

# Symphony of Success: How Technology Services Functions Collaborate for Growth



Exceptional services are the key to unlocking market share and accelerating revenue growth. An integrated, services-led methodology has the potential to drive five times in follow-on services across your portfolio, enabling a sticky business model, a high-value customer base, and a competitive advantage in the market.

In today's dynamic technology landscape, achieving this kind of success with technology services hinges on **seamless collaboration** between various functional departments. This white paper explores the critical roles of **sales**, **delivery**, **go-to-market** (**GTM**), **portfolio management**, and **operations**, and how their orchestrated partnership fuels growth and client satisfaction.

#### **Our beliefs**

Teton Cloud Consulting was created to expand customers' market share and accelerate revenue growth by accelerating services growth.



Our approach drives 5X+ in follow-on across your services stack.



Integrated revenue motions tie your portfolio together for rapid-scale growth.



We help **construct your organization** to drive a growth outcome.



We can **optimize technology** investments across your entire portfolio.



### The essential ensemble: Key technology services functions



**Sales:** The revenue engine, identifying client needs, crafting compelling solutions, and building trust to close deals



**Delivery:** The execution arm, transforming sales commitments into reality by delivering high-quality services that meet client expectations



**GTM:** The orchestrator, developing strategies to reach target audiences, generate leads, and position the company's value proposition effectively

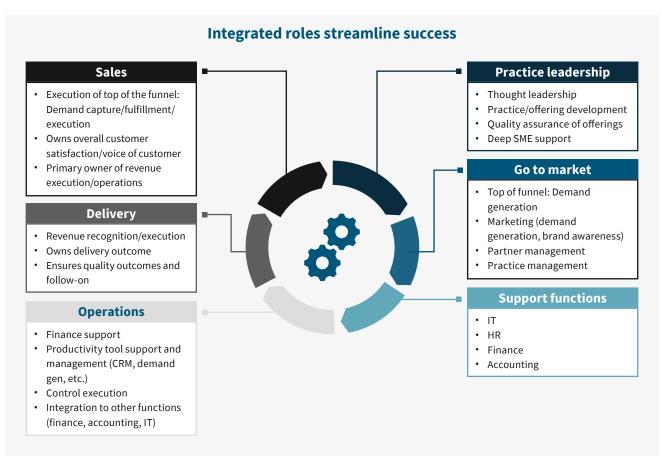


**Portfolio management:** The strategic architect, curating a comprehensive service portfolio that aligns with market trends, client needs, and the company's capabilities



**Operations:** The foundation, ensuring smooth business processes, resource optimization, and efficient project delivery

## The collaborative concerto: How the functions work together





# 1. Sales and delivery: A symbiotic relationship

- Sales leverages delivery expertise: Sales teams benefit from insights from delivery regarding service capabilities, resource availability, and realistic timelines for project execution. This empowers them to craft accurate proposals and set achievable client expectations.
- Delivery informs sales strategy: Delivery teams can provide valuable feedback on market trends, emerging technologies, and client pain points, which sales can leverage to refine their pitch and identify new service opportunities.

# 2. GTM and portfolio management: Aligning offerings with demand

- GTM guides portfolio strategy: GTM insights into market trends and competitor analysis aid portfolio management in selecting the right services to invest in and ensuring the service portfolio remains relevant and competitive.
- Portfolio management empowers GTM: A
   well-defined portfolio equips GTM teams with
   clear messaging and sales tools to effectively
   communicate the value proposition of each
   service offering to target audiences.

# 3. Delivery and operations: Ensuring seamless execution

- Operations supports delivery: Operations
   provides the infrastructure and resources needed
   for successful project delivery, including efficient
   resource allocation, project management tools,
   and standardized processes.
- Delivery informs operations: Feedback from delivery teams regarding challenges encountered during project execution allows operations to identify areas for improvement, optimize internal processes, and streamline service delivery.

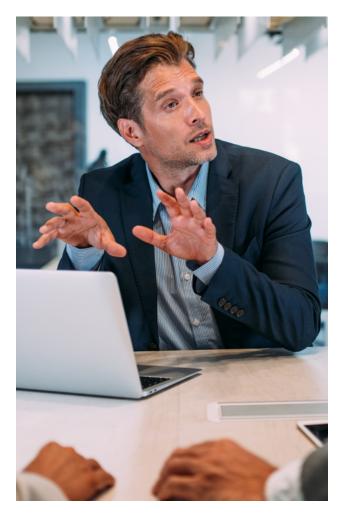
## 4. GTM, sales, and delivery: A united front

- Collaborative sales and marketing efforts:
   GTM, sales, and delivery teams work together
   to create compelling marketing materials,
   conduct successful product launches, and deliver
   engaging sales presentations that resonate with
   potential clients.
- Seamless client experience: Through this
  partnership, all teams ensure a consistent client
  experience throughout the sales cycle and project
  delivery, fostering trust and long-term client
  relationships.

## The power of harmony: Benefits of collaboration

Ensuring integration and alignment across your internal teams unlocks a new level of operational excellence. It takes well-defined teams and processes to deliver and sell services efficiently and consistently. Understanding where and how your teams overlap and support one another is the first step to creating a service-centric vision that unifies players across functions and delivers tangible benefits for the business:

- Enhanced client satisfaction: Streamlined communication and clear expectations across functions enable the company to execute projects more smoothly and exceed client expectations.
- Improved win rates: Sales teams equipped with the right information and support from delivery and GTM can develop more compelling proposals and close deals more effectively.
- Optimized resource allocation: Coordination between delivery and operations ensures efficient resource allocation, minimizes project delays, and maximizes resource utilization.
- Strengthened market responsiveness: Aligning GTM, portfolio management, and sales enables the company to quickly adapt service offerings to emerging market trends and client needs.
- Bolstered innovation and growth: Collaboration fosters a culture of knowledge-sharing and innovation, leading to the development of new service offerings and the expansion of the service portfolio.





#### Success in motion: Technology services client story

We worked with Datalink, a technology services provider, to drive hyper revenue growth and services and product drag using services overlays, a solution portfolio, and M&A strategy to drive a single advisory motion.

The client's investment strategy was aligned to sales acceleration, delivery extraction, and M&A, with M&A activity centered on geo-based penetration of accounts and portfolio alignment. The overall focus was on top-line revenue growth in years one and two, and optimized utilization and as-delivered margin in years three to five for higher GM in the P&L.

#### **Benefits**

- 3X-5X drag in other services;
   5X-7X in product/software/cloud
- More than \$450M in bookings drag, with ratios scaling with the business
- Organic bookings growth from \$2M to \$50M in ~2 years

### Conclusion

Technology services companies that foster a culture of collaboration between sales, delivery, GTM, portfolio management, and operations are well positioned for success. By working together as a cohesive unit, these functions can achieve optimal business outcomes, deliver exceptional client experiences, and drive sustainable growth in the ever-evolving technology landscape.

