FOR INTERNAL USE

2025 Employee Opinion Survey (EOS)

EOS SPOTLIGHT

Matrix Calgary

#MyVoiceMatters







SURVEY IS AVAILABLE ONLINE IN



Overall

11

KPIs

Overall

37STATEMENTS

THE EOS HELPS MEASURE WHERE WE'RE AT WITH OUR ASPIRATION TO BE

EMPLOYER OF CHOICE

A KEY ENABLER OF

STRATEGY 2030



RUNNING SINCE

2008

#MYVOICEMATTERS
PERSONALIZED SURVEY
DIGITAL ACCESS FOR ALL



Our employees are our greatest asset

Our people are our greatest competitive advantage — when we are engaged, we are passionate about what we do and bring our best to work every single day to delight our customers and achieve great results together.

OUR EOS SPOTLIGHT





#MyVoiceMatters

- Our People you are our greatest competitive advantage.
- The EOS Survey is done each year to get your opinion.
- This year the survey will take place August 27th September 18th
- Your feedback is invaluable. This yearly survey is your opportunity to share your thoughts, helping us grow together and strengthen our commitment to being an Employer of Choice.
- The survey is comprised of 37 statements that link to 11 different KPIs
- Over the next 8 weeks, we will take the opportunity to review each of these KPIs and more specifically the 37 statements to make sure you are well informed as you head into the survey.
- Everyone who was hired prior to June 30th will be eligible to participate in the survey.
- The more colleagues we have participating, the more meaningful the results!

FOR INTERNAL USE

OUR EOS SPOTLIGHT



Matrix Calgary 2024 EOS Results – 89% Favorable

KPI Overview

					Benchmarks and Comparison lines (% Favorable) ¹⁾					
	To long to the state of the sta	e ladie H		** Kandi	O'Herered	On Landon	of idea	HOLE TO GO	Canada Cara	
Employee Engagement	33	31	62	92	+1	82	83	82	82	
Leadership	6 6 4	35	50	85	-1	83	81	81	78	
Team	5 6 4	37	47	84	-2	80	79	78	76	
Common DNA - Employer of Choice	4 5 3	35	52	87	+1	78	79	76	77	
Common DNA - Provider of Choice	43	39	53	92	+2	80	82	81	83	
Common DNA - Investment of Choice	44	40	51	90	-1	89	88	86	86	
Future & Strategy	3 4 <mark>3</mark>	34	56	90	+2	76	79	77	77	
Digitalization	444	37	51	88	+2	80	78	77	78	
Values	34	36	54	90	+2	86	85	81	81	

^{1) %} Favorable = "agree + strongly agree" responses



New KPI's:

Growth

Green Logistics of Choice

New Statements:

- Where I work I am provided with adequate equipment to do my work.
- My direct supervisor shows a strong will to win.
- My direct supervisor actively seeks growth opportunities in a collaborative, respectful, and compliant way.
- Where I work we constantly look for new business opportunities.

²⁾ Differences of more than 5 %p are marked in red (-5 %p decreases) and green (+5 %p increases)





2025





August 27th - **September 18**th EOS starts - Participate!

Provide your open and honest feedback!

We want, and strive to earn, your "Strongly Agree"!



#MyVoiceMatters