



**Town of Holden Beach  
Budget Message  
Fiscal Year 2026-2027  
May 28, 2026**

## **Table of Contents**

### Part I

- A. Board Of Commissioners' Budget Message Letter
- B. Fund Descriptions
- C. Budget Schedule
- D. Goals and Objectives/Budget Priority Areas
- E. FY 26/27 Proposed Budget by Fund
- F. FY 26/27 Proposed Budget Government Wide Expenses

### Part II

- A. Proposed Detailed Budget

### Part III

- A. Attachments
- B. Conclusion



Budget Message  
May 28, 2026

Honorable Mayor J. Alan Holden  
Esteemed Commissioners

I am pleased to present the proposed annual budget for the upcoming fiscal year, July 1, 2026-June 30, 2027. The outlined budget totaling \$33,766,210 is balanced in accordance with the Local Government Budget and Fiscal Control Act. This document is meant to serve the public in understanding the Town's spending plan for next fiscal year, the process by which it was developed, and how it will be implemented.

As part of the process, department heads supplied revenue and expenditure input, which was evaluated by the finance officer and management, and refined to balance resources. The following is a culmination of those inputs and what has been expressed by the BOC in previous budget discussions. This spending plan aligns with the BOC's goals and objectives and strategic priority areas.

The total budget is \$33,766,210 and provides for the following initiatives to improve or maintain service delivery:

- o Proposed tax rate is fourteen cents: no change from prior year
- o Satisfies all debt service and capital obligations
- o Focuses on high quality infrastructure
- o Continues the annual streets resurfacing program
- o Plans for a canal dredging event
- o Allocates 3% COLA/2.5% merit for personnel

The proposed budget sets forth four main governmental funds (General; Water & Sewer; Beach, Parks, Recreation, Access and Recreation Tourism (BPART); and Canal Dredging). Additionally, it outlines three Capital Reserve Funds. Each fund is represented in the following pages with detailed revenue and expenditure information.

This fiscal roadmap has been approached with an eye toward balancing resources and a method toward maintenance and growth that includes strategic financial sustainability. I appreciate everyone who has been a part of crafting this vision for the upcoming year and look forward to your continued support in meeting the Town's fiscal goals and objectives.

Sincerely,

A handwritten signature in black ink, appearing to read "B. Chadwick".

Bryan R. Chadwick  
Town Manager

## **B. Fund Descriptions**

General Fund- Includes the governing body, administration, the police department, building and inspections, sanitation and streets and serves to finance daily and long-term operations and infrastructure of the Town.

Water and Sewer Fund- An enterprise, business type fund that finances the daily administration and operations of the water and sewer department.

Beach, Parks, Access and Recreation Tourism Fund (BPART)- Special revenue fund enabled by local legislation for the purpose of funding beach preservation and tourism related expenses.

Canal Dredging Fund-Special revenue fund authorized through local legislation for the purpose of maintaining navigability of the island's 25,000 linear feet of canals.

Capital Reserve Funds-The Water and Sewer Capital Charge Fund accounts for debt elements of the Sewer System. The Water Capital Reserve Fund and the Sewer Capital Reserve Fund were established in accordance with the Water and Sewer System Development Fee Act of 2017 as amended and will be used to fund water and sewer infrastructure capital improvement projects in the coming years.

Beach and Inlet Management Capital Reserve Fund-Serves to provide funding for future year sand projects and inlet management.

## **C. Budget Schedule**

The Board of Commissioners committed to the following budget calendar as part of their budget process.

- March 11<sup>th</sup>- Goals and Objectives
- April 10<sup>th</sup>- Expenditures
- May 1<sup>st</sup>- Revenues and Expenditures
- June 4<sup>th</sup>- Budget Message Discussion

## **D. BOC Goals and Objectives/Budget Priority Areas**

The Board of Commissioners developed and submitted goals individually and those were compiled into like categories by staff. The board used the March 11, 2026 meeting to refine the goals (See Attachment A- Part III). The list has several common themes including:

- Block Q/Jordan Boulevard
- Parking
- Stormwater
- Pier Property
- Other Facilities/Capital Projects

These common themes revolved around three budget priority areas: **High Quality Infrastructure, Community Improvements/Accessibility, and Strategic Capital Investment**

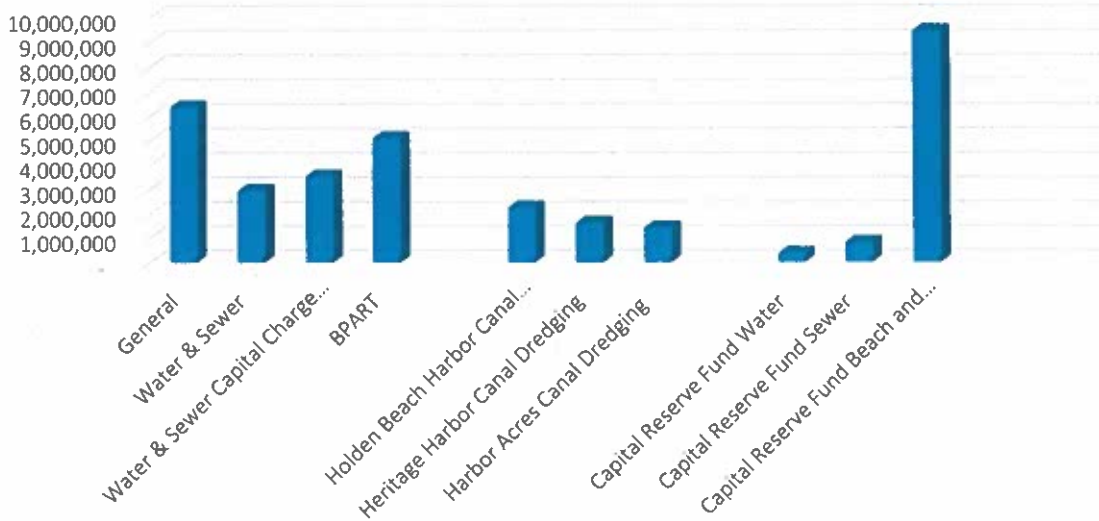
### E. FY 26/27 Proposed Budget by Fund

General	\$ 6,350,726
Water & Sewer	\$ 2,929,275
Water & Sewer Capital Charge Fund	\$ 3,529,111
BPART	\$ 5,079,590
Holden Beach Harbor Canal Dredging	\$ 2,234,134
Heritage Harbor Canal Dredging	\$ 1,613,934
Harbor Acres Canal Dredging	\$ 1,404,406
Capital Reserve Fund Water	\$ 363,056
Capital Reserve Fund Sewer	\$ 805,440
Capital Reserve Fund Beach and Inlet Management	\$ 9,456,538

**Total Budget**

**\$ 33,766,210**

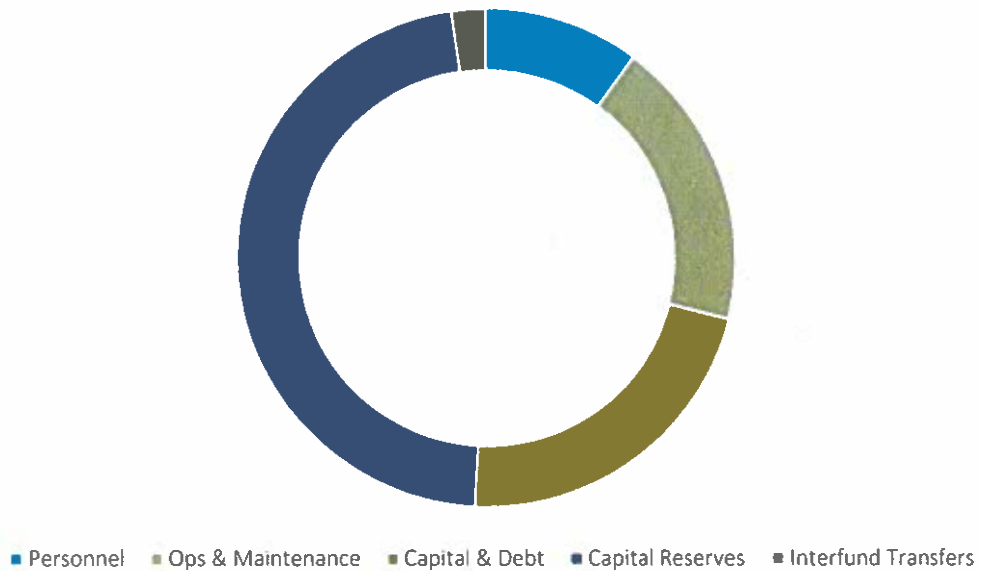
Budget by Fund



**F. FY 26/27 Proposed Budget Government Wide Expenses**

<b>Personnel</b>	<b>\$ 3,399,749</b>
<b>Ops &amp; Maintenance</b>	<b>\$ 6,389,472</b>
<b>Capital &amp; Debt</b>	<b>\$ 7,376,974</b>
<b>Capital Reserves</b>	<b>\$ 15,847,508</b>
<b>Interfund Transfers</b>	<b>\$ 752,507</b>
<b>Total</b>	<b>\$ 33,766,210</b>

By Category Government Wide



## PART II

### Proposed Budget Detail

The Town of Holden Beach budget for fiscal year beginning July 1, 2026 and ending June 30, 2027 is presented in accordance with the North Carolina Local Government Budget and Fiscal Control Act.

#### Tax Rate

A tax rate of fourteen cents per hundred dollars of valuation is proposed to be levied at a ninety-nine point eight six percent collection rate on an estimated tax base of two billion four hundred seventy two million two hundred twenty one thousand three hundred seventy eight dollars. The collection rate of 99.86% used to calculate the estimated tax revenue is the actual rate during the prior fiscal year ending June 30, 2025.

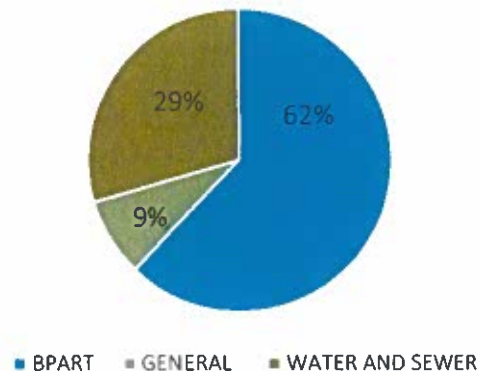
#### Debt Service

- The outstanding net debt cannot exceed the NC Statutory Limit of 8% of the total assessed value of taxable property within the Town's official limits.
- The legal debt margin for the Town of Holden Beach estimated for June 30, 2026 is \$197,641,129.
- Estimated June 30, 2026 total outstanding debt obligation amount is \$7,432,108.
- The proposed fiscal year budget has debt obligations of \$2,372,392.

The following table and chart illustrate FY 27 required debt service payments by fund:

BPART	1,474,027
GENERAL	199,267
WATER AND SEWER	699,098
TOTAL	\$2,372,392

Debt By Fund



#### Employee Compensation

The proposed FY 27 budget provides for a 2.5% merit pay program and 3% cost-of-living adjustment per employee. It also considers incentives for achieving pre-programmed certifications through continuing education. Effective July 1, 2026 employer

contributions through the North Carolina Governmental Employees' Retirement System will increase. Holden Beach's new rate contribution requirements will be 15.10% for non-law enforcement and 17.10% for law enforcement.

### **Outside Agency Funding**

Outside agency funding refers to financial support that the Town provides to local organizations and non-profits whose missions contribute to the well-being and development of the community. This funding provides essential resources which complement the Town's services and enhance quality of life for the residents. There is a total contribution anticipated of \$17,250 (\$12,250-General Fund and \$5,000-BPART).

The list includes Brunswick Literacy Council, Brunswick Community College, Brunswick Novant Medical Center Foundation, Brunswick Search and Rescue, Holden Beach Beautification Club, West Brunswick Booster Club, Brunswick Family Assistance, and the Holden Beach Women's Club.

### **By Fund Revenues and Expenses**

#### ***General Fund Balance***

"Fund Balance Available" is the statutory concept that describes the amount of funds local governments have available at the end of a fiscal year to be appropriated in the next fiscal year. It is constructed to prevent units of government from appropriating funds that they have not yet received in cash form. It is essential that the Town, as an ad valorem tax-levying entity, maintain an adequate amount of fund balance to meet its cash flow needs during the months in its revenue cycle when outflows exceed inflows. Property tax revenues are a major source of revenue in the General Fund and are typically not received until the latter months of the calendar year. Therefore, the Town must maintain reserves on hand in the form of fund balance available for appropriation at June 30<sup>th</sup> to prevent it from experiencing cash flow difficulties during the first two quarters of the next fiscal year. The estimated Fund Balance available at June 30, 2026 is \$3,576,674 which represents an estimated available fund balance ratio of 86%.

#### ***General Fund Revenues***

General Fund Revenues are comprised of several revenues that fall into the following categories: Property Taxes, State Collected Revenues, Town Collected Revenues, and Fund Balance.

- ❖ Property Taxes-Proposed FY 27 levy at 14 cents per hundred dollars of valuation.
- ❖ State Collected Revenues- state distributed revenues including Powell Bill Distribution, utilities' franchise distributions, and beer and wine are other sources of revenue but show little to no growth.
- ❖ Town Collected Revenues- Building and Inspection revenues are trending slightly up.
- ❖ Interfund transfers-transfers from Canal Dredging Funds totaling \$92,507 to the General Fund are programmed in recognition of program support costs incurred by the General Fund.

The following table represents estimates of the projected revenues based on the proposed tax rate, proposed fees, and the most recent actual revenues received to date.

CREDIT CARD SITE FEE GENERAL	5,000
AD VAL TAXES - CURRENT	3,421,653
AD VAL TAXES - PRIOR	20,000
VEHICLE TAXES	30,000
PNLTY & INT - AD VAL TAX	10,000
VEHICLE STICKERS	1,000
INTRST ON SAV & INVEST	100,000
TAX PMTS TO BE REFUNDED	100
MISCELLANEOUS	3,000
SIDEWALK DEPOSIT	500
HOUSE MOVING SECURITY DEP	2,000
BRIDGE FEE	200
PLUMBING SCREEN SALES	300
BLUE CAN HOME RECYCLING	65,854
DONATIONS	500
UTILITIES FRANCHISE TAX	230,000
SALES ON TELECOMM-UTIL FR	4,000
SALES TAX ON VIDEO PROGRM	37,000
BEER &/OR WINE TAX	3,000
POWELL BILL	50,000
DOT SWEEPING	31,480
LOCAL SALES & USE TAX	425,000

CAMA CONTRACT	2,800
COURT COSTS	200
PARKING VIOLATIONS	3,000
ORDINANCE VIOLATIONS	1,200
Mosquito Contract	4,000
BUILDING PERMITS	249,615
CAMA PERMITS	6,043
ZONING FEES	9,290
ELECTRICAL INSPECTION	35,382
MECHANICAL INSPECTION	35,550
PLUMBING INSPECTIONS	17,647
ADMINISTRATIVE FEE-INSP	5,000
HOMEOWNERS RECOVERY FUND	1,500
REINSPECTION FEE	9,148
SALES TAX REFUND	7,500
DEMOLISH PERMIT	2,000
SALE OF FIXED ASSETS	5,000
Transfers from SRF Canal Dredging	92,507
Fund Balance Appropriated	297,757
Direct Fed Stormwater Corps	1,125,000
<b>Total for Revenue</b>	<b>\$6,350,726</b>

### **General Fund Expenditures**

The following table illustrates General Fund departmental expenses.

Governing Body	538,847	8%
Admin	999,687	16%
Police	1,840,965	29%
Inspections	529,757	8%
Public Works	2,199,323	35%
Sanitation	242,147	4%
<b>Total</b>	<b>6,350,726</b>	<b>100%</b>

A brief description of anticipated expenses within each department precedes each expense section.

**Governing Body**- An increase in the Travel and Training line covers workshop attendance for board members and the undertaking of a strategic plan initiative for the Town.

SALARIES - MAYOR AND COMMISSIONERS	7,800
PROFESSIONAL SERVICES	185,000
GOVERNING BODY - FICA	599
COMMUNICATIONS	7,644
PUBLIC RELATIONS	4,500
COMMUNITY EVENTS	1,500
TRAVEL	20,000
HURRICANE PREPARATION	2,600
ADVERTISING	2,500
AB-ADVERTISING MEETINGS	500
HOLDEN BEACH FLAG	500
AB-SUPPLIES & MATERIALS	5,000
NEW TOWN HALL DEBT SERVICE	191,954
New Town Hall Ops, Maint and Repair	100,000
CONTRIBUTIONS	8,750
<b>Total</b>	<b>\$538,847</b>

**Administration-** The Communications line of the Administration Budget accomplishes an upgrade to the Town website to improve usability and ADA compliance.

SALARIES	459,036
SALARIES - OVERTIME	5,291
FICA	35,521
GROUP INSURANCE	87,697
RETIREMENT	70,113
401K EMPLOYERS MATCH	20,716
COMMUNICATIONS	52,000
SOFTWARE	25,000
TRAVEL & TRAINING	10,000
ADVERTISING	1,000
DEPT SUPPLIES & MATERIALS	8,000
UNIFORMS	1,000
REWARDS AND WELLNESS PRGR	2,000
SAFETY PROGRAMS ALL DEPTS	1,500
CONTRACTED SERVICES	26,000
DUES & SUBSCRIPTIONS	4,000
INSURANCE & BONDS	155,000
EQUIPMENT	28,500
DEBT INTEREST	7,313
<b>Total</b>	<b>\$999,687</b>

**Police Department-**The proposed budget includes a new body camera system and three police vehicles. It also accounts for a trial program of using part-time officers to fill any shift gaps.

SALARIES	875,300
----------	---------

SALARIES - OVERTIME	65,000
FICA	72,953
GROUP INSURANCE	174,751
RETIREMENT	160,791
PD EMPLOYER'S 401K CONTRIBUTION	47,015
COMMUNICATIONS	15,000
DUES & SUBSCRIPTIONS	41,000
TRAVEL & TRAINING	30,000
COMMUNITY WATCH	3,500
M & R EQUIPMENT	8,500
M & R - VEHICLES	10,000
Federal L.E.S.S.	10,000
GAS, OIL & TIRES	40,000
DEPT SUPPLIES & MATERIALS	6,000
UNIFORMS	20,000
POLICE INOCULATIONS/HEALTH	10,000
EQUIPMENT	20,000
CAP OUTLAY-VEHICLES&EQUIP	231,155
<b>Total</b>	<b>\$1,840,965</b>

**Planning and Inspections Department-** The budget recognizes incentive increases for achieving training certificate levels and an increase in the Gas, Oil, and Tires line to account for market fluctuations.

SALARIES	295,490
SALARIES OVERTIME	6,500
FICA	23,102
GROUP INSURANCE	63,546
RETIREMENT	45,601
401K EMPLOYERS MATCH	14,138
COMMUNICATIONS	17,580
PRINTING	3,000
TRAVEL & TRAINING	10,000
M & R - VEHICLES	4,000
ADVERTISING	2,000
GAS, OIL & TIRES	8,000
DEPT SUPPLIES & MATERIALS	7,000
BUILDING INSP - UNIFORMS	2,500
CONTRACTED SERVICES	16,000
DUES & SUBSCRIPTIONS	2,500
HOMEOWNERS' RECOVERY FUND	1,300
EQUIPMENT PURCHASE	7,500
<b>Total</b>	<b>\$529,757</b>

**Public Works, Streets, Building, & Grounds (SBG) Department-** The proposed budget estimates \$1,500,000 in the "Street Drainage Projects" line to accommodate engineering designs and construction for a phased stormwater initiative. It also accounts for the yearly street paving as identified in the street conditions survey and the cost for bike lane sweeping.

SALARIES	98,635
SALARIES OVERTIME	3,500
PROFESSIONAL SERVICES	10,000
FICA	7,813

GROUP INSURANCE	23,830
RETIREMENT	15,422
401K EMPLOYERS MATCH	4,791
UTILITY - STREET LIGHTS	50,000
BUILDINGS UTILITY PAYMENT	1,250
TRAVEL	500
BLDINGS&GROUNDS MAINT/SUP	33,572
M & R EQUIPMENT	15,000
M & R VEHICLES	4,000
MAINT & REP STREETS	59,480
MAINT & REPAIR BULKHEADS	70,000
STREET DRAINAGE PROJECTS	1,500,000
STREET SIGN REPLACEMENT	3,500
ADVERTISING	150
GAS, OIL & TIRES	12,500
DEPT SUPPLIES & MATERIALS	5,000
UNIFORMS	800
STREET PAVING PROJECTS	95,580
SIDEWALK MAINTENANCE	12,000

CAPITAL OUTLAY VEH&EQU 172,000

---

**Total** **\$2,199,323**

---

**Sanitation-** The budget includes vector control training for one employee along with standard personnel costs.

SALARIES	64,387
SALARIES OVERTIME	5,600
FICA	5,354
GROUP INSURANCE	19,858
RETIREMENT	10,568
401K EMPLOYERS MATCH	3,573
TRAVEL & TRAINING	2500
MAINT & REPAIRS EQUIPMENT	300
DEPT SUPPLIES & MATERIALS	23,000
SANITATION UNIFORMS	1,500
CONTRACTED SERVICES	40,049
BLUE CAN RECYCLING	64,958
SOLID WASTE TIPPING FEES	500

---

**Total** **\$242,147**

---

***Water/Sewer Enterprise Fund Revenues***

The Water and Sewer Fund is defined as a stand-alone Enterprise Fund supported by Water and Sewer user fees. The proposed budget recognizes a base rate increase on the water side of \$3.50 to account for future capital project spending.

The following table represents estimates of the projected revenues based on proposed fees and the most recent actual revenues received to date.

CREDIT CARD SITE FEE	2,500
INTEREST ON INVESTMENTS	7,000
RENTS & CONCESSIONS	118,000
ADMINISTRATIVE FEES	10,000
SEWER CAPACITY CHARGE	130,000
SALES TAX REFUND WATER	35,000
WATER CAPACITY CHARGE	60,000
WATER USE CHARGES	1,401,818
SPECIAL CHARGES FOR UTIL	300
Irrigation Meter Reinspection	26,000
SEWER USE CHARGES	1,014,157
TAP & CONNECTION FEES	110,000
RECONNECTION FEES	500
PNLTY & INTRST - BILLINGS	14,000
<b>Total for Revenue</b>	<b>\$2,929,275</b>

***Water and Sewer Enterprise Fund Expenditures***

The following table summarizes the Water and Sewer Enterprise Fund departmental expenses.

<b>Administration</b>	<b>176,299</b>
<b>Operations</b>	<b>2,752,976</b>
<b>Total Water and Sewer Expenses</b>	<b>2,929,275</b>

Changes for expenses in this fund include one vehicle, along with funding for procurement and installation of water system repair parts (120,000) and new tap construction (70,000). A cooling fix for Station 1 along with vacuum pump rebuilds are also scheduled for this fiscal year.

Transfers of \$60,000 and \$130,000 are programmed to be made as may be collected to Water Capital Reserve and Sewer Capital Reserve Funds respectively in accordance with System Development Fee legislation.

The following expense table represents all projected expenses for administration in the Water and Sewer Fund:

SALARIES	51,537
SALARIES-OVERTIME	805
FICA	4,004
GROUP INSURANCE	15,886
RETIREMENT	7,904
401K EMPLOYERS MATCH	2,200
COMMUNICATIONS	67,363
PRINTING	4,000
TRAVEL & TRAINING	5,000
M & R - EQUIPMENT	4,000
DEPT SUPPLIES & MATERIALS	1,200
CONTRACTED SERVICES	6,000
DUES & SUBSCRIPTIONS	6,400
<b>TOTAL</b>	<b>\$176,299</b>

The following expense table represents all projected expenses for operations:

SALARIES	215,551
SALARIES-OVERTIME	10,388

PROFESSIONAL SERVICES	42,500
Professional Services Irrigation Inspect	25,900
FICA	17,284
GROUP INSURANCE	55,603
RETIREMENT	34,117
401K EMPLOYERS MATCH	4,811
COMMUNICATIONS	4,250
UTILITIES	4,000
UTILITIES-PUMPING STATION	77,000
TRAVEL	2,000
M & R WATER TANK	22,400
M & R EQUIPMENT	15,000
OPERATION & MAINT VAC SYS	49,500
M & R VEHICLES	5,000
M & R WATER SYSTEM	120,000
GAS, OIL & TIRES	15,000
DEPT SUPPLIES & MATERIALS	5,000
O&M VACUUM STATIONS	235,036
METERS (NEW CONSTRUCTION)	70,000

UNIFORMS	4,000
CONTRACTED SERVICES	50,000
PURCHASES FOR RESALE	962,625
COUNTY O&M CHARGE SEWER	318,511
CAPITAL OUTLAY-VALVE PITS	65,000
CAPITAL OUTLAY-Vehicles	55,000
AVAILABLE FOR APPROPRIATION	15,000
CONTRIBUTION TO CRF WATER	60,000
CONTRIBUTION TO CRF SEWER	130,000
EOC Ops, Maint and Repair	62,500
Ops TOTAL	2,752,976
<b>Total expenditure</b>	<b>\$2,929,275</b>

***Water and Sewer Capital Charge Fund***

This fund was established in FY 24 to account for sewer capital charges. Required debt service obligations of \$699,098 are programmed for the upcoming fiscal year. The FY27 sewer capital charge which is assessed annually on Town tax bills is calculated to be \$218. The expense side of the budget takes into account paying in advance based on flows for the Biosolids Project briefed by the county.

***Revenue***

CAPITAL CHARGES CTY-SEWER	699,098
Fund Balance Appropriated	2,830,013
<b>Total for Revenue</b>	<b>\$3,529,111</b>

***Expense***

CTY CAPITAL COSTS SEWER	481,786
WATER CAP OUTLAY-VEHICLES	
DEBT INTEREST	68,798
DEBT SERVICE SEWER	148,514
BIOSOLIDS PROJECT	2,830,013
<b>Total for Expense</b>	<b>\$3,529,111</b>

### ***Beach, Parks, Access and Recreation Tourism Fund (BPART)***

The Beach, Parks, Access and Recreation Tourism Fund is a Special Revenue Fund authorized by an act of the General Assembly that allows the Town to collect six cents of an accommodations tax for the purposes of funding beach preservation and tourism related expenses. Of the collections, one cent net of allowances for administration goes to Brunswick County for the Tourism Development Authority, two cents are for beach and inlet maintenance and three cents for various tourism related expenses. This comprises the largest component of fund revenue and remains at a relatively consistent rate compared to the previous year.

Other revenues that comprise the BPART fund include fees collected from programs and facility rentals, campsite rentals categorized as 441 OBW rents, interest earnings, paid parking, and other governmental revenue. Total parking revenue estimate for FY 27 is \$826,500.

### **BPART Revenues**

CREDIT CARD SITE FEE BPART	250
ACCOM TAX	4,100,000
BRUNSWICK CO REFUND CRP	39,240
ACCOMMODATIONS TAX PENLTY	500
INTEREST ON INVESTMENTS	60,000
BPART CAP RES INTEREST	100

441 OBW RENTS	22,000
MISCELLANEOUS BPART	15,000
RECREATION PROGRAMS	14,000
SALES TAX REFUND	2,000
PARKING REVENUE	725,000
OFF STREET PARKING	101,500
<b>Total for Revenue</b>	<b>\$5,079,590</b>

### **BPART Expenses**

Total debt service appropriations of \$1.47 million are made for annual payments on the Central Reach Project and 441 OBW Pier property. Expenses for this year include a significant transfer of \$500,000 to the Beach and Inlet Capital Reserve Fund. Additionally, projects including the completion of the Block Q/Jordan Boulevard Master Plan, upgrades to the PAR Course, and annual beach maintenance activities are planned.

This fiscal year expenses also include an estimated \$50,000 to address items identified in the self-assessment included in "ADA Projects" line. There is also \$150,000 for beach access improvements in terms of repairs and rebuild of walkways included as part of the "Access & Recreation" line. Additionally, there is funding to complete permitting on the next sand source and an increase in the Promotions line for additional advertising. Finally, the commissioners are choosing to fund preliminary design of a new Fire Station as well as investigations on the pier. Unprogrammed expenses are recognized in the Available to Appropriate Line.

TRANSFER COUNTY ACCOM TAX	673,084
DEBT SERVICE CENTRAL REACH	1,200,000
SALARIES - RECREATION	126,386
FICA - RECREATION	9,669
Group Insurance	15,886
RETIREMENT REC	19,084

401K EMPLOYERS CONTRIBUTION	3,020
INTERNSHIP	6,240
PROFESSIONAL SERVICES	71,000
WARD & SMITH	98,000
PROFESSIONAL SRV-MAINLAND	2,000
PROFESSIONAL SERVICES- BEACH	30,000
Recreation Programs	12,500
Beautification Club	13,300
Jordan Blvd Ops, Mx and Repair	42,000
Park and Rec Utilities	1,750
Dog Park	750
COMMUNICATIONS	12,500
Gas Oil and Tires	12,000
Starfish Fire Substation Ops, Mx, Rpr	308,000
TRAVEL & TRAINING	22,000
PUBLIC REST ROOMS	63,500
BEACH EQUIPMENT MAINTENAN	1,000
BEACH VEGETATION	30,000
SHORELINE MONITORING	30,000
DEBRIS REMOVAL	10,000
FESTIVAL & SECURITY	3,000
CONCERTS	45,000

HOLDEN BEACH PROMOTION	50,000
CONTRIBUTIONS BPART	5,000
ACCESS & RECREATION	191,000
ADA PROJECTS	50,000
WASTE IND 2ND PICK-UP	142,944
SAND FENCE PROJECT	30,000
POCKET PARK 628OBW	500
HALSTEAD PARK	5,000
Rothschild Davis Park	75,000
CONCERT VENUE	10,000
BLOCK Q PROJECTS	20,000
BLOCK Q PROFESSIONAL SERVICES	65,000
441 PROFESSIONAL SERVICES	250,000
441 UTILITIES & INSURANCE	47,000
DEBT SERVICE 441 OBW	191,072
DEBT INTEREST	82,955
SALARIES BEACH PROJECT	85,310
OVERTIME - BEACH PROJECT	6,853
FICA BEACH PROJECT	7,050
RETIREMENT BEACH PROJECT	13,917
401K EMPLOYERS BEACH PRJT	4,364
Group Insurance Beach Project	27,801

CONTRACT SERVICES SANITATION	118,000
BEACH RANGER SALARIES	22,000
BEACH RANGER SUPPLIES & EQUIPMENT & MAINTENANCE	30,000
BEACH RANGER GAS, OIL, TIRES	5,000
FICA	1,500
Transfer to beach inlet crf	500,000
Available to Appropriate	180,655
<b>Total</b>	<b>\$5,079,590</b>

### **Canal Dredging Special Revenue Funds**

In accordance with the General Assembly's enabling legislation, the Town manages three autonomous and distinct canal dredging districts. The Town facilitates discussions with a working group of representatives from each canal dredging district to plan and program dredging requirements backed by surveying data and engineering analysis. Administration of these districts is achieved via separate special revenue funds in accordance with the General Accounting Standards Board guidance as supplemented by North Carolina Local Government Commission memorandum 2010-23 (revised). A dredge event for all three canals is planned for FY27. Proposed Canal Dredging Special Revenue Funds are:

### **Harbor Acres Canal Dredging Special Revenue Fund**

An assessment of \$390 per lot is proposed to fund the FY27 program for Harbor Acres.

#### **REVENUE**

SRF HA ASSESSMENTS	113,743
BALANCE FORWARD	1,290,663
<b>Total</b>	<b>\$1,404,406</b>

#### **EXPENSE**

SRF Administration – HA	13,736
SRF Legal Fees – HA	20,604

SRF Construction – HA	1,030,179
SRF Surveying – HA	68,679
SRF Permitting CAMA – HA	34,339
SRF Permitting ACE & Other Agencies – HA	27,471
SRF Designs – HA	41,207
SRF Contract Docs, Plans, Specs – HA	68,679
SRF Construct Management, Insp, Close – HA	68,679
SRF Transfer to General Fund- HA	30,833
<b>Total</b>	<b>\$1,404,406</b>

**Holden Beach Harbor Canal Dredging Special Revenue Fund**

An assessment of \$400 per lot is proposed to fund the FY27 program for Holden Beach Harbor.

**REVENUE**

SRF HBH ASSESSMENTS	140,070
BALANCE FORWARD HBH	2,094,064
<b>Total</b>	<b>\$ 2,234,134</b>

**EXPENSE**

SRF Administration – HBH	22,033
SRF Legal Fees – HBH	33,049
SRF Construction – HBH	1,652,474
SRF Surveying – HBH	110,165
SRF Permitting CAMA – HBH	55,082
SRF Permitting ACE & Other Agencies	44,066
SRF Designs – HBH	66,099
SRF Contract Docs, Plans, Specs – HBH	110,165
SRF Construct Management, Insp, Close – HBH	110,165
SRF Transfer to General Fund- HBH	30,836

---

<b>Total</b>	<b>\$2,234,134</b>
--------------	--------------------

---

### **Heritage Harbor Canal Dredging Special Revenue Fund**

An assessment of \$400 per lot is proposed to fund the FY27 program for Heritage Harbor.

#### **REVENUE**

SRF HH ASSESSMENTS	137,293
BALANCE FORWARD HH	1,476,641

---

<b>Total</b>	<b>\$ 1,613,934</b>
--------------	---------------------

---

#### **EXPENSE**

SRF Administration – HH	15,831
SRF Legal Fees – HH	23,746
SRF Construction – HH	1,187,324
SRF Surveying – HH	79,155
SRF Permitting ACE & Other Agencies HH	31,662
SRF Permitting CAMA – HH	39,577
SRF Designs – HH	47,493
SRF Contract Docs, Plans, Specs – HH	79,155
SRF Construct Management, Insp, Closet – HH	79,155
SRF Transfer to General Fund- HH	30,836

---

<b>Total</b>	<b>\$1,613,934</b>
--------------	--------------------

---

### **Water Capital Reserve Fund**

The Water Capital Reserve Fund is established to escrow system development fees that will be used for future water system expansion. Transfers of Water System Development Fees are estimated at \$60,000 to be collected in and transferred from the Water and Sewer Fund to the Water Capital Reserve Fund.

#### **REVENUE**

TRANSFER FROM CRF WATER	\$ 60,000
-------------------------	-----------

CRF WATER INTEREST	\$ 303,056
--------------------	------------

---

<b>TOTAL FOR FUND</b>	<b>\$ 363,056</b>
-----------------------	-------------------

---

#### EXPENSE

CAP RES MISCELLANEOUS EXP	\$ 363,056
---------------------------	------------

---

<b>TOTAL FOR FUND</b>	<b>\$ 363,056</b>
-----------------------	-------------------

---

#### Sewer Capital Reserve Fund

The Sewer Capital Reserve Fund is established to escrow system development fees that will be used for future sewer system expansion. Transfers of Sewer System Development Fees are estimated at \$130,000 to be collected in and transferred from the Water and Sewer Fund to the Sewer Capital Reserve Fund.

#### REVENUE

TRANSFER FROM CRF SEWER	\$ 130,000
-------------------------	------------

CRF SEWER INTEREST	\$ 675,440
--------------------	------------

---

<b>TOTAL FOR FUND</b>	<b>\$ 805,440</b>
-----------------------	-------------------

---

#### EXPENSE

CAP RES MISC EXP	\$805,440
------------------	-----------

---

<b>TOTAL FOR FUND</b>	<b>\$ 805,440</b>
-----------------------	-------------------

---

#### Beach and Inlet Capital Reserve Fund

A transfer of \$500,000 from the BPART fund to the Beach and Inlet Capital Reserve Fund is anticipated.

#### REVENUE

CRF BEACH INTEREST	200,000
--------------------	---------

Transfer from BPART	500,000
---------------------	---------

Balance Forward	8,756,538
<b>TOTAL FOR FUND</b>	<b>9,456,538</b>

**EXPENSE**

CAP RES MISCELLANEOUS EXP	9,456,538
Transfer to other funds	
<b>TOTAL FOR FUND</b>	<b>9,456,538</b>

**PART III-Attachments**

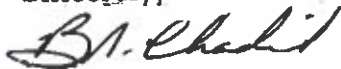
The following attachments help tie the budget together by outlining goals and objectives that the budget was predicated on and illuminating anticipated capital expenditures, savings plans, and the debt obligations of the Town:

- a. Goals and Objectives
- b. Capital Improvement Plan
- c. Beach and Inlet Capital Improvement Plan
- d. Consolidated Debt Schedule

**Conclusion**

The proposed budget is the Town's spending plan for the next fiscal year that specifically aligns with the targeted budget priority areas outlined earlier in this document and with the commissioners' stated Goals and Objectives for the fiscal year. It requires collaboration and open communication between staff, elected officials, and the public. The plan positions us to face the unknown challenges that come from market variability. The budget is balanced with revenues equaling expenditures as required by the Local Government Budget and Fiscal Control Act and focuses on meeting obligations while advancing goals. Administration thanks all involved in its preparation and looks forward to moving toward adoption.

Sincerely,



Bryan Chadwick  
Town Manager

## Part IIIa.

### **Combined Goals and Objectives**

To Address Block Q Area-planning/construction

To Evaluate Parking Options

To Further Explore Stormwater Project Construction

To Explore Future Capital Improvement Spending

To Focus on Employee Retention

Capital Improvement Plan

	FY	FY	FY	FY	FY	FY	FY	FY	FY	FY	Total
	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	Expenses	
<b>General Fund Expenses</b>											
Streets Resurfacing:											
Swordfisf, Tuna											-
Lois, Lumberton	95,580										95,580
Charlotte, Heron Landing Wynd		112,482									112,482
Burlington, Gerda, Fayetteville			158,814								158,814
Greensboro				179,820							179,820
Cole S. Cole, Clippership					83,629						83,629
Ferry						120,344					120,344
Marker 55, Shell							86,400				86,400
Golden /Dune/Roger								120,000			120,000
Brunswick east									170,000		170,000
Stormwater Programs	1,500,000										1,500,000
Inspection Vehicle				55,000	55,000	55,000					165,000
Police Vehicle	232,000	189,000	189,000	199,000	199,000	209,000	209,000	220,000	220,000		1,866,000
Sanitation Dump Truck											-
Excavator & Trailer		100,000									100,000
Backhoe		120,000									120,000
Streets/Sanitation truck			55,000								55,000
<b>General Fund Expense Total</b>	<b>1,947,580</b>	<b>456,482</b>	<b>347,814</b>	<b>433,820</b>	<b>337,629</b>	<b>384,344</b>	<b>295,400</b>	<b>340,000</b>	<b>390,000</b>		<b>4,933,069</b>
<b>General Fund Revenue</b>											
General Fund - Operating Revenues	822,580	456,482	347,814	433,820	337,629	384,344	295,400	340,000	390,000		3,808,069
Streets Assessment											-
Direct Appropriations Fed/State	1,125,000										1,125,000
Stormwater FB Appropriation											-
<b>General Fund Revenue Total</b>	<b>1,947,580</b>	<b>456,482</b>	<b>347,814</b>	<b>433,820</b>	<b>337,629</b>	<b>384,344</b>	<b>295,400</b>	<b>340,000</b>	<b>390,000</b>		<b>4,933,069</b>

Capital Improvement Plan											
	FY	FY	FY	FY	FY	FY	FY	FY	FY	FY	Total
	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35		Expenses
<b>Water and Sewer Expenses</b>											
Lift Station 2 (Greensboro) Hazard Mitigation											-
Lift Station 1 Cooling	200,000										200,000
Truck	55,000		55,000		55,000		55,000		55,000		275,000
vac truck				75,000	75,000	75,000	75,000	75,000		55,000	375,000
FIRE HYDRANT REPLACEMENT	25,000	25,050	25,100	25,150	25,200	25,250	25,300	25,350	25,400		226,800
Lift Station Genset replacement Program		85,000		85,000		85,000		85,000			340,000
<b>Water and Sewer Fund Expense Total</b>	<b>280,000</b>	<b>110,050</b>	<b>80,100</b>	<b>185,150</b>	<b>155,200</b>	<b>185,250</b>	<b>155,300</b>	<b>185,350</b>	<b>80,400</b>		<b>1,416,800</b>
<b>Water and Sewer Revenue</b>											
Water Sewer Fund - Operating Revenues	280,000	110,050	80,100	185,150	155,200	185,250	155,300	185,350	80,400		1,416,800
WS Fund Balance											-
WS DEBT PROCEEDS											-
EPA STAG											-
STATE APPROPRIATION											-
Water Capital Reserve Funds											-
<b>Water Sewer Fund - Revenues total</b>	<b>280,000</b>	<b>110,050</b>	<b>80,100</b>	<b>185,150</b>	<b>155,200</b>	<b>185,250</b>	<b>155,300</b>	<b>185,350</b>	<b>80,400</b>		<b>1,416,800</b>



BEACH INLET CIP

PROJECT COST/15 YEARS	51,000,000
TOWNS SHARE=1/2 OF PROJECT COST	25,500,000

YEAR	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34	34/35	35/36	36/37	37/38	38/39	38/39
BEACH INLET CRF BALANCE	8,756,538	9,431,669	10,820,302	11,886,708	12,974,442	14,083,931	15,215,610	16,369,922	17,547,320	18,748,267	19,973,232	21,222,697	22,497,151	23,797,094
TRANSFER FROM GENERAL FUND														
TRANSFER FROM BPART	500,000													
CENTRAL REACH REFUND		1,200,000												
IN LIEU OF DEBT SERVICE			850,000	850,000	850,000	850,000	850,000	850,000	850,000	850,000	850,000	850,000	850,000	850,000
INTEREST 2%	175,131	188,633	216,406	237,734	259,489	281,679	304,312	327,398	350,946	374,965	399,465	424,454	449,943	475,942
TOTAL	9,431,669	10,820,302	11,886,708	12,974,442	14,083,931	15,215,610	16,369,922	17,547,320	18,748,267	19,973,232	21,222,697	22,497,151	23,797,094	25,123,036

Part 111d.

Debt Service	Interest rate	FY 27	FY 28	FY 29	FY 30	FY 31	FY 32	FY 33	FY 34	FY 35	FY 36	FY 37	FY 38
VAC TRUCK 2021 Capital lease	2.100%	-	-	-	-	-	-	-	-	-	-	-	-
2005 Sanitary Sewer Revolving Loan	2.205%	-	-	-	-	-	-	-	-	-	-	-	-
2004 Sanitary Sewer Revolving Loan	2.205%	-	-	-	-	-	-	-	-	-	-	-	-
CENTRAL REACH 2016 Note - Flood and Erosion Control	2.180%	1,213,080.00	-	-	-	-	-	-	-	-	-	-	-
TOWN HALL 2008 Note - Real Estate	3.810%	199,267.48	-	-	-	-	-	-	-	-	-	-	-
2019B Taxable Enterprise Systems Revenue Refunding Bonds	2.347%	519,505.64	520,162.04	517,583.78	-	-	-	-	-	-	-	-	-
LS REIMBURSEMENT 2021 Note - Sanitary Sewer	1.920%	143,285.03	140,996.53	138,706.02	136,416.51	134,127.00	131,837.49	129,547.99	127,258.48	124,968.97	122,679.46	120,389.95	-
LS REIMBURSEMENT 2021A Note	2.290%	36,305.82	35,636.57	34,966.32	34,296.08	33,624.84	32,954.60	32,284.36	31,614.10	30,943.85	30,273.61	29,603.37	-
PIER 2022 Installment Financing Contract	3.180%	260,946.86	254,870.78	248,794.69	242,718.60	236,642.52	230,566.44	224,490.35	218,414.26	212,338.18	206,262.09	200,186.00	194,109.84
<b>Annual Debt Payment</b>		<b>2,372,390.83</b>	<b>951,653.92</b>	<b>940,049.81</b>	<b>413,430.19</b>	<b>404,394.36</b>	<b>395,358.53</b>	<b>386,322.70</b>	<b>377,286.84</b>	<b>368,251.00</b>	<b>359,215.16</b>	<b>350,179.32</b>	<b>194,109.84</b>