



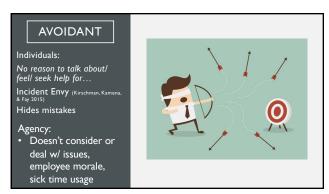


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Individuals: Pre-decided: That won't work (S)He's stupid Comfortable in (dis)comfort zone Agency: Not forming partnerships Not asking for help Not soliciting input This is how we've always done it

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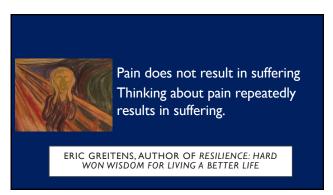


AN UNHEALTHY VIEW OF TRAUMA / STRESSORS

- Pathologic
- Presumes (Reinforces) a Sick Role
- The Price You Pay



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TOXIC

Individuals:

- Poor diet, exercise, sleep
- Never go to the doctor

Agency:

- Interferes w/ healthy lifestyle
 - Shiftwork
 - Overtime
 - Long hours

WHAT CAN HELP?

G.R.O.W.



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GOAL & GROWTH-ORIENTED INDIVIDUALS

- What CAN you improve on, learn, control?
- If I can't help myself, who can I help?
- Intentionality Life by Design, not Life by
- Identity guides action & leads to feeling
- · Brain training
- Focus, processing speed, memory
 Tactical Performance Imagery
- Living According To Eulogy



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GOAL & GROWTH-ORIENTED AGENCY

- Employee professional development
- Mentorships, incentivized learning, annual wellness checks
- Robust leadership development
- Strong mission orientation & review of policies, procedures & practices to ensure alignment
- Awards & rewards for employee accomplishments



REFLEXIVE & FLEXIBLE INDIVIDUALS

- What is my role here?
- Is what I'm doing working?
 - Why? Why not?
- Seeks input from trusted others
- Aware of tension in body
- Aware of mind state
- Adjusts, based on these pieces of information

When you see yourself in the mirror and realise you're a trash panda



Trash it is

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HEALTHY REFLEXIVITY Internal "situational awareness" What story am I telling myself about this? What don't I know? (Be humble!) Guys with hair like this have a 125% chance of giving you a ticket:

REFLEXIVE & FLEXIBLE AGENCY

- How are our people doing?
- What do they need from the agency to be happy? Successful?
- Employee input (& actually USED!)
- Psychological Skills Inventory-LE (Land & Guan, Smith & Burque, 2022)



PSI-LE Article

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OPTIMISTIC: INDIVIDUALS

- * Self-Talk for Enhanced Performance Under Pressure (STEP-UP)
- Action-focused
- Instructional
- Affirmations
- * Remind ourselves of our strengths "I have gotten through worse" I am a problem-solver. I'll figure this out"
- If not attained yet, then "I can learn to"

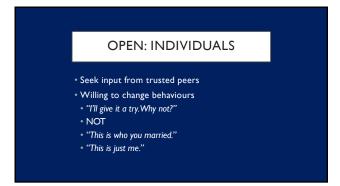
(Mindsighting, Mental Toughness Skills for Police Officers in High Stress Situations by Michael Asken, 2020)

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"You must never confuse faith that you will prevail in the end — which you can never afford to lose — with the discipline to confront the most brutal facts of your current reality, whatever they might be."







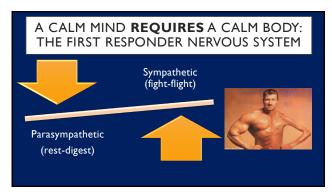
AGENCY OPTIMISTIC Believes in their people Recognizes accomplishments of employees * Is willing to try new programs * Is willing to hear input from employees

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A HEALTHY VIEW OF TRAUMA / STRESSORS Salutogenic Presumes ability Recognizes the goal of symptoms Recognizes post-traumatic growth potential Builds on Existing Resources (Internal & External)

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A WELL BRAIN/BODY: INDIVIDUAL • Exercise, sleep, nutrition, nature • Reduce "inflammageing" • Hormetic stress • Nervous system training • Breathing • Yoga • Meditation



A WELL BRAIN/BODY: AGENCY Partners w/ Nutritionists, Sleep specialists, Massage therapists, Chiropractors, Mental Health Providers, etc. Incorporates stress management techniques into realistic training programs Offers Wellness Hour / Incentives Offers Annual Wellness Checks

