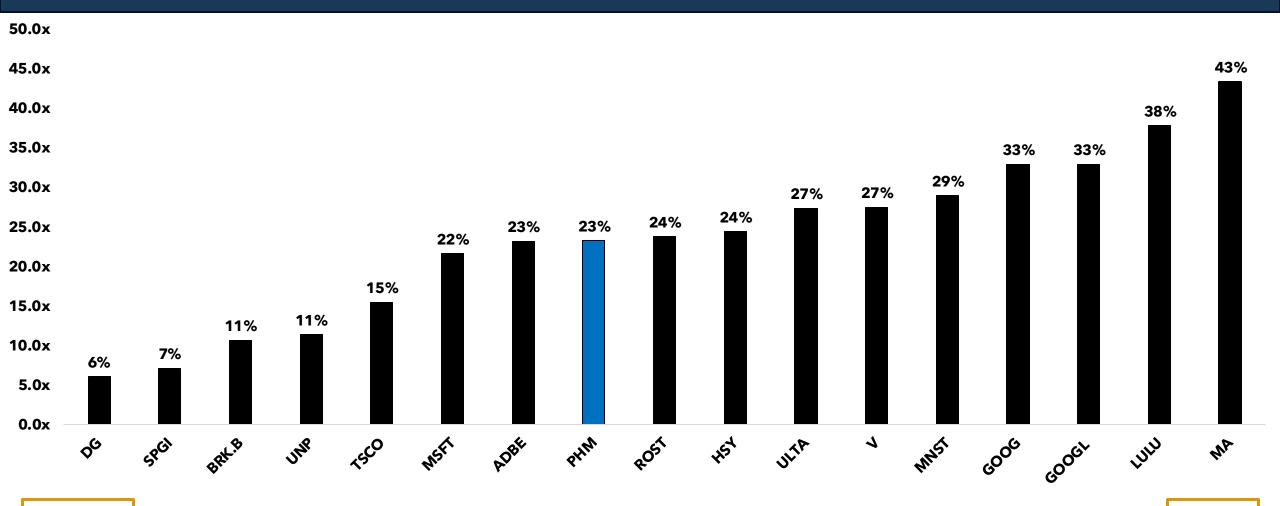




2/26/2025

Return on Invested Capital %

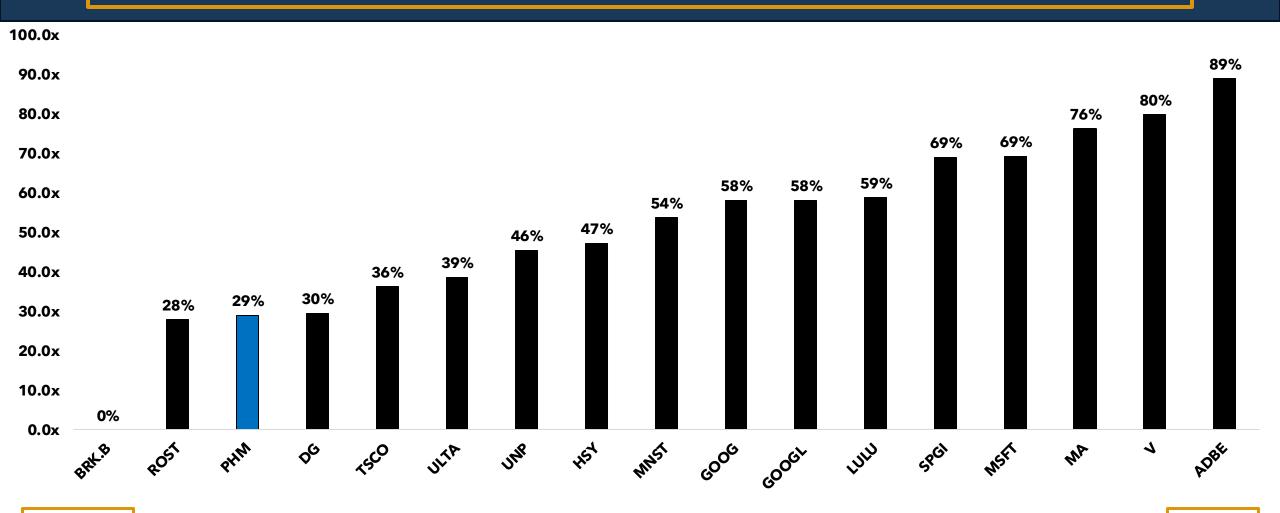




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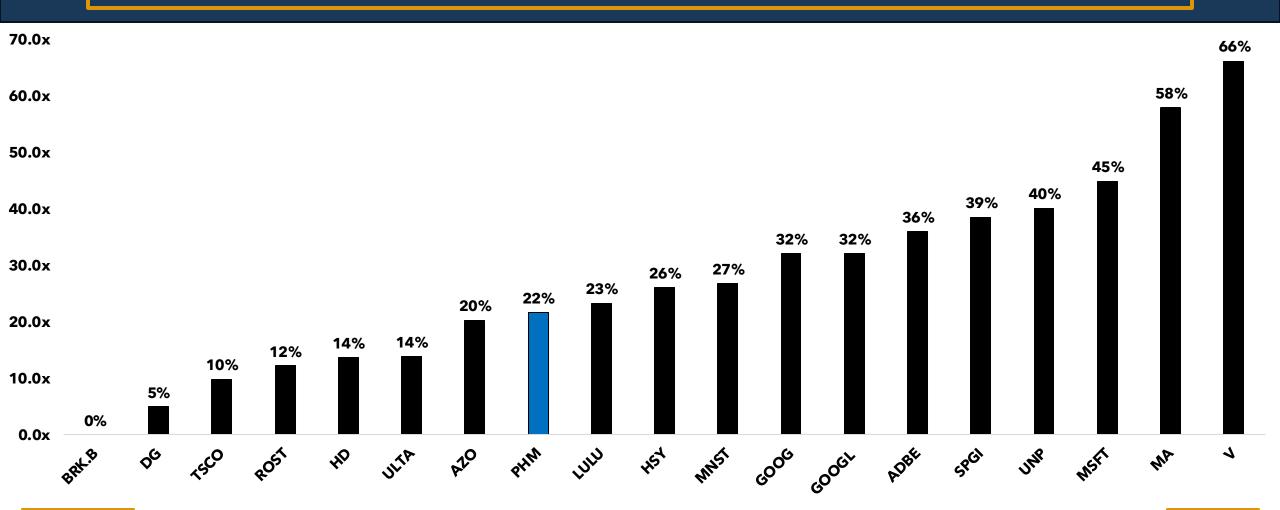
Gross Margin





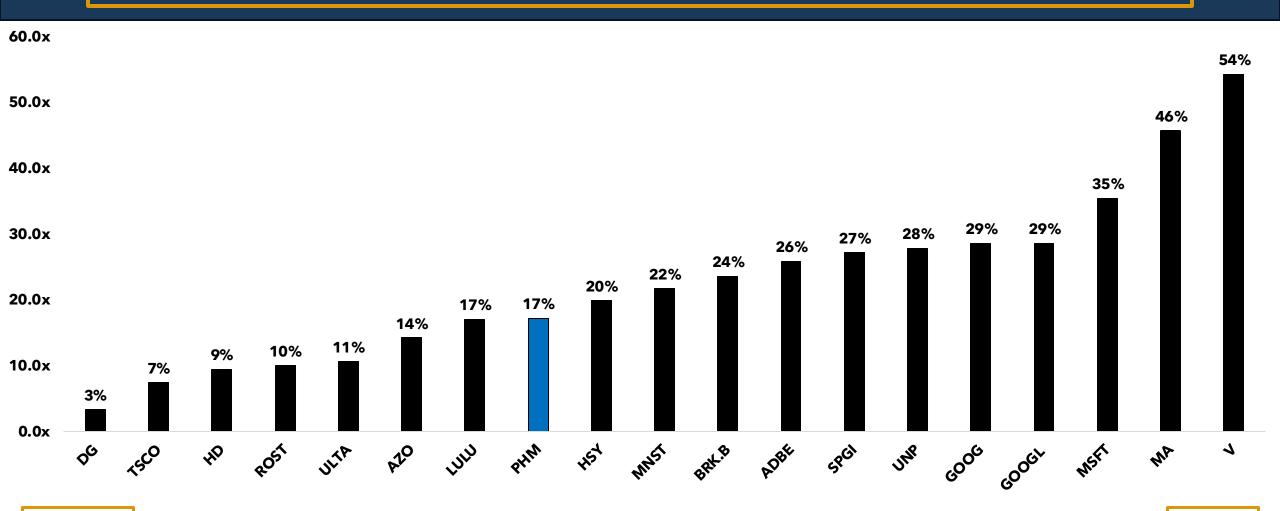
Operating Margin





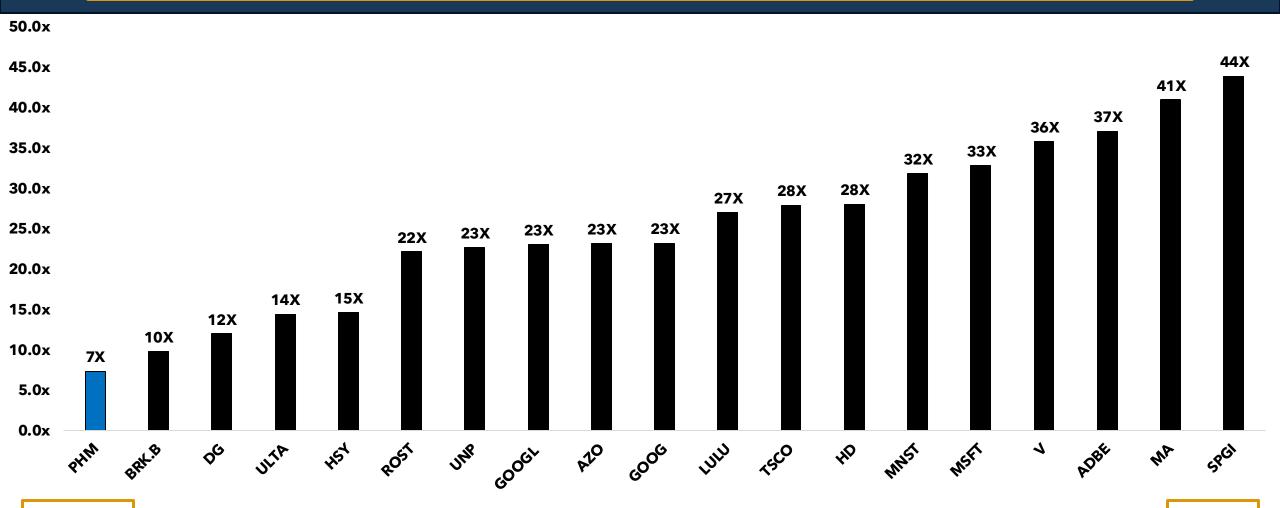
Net Margin %





Price to Earnings

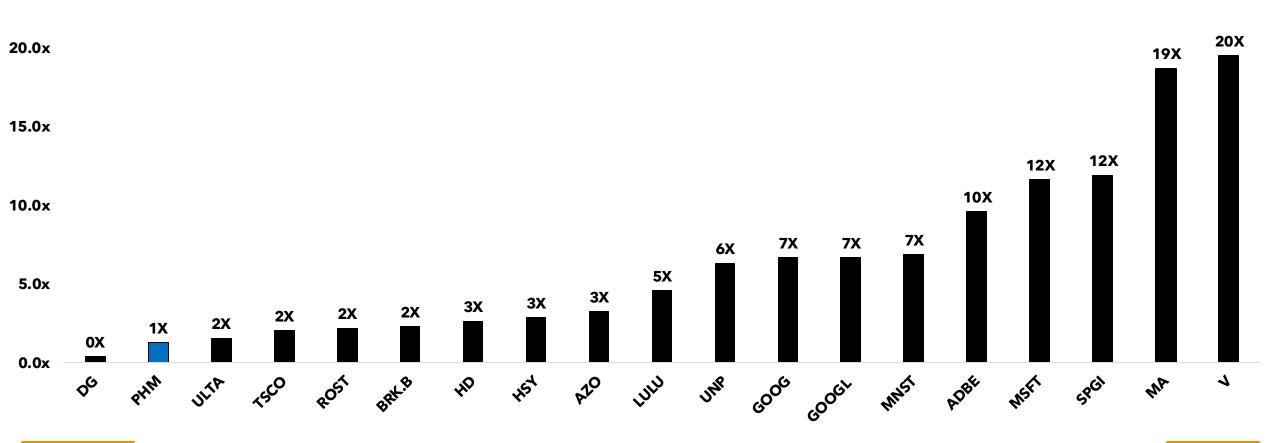




Price to Sales

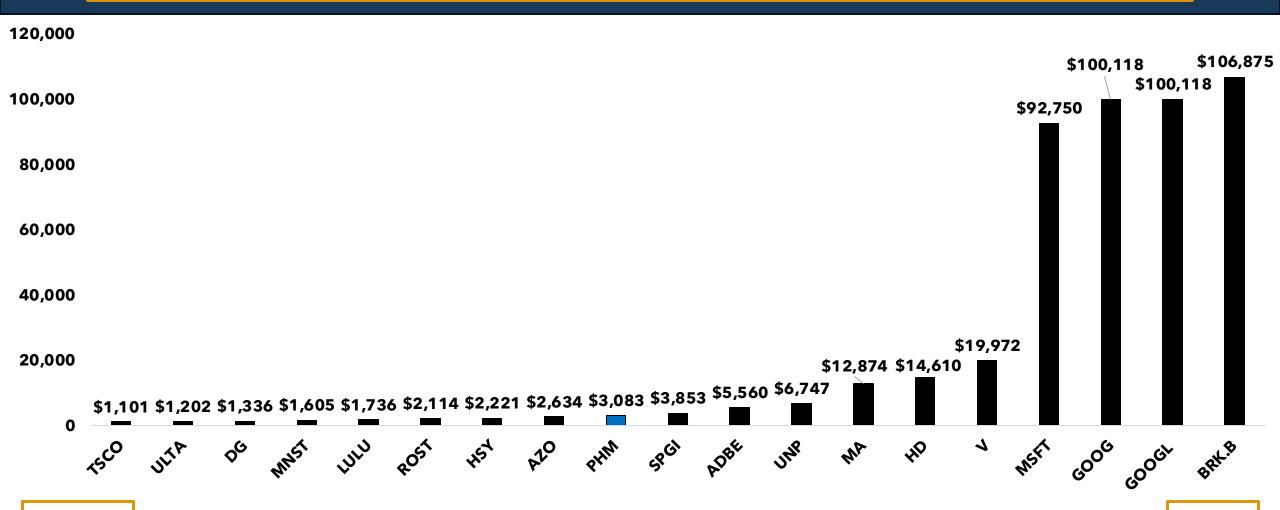






Net Income

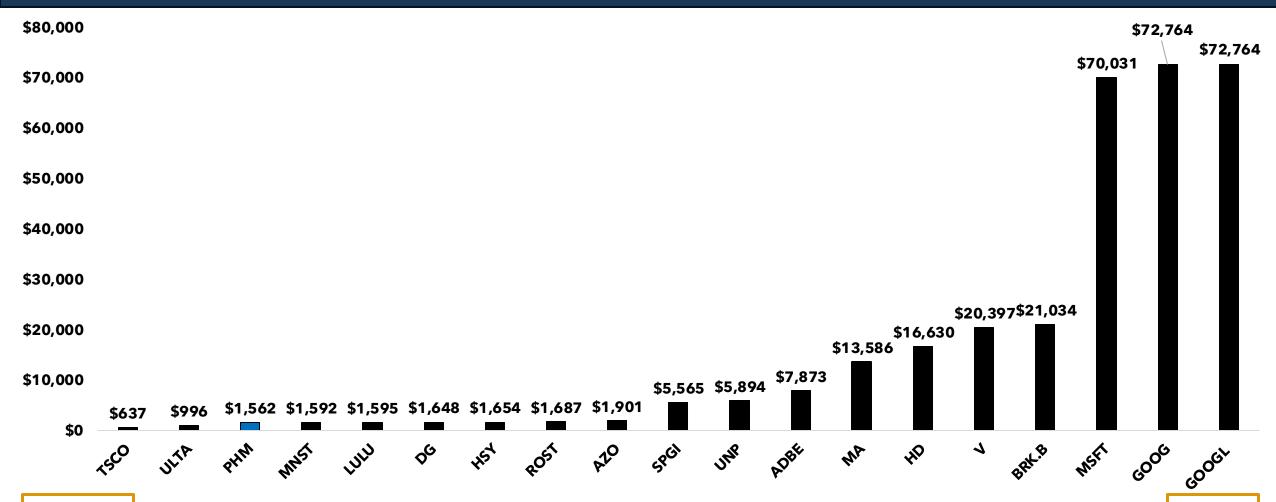




2/26/2025

Free Cash Flow (In Millions)

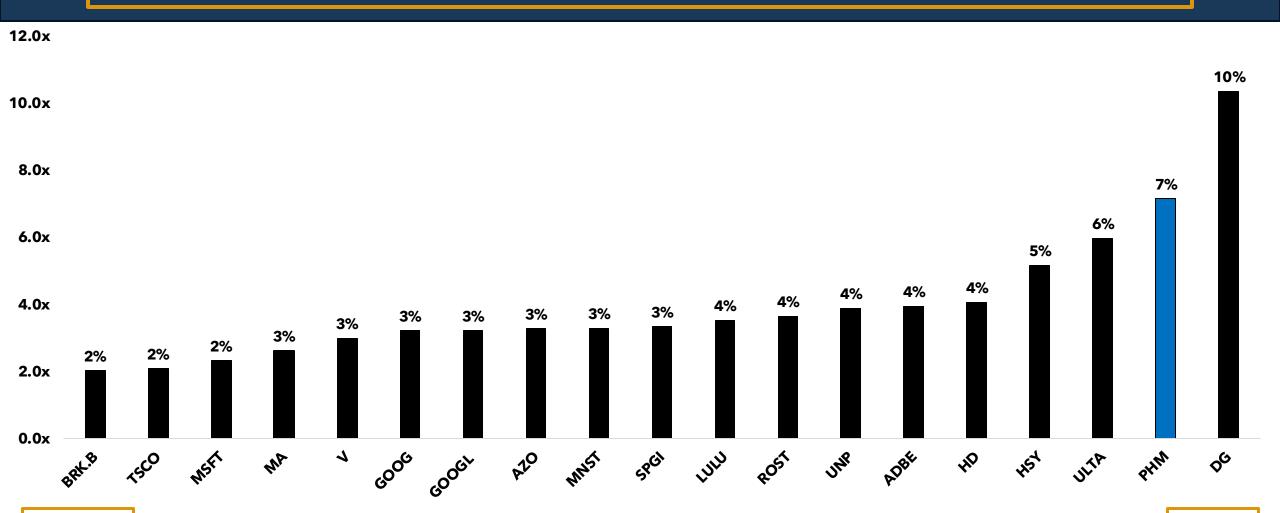




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FCF Yield %

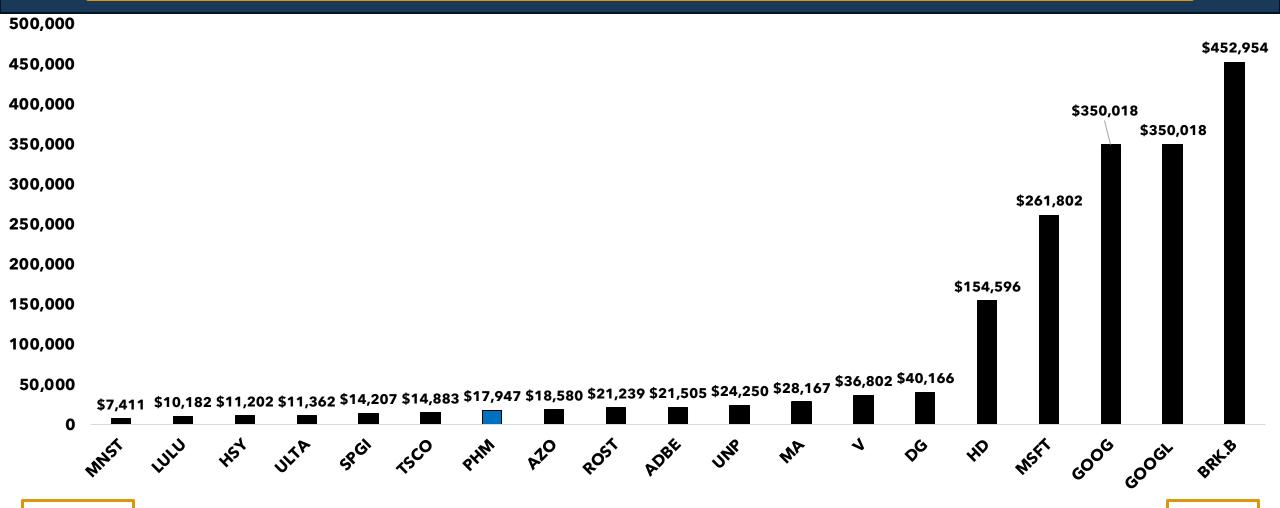




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Revenue





2/26/2025

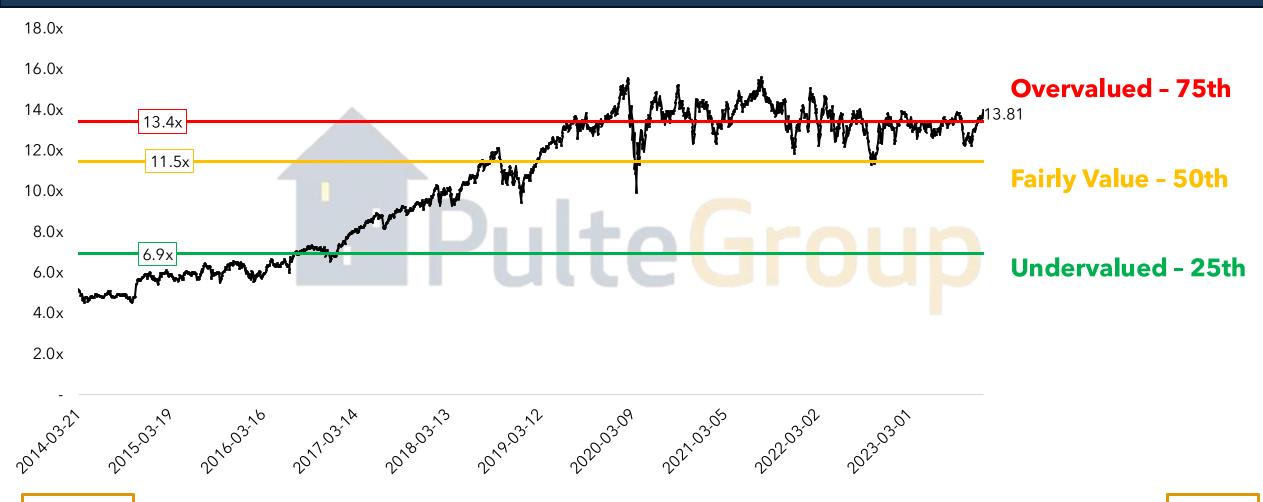


Value Bands

Logan Arciba

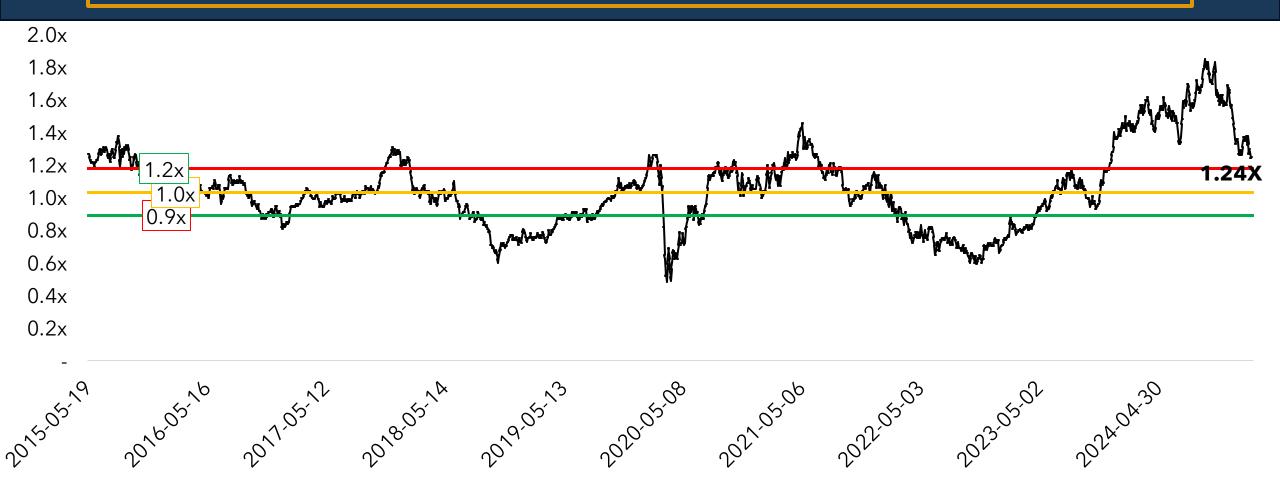
Value Bands





Price to Sales



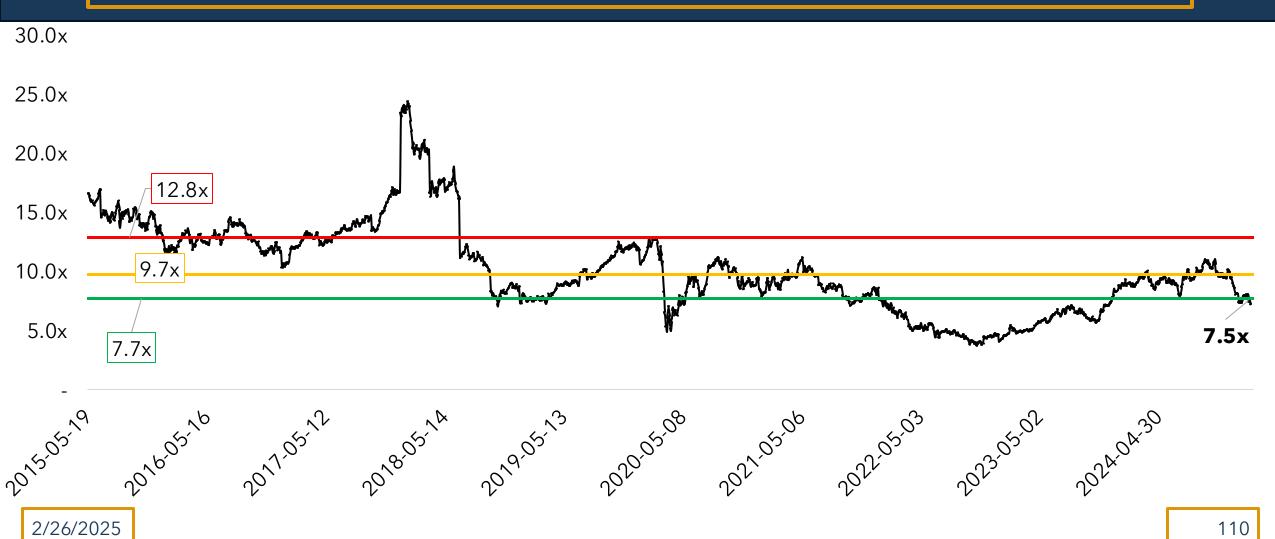


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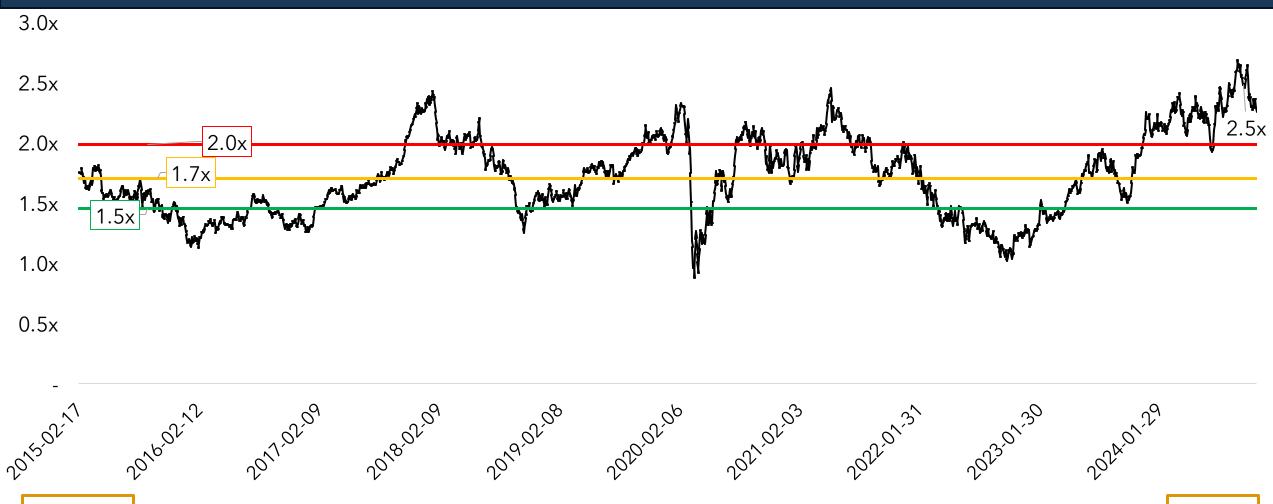
Price to Earnings





Price to Book Value



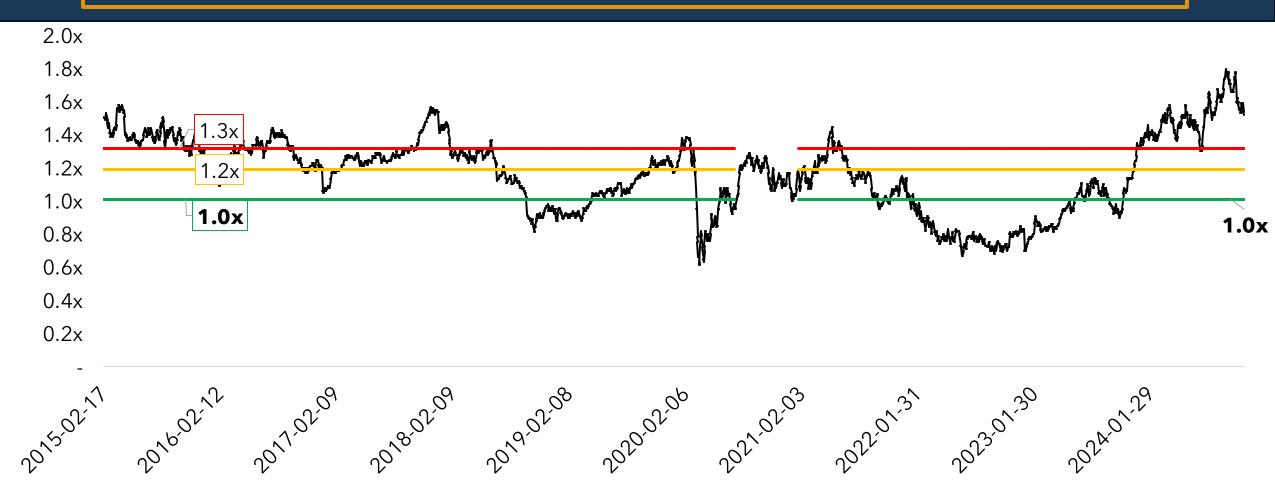


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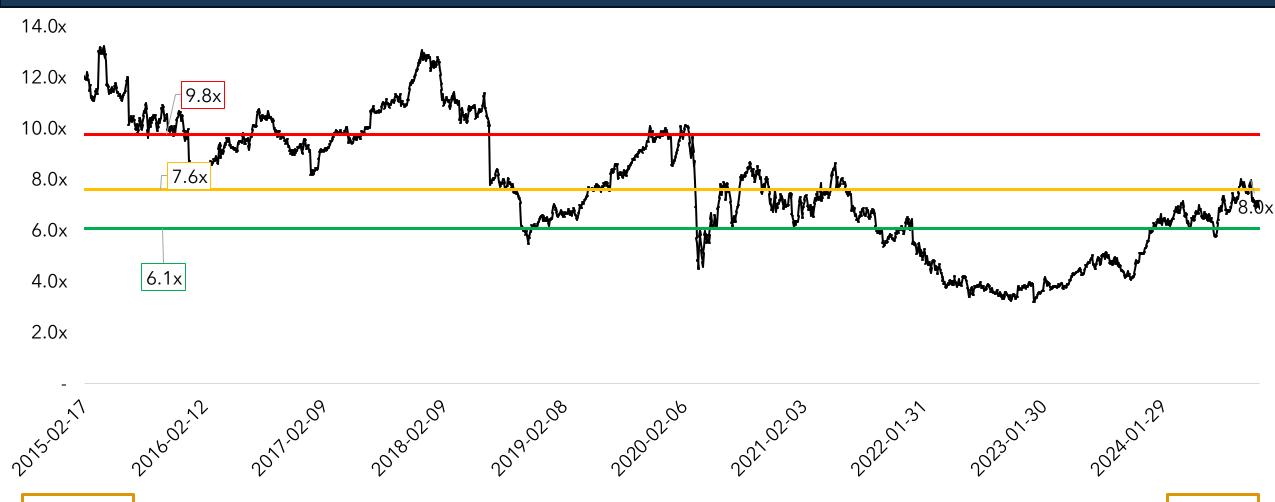
Enterprise Value to Revenue





Enterprise Value to EBITDA





2/26/2025

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Valuation & Conclusion

Jenna Lindemann

Valuation and Conclusion



	Revenue	Net Margin	Share Repurchases	EPS Growth Rate
Bear	6%	.5%	1.5%	<mark>8%</mark>
Base	6.5%	1%	2.5%	10%
Bull	7%	1.5%	3.5%	<mark>12%</mark>

5- year EPS Model



Ticker: PHM

Price: \$106.00

5 Year Discounted Cash Flow

									Total Return			Annual
								P/E	Price	PV	5 YR Return	Return
Bear	EPS	<u>Current</u> \$14.69	2025 \$15.57 <i>6</i> %	<mark>2026</mark> \$16.82 <i>8</i> %	2027 \$18.16 <i>8</i> %	2028 \$19.62 8%	2029 \$21.18 <i>8</i> %	7.0x 9.0x 12.0x	\$148.29 \$190.66 \$254.22	\$88.00 \$113.15 \$150.87	39.9% 79.9% 139.8%	6.9% 12.5% 19.1%
Base	EPS	<u>Current</u> \$14.69	2023 \$15.72 7%	<u>2024</u> \$17.29 10%	2025 \$19.02 10%	2026 \$20.92 10%	2027 \$23.01 10%	7.0x 9.0x 12.0x	\$161.09 \$207.12 \$276.16	\$95.60 \$122.91 \$163.89	52.0% 95.4% 160.5%	8.7% 14.3% 21.1%
Bull	EPS	<u>Current</u> \$14.69	2023 \$15.87 8%	2024 \$17.77 12%	2025 \$19.90 12%	2026 \$22.29 12%	2027 \$24.96 12%	7.0x 9.0x 12.0x	\$174.75 \$224.68 \$299.57	\$103.71 \$133.34 \$177.78	64.9% 112.0% 182.6%	10.5% 16.2% 23.1%
										Discount	rate	

2/26/2025

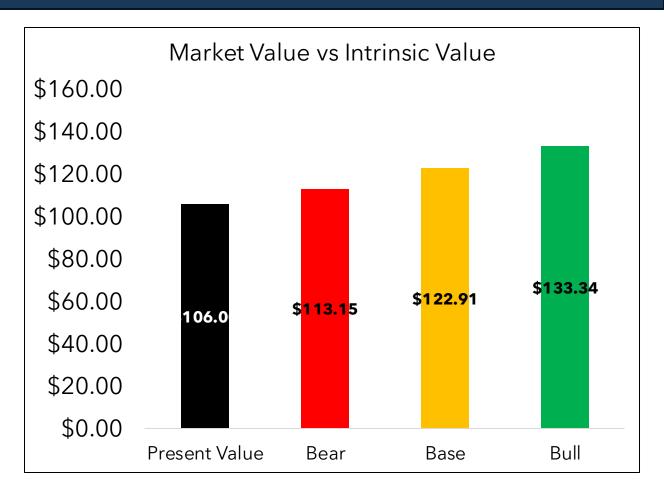
Discount rate:

11%

Expected Rate of Return



Total RoR Sensitivity										
	Est. EPS growth rate									
	_	8%	9%	11%						
ш	7.0x	6.9%	8.7%	10.5%						
1/6	9.0x	12.5%	14.3%	16.2%						
	12.0x	19.1%	21.1%	23.1%						



Conclusion/Recommendation



- I believe Pulte Group is a great opportunity to diversify and add to our portfolio.
- They have a solid moat with intangible assets and economies of scale.
- Pulte is 3rd in their industry with a solid market share. They are innovative and constantly improving.
- The housing demand remains high allowing Pulte to perform well.
- We should buy 200 shares at market price of \$107.7.

Questions?





Appendix







- PulteGroup, Inc., founded in 1950 by Bill Pulte, has evolved from building a single home in Detroit to becoming the nation's third-largest homebuilder, operating in over 40 major cities across the United States.
- Over its history, PulteGroup has delivered nearly 850,000 homes, serving a diverse range of homebuyers through well-known brands such as Pulte, Centex, Del Webb, DiVosta, American West, and John Wieland Homes and Neighborhoods.
- In June 2024, Fitch Ratings upgraded PulteGroup's Long-Term Issuer Default Rating to 'BBB+' from 'BBB', reflecting the company's strong financial position and operational performance.

FACTS



- Pulte will be buying back \$1.5 B worth of stock.
- PHM has 3.4% insider ownership compared to Nike 1.2%.
- Pulte has built 850,000 homes.

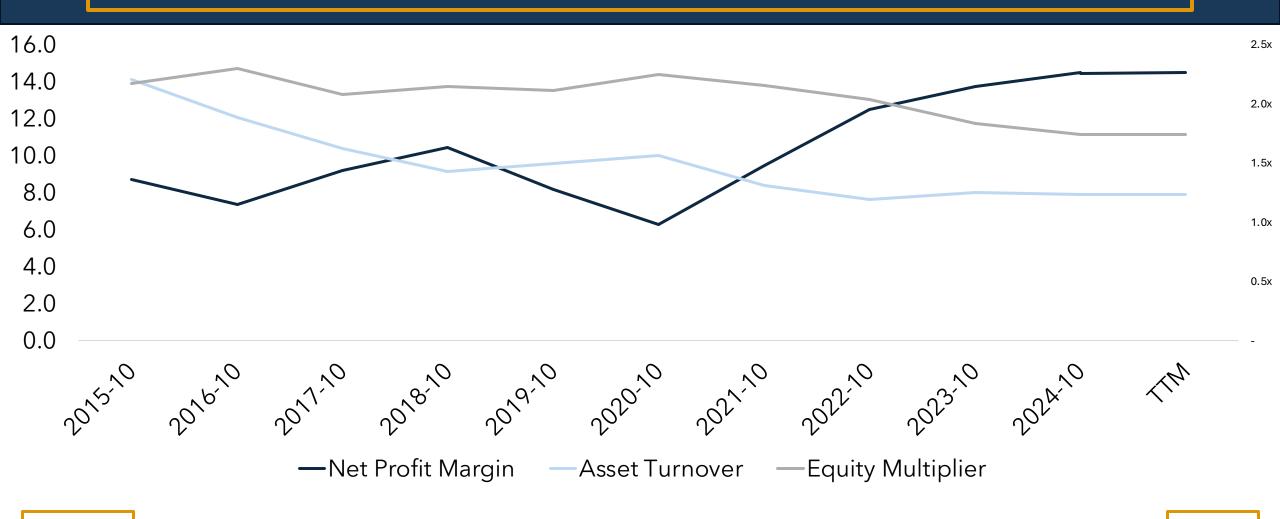
Why not NVR



- They are not nationwide.
- Pulte had a higher revenue.
- Pulte has active adult communities.
- Valuation is more undervalued for Pulte.
- Brand diversification with acquisitions specific to specific community builds.

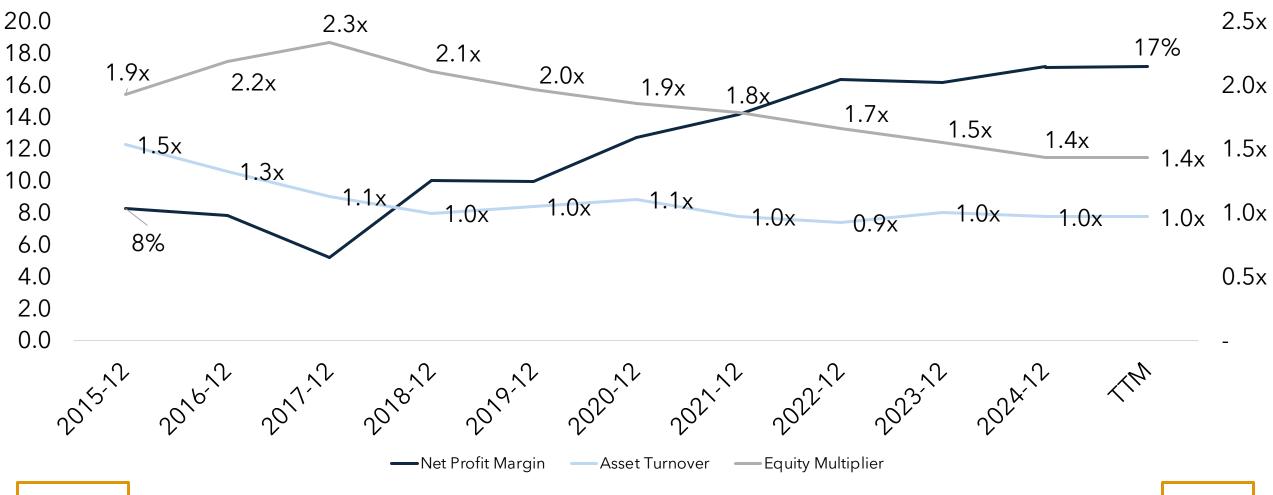
Toll Brothers DuPont





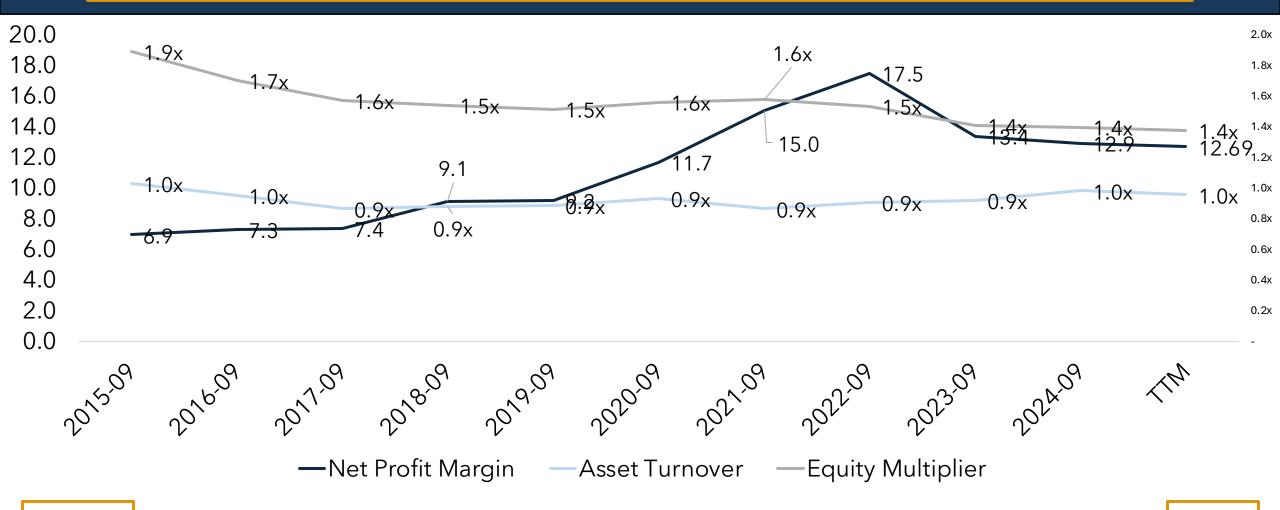
Pulte DuPont Analysis





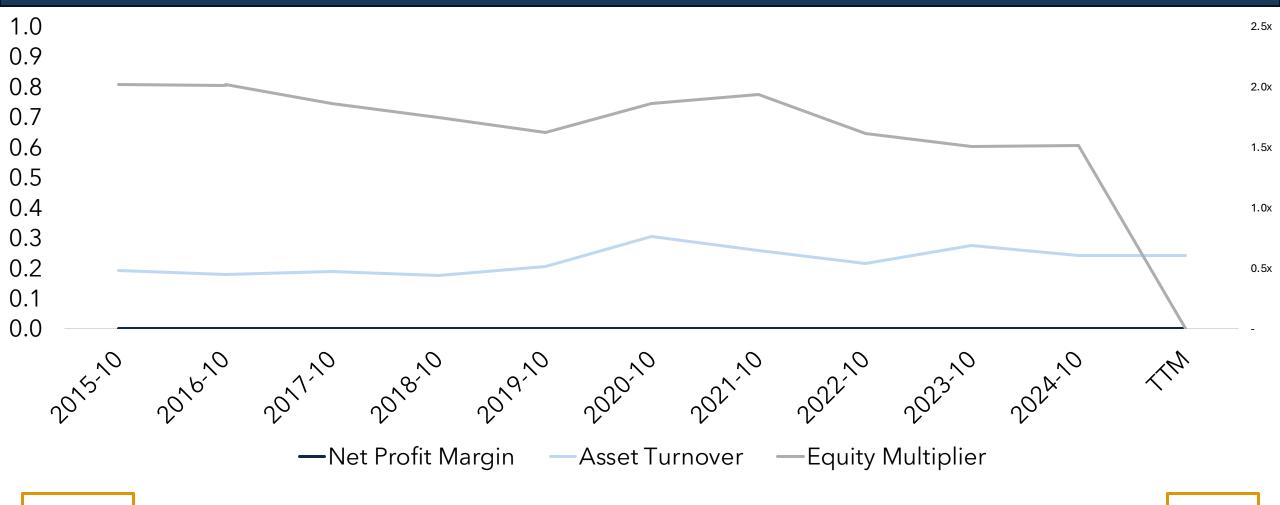
D.R Holton





NVR





Competitor Analysis





- Home Building
- Mortgages
- Residential Real Estate
- <u>Land-light, does not</u>
 <u>typically own land</u>



- Construction & Design
- Home Improvement
- Insurance
- Mortgages
- Residential Real Estate
- Active Adult

Competition









- Construction & Design
- Mortgages
- Rental Residential Real Estate

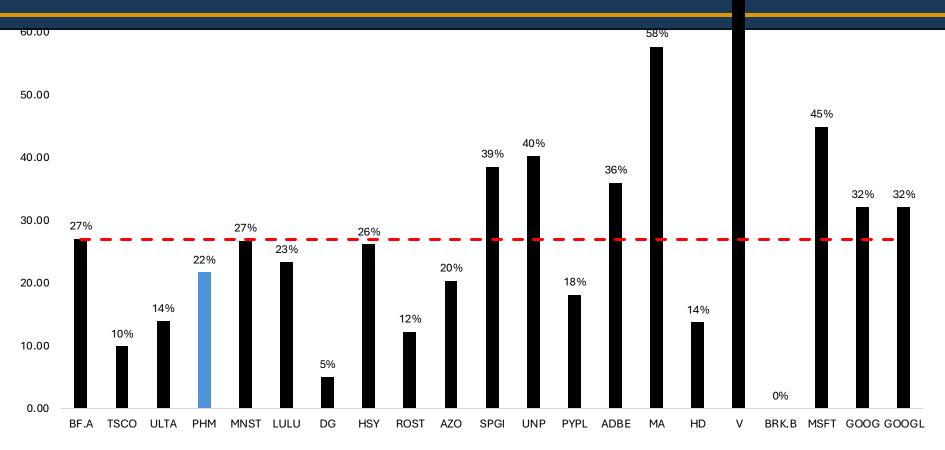
- Commercial Real Estate
- Mortgages
- Real Estate Agency
- Residential Real State
- Rental Real Estate

- Construction & Design
- Home Building
- Luxury
- Residential Real Estate

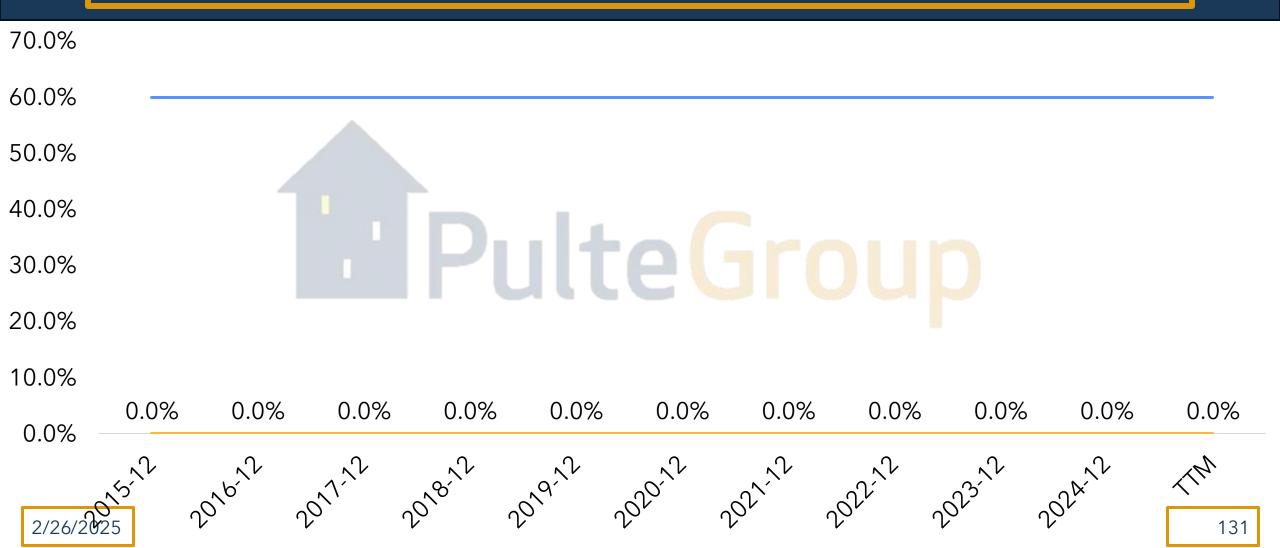
Operating Margin



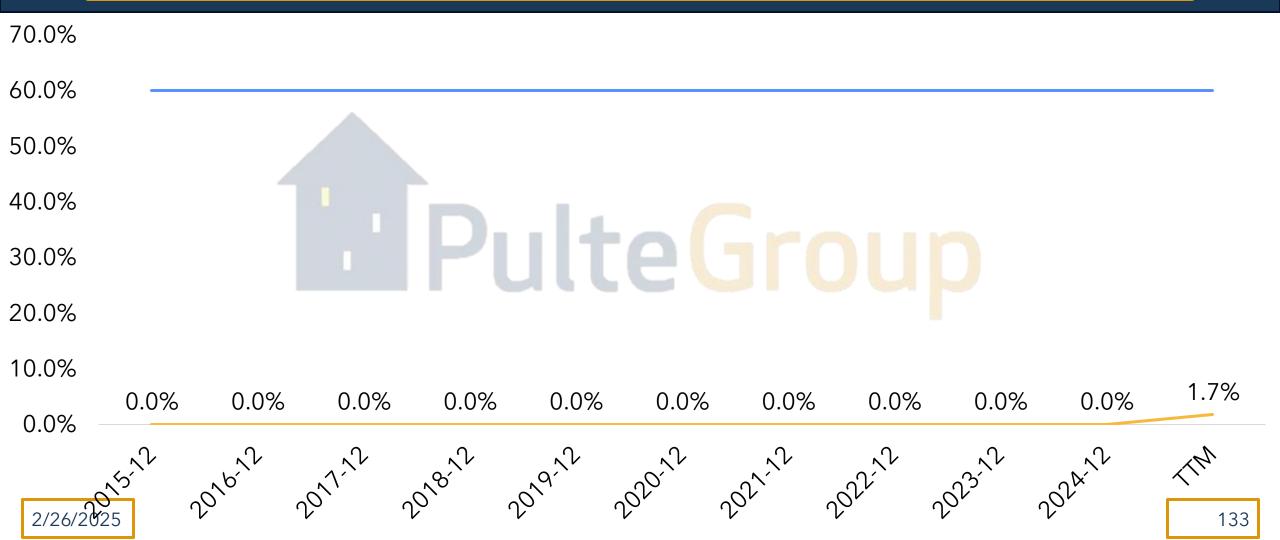
70.0



Research & Development / Gross Profit



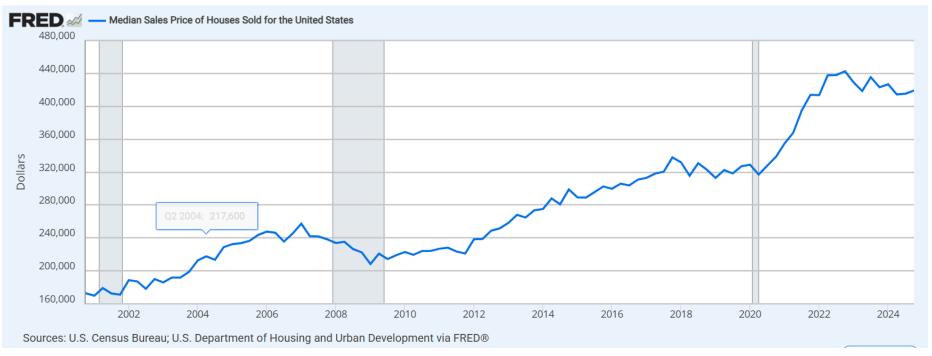
Depreciation & Amortization / Gross Profit



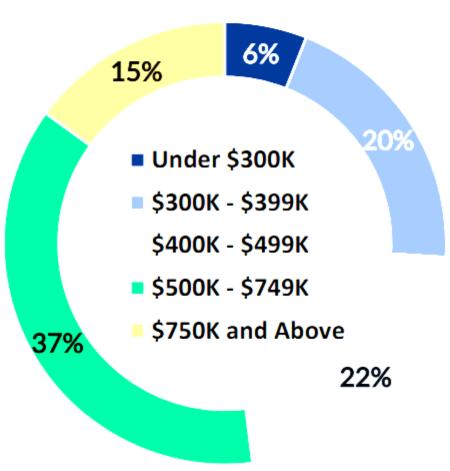
Avg Sales Price of Houses Sold for in the US

Median Sales Price of Houses Sold for the United States (MSPUS)

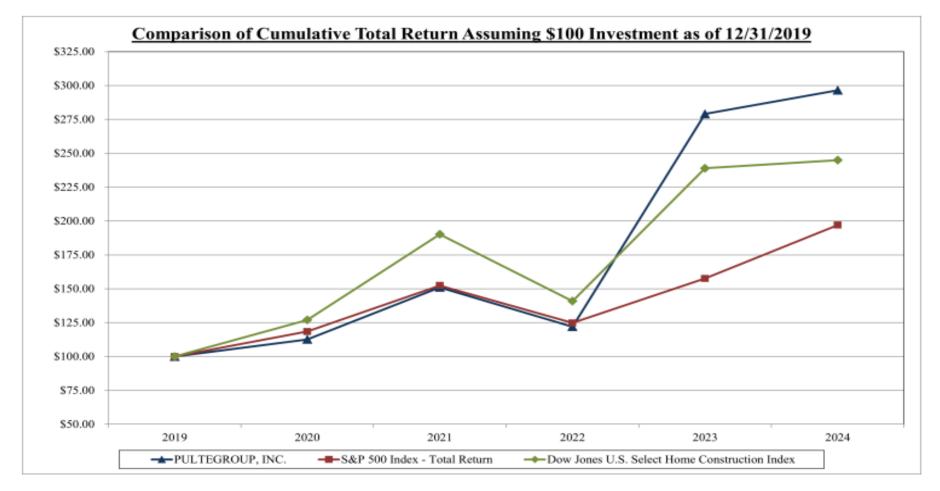








COMPARISON OF FIVE YEAR CUMULATIVE TOTAL RETURN* AMONG PULTEGROUP, INC., S&P 500 INDEX, AND PEER INDEX Fiscal Year Ended December 31, 2024



	2019		2020	2021		2022		2023		2024
PULTEGROUP, INC.	\$	100.00	\$ 112.65	\$	151.00	\$	121.98	\$	279.07	\$ 296.48
S&P 500 Index - Total Return		100.00	118.40		152.39		124.79		157.59	197.02
Dow Jones U.S. Select Home Construction										
Index		100.00	126.99		190.20		140.90		238.93	244.95



Interpretation of Financial Statements

Justin T. Perry

Free Cash Flow Uses



Buyback Shares

Reinvest in the Business

Pay Off Debt

Pay Dividends

Buy Other Businesses





Sources: U.S. Census Bureau; U.S. Department of Housing and Urban Development via FRED® *Shaded areas indicate U.S. recessions.*

fred.stlouisfed.org

Fullscreen [3