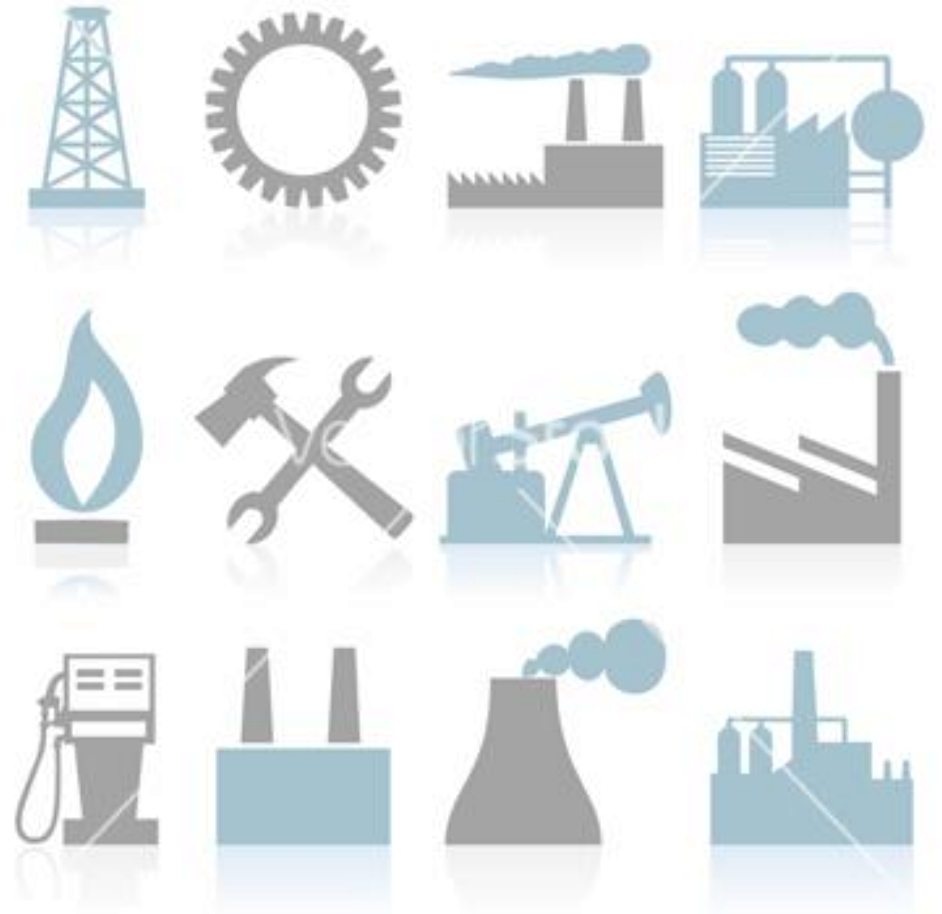


July 2019

# Blockchain to transform Industrial applications



# Agenda



Blockchain explained



Blockchain Industrial Application



Blockchain use cases

“...blockchain promises more than just data processing advances— it promises to transform how we do business..”

IBM September 2016

# Blockchain represents a significant investment and future opportunity across diverse industries

<h2>Supply Chain Financing </h2> <ul style="list-style-type: none"> <li>- <b>7-15 days</b> for documentation processing</li> <li>- Reduced working capital - <b>60-90 credit days, 25% late payments</b></li> </ul> <hr/> <ul style="list-style-type: none"> <li>• <b>1 day documentation processing</b></li> <li>• <b>1-2 days payment release</b></li> <li>• <b>Reduced fraud</b></li> </ul>	<h2>Trade Logistics </h2> <ul style="list-style-type: none"> <li>- <b>\$2tn</b> trade on physical documents</li> <li>- <b>Full payment</b> of collateral</li> <li>- <b>Fraud</b> and <b>counterfeiting</b></li> </ul> <hr/> <ul style="list-style-type: none"> <li>• <b>Reduced cost &amp; secure tracking</b></li> <li>• <b>Improved transparency + visibility =&gt; fewer errors</b></li> <li>• <b>Lower transaction cost</b></li> </ul>	<h2>Clearing &amp; Settlements </h2> <ul style="list-style-type: none"> <li>- <b>10%</b> of trades are errors</li> <li>- <b>2-5 days</b> for settlement and reconciliation</li> <li>- <b>8-10%</b> Operational risk capital</li> </ul> <hr/> <ul style="list-style-type: none"> <li>• <b>\$11 – 12bn annual cost savings</b></li> <li>• <b>16% cost reduction in US equities market</b></li> <li>• <b>\$50bn of capital savings</b></li> </ul>	<h2>Monitor Sports Performance </h2> <ul style="list-style-type: none"> <li>- Sports performance data <b>under utilization</b></li> <li>- <b>Credible</b> results</li> <li>- Compensation <b>alignment</b> with health &amp; performance</li> </ul> <hr/> <ul style="list-style-type: none"> <li>• <b>Improved reference for coaches to train athletes</b></li> <li>• <b>Immutable and credible competition results</b></li> </ul>
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Source: IBM Research Lab, Manufacturing Conglomerate

Source: IBM, Global Banks, Global Logistics player

Source: Goldman Sachs Global Investment Research

Source: Microsoft, Taiwan Triathlon Co. Ltd., Industrial Technology Research Institute of Taiwan (ITRI)

Blockchain is a shared ledger technology allowing any participant in the business network to see **THE system of record (ledger)**



**Key Attributes of a Blockchain business network**

**Shared Ledger:** Append-only distributed system of record shared across business network

**Smart Contract:** Business terms embedded in transaction database & executed with transactions

**Privacy:** Ensuring appropriate visibility; transactions are secure, authenticated & verifiable

**Consensus:** All parties agree to network verified transaction

along with ... **increased transparency, lower cost** and **increased efficiency**

Possibility to grant specific access at any time

# Blockchain enables and enhances the fundamentals that are required for business growth and productivity



## Saves time

Transaction time from days to near instantaneous



## Removes cost

Overheads and cost intermediaries



## Reduces risk

Tampering, fraud & cyber crime

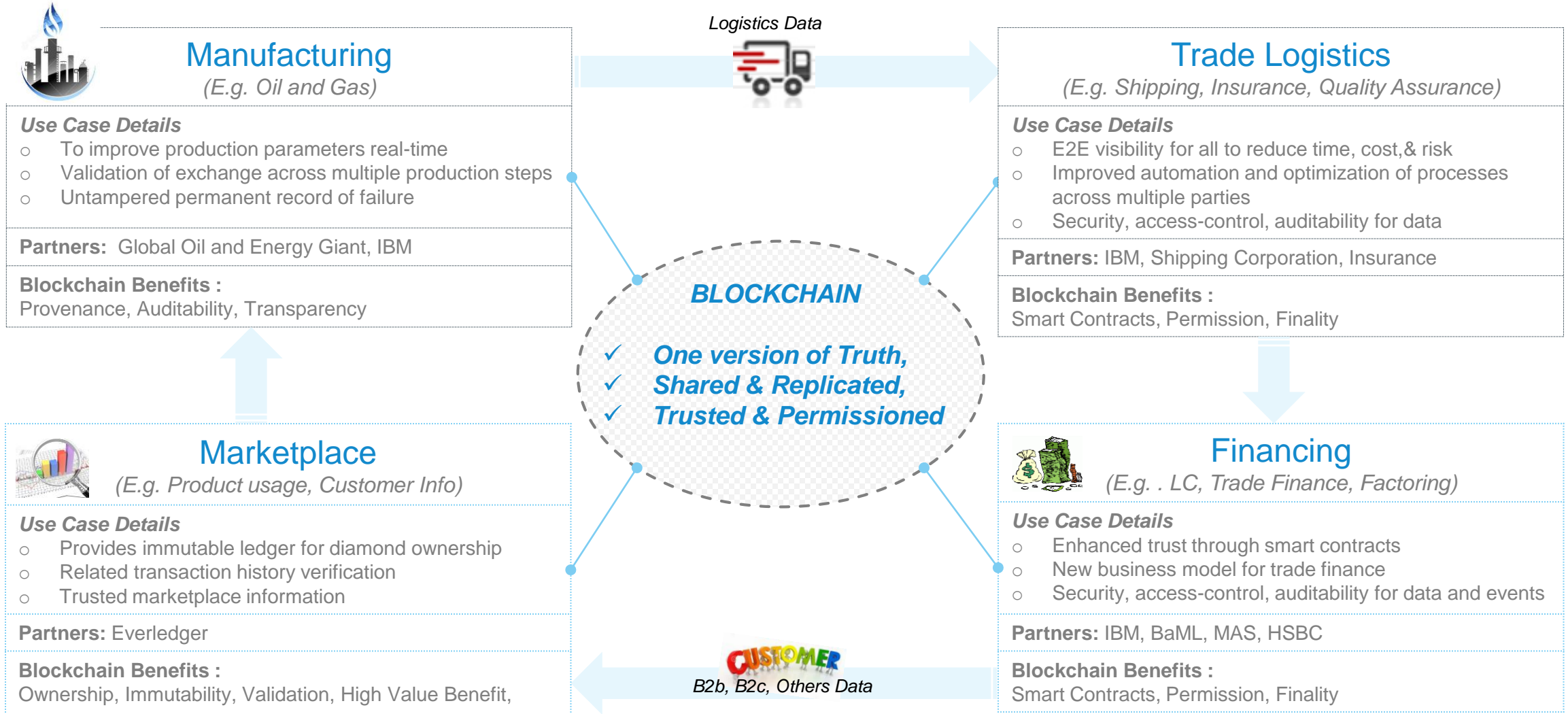


## Increases trust

Through shared processes and recordkeeping

# Blockchain – Industrial Application

# Blockchain can be applicable across various stages of the Industrial lifecycle



# VIDEO 1

## SC DAIMOND



# Blockchain – Applicable Use Cases

# Industrial Use Case 1 – Setting of production parameters

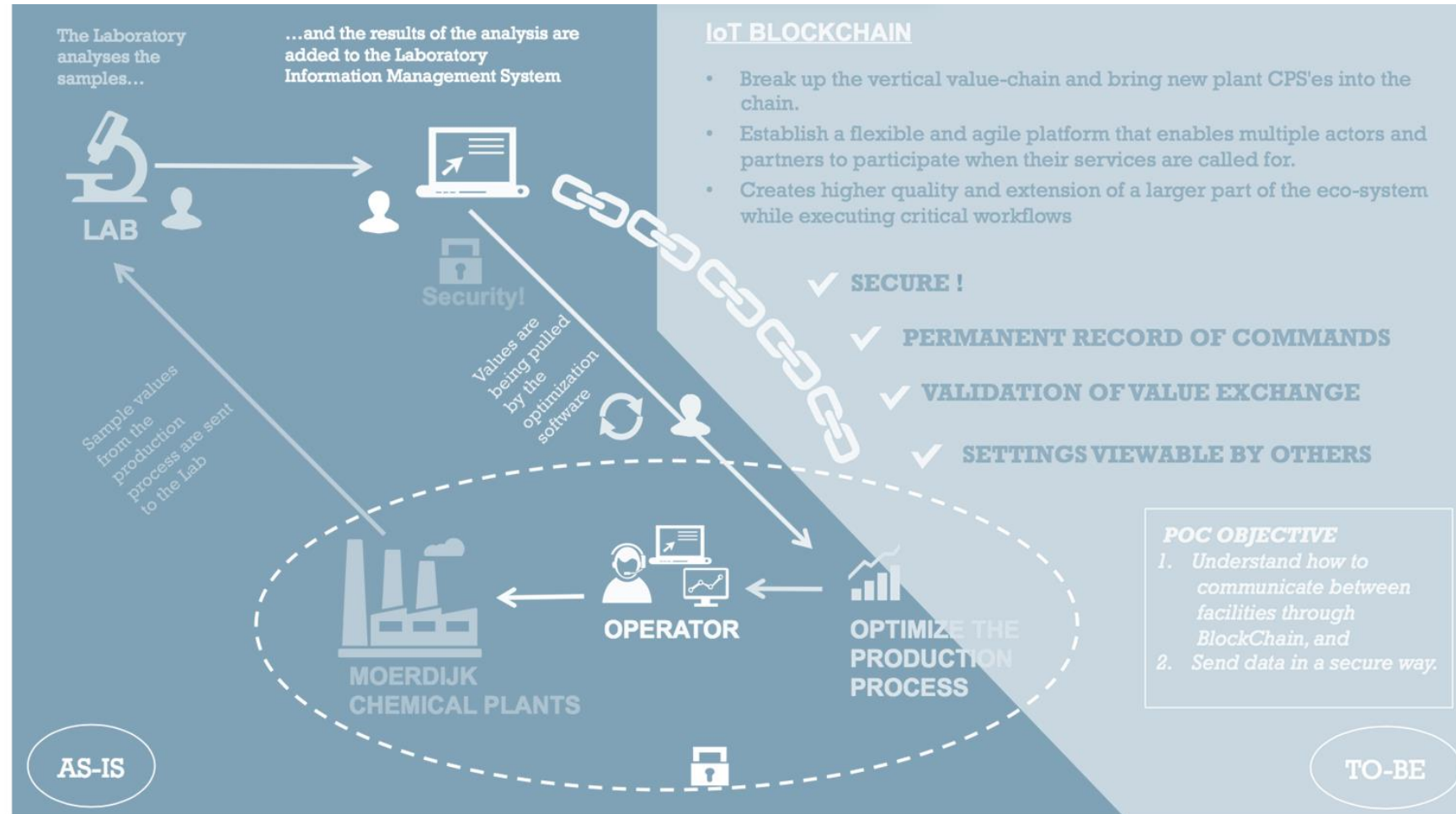
Partners: Global Oil and Energy Firm, IBM

## Problem Statements

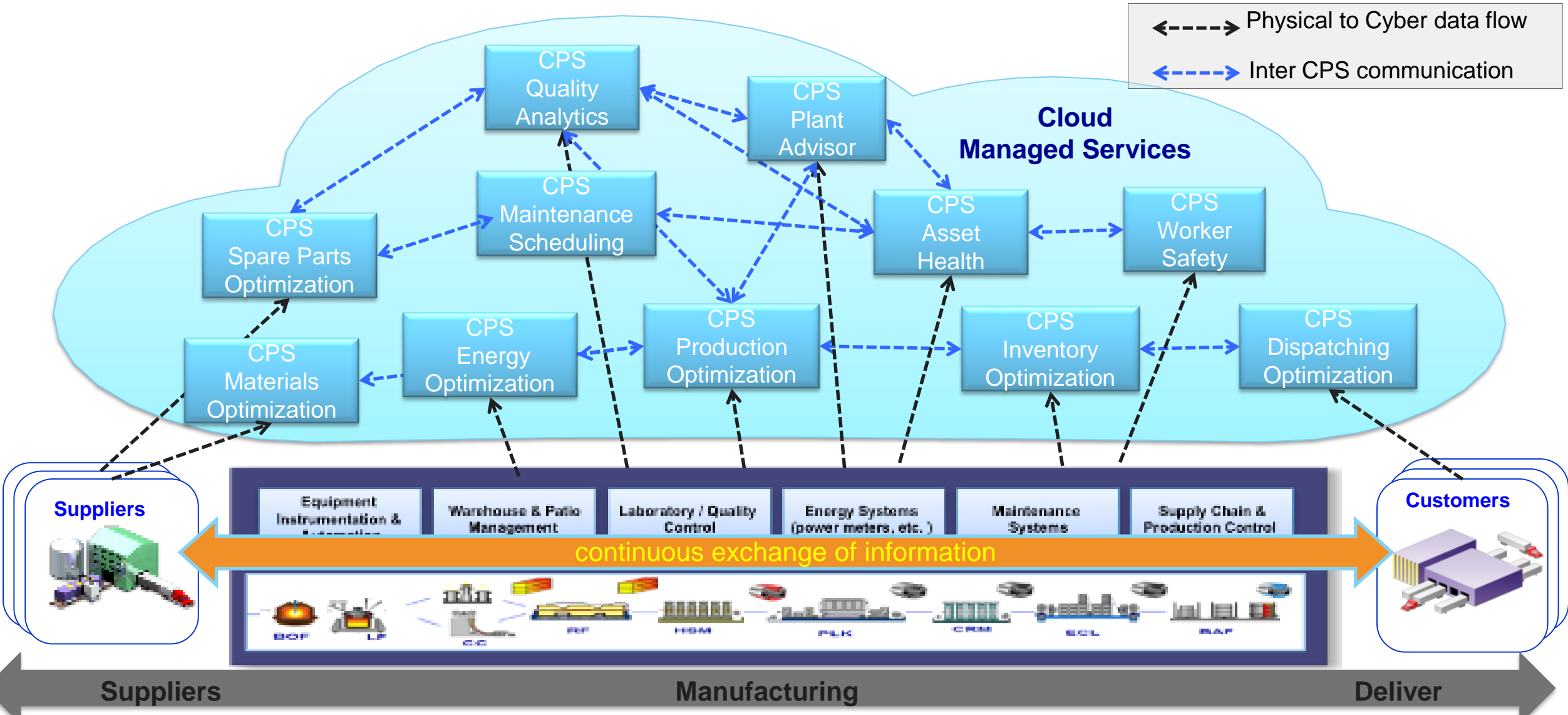
- **Data communication** from **business** to **process** domain is restricted.
- With current **communication** protocols there is a chance that **information** can be **intercepted and changed**.
- **Advanced and predictive analytics** tools, located in the business domain, have the capability to improve **production parameters real-time**.

## Target State

- An **end-to-end full secure, un-tampered, and proven technology** to achieve this.
- There is **known business value** to exchange **business information** to the **process domain**.



## Vision: Cyber Physical Systems (CPS) to drive the 4th Industrial Revolution for the steel industry



# Industrial Use Case 2 – Trade logistics for industrial players

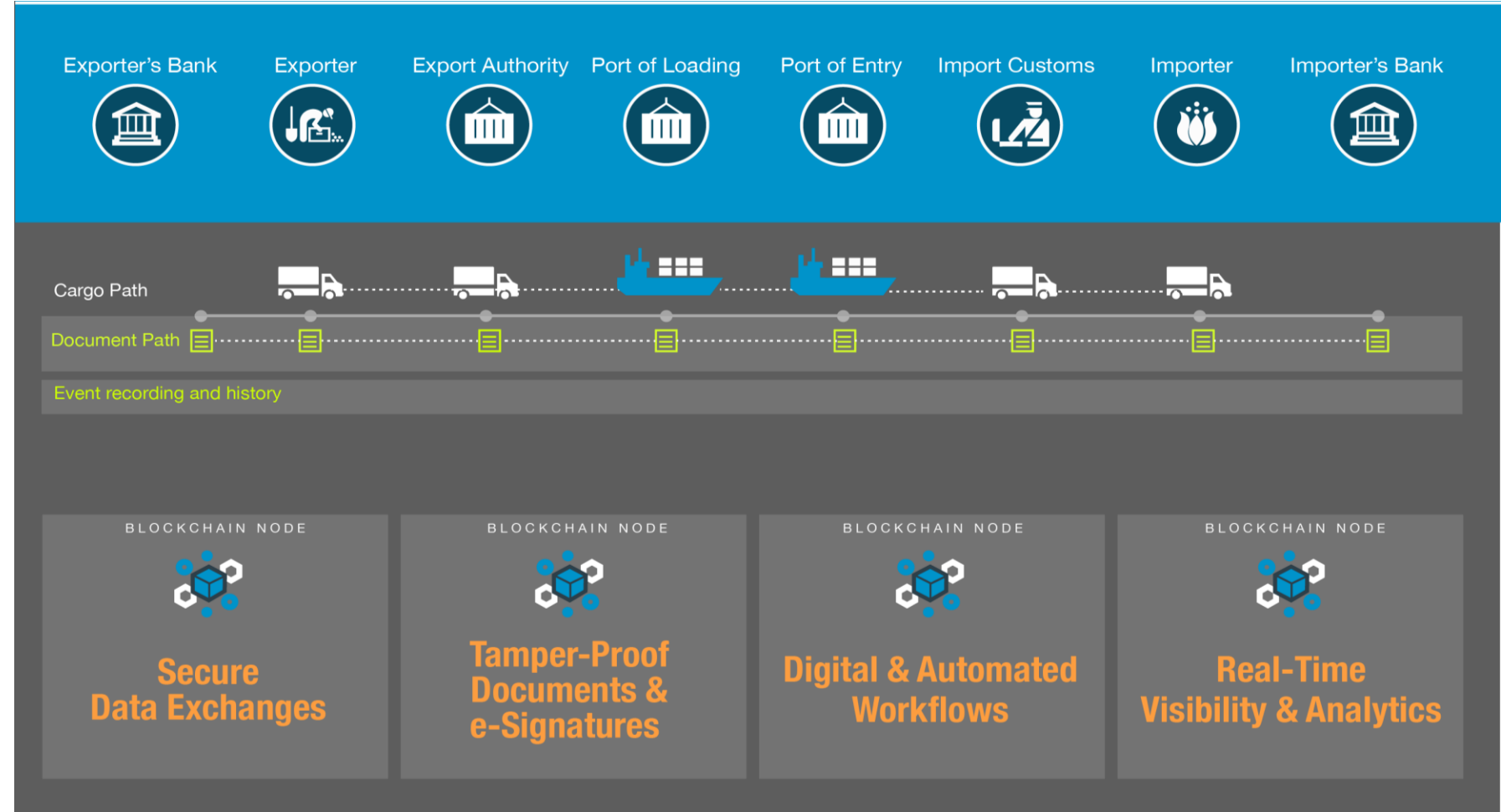
Partners: IBM, Global Banks, Shipping Player, Port Authority

## Problem Statements

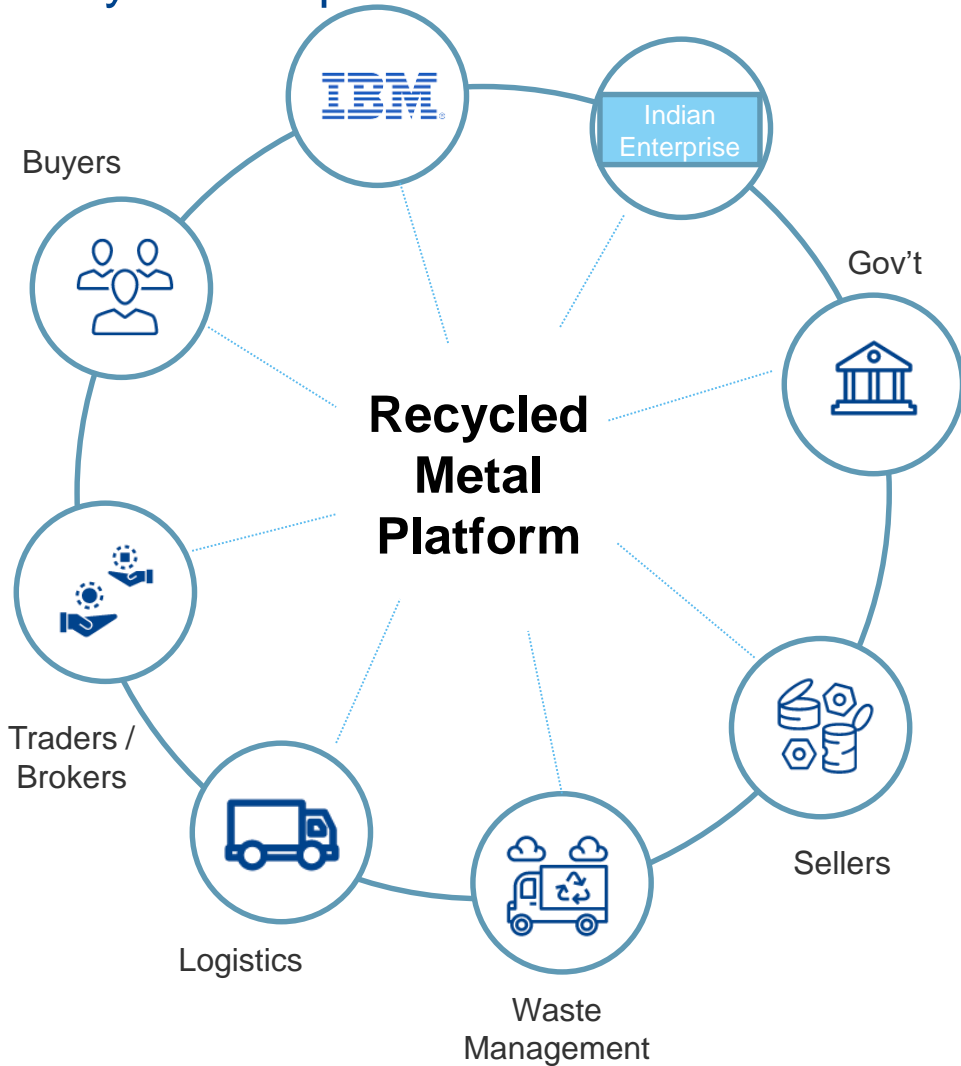
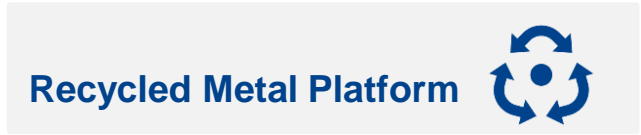
- Involvement of multiple parties with varying degree of information exchange
- Lack of tracking capability for responsibility
- Varied manual processes resulting in high operations costs

## Target State:

- End-to-end visibility for all parties to reduce delays, cost, and risk
- Improved automation and optimization of processes across multiple parties, potentially leading to new business models
- Security, access-control, auditability for data, events and processes



# The Recycled Metal Platform enables a circular economy, creating an ecosystem of partners



## Problem

- Significant amount of metals **goes into landfills**
- **Scrap metal market is fragmented**, but valued at \$250B globally
- **Lack of trust between buyers and sellers** regarding quality of scrap products

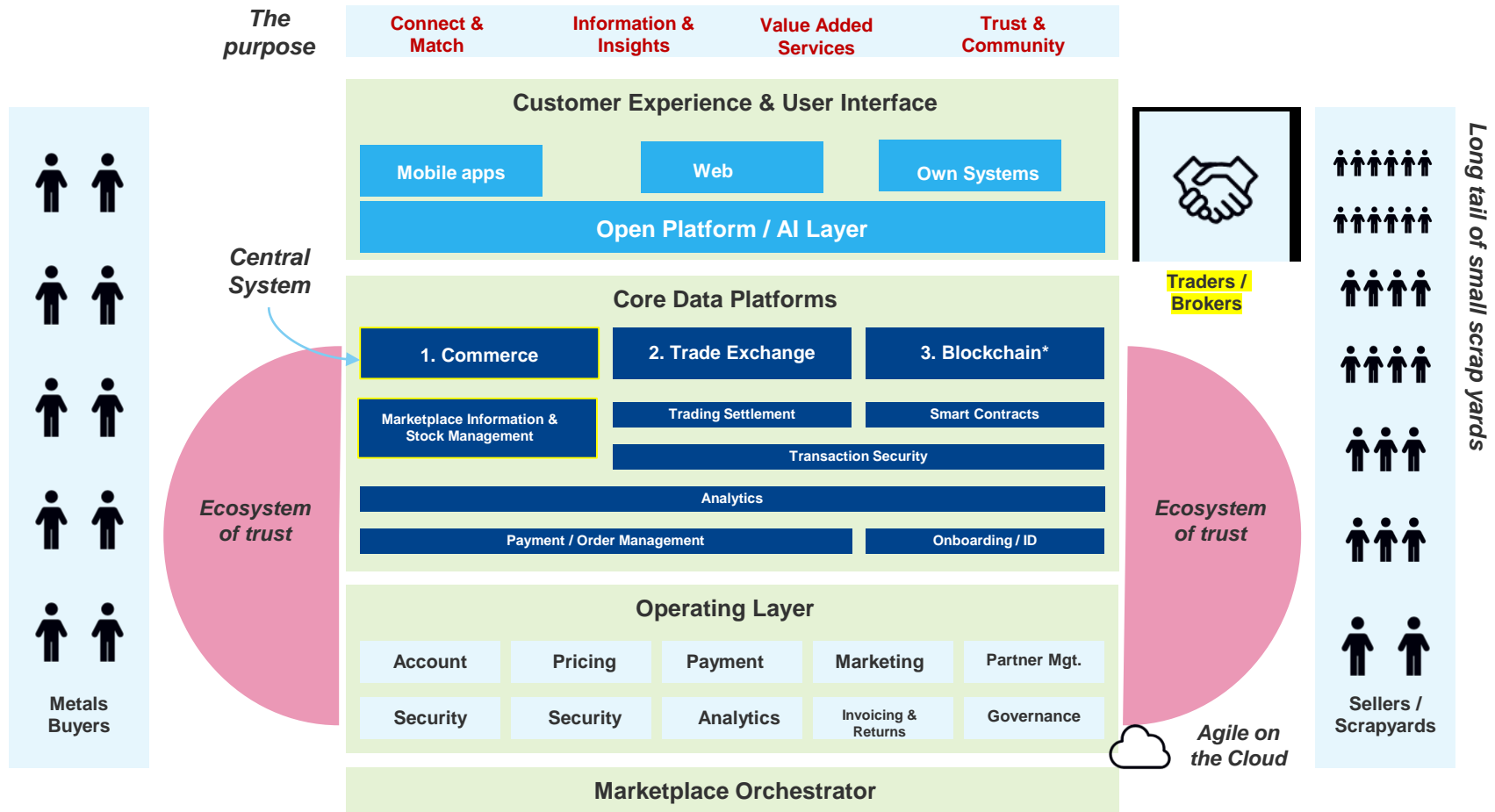
## Potential solution

- Digitally-enabled **marketplace platform** connecting buyers with sellers of recycled materials and scrap
- An **ecosystem of partners** to enable tracking and recycling
- Improved **transparency and trust** from recording provenance

# The Recycled Metal Platform is comprised of modular elements to underpin enterprise architecture

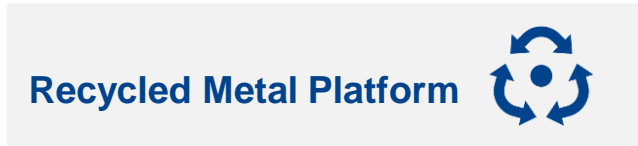


## Potential Recycled Metal Platform at full implementation



Implementation scope	
<b>Purpose:</b>	Bring together buyers & sellers of scrap metal
<b>Material:</b>	Metals
<b>Geography:</b>	India
<b>Network participants:</b>	<ul style="list-style-type: none"> <li>India Enterprise</li> <li>Waste management companies</li> <li>Scrap yards</li> <li>Financial institution</li> <li>Traders</li> </ul>
<b>Tech enablers:</b>	<ul style="list-style-type: none"> <li>Blockchain</li> <li>Mobile</li> <li>IoT</li> <li>Cloud</li> </ul>

# Solution Has Potential of cost savings by implementing the Recycled Metal Platform



## Value for customers

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### Access

Match buyers with sellers and brokers/traders of scrap metal

### Inform and share insights

Provide members with relevant information about their industry, latest news, price lists, market intelligence

### Future certification benefits

Opportunity to work with legislators to set regulations around recycling initiatives

### Improve branding

Improve reputation and brand by linking partners to the revolutionary recycling platform.

### Lower coordination and sourcing costs

## Value for customers

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### Platform revenue

Transaction or membership fees to participate in platform

### Data

Inform new opportunities; potential to sell/monetize the data

### Solidify sustainability branding

Establish leadership in sustainability by creating an industry platform

### Energy cost savings

Recycle more scrap AL in place of manufacturing primary aluminum

### Lower costs of coordination

Connect Novelis directly to more scrap providers, easing coordination

### Compliance with regulation

Set the standard for, and get ahead of, environmental regulation

<sup>1</sup>Value estimates by year 3

# VIDEO-2

MAERSK





**THANK YOU**