

Canada Business Holdings Inc. (CBH)

Global Architect of Sovereign PPP Systems

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Canada Business Holdings Inc.

Date of Incorporation: 11th December 2006

in City/ Ottawa, Ontario / CANADA

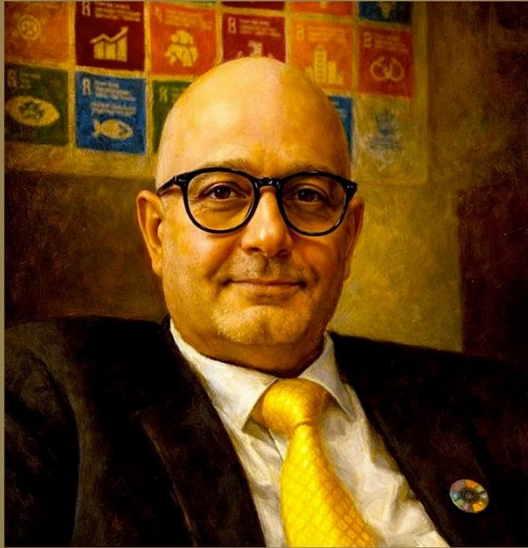
Registration Number: Number667045-8

Business Number (BN): 833349566

D-U-N-S® Number: 246847607

www.CBHPPP.com





Moses Solemon

Founder and Chairman

A Message from the Chairman

CBH is proud of the precedence that we kept leading over the years in the PPP business. We are also delighted to see these phrases echoing around the world, and to know that it's implementation will have a positive impact on people's lives. This is a testimony of the profound truth that lies in our school of thought and a seal of leadership awarded to CBH in the PPP world.

We build lives by building projects. Our mission is to build a world worth living in and a future worth living for.

CBH continues to lead the path towards progress, prosperity, renaissance, inclusive socioeconomic development, and building sustainable quality-living economies globally.

Please join our efforts to build better lives for everyone and everywhere.

CBH continues to lead to help you succeed

OUR CORE COMPETENCE



MEGA INFRASTRUCTURE PROJECTS



MARKET SIZE:

CAPITAL: USD 15 Trillion
CAPITA: 5.5 Billion People



A UNIQUE FORTE

- Single Source PPP Projects Development – One Stop Shop
- Smart, Safe, Secured, and Structured Impact Investments
- From P3 to P4 by integrating People in PPP Projects
- A Comprehensive Sustainable Development (CSD)
- A Fair Quality Lifestyle To All



STRATEGIC POSITIONING

CBH is not a developer.

CBH is a **global architect of sovereign infrastructure systems.**

- Structures national-scale PPP platforms
- Integrates capital, governments, and execution
- Focuses on long-term economic transformation



GLOBAL OPPORTUNITY

- \$100+ trillion global infrastructure gap
- Emerging markets = highest growth demand
- PPP = dominant delivery mechanism



VISION

- Build global prosperity through infrastructure
- Enable peace-driven economic development



PPP DOCTRINE FRAMEWORK

- Sovereign agreements
- SPV-based execution
- 35–50 years concession model
- Institutional capital participation



SOVEREIGN ARCHITECTURE

- Direct agreements with governments
- Revenue-sharing frameworks
- National development alignment



BUSINESS MODEL

- Development fees
- Equity participation
- Long-term concession revenues
- Exit via IPO / secondary market



CAPITAL STACK

- Equity investors
- Mezzanine financing
- Senior debt



PLATFORM CAPABILITIES

- Deal origination
- Financial engineering
- Execution via top 100 global firms



AI PLATFORM

- Automated project assessment
- Investor matchmaking
- Real-time monitoring



PORTFOLIO OVERVIEW

- Energy
- Infrastructure
- Industrial
- Urban development



FLAGSHIP: SAFAGA ISLAND

- \$15B mega PPP project
- Port + logistics + city + tourism
- Strategic Red Sea location



FLAGSHIP: GREEN REFINERY

- Zero sulfur / zero emissions fuels
- 100x cleaner positioning
- Global shipping market focus



FLAGSHIP: SOLAR PPP

- Philippines platform
- Scalable renewable energy model
- Long-term utility revenues



FINANCIAL PROFILE

- Target IRR: 15–25%
- Stable long-term cash flows
- Asset-backed revenue



REVENUE MODEL

- User fees
- Government-backed payments
- Energy sales



RISK MANAGEMENT

- Currency hedging
- Political risk mitigation
- Portfolio diversification



GOLD HEDGING STRATEGY

- Physical gold-backed protection
- Currency stability mechanism
- Sovereign-grade financial security



GOVERNANCE

- Board oversight
- Executive leadership
- Global advisory council



UNSDG and ESG

- UN SDG and ESG aligned
- Environmental compliance
- Social development impact



COMPETITIVE ADVANTAGE

- PPP specialization
- Direct sovereign access
- Integrated platform model



GROWTH STRATEGY

- Expand across Africa, Middle East, Asia
- Scale pipeline to multi-billion assets
- Launch dedicated infrastructure funds



INVESTOR PROPOSITION

- Stable long-term returns
- Access to exclusive sovereign deals
- Institutional-grade governance



PARTNERSHIPS

- Governments
- Sovereign wealth funds
- Global banks
- EPC contractors



BlackRock



Brookfield



中國建築
CHINA STATE CONSTRUCTION

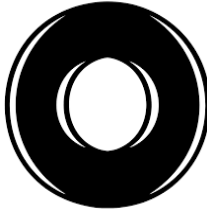


Balfour Beatty

FLUOR®



MUBADALA



MACQUARIE



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**CORE PPP CAPABILITIES
COMPARISON MATRIX**

Capability / Firm	CBH	Brookfield	Macquarie	VINCI	Meridiam	ACS	ACWA Power	China SOEs
Project Origination	★	▲	▲	▲	▲	▲	▲	✓
Capital Raising (Global)	★	✓	★	▲	✓	▲	▲	✓ (state-backed)
Dedicated Project Funds	★	✓	★	✗	✓	✗	▲	✗
Engineering / Construction	▲ (outsourced)	✗	✗	★	✗	★	▲	★
PPP Structuring Expertise	★	✓	★	✓	★	✓	★	▲
Asset Ownership (Long-term)	★	★	★	✓	★	✓	★	✓
Operations / Concessions	★	✓	✓	★	▲	✓	★	★
Government Integration	★	▲	▲	▲	▲	▲	★	★
Technology / AI Integration	★★	✗	▲	✗	✗	✗	▲	✗
Sovereign-Level Structuring	★★	✗	✗	✗	✗	✗	▲	★

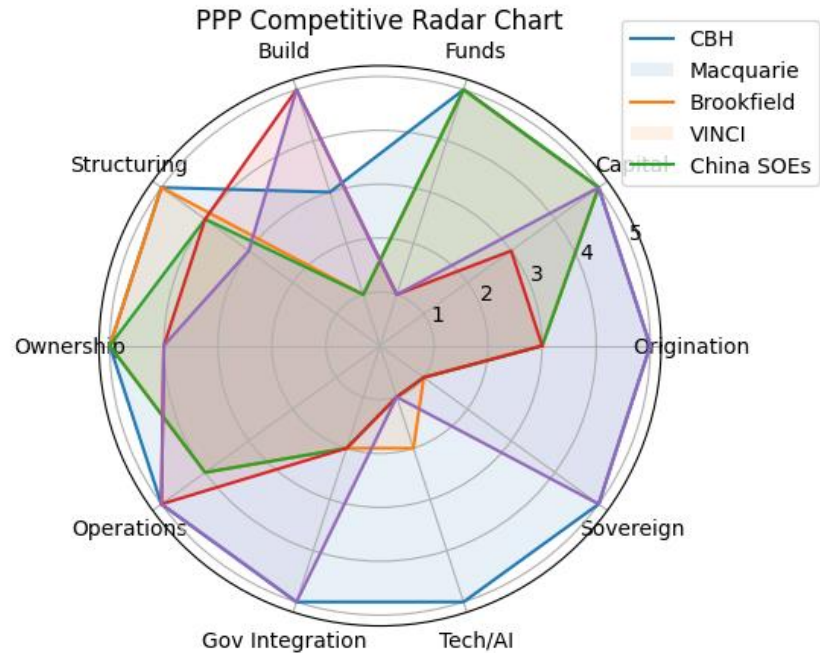


TOTAL SCORE (OUT OF 50)

Firm	Total Score
CBH	52+ <i>(transformational range)</i>
Brookfield	30
Macquarie	33
VINCI	29
Meridiam	30
ACS	29
ACWA Power	34
China SOEs	39

- CBH scores higher because it integrates:
- Financial structuring (Macquarie level)
 - Asset ownership (Brookfield level)
 - Execution via EPC (VINCI level through outsourcing)
 - Sovereign alignment (China-level)
 - + **AI governance layer (no equivalent globally)**

**“CBH achieves what no existing PPP player does:
A full-spectrum dominance across finance, delivery,
governance, and sovereign integration.”**



CLOSING STATEMENT

CBH is building the financial and infrastructure backbone of the next global economy.



Legal and Audit Support

- Gowling WLG for the legal support
- Deloitte and PWHC as auditors.



Deloitte.





The Irresistible Better Business Model