# **Business Plan for Stir The Embers & NCFTA Expansion Initiatives**

## **Executive Summary**

StirTheEmbers.com, leveraging the NCFTA public-private partnership model, will operationalize three initial initiatives to address cybercrime threats and human capital gaps:

- Human Capital Academy (HCA)
- Internet Risk & Resource Advancement Program (IRRAP)
- Telecommunications Threat Intelligence Collaboration

The goal is to formalize, fund, and expand these initiatives through scalable programs supported by U.S. Government grants, private sector donations (financial, telecom, retail), and foundational philanthropy.

# **Vision & Mission**

To foster a sustainable, collaborative, and dynamic cyber threat intelligence ecosystem through real-time education, public-private information sharing, and workforce development.

# **Programs & Initiatives**

# 1. Human Capital Academy (HCA)

## **Purpose:**

Build a scalable workforce pipeline of cyber intelligence analysts and investigators embedded in law enforcement and industry.

#### Goals:

- Graduate 200+ new analysts annually.
- Provide "on-the-ground" immersion training (NCFTA model).
- Reduce onboarding/training costs from \$300K/FTE (govt) to \$5K/FTE.

#### Participants & Roles:

- NCFTA: Program host and coordinator
- SMEs: Industry, academia, LE trainers (FBI, USSS, DHS, DOJ)

- Academia: CMU, UPitt, WVU, La Roche, Duquense, IUP, Mercyhurst, etc.
- Private Sector: CFCA, MRC, IAFCI, NRF, RILA RENISAC, MSISAC

## **Projected Budget:**

\$1.5M/year (covers interns, facilities, SMEs, equipment)

# 2. IRRAP (Grades 9–12 & University Outreach)

#### **Purpose:**

Educate and empower students to identify, report, and understand risky online behavior while fostering early cyber interest.

#### Goals:

- Launch in 50+ schools within 2 years
- Develop student-law enforcement collaboration via scenario identification/reporting
- Create feedback loops with Quantico, NCFTA, FBI

## Participants & Roles:

- School Districts: Provide demographics, integrate curricula
- Parents/Faculty: Facilitate local engagement
- NCFTA/FBI: Develop scenarios, law enforcement briefings
- **Students**: Report incidents, join in-house programs

# **Projected Budget:**

\$750K/year for materials, staffing, multimedia content, school incentives

#### 3. Telecommunications Initiative

#### **Purpose:**

Address systemic cybercrime threats targeting mobile and telecommunications infrastructure, including SIM swapping, smishing, and Zelle fraud.

#### Goals:

- Embed investigators in 10 key telecom orgs within 1 year
- Develop secure intelligence-sharing platforms

• Produce actionable intelligence reports monthly

#### **Participants & Roles:**

• Telco/ISP Partners: Verizon, AT&T, T-Mobile, Comcast

• LE Partners: FBI, USSS, DHS-HSI, DoD-DIA

• Tech Firms: Google, Nokia, Symbian

• Regulators: FCC, DOJ, CCIPS

## **Projected Budget:**

\$110K/year, including \$80K from industry, \$20-25K absorbed by Federal support

# **Strategic Funding Plan**

# **Primary Funding Sources:**

#### 1. Federal Grants

- **DOJ Bureau of Justice Assistance (BJA)**: Core funding for Human Capital Academy and IRRAP
- Office of Juvenile Justice and Delinquency Prevention (OJJDP): Youth engagement through IRRAP
- Department of Education (DoEd): Curriculum development, especially for IRRAP
- Department of Defense (DoD) DIA and Defense Education Activities (DoDEA): For pipeline development into cyber defense careers

## 2. Public & Private Philanthropy

- Target grants from:
  - o Carnegie Corporation, Ford Foundation, Knight Foundation
  - o Tech-aligned giving from Google.org, Cisco Foundation, Dell Technologies

## 3. Private Sector Partnerships

- Financial Services: Bank of America, Wells Fargo, PNC
- Telecommunications: Verizon, T-Mobile, Comcast
- Retail: Target, Walmart, Amazon (via NRF/RILA)
- Contributions as:
  - Direct donations
  - o Embedded staff/analyst placements
  - Co-funded training initiatives

# **Key Performance Indicators (KPIs)**

<b>Initiative</b>	Year 1 Goals	Year 2 Goals
HCA	Train 50 analysts	Expand to 200
IRRAP	10 schools onboarded	50 schools onboarded
Telecom Intel	5 telco partners	10 telco partners
Funding	\$2M raised	\$5M raised

# **Governance & Administration**

- Program Management Team (NCFTA-led): Oversees execution
- Advisory Council: Members from DOJ, DHS, FCC, academia, and private sector
- Grant Administration: Managed in partnership with DOJ BJA and OJP frameworks

# Sustainability & Growth

- Build a self-reinforcing ecosystem where trained analysts move into law enforcement, finance, telco roles—then re-engage as SMEs.
- Expand to include international collaboration (via existing NCFTA FBI-managed task forces)
- Integrate certification & academic credit for HCA/IRRAP participation