



March 13, 2023

To Whom it May Concern:

Re: Law Office of Dennis M. Nolan, P.C., Bartlett, IL

I am the Vice President of Real Estate and Asset Management for Bloomin' Brands, Inc. Outback Steakhouse and its affiliates (Carrabba's Italian Grill, Bonefish Grill and Fleming's) have worked with the Law Office of Dennis M. Nolan, P.C. with respect to managing and reducing the company's Illinois property taxes/real estate taxes since 1999.

During his many years of representation of our Illinois portfolio, he has reduced and stabilized the company's real estate tax liabilities on various real estate locations throughout the State of Illinois, as well as other Midwest locations. Mr. Nolan has produced millions of dollars of real estate tax savings for the company and continually keeps us abreast of property tax issues and legislative implications in various Illinois counties, including Cook County.

Further, the Law Office of Dennis M. Nolan is timely and consistently meets the needs of our company. We know that our real estate portfolio is thoroughly reviewed and appealed whenever necessary and within critical time deadlines.

Our long-standing relationship with Mr. Nolan is based on his results and the professionalism of his office. If you have any questions, please contact me direct.

Ronda Stoker
Vice President of Real Estate and Asset Management

