



CAXXOR GROUP

Infrastructure & Capital Projects

WELCOME



THE CONTEXT

3.7 T

The amount that is required to invest in infrastructure per year in the next 15 years.

2500 MILLIONS

People who do not have access to public services.

800 MILLIONS

People who do not have access to water

-40%

Percentage of productivity reduction of companies in countries with poor infrastructure.

49%

The world population still does not have access to the internet

35%

Deficit that we will have in infrastructure in the future if we continue with the current rate of investment.

400 B

Money available in the market for infrastructure that does not find qualified projects.

9%

Percentage of GDP that China invests in Infrastructure. In Latin America the average is 2.5%

30% vs 98%

Added value that the developing countries give to the production, vs. developed.

4000%

It has been the increase in fundraising of infrastructure funds not listed in the last 12 years.

3%

Average percentage that large investors allocate to infrastructure within their portfolio.

90%

Percentage of investors who think that the biggest barrier is regulation, bureaucracy and deficient structures.

CONSIDERATIONS IN THE NEW PARADIGM OF INFRA DEVELOPMENT

COUNTRY VISION	HOLISTIC VISION	REPLACE INFRASTRUCTURE	PRODUCTIVITY IN CONSTRUCTION	EVALUATION	TRANSPARENCY
PROJECTS	INVESTMENT RELATIONSHIP	GUARANTEES	BANKS	FINANCIAL STRUCTURE	GOVERNMENT AND LEADERSHIP
RELEVANT PROJECTS	TRANSVERSALITY	IMPLEMENTATION	GLOBALIZATION	LOCAL COMPANIES	MEGATRENDS





Welcome to an extraordinary organization.

THE CAXXOR GROUP LTD.

THE CAXXOR GROUP



- **THE CAXXOR GROUP** is an international conglomerate with participation in several companies and investment funds, focused on the development of large infrastructure projects and the economic development of 65 countries. The Group have clients and presence in Americas, Europe, Asia, Oceania, Middle East and Africa. The firm is founded in Mexico in 2006 and the holding company is established in the United Kingdom in 2018.
- **CAXXOR** can package assets in ways that are attractive to the profit motives and risk tolerance of institutional investors, CAXXOR is able to align the interests of banks, investors, EPCs, sponsors and promoters of a project, both in public initiatives and in private projects.

CREATE VALUE



- Among the main objectives and businesses of CAXXOR are the creation of value for our clients, the creation of synergies between large companies to participate in the most important projects, provide a solution to complex problems, obtain capital for projects, offer a technical alternative service that is innovative and with the best value for money, participate in the initiatives with the greatest impact in the world, develop the human potential of our employees , promote the social development of the countries in which we work, prioritize sustainability, transparency, compliance and integrity in everything we do, generate wealth for our partners and investors.
- CAXXOR has grown adding experience in more and more areas of business, allying with the best, developing the most innovative solutions and inviting the most amazing professionals in the industry. We know that each infrastructure project contains a great opportunity for the development of a country, and we strive to structure the best alternative in the market.

A NEW ERA IN DEVELOPMENT OF LARGE PROJECTS



- The investment model of CAXXOR GROUP is focused and comes from insurance companies, pension funds, sovereign wealth funds, trusts and family offices that have the ability to invest during intergenerational periods of time.
- This is a unique competitive advantage in asset markets with no long-term liquidity, such as infrastructure. **CAXXOR GROUP has been dedicated to developing methodologies to promote the internal programs of private investors and to help infrastructure projects to be compatible with the vision and requirements of investors.**
- We share the idea that direct investors are the future of investment in infrastructure, fund managers will continue to have a crucial role to play in the development of the market. We are convinced as some authors in the conceptualization of intermediation, so **CAXXOR offers a direct and transparent connection between the investor and the project**, CAXXOR develops and matches the model that guarantees success for those involved throughout the process and over time to a revitalization of the asset class and possibly a new era of investment in infrastructure.

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INVESTMENT IN INFRASTRUCTURE



- **We know that long-term investors own half of the professionally managed investment capital in today's world.** These investors, who have an unparalleled scale and longer time horizons than typical investors, have clear competitive advantages in the markets for long-term illiquid assets.
- The characteristics of an investment in infrastructure are particularly suitable for long-term institutional investors. **Infrastructure assets offer economies of scale, inelastic demand and stable cash flows, and can generate uncorrelated returns, inflation linkages and downward protection.**

LOW COST, GREATEST VALUE



- It is a constant in CAXXOR to innovate in the business model, to try to offer more and more value to our customers, and reduce costs without sacrificing quality.
- Our policy is to offer unique values and solutions, to commit ourselves more than any other firm with our projects, we have implemented a reduction in superficial costs, such as having too many offices, executive benefits, etc. to achieve a 50% reduction in commissions, costs for services and business development with reference to the market standard. Our bet is for an economy of scale, which allows us to maintain a first class portfolio and maintain ourselves as the cheapest firm in the market.
- On the other hand, we allow investments to flow directly, so we do not charge any fee or commission to our investors.

THE COMPANIES OF THE GROUP



CAXXOR INFRASTRUCTURE
Communications, Water Solutions & Utilities



CAXXOR PROPERTIES
Real Estate & Investment Platform



CAXXOR INVESTMENTS
Global Investors & Asset Development



CAXXOR GOVERNMENTS
Public Sector & Sovereign Finance Agency



CAXXOR DEFENSE
Security & Technologies Hub



CAXXOR INDUSTRIAL
Energy, Mining & Natural Resources

OUR PARTNERS



THE OCEAN ROCK GROUP
Capital Funds and Global Investors



SEAS MTP
Maritime Infrastructures



NR DYNAMO
Natural Resources Corporation



PETRORIZON
Oil & Energy



OMEGA ROYAL HOLDINGS
REAL ESTATE & ASSET DEVELOPMENT



INVESTSTRUCTUREX
Facilities Developers



LEGACY APO
INVESTMENT CORPORATION



LOGEXIM GROUP
Global Trade



MASTER WATERS
Utilities and Environmental Solutions



GECC Industries
Global Energy and Construction Companies.



CONSTELLATIONICS
TECHNOLOGICAL SOCIETY



WALL KNOX
International Services Firm

ALLIANCE



THE FIRM

- National Standard's consortium of member companies make up a multinational umbrella organization active in more than 70 countries around the world, spanning from the America's and Europe to the Far East of Asia, Africa and the GCC. The organization includes affiliate companies in diverse industries and expertise including debt finance, leasing, insurance, project and real estate development services and aviation. National Standard is not a commercial bank or securities dealer and does not provide banking or securities related services and products. National Standard maintains offices and professionals in the global markets we serve and is governed by a Global Management Committee.

IN NUMBERS

6 PRINCIPAL
COMPANIES AND MORE
THAN 80 SUBSIDIARIES
AND SPVs

81 BUSINESS AREAS

65 COUNTRIES WITH
PRESENCE

30 BILLION IN PROJECTS

32 FUNDS WITH
PARTNERSHIP

60 BILLION IN ASSETS

24 BANKS UNDER
AGREEMENT

147 STRATEGIC
ALLIANCES

200 BILLION IN CAPITAL
ACCESS

OUR PEOPLE

The value of CAXXOR is the people, a multidisciplinary and global team, internationally renowned professionals in administration, economics, law, finance, accounting but also in technology, science, geology, engineering, military personnel design that allows an extraordinary perspective for the development of large infrastructure projects. All our staff is selected and trained by CIISS.

CIISS started as a military company but due to its trust controls, excellent management and extraordinary discipline, it is in charge of attracting the best talent.

We are disruptive, innovative, we think outside the box, we are unique, fun and we know how to make a team in each country and in each culture.

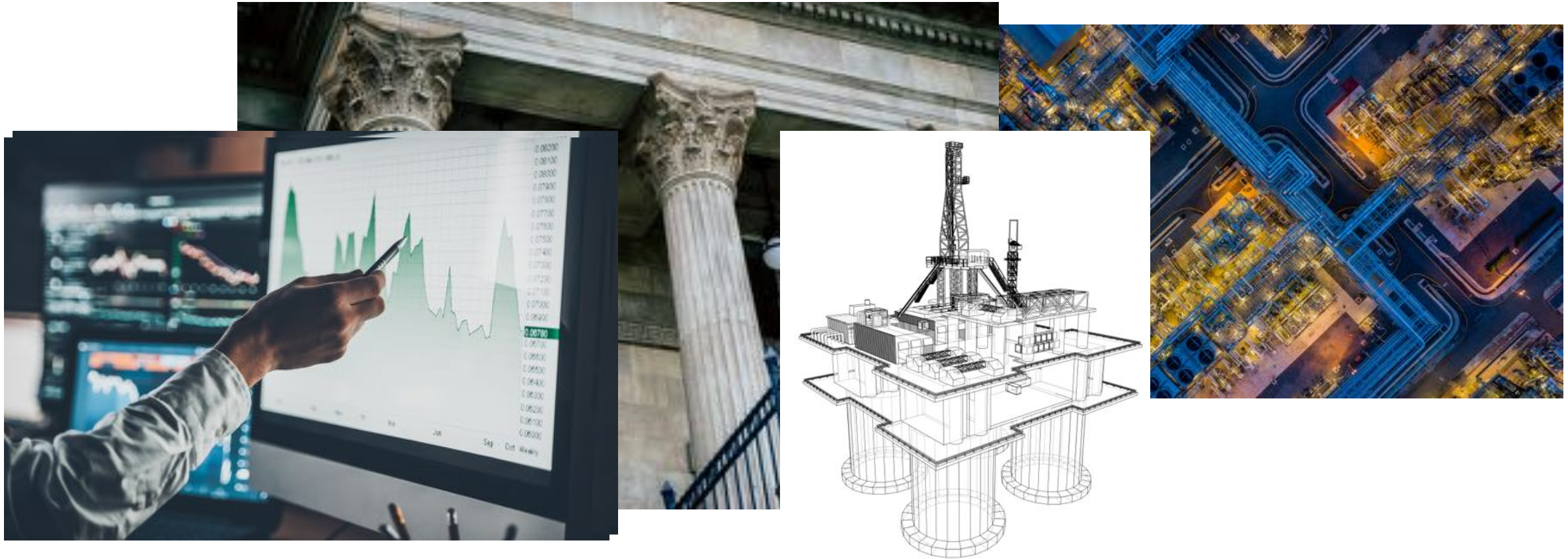
We bring innovation to another level, in products, services, business model, we are constantly working on technological research and developing new methodologies.

At CAXXOR GROUP, the experience and sophistication of our executives is a reflection of the board's competence and the understanding of what is required within the investment management process for success. The nexus between people and the long-term investment process is based on continuity and commitment, our greatest asset and what defines us is our people.

People are essential for any business, but talent is crucial for the highly specialized, and knowledge-focused field, which is direct investment in infrastructure. In fact, the set of skills required for investment in infrastructure is different from the set of skills that an institutional investor may already have established: the infrastructure is composed mainly of illiquid assets marketed infrequently in very large packages. This means that the investment Infrastructure is oriented to transactions rather than to the market; Investments are long-term and asset management is crucial. In summary, investment in infrastructure is quite different from traditional asset classes, such as bonds or stocks, and is more like direct real estate investment or private capital. Consequently, the investment team will need various capacities to succeed in this environment.



COMPANIES



Below we will show a summary of the portfolio of each company

INFRASTRUCTURE



CAXXOR INFRASTRUCTURE
Communications, Water Solutions & Utilities

THE COMPANY

Our infrastructure company can handle large projects such as highways, water systems, trains, airports and other important infrastructures. We can finance, build and operate. Our ability to structure long-term financing allows us to take complex challenges. We can participate as project leaders or by adding value in the areas that are required. Our experience allows us to take the initiatives to the next level, the strength of our partners guarantees the success of each project. We also have the ability to integrate these projects in a multimodal manner, we can also manage public utilities such as energy, gas, water, sewage and even waste.

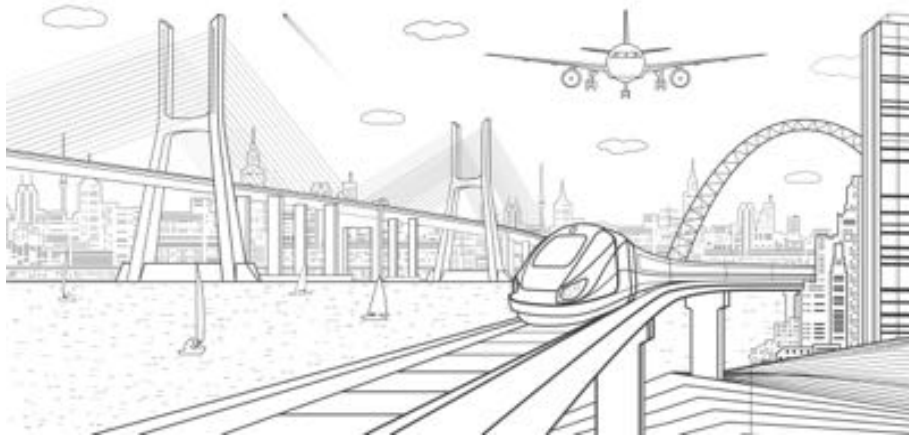
PRACTICE

Our company operates as an EPC for the development of infrastructure in different types of contracts BOT, BOO, ROT, as EPC we can complete the complete cycle, partial or in a combination, we can adapt to participate in a EPCM or EPCS. We can also exercise contracts such as PMC (Project Management Contract) or as an operating company. Among our complementary services is the integration of different technologies to the project and environmental services. One of our fastest growing areas is the one related to public utilities. We have specialized divisions in Airports, trains, water and highways that are our most competitive areas.

PORTFOLIO



CAXXOR INFRASTRUCTURE
Communications, Water Solutions & Utilities



ENGINEERING	PROCUREMENT	CONSTRUCTION
PROJECT MANAGEMENT	ENVIRONMENTAL	TECHNOLOGIES INTEGRATION
UTILITIES	OPERATE	RAILWAY
WATER	AVIATION ASSETS	HIGHWAY



CAXXOR PROPERTIES

Real Estate & Investment Platform

PROPERTIES

THE COMPANY

This company is dedicated to the investment, development and management of real estate assets. We have the ability to potentialize large real estate projects and the development of important facilities. We are allies of operators of global prestige that help to make viable these outstanding real estate projects.

Our financing capacity allows us to participate in large hotel projects, shopping centers, even in convention centers, stadiums, theme parks and other tourist and entertainment infrastructures. We participate in corporate, residential and mixed-use buildings. With a good sense, we participate in large housing projects focused on different needs. CAXXOR PROPERTIES also participate in parks and industrial projects.

PRACTICE

Our practice consists in the development of assets, in further promoting its financial value and the desirability in the market, in managing properties and achieving a master plan that allows the generation of wealth in the long term. We also got involved in the construction and financing of facilities and in real estate. We promote assets and advise on transactions over U.S. \$ 15 million. We participate and have specialized areas in Hotels, Corporations and Residences, we have an area of large facilities that develop stadiums, arenas, theme parks and more, our housing area is involved in projects from 500 to more than 10,000 houses.

PORTFOLIO



CAXXOR PROPERTIES
Real Estate & Investment Platform



PROPERTY
MANAGEMENT

REAL ESTATE
TRANSACTIONS

RESIDENCES

HOTELS

CORPORATE

LARGE
FACILITIES

HOUSING

COMMERCIAL

INDUSTRIAL

CRUISE
TERMINALS

THEME PARKS

LAND
DEVELOPMENT

INVESTMENTS



CAXXOR INVESTMENTS
Global Investors & Asset Development

THE COMPANY

CAXXOR INVESTMENTS is one of the most emblematic and best related companies in the group. This company is able to harmonize outstanding funds, important global banks and also to generate own funds to go to the investment of a large project, besides this enormous capacity to generate private investment and credit for projects, it offers a wide catalog of services related to investment and protection of customers and investors, common is the audit, legal services or tax management. We also develop risk products and help big initiatives have market viability, we specialize in Capital Projects, this is projects that need large amounts of capital in the long term. The company can act as a financial consultant and structurist, we develop large assets and we encourage our group to participate in good business with a structure, solid, transparent and widely regulated.

PRACTICE

One of our most active areas is that which refers to global investors, we maintain agreements with institutional investors for the development of large projects and investment in sovereign initiatives, we have access to a powerful market, this allows us to structure large volumes of capital in good conditions very competitive, we structure Senior and Super Senior debts, we also have some flexible credit products that we can adapt to the stages of the project. CAXXOR can act as an equity partner in the industries that we have interest. We have business areas focused on developing and supporting the initiatives of our investors, as financial advice, private wealth management, taxes, legal, audit, markets, risk products and asset services. CAXXOR have a division dedicated to our specialty, capital projects.

PORTFOLIO



CAXXOR INVESTMENTS
Global Investors & Asset Development



GLOBAL
INVESTORS

LENDERS &
CREDIT

EQUITY
PARTNERS

GLOBAL ASSET
SERVICES

PRIVATE
WEALTH
STRATEGIES

FINANCE
DEVELOPMENT

RISK PRODUCTS

LEGAL SERVICES

AUDIT &
ASSURANCE

INTERNATIONAL
TAX

BUSINESS
ADVISORY

CAPITAL
PROJECTS

GOVERNMENTS



CAXXOR GOVERNMENTS
Public Sector & Sovereign Finance Agency

THE COMPANY

This company was created to serve one of our most frequent clients in the world, sovereign and sub-sovereign governments. Governments have a dynamic that only a few companies in the private sector can manage as completely and productively as CAXXOR does. From a geopolitical perspective or from an internal policy, or from a specific sector of government, CAXXOR is a strategic ally to develop the potential of the countries. We are convinced that the government should be a catalyst to bring investment and development to the country, CAXXOR has access to some of the most important investors, we specialize in creating suitable environments and conditions for projects to be successful and investments are achieved.

PRACTICE

In our practice we specialize in sovereign programs to provide capital to governments under very favorable conditions, we maintain large-scale economic proposals, we can advise from the design of public policies and monetary policies to the exercise of public finances. We participate in the attraction of foreign investment and in the promotion of strategic projects for the country. We can collaborate in the integration of multinational projects, as general advisors or as designers and promoters of public private projects. We have turnkey solutions in relevant sectors of government such as security, health and education.

PORTFOLIO



CAXXOR GOVERNMENTS
Public Sector & Sovereign Finance Agency



SOVEREIGN
PROGRAM

PUBLIC PRIVATE
PARTNERSHIP

GOVERNMENT
ADVISORY

FOREINGEIN
INVESTMENTS

MEGAPROJECTS

CITIES
SOLUTIONS

HEALTH

EDUCATION

SECURITY

PUBLIC
BUILDINGS

CULTURE

SPORTS

DEFENSE



CAXXOR DEFENSE

Security & Technologies Hub

THE COMPANY

CAXXOR DEFENSE, is the newest area in the group, however it is one of the most dynamic and fastest growing, is founded and run by highly trained and internationally certified ex-military elite. This company advises defense ministries and police around the world on security issues, also develops, finances and provides weapons, vehicles and tactical equipment. This company controls CISS, a corporation formed by ex-military personnel for training tasks, for operational missions, for intelligence tasks and for high-level guard and custody services. The company specializes in the integration of large orders for the purchase of military equipment, in the financing of military assets, in the use of new technologies and in training.

PRACTICE

Our practice is specialized in international operations and national security, also in advising, training, providing personnel. We have a great team in technology integration, telecommunications and cybersecurity. We provide surveillance and supervision of strategic facilities and the development of extensive remote monitoring and CCTV programs. The development, integration, financing and commercialization of ammunition, armaments and military equipment is one of our strengths, as well as the financing and supply of important military assets such as airplanes, ships, submarines and more.

PORTFOLIO



CAXXOR DEFENSE
Security & Technologies Hub



MILITARY
ADVISORY

MILITARY
TRAINING

MILITARY
PERSONNEL

MILITARY
ASSETS

MILITARY
EQUIPMENT

MILITARY
FACILITIES

INTERNATIONAL
OPERATIONS

TECHNOLOGY
DEVELOPMENT

SPACE

SUPERVISION

CCTV

CYBERSECURITY

CIISS



- CIISS is a security corporation composed of ex-military personnel of the highest profile capable of developing training, consulting, guard, custody and tactical operations. You can identify the members of a CIISS group with the scarlet lion logo and the letters in gray.
- CIISS also has a wide vocation for intelligence services and in general can be involved in any government, industrial or infrastructure project that CAXXOR GROUP requires. CIISS retains military discipline and values.
- CIISS reports directly to CAXXOR DEFENSE, for more information go directly to the CIISS website.
- <http://www.ciissgp.com>



INDUSTRIAL



CAXXOR INDUSTRIAL

Energy, Mining & Natural Resources

THE COMPANY

The industrial company is the oldest in the group, it has always been focused on energy and natural resources, CAXXOR is focused on large mining projects, large agricultural production, also involved in some products of added value of both industries, in Oil and Gas we participate in Upstream, Downstream and Midstream, in generation and transmission of energy, and in the development of infrastructure related to the industry . Also participate in international transactions of various commodities. This company is one of our great strengths, since the largest projects of the group such as ports and refineries depend on this company.

PRACTICE

Our practice is specialized in the development of industrial ports, refineries and storage infrastructure. We finance and develop this type of large-scale facility. Our specialists are involved in oil and gas transactions internationally, this commercial area also develops the trade of minerals and construction materials and agricultural products such as grains and seeds. We participate in the development of infrastructure for power and we have a division specialized in renewable projects, we work in oil exploration and production projects, with this company we participate in different contract models for our clients and mainly venture into projects in which we are partners.

PORTFOLIO



CAXXOR INDUSTRIAL

Energy, Mining & Natural Resources



POWER

OIL AND GAS

AGRIBUSINESS

MINING AND
MATERIALS

MINING AND
REFINERY

GLOBAL TRADE

PORTS

SHIPPING

INTEROCEANIC
PROJECTS

STORAGE
TERMINALS

OIL REFINERIES

PIPELINES

RAIL FREIGHT

DRY PORTS

CLEAN ENERGY

SHIPYARDS

SUBSEA
SERVICES

OFFSHORE
INSTALLATIONS

OFFSHORE
WINDFARMS

DREDGING

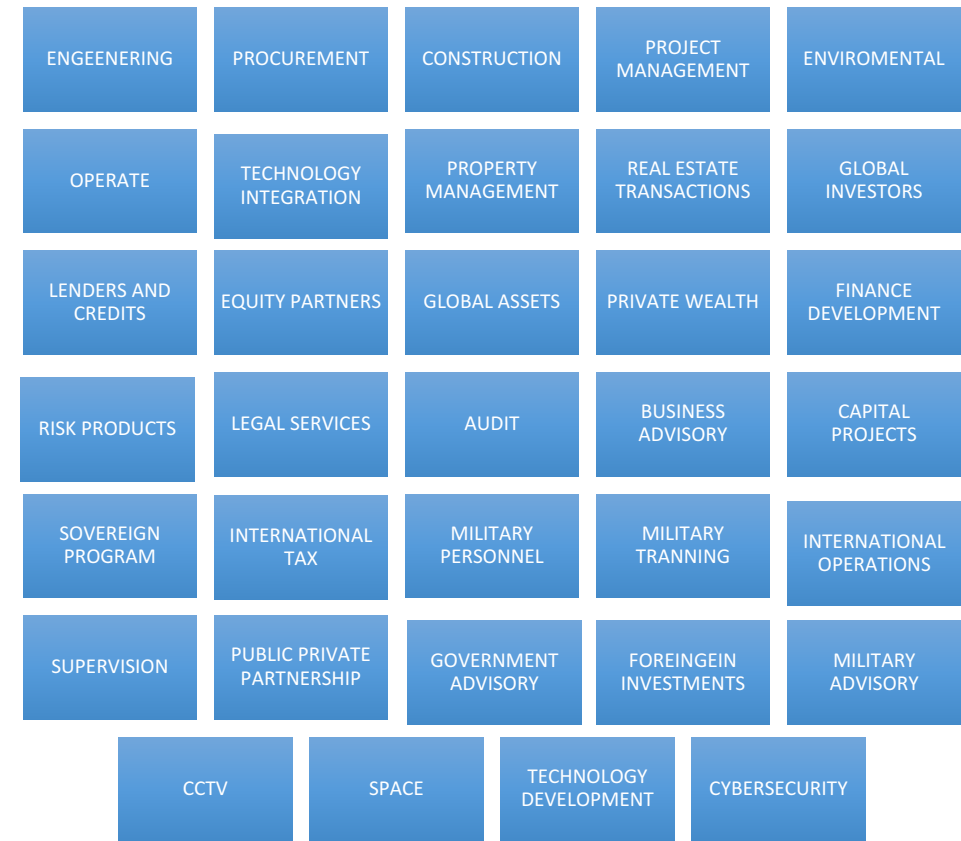
TECHNOLOGY

PORTFOLIO MAPS

BUSINESS DEVELOPMENT (47)



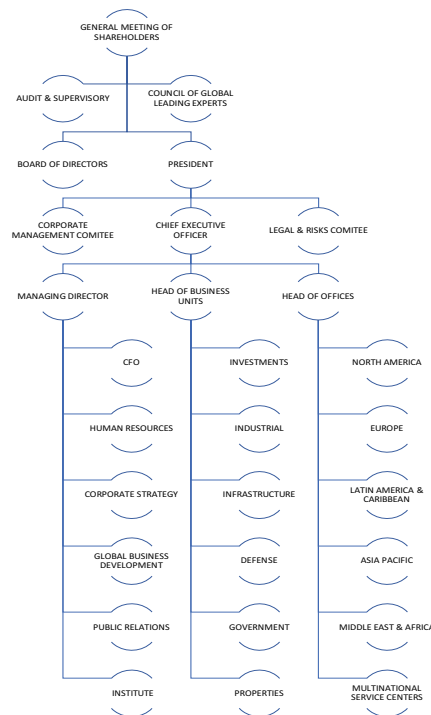
PROFESSIONAL SERVICES (34)



THE ORGANIZATION

THE CAXXOR GROUP

ABOUT OUR ORGANIZATION



COMMITTEES

- CAXXOR GROUP has six committees, where it evaluates risks, administration, strategies and more. One of them is made up of independent personalities with ample leadership worldwide.

THE CEO

- The CEO of CAXXOR has the support of three key executives. One that manages the company internally, another that leads the managers of the business units, and the third that coordinates all the offices of Caxxor in the world.

MAIN OFFICES



CAXXOR GROUP
Infrastructure & Capital Projects
MEXICO



CAXXOR GROUP
Infrastructure & Capital Projects
USA



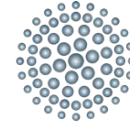
CAXXOR GROUP
Infrastructure & Capital Projects
UNITED KINGDOM



CAXXOR GROUP
Infrastructure & Capital Projects
SPAIN



SUSTAINABILITY



CAXXOR INSTITUTE

Development, Progress and Opportunities

Was created to develop the synergy of development taking advantage of the work that is done to develop a large investment in infrastructure, we want to ensure that the social impact will be the greatest and the best possible for the community, if we must do something else to maximize the impact In development, we will simply do it. We also want to make sure that people have the necessary tools to continue generating progress in their communities.. After intervening in a project from a professional sense and understanding the context better, the experts of the group begin to ask themselves questions about how we can continue promoting development, they transmit the annotations to the Institute and we regularly coordinate with the local governments, we exchange perceptions about the needs, the development vision that the community where we work has. If the community and the government allow it, the institute stays working on issues of sustainable development and social progress. This Institute works autonomously and independently from the company's portfolio, we start working until the company has finished to avoid any conflict of interest.



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CAXXOR GROUP
Infrastructure & Capital Projects

