Need a Tow?
REMEMBER:
WE DO
IT
BETTER.

Applicant Name:





APPLICATION OF EMPLOYMENT PACKET: DRIVER

Date:

•	Long Form Application
•	Current DMV Printout – 10 year
•	Copy of Drivers License
•	Copy of current Medical Card – If applicable
•	Controlled Substance Testing Notice to Drivers
•	AAA Confidentiality
•	Hire Right Disclosure Authorization
•	Pre-interview Ouestionnaire

REQUIRED: All Packet contents are required to submit application for consideration of employment and possible interview.

MISSION STATEMENT



It is the mission of D & S Tow, Inc. to show our customers that we care about their needs by always putting ourselves in their position. We will offer quality assistance while making them problems, beyond their highest expectations, will consistently feel comfortable with our service. Solving our customer's raise our 'tow bar!'

Motor Vehicle Record Release and Authorization Form

The undersigned does hereby authorize Robertson Ryan & Associates, Inc. to obtain, release and deliver all motor vehicle driving records relating to the undersigned, including but not limited to personal information, to my prospective or present employer. I hold D & S Tow Inc. and Robertson Ryan and Associates harmless regarding the release of my motor vehicle driving records. This authorization shall continue in effect until revoked by the undersigned in writing.

Full Name:	
Address:	
Date of birth:	-
Drivers License #:	
Signature:	
Data	

D & S Tow Inc.		
1590 Marietta Way		
Sparks NV, 89431		
(775) 358-7779		

		COMMERCIAL FILL IN <u>ALL</u> BLANKS & PROVIDE <u>A</u>	LL INFORMATIO	ON REQUESTEDPR		
Name:	First	Middle		Last		
Address				Home tele	phone:	
City		State Zip		Cellular telep	hone:	
Date of I	Birth:		Social Se	curity Number: _		
If your a	bove addre	ss is less than 3 years continue lis	sting them below	v to cover the prev	ious 3 year p	eriod:
1	Street			Dates	: From	То
	City	State	Zip			
2						То
-	City	State	Zip			
3						То
		State				
	City	Use backside of				
Driver's	License Int	formation: all licenses held, last 3	s vears:		·	
		Number		Ex	piration Date)
		Number				
		Number				
Experier	nce:					
	Type of vehicl	e driven	to		Approxim	ate mileage driven
	Type of vehicl		to		Approxim	ate mileage driven
	Type of vehic		to		Approxim	ate mileage driven
All Aggi	dante last ?	vears: (If none, write NONE)				
	dents, iast 3			Fatalities	Ini	uries
Date				Fatalities		uries
Date		Describe		Fatalities	Ini	uries

List all Traffic Violat	ions Convictions, la	ast 3 years: (If none, write N	ONE)		
Date	Violation	······	State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
Date	Violation		State	Commercial Veh	icle:
		nied, suspended, revoked or o			
1) Employer: Dates: to Address: Supervisor: City, State, Zip code: Telephone:					
		Carrier Safety Regulations detrolled substance and alcoho			No No
		troncu substance and accono		, and herea.	٠٠ لـــــا
reason for Zeaving.					
			•••••		
2) Employer:			Dates:	to	
Address:		Su	pervisor:		
City, State, Zip c	ode:		Telephone: _		
Were you subject to t	he Federal Motor (Carrier Safety Regulations d	uring this perio	od? es	No
		ntrolled substance and alcoho			No
					,

3

3)	Employer:	Dates:					
	Address:	Supervisor:	Supervisor:				
	City, State, Zip code:	Telephone:		·····			
W	ere you subject to the Federal Motor Carrier	Safety Regulations during this period?	Ves	No			
W	Were you subject to 49 CFR part 40 controlled substance and alcohol testing during this period? Yes						
Re	ason for Leaving:						
•••				•••••••			
4)	Employer:	Dates:	to				
	Address:	Supervisor:					
	City, State, Zip code	Telephone:					
W	ere you subject to the Federal Motor Carrier	Safety Regulations during this period?	(es	No			
W	ere you subject to 49 CFR part 40 controlled	substance and alcohol testing during this per	riod? Ves	No			
Re	ason for Leaving:						
				•••••			
5)	Employer:	Dates:	to				
	Address:	Supervisor:					
	City, State, Zip code:	Telephone:					
W	ere you subject to the Federal Motor Carrier		Ves	No			
	ere you subject to 49 CFR part 40 controlled		riod? Yes	No			
	eason for Leaving:		<u> </u>	<u> </u>			
6)	Employer:	Dates:	to				
	Address:						
		Telephone:					
W	ere you subject to the Federal Motor Carrier		Ves	No			
	ere you subject to 49 CFR part 40 controlled		riod? Yes	No			
	eason for Leaving:			<u> </u>			
•••							

7) Employer:		Dates:	to				
Address:		Supervisor:					
City, State, Zip code:		Telephone:					
Were you subject to the F	ederal Motor Carrier Safety I	Regulations during this period?	Yes No				
Were you subject to 49 CI	Were you subject to 49 CFR part 40 controlled substance and alcohol testing during this period? Ves						
	•						
	Use backside of she	et for additional employers					
Driver License (CDL) the applicant m	motor vehicles that requivant disclose their controler rements of 49 CFR part	olled substance and				
right to have errors in the ir corrected information to the	nformation corrected by the pre e prospective employer; the rig	eview information provided by previous employer(s) and for that previous to have a rebuttal statement attact agree on the accuracy of the inform	ious employer(s) to re-send the ached to the alleged erroneous				
years, and wish to review prospective employer, whice employed or being notified applicant within five (5) but requested information from prospective employer receive or receive the requested received.	previous employer provided h may be done at anytime, ind d of denial of employment. siness days of receiving the wr n the previous employer(s), the vest he requested safety perform	investigative information, must such cluding when applying or as late a. The prospective employer must pritten request. If the prospective employer hen the five (5) business day dean nance history information. If the drift the prospective employer making the request to review the records.	abmit a written request to the sthirty (30) days after being rovide this information to the ployer has not yet received the adlines will begin when the over has not arranged to pick up				
	Cert	tification					
"I certify that this appli and complete to the best		e, and that all entries on it and	l information in it are true				
Applica	ant's Signature		Date Signed				
TO BE COMPLETED BY	THE EMPLOYER:	14.1, W. 1.1.1998 200201 2 4 4 1 4 1					
Application received by:		Application reviewed for o	completeness by:				
Name	· · · · · · · · · · · · · · · · · · ·	Name					
Title	Date	Title	Date				
SIGNIFICANT DATES:	Date of Hire:						
	Time & Date of Pre-Employmen	t CST:					
	Time & Date of Pre-Employmen	t CST Results Received:					
	Date First Used in Safety Sensiti	ve Position:					
	Date of Termination:						

D & S Tow Inc.

1590 Marietta Way

Sparks NV, 89431 (775) 358-7779

COMMERCIAL VEHICLE DRIVER APPLICANT

	Controlled Substance and Pursuant to 49 CFR	part 40.25(j)	
	e		• • • • • • • • • • • • • • • • • • • •
Name First	Middle	Last	
Address		Home Telephone	
City	StateZip	Cell Telephone	
Date of Birth _	Soc	al Security Number	
	49 CFR 40	.25(j)	
drug or alcol	er tested positive, or refused to test, on hol test administered by an employer not obtain, <u>safety-sensitive transportated</u> drug and alcohol testing rules during the	to which you applied ion work covered by	
If YES —	Have you successfully completed the process?	return-to-duty	
If YES —	Documentation MUST BE PRO transportation function is performant		nsitive
	Applicant's Signature		
TO BE COMPL	ETED BY EMPLOYER:		
Received by:		Reviewed by:	

D & S TOW, INC.

NOTICE TO DRIVER APPLICANTS CONTROLLED SUBSTANCES TESTING REQUIREMENT

D & S Tow, Inc. has a vital interest in maintaining safe, healthful and efficient working conditions for our customers, the public, and our drivers. Using or being under the influence of alcohol and/or controlled substances on the job may pose serious safety and health risks not only for the user, but to all those who work with the user. The possession, use or sale of alcohol or an illegal controlled substances poses unacceptable risks to safe, healthful and efficient operations.

To meet this compelling interest, and in compliance with the Department of Transportation's Alcohol and Controlled Substances Testing Requirements (49 CFR Part 382) drivers who wish to be considered for employment must agree to SUBMIT TO PRE-EMPLOYMENT CONTROLLED SUBSTANCES TESTING. All pre-employment drug tests will be conducted only after a contingent offer of employment is made.

By completing and signing this Notice and the attached Application of Employment, the driver applicant understands and agrees to submit to a pre-employment controlled substances testing as provided for in D & S Tow, Inc.'s Alcohol and Controlled Substances Policy.

ANY DRIVER APPLICANT WHO IS UNWILLING TO AGREE TO THESE CONDITIONS SHOULD NOT APPLY FOR EMPLOYMENT WITH D & S TOW, INC.. Refusal of a driver applicant to agree to controlled substances testing at this time does not preclude applying for employment with D & S Tow, Inc. at some future date.

Date:	400000000000000000000000000000000000000	_
	SIGNATURE OF DRIVER APPLICANT	



DISCLOSURE AND AUTHORIZATION REGARDING BACKGROUND INVESTIGATION FOR EMPLOYMENT PURPOSES

Disclosure

AAA Auto Club (the "Company") may request from a consumer reporting agency and for employment-related purposes, a "consumer report(s)" (commonly known as "background reports") containing background information about you to determine your eligibility for a contract assignment to D & S Tow, Inc (the "Client").

HireRight, LLC ("HireRight") will prepare or assemble the background reports for the Company. HireRight is located and can be contacted at 3349 Michelson Drive, Suite 150, Irvine, CA 92612, (800) 400-2761, www.hireright.com.

The background report(s) may contain information concerning your character, general reputation, personal characteristics, mode of living, or credit standing. The types of background information that may be obtained include, but are not limited to: criminal history; litigation history; motor vehicle record and accident history; social security number verification; address and alias history; credit history; verification of your education, employment and earnings history; professional licensing, credential and certification checks; drug/alcohol testing results and history; military service; and other information.

Authorization

I hereby authorize Company to obtain the consumer reports described above about me.		
Applicant Name		
Applicant Signature	Date	

[END OF DOCUMENT]

PLEASE PROCEEDTO THE NEXT DOCUMENT ENTITLED:

"OTHER DISCLOSURES, ACKNOWLEDGMENTS & AUTHORIZATIONS REGARDING BACKGROUND INVESTIGATION FOR EMPLOYMENT PURPOSES"



OTHER DISCLOSURES, ACKNOWLEDGMENTS & AUTHORIZATIONS REGARDING BACKGROUND INVESTIGATION FOR EMPLOYMENT PURPOSES

Disclosures

Investigative Consumer Report:

AAA Auto Club (the "Company") may request an investigative consumer report about you from HireRight, LLC ("HireRight"), a consumer reporting agency, to determine your eligibility for a contract assignment to D & S Tow, Inc. (the "Client"). An "investigative consumer report" is a background report that includes information from personal interviews (except in California, where that term includes background reports with or without information obtained from personal interviews), the most common form of which is checking personal or professional references through personal interviews with sources such as your former employers and associates, and other information sources. The investigative consumer report may contain information concerning your character, general reputation, personal characteristics, mode of living, or credit standing. You may request more information about the nature and scope of an investigative consumer report, if any, by contacting the Company.

Ongoing Authorization:

If you are assigned by the Company to perform contract services for the Client, the Company may obtain additional consumer reports and investigative consumer reports about you without asking for your authorization again, throughout the period of your assignment, as allowed by law.

Additional State Law Notices:

Please see the "Additional State Law Notices" for California, Massachusetts, Minnesota, New Jersey, New York, and Washington that are provided below, as applicable. A California disclosure and summary of your rights under California Civil Code Section 1786.22, and a copy of New York Article 23-A, are being provided to you separately.

Summary of Rights under the Fair Credit Reporting Act:

A summary of your rights under the Fair Credit Reporting Act is being provided to you separately.

San Francisco Fair Chance Ordinance Official Notice:

A copy of the San Francisco Fair Chance Ordinance Official Notice is being provided to you separately.

HireRight Privacy Policy:

Information about HireRight's privacy practices is available at www.hireright.com/Privacy-Policy.aspx.

Acknowledgments & Authorization

I acknowledge that I have received and carefully read and understand the separate "Disclosure and Authorization Regarding Background Investigation for Employment Purposes"; and the separate "Summary of Rights under the Fair Credit Reporting Act" that have been provided to me by the Company. I also acknowledge receipt of and that I have carefully read and understand (as applicable), the separate California

Disclosure and Summary of Rights under California Civil Code Section 1786.22; the separate New York Article 23-A; and the separate San Francisco Fair Chance Ordinance Official Notice that have been provided to me.

By my signature below, I authorize the preparation of background reports about me, including background reports that are "investigative consumer reports" by HireRight, and to the furnishing of such background reports to the Company and its designated representatives and agents, for the purpose of assisting the Companyin making a determination as to my eligibility for a contract assignment to the Client, or for other lawful employment purposes. I understand that if I am assigned to the Client, my consent will apply, and the Company may, as allowed by law, obtain from HireRight (or from a consumer reporting agency other than HireRight) additional background reports pertaining to me, without asking for my authorization again, throughout the period of my assignment to Client. I agree that these background reports may be disclosed to the Client, and to its designated representatives and agents, by the Company and/or by the consumer reporting agency acting at the direction of the Company, and that my background information will help the Client to determine whether I meet its background criteria necessary to perform services on behalf of the Company for the Client.

I understand that if the Company obtains a credit report about me, then it will only do so where such information is substantially related to the duties and responsibilities of the position in which I am engaged or for which I am being evaluated.

I understand that information contained in my employment (or contractor or volunteer) application, or otherwise disclosed by me before or during my employment (or contract or volunteer assignment), if any, may be used for the purpose of obtaining and evaluating background reports on me. I also understand that nothing herein shall be construed as an offer of employment or contract for services.

I also understand that in the event I am assigned by the Company to perform contract services for the Client, in no way shall this form, or the resulting consumer report or investigative consumer report provided to the Client, be deemed to create any legal employment relationship between myself and the Client.

I understand that the information included in the background reports may be obtained from private and public record sources, including without limitation and as appropriate: government agencies and courthouses; educational institutions; and employers. Accordingly, I hereby authorize all of the following, to disclose information about me to the consumer reporting agency and its agents: law enforcement and all other federal, state and local government agencies and courts; educational institutions (public or private); testing agencies; information service bureaus; credit bureaus and other consumer reporting agencies; other public and private record/data repositories; motor vehicle records agencies; my employers; the military; and all other individuals and sources with any information about or concerning me. The information that can be disclosed to the consumer reporting agency and its agents includes, but is not limited to, information concerning my: employment and earnings history; education, credit, motor vehicle and accident history; drug/alcohol testing results and history; criminal history; litigation history; military service; professional licenses, credentials and certifications; social security number verification; address and alias history; and other information.

By my signature below, I also promise that the personal information I provide with this form or otherwise in connection with my background investigation is true, accurate and complete, and I understand that dishonesty or material omission may disqualify me from consideration for employment or assignment. I agree that a copy of this document in faxed, photocopied or electronic (including electronically signed) formwill be valid like the signed original. I further acknowledge that I have received additional state law notices that I have reviewed and read.

□ California, Minnesota or Oklahoma consumers: Please check this box if you would like to receive (whenever you have such right under the applicable state law) a free copy of your background report if one is obtained on you by the Company.

Additional State Law Notices

Please also note the following:

CALIFORNIA: Pursuant to section 1786.22 of the California Civil Code, you may view the file maintained on you by the consumer reporting agency during normal business hours. You may also obtain a copy of this file, upon submitting proper identification and paying the actual copying costs, by appearing at the consumer reporting agency's offices in person, during normal business hours and on reasonable notice, or by certified mail. You may also receive a summary of the file by telephone, upon submitting proper identification and written request. The consumer reporting agency has trained personnel available to explain your file to you, including any coded information, and will provide a written explanation of any coded information contained in your file. If you appear in person, you may be accompanied by one other person, provided that person furnishes proper identification. "Proper identification" includes documents such as a valid driver's license, social security account number, military identification card, and credit cards. If you cannot identify yourself with such information, the consumer reporting agency may require additional information concerning your employment and personal or family history to verify your identity.

HireRight, LLC ("HireRight") will prepare the background report for the Company. HireRight is located and can be contacted at 3349 Michelson Drive, Suite 150, Irvine, CA 92612, (800) 400-2761. Information about HireRight's privacy practices is available at www.hireright.com/Privacy-Policy.aspx.

Additional California-specific information is set out below.

MASSACHUSETTS:Upon request to the Company, you have the right to know whether the Company requested an investigative consumer report about you and, upon written request to the Company, you have the right to receive a copy of any such report. You also have the right to ask the consumer reporting agency (e.g., HireRight) for a copy of any such report.

MINNESOTA: You have the right in most circumstances to submit a written request to the consumer reporting agency (e.g., HireRight) for a complete and accurate disclosure of the nature and scope of any consumer report the Company ordered about you. The consumer reporting agency must provide you with this disclosure within 5 days after (i) its receipt of your request or (ii) the date the report was requested by the Company, whichever date is later.

NEW JERSEY: You have the right to submit a request to the consumer reporting agency (e.g., HireRight) for a copy of any investigative consumer report the Company requested about you.

NEW YORK: You have the right, upon written request to the Company, to be informed of whether or not the Company requested a consumer report or an investigative consumer report about you. Shown above is the address and telephone number for HireRight, the consumer reporting agency used by the Company. You may inspect and receive a copy of any such report by contacting that consumer reporting agency. A copy of Article 23-A of the New York Correction Law is also provided below.

WASHINGTON STATE: If the Company requests an investigative consumer report, you have the right, upon written request made to the Company within a reasonable period of time after your receipt of this disclosure, to receive from the Company a complete and accurate disclosure of the nature and scope of the investigation requested by the Company. You are entitled to this disclosure within 5 days after the date your request is received or the Company ordered the report, whichever is later. You also have the right to request a written summary of your rights and remedies under the Washington Fair Credit Reporting Act.

Applicant Last Name	First	Middle	
ApplicantSignature		Date	

A Summary of Your Rights Under the Fair Credit Reporting Act

The federal Fair Credit Reporting Act (FCRA) promotes the accuracy, fairness, and privacy of information in the files of consumer reporting agencies. There are many types of consumer reporting agencies, including credit bureaus and specialty agencies (such as agencies that sell information about check writing histories, medical records, and rental history records). Here is a summary of your major rights under FCRA.

For more information, including information about additional rights, go to www.consumerfinance.gov/learnmore or write to: Consumer Financial Protection Bureau, 1700 G Street N.W., Washington, DC 20552.

- You must be told if information in your file has been used against you. Anyone who uses a credit report or another type of consumer report to deny your application for credit, insurance, or employment or to take another adverse action against you must tell you, and must give you the name, address, and phone number of the agency that provided the information.
- You have the right to know what is in your file. You may request and obtain all the information about you in the files of a consumer reporting agency (your "file disclosure"). You will be required to provide proper identification, which may include your Social Security number. In many cases, the disclosure will be free. You are entitled to a free file disclosure if:
 - o a person has taken adverse action against you because of information in your credit report;
 - o you are the victim of identity theft and place a fraud alert in your file;
 - o your file contains inaccurate information as a result of fraud;
 - o you are on public assistance;
 - o you are unemployed but expect to apply for employment within 60 days.

In addition, all consumers are entitled to one free disclosure every 12 months upon request from each nationwide credit bureau and from nationwide specialty consumer reporting agencies. See www.consumerfinance.gov/learnmore for additional information.

• You have the right to ask for a credit score. Credit scores are numerical summaries of your creditworthiness based on information from credit bureaus. You may request a credit score from consumer reporting agencies that create scores or distribute scores used in residential real property loans, but you will have to pay for it. In some mortgage transactions, you will receive credit score information for free from the mortgage lender.

You have the right to dispute incomplete or inaccurate information. If you identify information in your file that is incomplete or inaccurate, and report it to the consumer

- reporting agency, the agency must investigate unless your dispute is frivolous. See www.consumerfinance.gov/learnmore for an explanation of dispute procedures.
- Consumer reporting agencies must correct or delete inaccurate, incomplete, or unverifiable information. Inaccurate, incomplete, or unverifiable information must be removed or corrected, usually within 30 days. However, a consumer reporting agency may continue to report information it has verified as accurate.
- Consumer reporting agencies may not report outdated negative information. In most cases, a consumer reporting agency may not report negative information that is more than seven years old, or bankruptcies that are more than 10 years old.

- Access to your file is limited. A consumer reporting agency may provide information about you only to people with a valid need usually to consider an application with a creditor, insurer, employer, landlord, or other business. The FCRA specifies those with a valid need for access.
- You must give your consent for reports to be provided to employers. A consumer reporting agency may not give out information about you to your employer, or a potential employer, without your written consent given to the employer. Written consent generally is not required in the trucking industry. For more information, go to www.consumerfinance.gov/learnmore.
- You may limit "prescreened" offers of credit and insurance you get based on information in your credit report. Unsolicited "prescreened" offers for credit and insurance must include a toll-free phone number you can call if you choose to remove your name and address form the lists these offers are based on. You may opt out with the nationwide credit bureaus at 1-888-5-OPTOUT (1-888-567-8688).
- The following FCRA right applies with respect to nationwide consumer reporting agencies:

CONSUMERS HAVE THE RIGHT TO OBTAIN A SECURITY FREEZE

You have a right to place a "security freeze" on your credit report, which will prohibit a consumer reporting agency from releasing information in your credit report without your express authorization. The security freeze is designed to prevent credit, loans, and services from being approved in your name without your consent. However, you should be aware that using a security freeze to take control over who gets access to the personal and financial information in your credit report may delay, interfere with, or prohibit the timely approval of any subsequent request or application you make regarding a new loan, credit, mortgage, or any other account involving the extension of credit.

As an alternative to a security freeze, you have the right to place an initial or extended fraud alert on your credit file at no cost. An initial fraud alert is a 1-year alert that is placed on a consumer's credit file. Upon seeing a fraud alert display on a consumer's credit file, a business is required to take steps to verify the consumer's identity before extending new credit. If you are a victim of identity theft, you are entitled to an extended fraud alert, which is a fraud alert lasting 7 years.

A security freeze does not apply to a person or entity, or its affiliates, or collection agencies acting on behalf of the person or entity, with which you have an existing account that requests information in your credit report for the purposes of reviewing or collecting the account. Reviewing the account includes activities related to account maintenance, monitoring, credit line increases, and account upgrades and enhancements.

- You may seek damages from violators. If a consumer reporting agency, or, in some cases, a user of consumer reports or a furnisher of information to a consumer reporting agency violates the FCRA, you may be able to sue in state or federal court.
- Identity theft victims and active duty military personnel have additional rights. For more information, visit www.consumerfinance.gov/learnmore.

States may enforce the FCRA, and many states have their own consumer reporting laws. In some cases, you may have more rights under state law. For more information, contact your state or local consumer protection agency or your state Attorney General. For information about your federal rights, contact:

TYPE OF BUSINESS:	CONTACT:
1.a. Banks, savings associations, and credit unions with total assets of over \$10 billion and their affiliates	a. Consumer Financial Protection Bureau 1700 G Street, N.W. Washington, DC 20552
b. Such affiliates that are not banks, savings associations, or credit unions also should list, in addition to the CFPB:	b. Federal Trade Commission Consumer Response Center 600 Pennsylvania Avenue, N.W. Washington, DC 20580 (877) 382-4357
2. To the extent not included in item 1 above: a. National banks, federal savings associations, and federal branches and federal agencies of foreign banks	a. Office of the Comptroller of the Currency Customer Assistance Group 1301 McKinney Street, Suite 3450 Houston, TX 77010-9050
b. State member banks, branches and agencies of foreign banks (other than federal branches, federal agencies, and Insured State Branches of Foreign Banks), commercial lending companies owned or controlled by foreign banks, and organizations operating under section 25 or 25A	b. Federal Reserve Consumer Help Center P.O. Box 1200 Minneapolis, MN 55480
of the Federal Reserve Act. c. Nonmember Insured Banks, Insured State Branches of Foreign Banks, and insured state savings associations	c. FDIC Consumer Response Center 1100 Walnut Street, Box #11 Kansas City, MO 64106
d. Federal Credit Unions	d. National Credit Union Administration Office of Consumer Financial Protection (OCFP) Division of Consumer Compliance Policy and Outreach 1775 Duke Street Alexandria, VA 22314
3. Air carriers	Asst. General Counsel for Aviation Enforcement & Proceedings Aviation Consumer Protection Division Department of Transportation 1200 New Jersey Avenue, S.E. Washington, DC 20590
4. Creditors Subject to the Surface Transportation Board	Office of Proceedings, Surface Transportation Board Department of Transportation 395 E Street, S.W. Washington, DC 20423
5. Creditors Subject to the Packers and Stockyards Act, 1921	Nearest Packers and Stockyards Administration area supervisor
6. Small Business Investment Companies	Associate Deputy Administrator for Capital Access United States Small Business Administration 409 Third Street, S.W., Suite 8200 Washington, DC 20416
7. Brokers and Dealers	Securities and Exchange Commission 100 F Street, N.E. Washington, DC 20549
8. Federal Land Banks, Federal Land Bank Associations, Federal Intermediate Credit Banks, and Production Credit Associations	Farm Credit Administration 1501 Farm Credit Drive McLean, VA 22102-5090
9. Retailers, Finance Companies, and All Other Creditors Not Listed Above	Federal Trade Commission Consumer Response Center 600 Pennsylvania Avenue, N.W. Washington, DC 20580 (877) 382-4357

The 6 Types of Thinkers to Seek for Your Team



For me, one of the worst feelings to have at the office is cerebral loneliness. I need the companionship of strong thinkers to spark my own mind. Brilliant ideas are rarely born in isolation, and successful projects stem from a strong, collective team.

In other words, to do great work, you must surround yourself with great people.

It's an interesting exercise to define what this means for the type of thinkers you want on your team. I find that my best work comes from interaction with people who think differently than I do - and differently from each other. A diversity of mental profiles yields the richest results. Here are six types I always seek. (Sometimes one person can bridge several different modes of this thinking, so six types doesn't always mean six people.) What would you add?

- 1. **The dreamer**: This person never ceases imagining what's not, what's next and what's possible. They think big and hopefully, stretching the bounds of what is considered achievable. They never stop asking, "what if?' and supply your team with an electric and optimistic creative energy.
- 2. **The debater**: Debaters question your assumptions, call out your leap of faith logic and point out the flaws in the plan. They see problems long before others, and they keep everyone grounded and prepared. Their questioning nature forces you to strengthen the rigor of your arguments.
- 3. **The disruptor**: The disruptor challenges the status quo and breaks others out of their mental ruts and insular perspective by bringing fresh and far-ranging perspective. My favorite disruptors are intellectually curious, lateral thinkers who are first to spot latent competitors and untapped opportunities in the market.
- 4. **The driver:** Drivers are natural leaders, bringing a crusading, concentrated vision to all work and and supplying forward momentum when everyone else is losing steam or motivation. They are positively relentless in pursuing an idea, galvanizing political support for it and keeping it on track. They can be fantastic advocates for the customer, keeping the team focused on the problem you're here to solve.
- 5. **The detailer**: This type digs into every facet of a project. Detailers focus on practicalities and save everyone else from silly mistakes and fatal design flaws because they think through all the angles and implications. They identify what's missing in even the best-laid plans and can diagnose the precise point when something could break or be improved.
- 6. **The doer**: The doer is the wonderfully resourceful team member who gets stuff done, no matter what. Doers roll up their sleeves and find the solution. They are great colleagues to those who devise the grand strategy because they get it delivered on time, all the time

D & S Tow, Inc. - Pre-Interview Questionnaire

- 1. Tell me about a time when you were micro managed or when you micro managed a co-worker and how you handled it.
- 2. Tell me about your organizational skills examples are welcome.
- 3. Tell me about a time when you were faced with changes regarding your work and how you handled it.
- 4. Tell me about your mechanical abilities. How do you rate your mechanical experience? (from 1 to 5, 5 being strong)
- 5. If you were driving a slidebed capable of hauling 2 cars at a time (1 on the deck / 1 of the wheel-lift) how would you position the load of the following vehicle types with their listed conditions?
 - a. 2010 Lexus RX 350 FWD 1 flat rear tire unable of holding air,
 - b. 2004 Subaru Forester Tires good, Known transmission problems
- 6. What was your most difficult towing job?
 - a. What did you like and dislike about that particular job?
- 7. What do you feel is your strongest driving ability? What is you weakest?
- 8. Have you ever applied with D & S Tow, Inc. before? When and position held
- 9. While on-call we allow our drivers to take their assigned trucks to their residence. Do you have adequate parking and/or will property owners, if not yourself, approve?
- 10. Tell me an experience when, or if, you have had your personal car towed? What did you like or dislike about it?
- 11. Please read the next page and respond with what kind of a thinker you are.
- 12. Where do you see yourself in 5 years?
- 13. Do you have any other experience, training, qualifications or skills which you feel should be brought to our attention so we may determine if they are especially suited for this or any other position with D & S Tow, Inc.?