

Welcome To Leadership-Live-In-45! Introduction:

Series Host:

- Leadership Variations, <u>www.Leadershipvariations.com</u>
- Amy Bladen Shatto; Gail Anderson

LL45 Goals:

- Opening conversations with senior internal executives about critical leadership topics (nuggets & networking)
- Invite you to put your name/email in chatbox
- Role of guest facilitator part of the conversation/ POV

Notes/Ground Rules:

- Safe space
- Format, kickoff with a guest < 10 min; open for all
- This is *still* a pilot. 30 second survey!
- Volunteers for future co-facilitators?





War for Talent

WHERE ARE WE HEADED?

Joe Ilvento

Chief Learning Officer, Commvault Dec 2023



Question: Is the War for Talent Real?

What is your biggest challenge?

- 1. Keeping Talent
- 2. Finding Talent
- 3. Both
- 4. Neither



Some Research to Get Us Thinking...

employers are struggling to fill positions
- ManpowerGroup and Gartner

4-5 M Americans quit their jobs in November 2021 alone
- US Bureau of Labor Statistics

Thought about leaving their job (some or a lot)
- Bamboo HR

Workforce planning and skills in workplace to meet goals

What are the Challenges?

The Worker...

- Comp/Ben
- Burnt Out
- Remote/Hybrid
- Skills Dev
- Change



What Else?

The Work...

- Company/Values
- Policies/Culture
- Technology
- Roles
- Challenge



What Actions are You Taking to Attract & Retain Talent?

(Discuss & Chat)



Ideas to Retain and Develop Talent aka Your EVP

☐ Culture – company/learning Pay for performance ☐ Career paths/lattices Talent reviews ☐ Job sculpting — flip roles Succession planning Upskilling Purpose/values alignment Reskilling Development plans ☐ Gigs/remote/hybrid work Executive coaching Talent profiles Insights/assessments Mentoring Wellbeing/work-life balance Projects FUN



To Outpace the Change, Change the Frame

- One answer is a skills transformation.
- We need to change the frame and recognize that this is an internal war, not just an external one.
- Every worker wants that best possible future, and according to PwC, many working Americans are looking elsewhere to find it.
- We don't only have to compete with each other, we have to compete with our employees' visions of their future selves.