

PAGES: 1- 127  
EXHIBITS 119-127

COMMONWEALTH OF MASSACHUSETTS

NORFOLK, ss.

SUPERIOR COURT NO.  
1582CV00213

\*\*\*\*\*  
BOSTON EXECUTIVE HELICOPTERS, LLC;  
MII AVIATION SERVICES, LLC, and  
HB HOLDINGS, INC.,

Plaintiffs,

vs.

FLIGHTLEVEL NORWOOD, LLC;  
EAC REALTY TRUST II; and  
PETER EICHLEAY,

Defendants.

\*\*\*\*\*

DEPOSITION of MICHAEL SHEEHAN

Tuesday, March 27, 2018 - 10:00 a.m.

Held at: The Law Offices of LeClair Ryan

One International Place, 11th Floor

Boston, Massachusetts 02110

Kimberley J. Bouzan, CSR No. 153017	
Real Time Court Reporting	
One Monarch Place	9 Hammond Street
1414 Main Street	Worcester, MA 01610
13th Fl, Suite 1330	508-767-1157
Springfield, MA 01144	

Page 2		Page 4	
1	APPEARANCES:	1	I N D E X
2		2	Witness
3	PIERCE & MANDELL, P.C.	3	MICHAEL SHEEHAN
4	Michael C. Fee, Esquire	4	Examination by Mr. Hartzell
5	11 Beacon Street, Suite 800	5	Examination by Mr. Fee
6	Boston, Massachusetts 02108	6	
7	617-720-2444	7	E X H I B I T S
8	mfee@piercemandell.com	8	
9	On behalf of the Plaintiffs	9	No. Description Page
10		10	Exhibit 77 Exhibit 77 to Mr. Odstrchel's deposition 29
11	LECLAIR RYAN	11	Exhibit 78 Exhibit 78 to Mr. Odstrchel's deposition 29
12	A. Neil Hartzell, Esquire	12	Exhibit 80 Exhibit 80 to Mr. Odstrchel's deposition 32
13	One International Place	13	Exhibit 83 Exhibit 83 to Mr. Odstrchel's deposition 35
14	Eleventh Floor	14	
15	Boston, Massachusetts 02110	15	Exhibit 84 Exhibit 84 to Mr. Odstrchel's deposition 39
16	617-502-8209	16	Exhibit 85 Exhibit 85 to Mr. Odstrchel's deposition 42
17	neil.hartzell@leclairryan.com	17	
18	On behalf of the Defendants	18	Exhibit 87 Exhibit 87 to Mr. Odstrchel's deposition 45
19		19	Exhibit 88 Exhibit 88 to Mr. Odstrchel's deposition 46
20		20	
21		21	Exhibit 91 Exhibit 91 to Mr. Odstrchel's deposition 51
22		22	Exhibit 92 Exhibit 92 to Mr. Odstrchel's deposition 54
23		23	
24		24	
Page 3		Page 5	
1	PIERCE, DAVIS & PERRITANO, LLP	1	Exhibit 93 Exhibit 93 to Mr. Odstrchel's deposition 124
2	Adam Simms, Esquire	2	
3	10 Post Office Square, Suite 1100N	3	Exhibit 95 Exhibit 95 to Mr. Odstrchel's deposition 56
4	Boston, Massachusetts 02109	4	Exhibit 96 Exhibit 96 to Mr. Odstrchel's deposition 58
5	asimms@piercedavis.com	5	
6	On behalf of the Norwood Airport Commission	6	Exhibit 98 Exhibit 98 to Mr. Odstrchel's deposition 59
7		7	Exhibit 119 Notice of Deposition 8
8	Also Present	8	Exhibit 120 3567 through 3570 48
9	Chris Donovan	9	Exhibit 121 Letter from Russ Maguire to Chris Donovan dated March 17, 2014 73
10	Peter Eichleay	10	
11	Nicholas Burlingham, Esquire	11	Exhibit 122 003754 97
12		12	Exhibit 123 Letter from Brandon Moss to Timothy McCulloch dated February 12, 2015 109
13		13	
14		14	Exhibit 124 Article from The Enterprise dated October 9, 2015 116
15		15	
16		16	Exhibit 125 001291 119
17		17	Exhibit 126 Letter from Peter Eichleay to Michael Lyons dated January 20, 2015 120
18		18	
19		19	Exhibit 127 Email from Michael Sheehan to Moshe Yanai 121
20		20	
21		21	(Exhibits retained by Mr. Hartzell.)
22		22	
23		23	
24		24	

Page 6	Page 8
<p>1 PROCEEDINGS</p> <p>2 MICHAEL SHEEHAN,</p> <p>3 first having been satisfactorily</p> <p>4 identified by the production of his driver's</p> <p>5 license and duly sworn by the Notary Public,</p> <p>6 testified under oath as follows:</p> <p>7 EXAMINATION</p> <p>8 BY MR. HARTZELL:</p> <p>9 Q. Good morning, sir. Would you state your</p> <p>10 name for the record, please.</p> <p>11 A. Michael Sheehan.</p> <p>12 Q. Mr. Sheehan, my name is Neil Hartzell.</p> <p>13 I'm a lawyer. I represent FlightLevel Norwood,</p> <p>14 LLC, and EAC Realty Trust II and Peter Eichleay</p> <p>15 in a couple of different cases that are going on</p> <p>16 in the Norfolk Superior Court.</p> <p>17 Have you ever had your deposition taken</p> <p>18 before?</p> <p>19 A. Yes.</p> <p>20 Q. How many times?</p> <p>21 A. I don't recall.</p> <p>22 Q. Just briefly, I would just ask you to</p> <p>23 please wait until I finish asking a question</p> <p>24 before you answer it because our court reporter</p>	<p>1 BY MR. HARTZELL:</p> <p>2 Q. Mr. Sheehan, I'm going to show you what</p> <p>3 we'll mark as the first exhibit today.</p> <p>4 (Exhibit No. 119 marked for</p> <p>5 identification.)</p> <p>6 BY MR. HARTZELL:</p> <p>7 Q. Exhibit 119. Is that a copy of your</p> <p>8 notice of deposition that was sent in this case?</p> <p>9 A. I didn't -- I don't recall.</p> <p>10 Q. Okay. All right. In any event, you're</p> <p>11 here today pursuant to a notice or subpoena to</p> <p>12 appear for a deposition. Correct?</p> <p>13 A. I believe so. Yes.</p> <p>14 Q. Okay. Mr. Sheehan, could you briefly</p> <p>15 describe your educational background for us? Let</p> <p>16 me make it easy. I'm sorry.</p> <p>17 High school. Did you graduate from high</p> <p>18 school?</p> <p>19 A. Yes.</p> <p>20 Q. Which high school?</p> <p>21 A. Burlington High School.</p> <p>22 Q. In Burlington, Massachusetts?</p> <p>23 A. Yes.</p> <p>24 Q. And do you have any education after high</p>
Page 7	Page 9
<p>1 can't take down two people talking at the same</p> <p>2 time.</p> <p>3 If you need a break at any time, feel</p> <p>4 free to take a break. I would ask that you</p> <p>5 finish your answer, if there's a question</p> <p>6 pending, before you take a break.</p> <p>7 If you need to talk to your lawyer,</p> <p>8 you're always free to talk to your lawyer, but</p> <p>9 you should do that outside the confines of all of</p> <p>10 us sitting here.</p> <p>11 MR. HARTZELL: And the stipulations that</p> <p>12 we've read into the record at previous</p> <p>13 depositions are: All objections except as to the</p> <p>14 form of the question and all motions to strike</p> <p>15 shall be reserved until the time of trial.</p> <p>16 The witness may read and sign under the</p> <p>17 pains and penalties of perjury and does not need</p> <p>18 to have his signature notarized, and 30 days</p> <p>19 after receipt of the transcript.</p> <p>20 Is that acceptable to all counsel</p> <p>21 present?</p> <p>22 MR. FEE: That's fine.</p> <p>23 MR. SIMMS: That's fine.</p> <p>24</p>	<p>1 school?</p> <p>2 A. A year at Northeastern and a year at</p> <p>3 UMass Boston.</p> <p>4 Q. Any education beyond that?</p> <p>5 A. I've taken courses at BU for -- real</p> <p>6 estate classes.</p> <p>7 Q. What is your occupation?</p> <p>8 A. Real estate broker.</p> <p>9 Q. How long have you been doing that?</p> <p>10 A. Real estate over 20 years.</p> <p>11 Q. Have you always been in real estate or</p> <p>12 did you have other jobs?</p> <p>13 A. I've had several other jobs.</p> <p>14 Q. What are those?</p> <p>15 A. There's the United States Navy after high</p> <p>16 school. I worked for the Boston Red Sox. I</p> <p>17 worked for United Parcel Service. I was</p> <p>18 self-employed in the restaurant business. I</p> <p>19 worked for the Mass. Highway Department. I</p> <p>20 worked for National Grid.</p> <p>21 Q. Okay.</p> <p>22 A. I work presently for Feeney Brothers</p> <p>23 construction company.</p> <p>24 Q. What do you do for them?</p>

Page 10	Page 12
<p>1 A. Director of real estate. 2 Q. Director of real estate? 3 A. Yes. 4 Q. Where are they located? Feeney Brothers. 5 A. Dorchester. 6 Q. What did you do for Mass. Highway? 7 A. Real estate. 8 Q. Real estate development or management 9 or -- 10 A. The right-of-way division. 11 Q. And what did you do for National Grid? 12 A. Real estate. 13 Q. What kind? 14 A. Various different aspects of real estate. 15 Leasing, decommissioning substations, inquiring 16 rights for gas and electric lines. 17 Q. Keep your voice up a little bit more so 18 the court reporter can hear it. 19 What year were you in the U.S. Navy, by 20 the way? 21 A. 1977 to 1981. 22 Q. Now, currently besides being director of 23 real estate for Feeney Brothers, do you also do 24 other work in the real estate business?</p>	<p>1 another Norwood resident. And then I was asked 2 by one of the selectmen or just -- they said, "If 3 we have anything open, we'll contact you." 4 Then I was contacted about the airport 5 commission. 6 Q. Do you remember who contacted you? 7 A. I received a letter. 8 Q. From the airport commission? 9 A. No. From the selectmen. 10 Q. From the selectmen? 11 A. Yeah. 12 Q. At that point in time did you agree to -- 13 let me -- that's a bad question. 14 Did you apply for a position on the 15 Norwood Airport Commission? 16 A. Also a town meeting member. And they 17 send you out a form, generic form, if you want to 18 serve on -- you put your interest if you want to 19 serve as a volunteer for the town. So I believe 20 I had filled that out at some point. 21 Q. And then did someone notify you that you 22 had been appointed to the Norwood Airport 23 Commission? 24 A. Yes. I received a letter saying I was</p>
Page 11	Page 13
<p>1 A. Yes. 2 Q. What else do you do? 3 A. I'm a licensed real estate inspector and 4 a licensed construction supervisor, and I teach 5 courses at various real estate schools. 6 Q. I'm sorry. Various what? 7 A. Real estate schools. 8 Q. Do you also work as a broker currently? 9 A. Yes. 10 Q. And what sort of properties? 11 A. Commercial mostly. 12 Q. Commercial? 13 A. Mostly. 14 Q. Okay. And how long have you lived in 15 Norwood? 16 A. 10 years. 17 Q. Now, at some point in time did you become 18 familiar with the Norwood Airport Commission? 19 A. Yes. 20 Q. And how did you first learn of the 21 Norwood Airport Commission? 22 A. Well, I don't live very far from the 23 airport, and I put in for a position on the 24 planning board that was open and it went to</p>	<p>1 appointed. 2 Q. And approximately what year was this? 3 A. 2014 in the summertime. You know, April 4 or May of 2014. 5 Q. And do you remember what approximate date 6 you attended your first meeting? 7 A. I don't remember the exact date. 8 Q. Sometime in 2014 you believe? 9 A. Yes. 10 Q. When did you first learn of Boston 11 Executive Helicopters? 12 A. It would have to be after I attended my 13 first meeting. 14 Q. Sometime in 2014. 15 The construction of the Boston Executive 16 Helicopters building, was that still ongoing when 17 you joined the board -- or when you joined the 18 commission? Excuse me. 19 A. I believe it was completed by the time I 20 was on the board. 21 Q. Do you remember who the members were of 22 the board when you joined? 23 A. Yes. 24 Q. Tell me who those were, please.</p>

Page 14	Page 16
<p>1 A. Tom Wynne.</p> <p>2 Q. Was he the chairman?</p> <p>3 A. Yes.</p> <p>4 Q. Okay.</p> <p>5 A. Paul Shaughnessy.</p> <p>6 Q. Okay.</p> <p>7 A. Kevin Shaughnessy.</p> <p>8 Q. By the way, are those two related?</p> <p>9 A. I can't answer that question.</p> <p>10 Q. Okay.</p> <p>11 A. Oulton Hues.</p> <p>12 Q. Okay.</p> <p>13 A. Mark Ryan.</p> <p>14 Q. Okay.</p> <p>15 A. Les LeBlanc, Martin Odstrchel.</p> <p>16 Q. Okay.</p> <p>17 A. And Lee Hutchens.</p> <p>18 Q. Was he also known as Hylie? Was that his</p> <p>19 first name?</p> <p>20 A. I'm not sure.</p> <p>21 Q. Okay. At some point in time did</p> <p>22 Mr. Hutchens leave the Norwood Airport</p> <p>23 Commission?</p> <p>24 A. I believe he passed away.</p>	<p>1 A. I know that he left the commission. Yes.</p> <p>2 Q. Do you know why Mr. Wynne stepped down?</p> <p>3 A. No.</p> <p>4 Q. Okay. Do you remember in the winter of</p> <p>5 2015 there was a large amount of snow that fell</p> <p>6 in the Greater Boston area?</p> <p>7 A. It snows every winter. I don't recall</p> <p>8 any particular thing.</p> <p>9 MR. FEE: I'm sorry. I can't hear you.</p> <p>10 BY MR. HARTZELL:</p> <p>11 Q. If you wouldn't mind trying to speak up a</p> <p>12 little bit, sir.</p> <p>13 A. You'd have to be more specific.</p> <p>14 Q. In the winter of 2015, do you remember an</p> <p>15 incident where FlightLevel Norwood complained of</p> <p>16 their fuel farm being plowed in by Boston</p> <p>17 Executive Helicopters?</p> <p>18 A. I recall a meeting where it was</p> <p>19 discussed.</p> <p>20 Q. That was a Norwood Airport Commission</p> <p>21 meeting?</p> <p>22 A. Yes.</p> <p>23 Q. And were you in attendance at that</p> <p>24 meeting?</p>
Page 15	Page 17
<p>1 Q. He was still a member when he passed</p> <p>2 away?</p> <p>3 A. I'm not sure. I don't remember if -- he</p> <p>4 did leave the commission. Then I know that he</p> <p>5 passed away.</p> <p>6 Q. Did you have any discussions with him at</p> <p>7 or about the time he left the commission as to</p> <p>8 why he was leaving the commission?</p> <p>9 A. Not that I can recall.</p> <p>10 Q. What about Mr. Hues. Did he leave the</p> <p>11 commission at some point?</p> <p>12 A. Yes, he did.</p> <p>13 Q. And do you know what the circumstances</p> <p>14 were as to why he left the commission?</p> <p>15 A. I'm not sure why he left the commission.</p> <p>16 Q. Okay. And what about Paul Shaughnessy?</p> <p>17 Did he, at some point in time, leave the</p> <p>18 commission?</p> <p>19 A. Yes, he did.</p> <p>20 Q. And do you know why he left the</p> <p>21 commission?</p> <p>22 A. No.</p> <p>23 Q. And Mr. Wynne stepped down at some point</p> <p>24 from the commission. Correct?</p>	<p>1 A. I believe I was. Yes.</p> <p>2 Q. Do you know who Mr. Donovan is?</p> <p>3 A. Yes.</p> <p>4 Q. Who is Mr. Donovan?</p> <p>5 A. I believe he works for Boston Executive</p> <p>6 Helicopters.</p> <p>7 Q. And was he at that meeting that you just</p> <p>8 referred to concerning the snow -- called "the</p> <p>9 snow incident"?</p> <p>10 A. I believe he was. Yes.</p> <p>11 Q. And did Mr. Donovan make any statements</p> <p>12 at that meeting?</p> <p>13 A. Not that I can recall.</p> <p>14 Q. What do you recall about the meeting?</p> <p>15 A. There was a land dispute between BEH and</p> <p>16 FlightLevel in regards to property rights.</p> <p>17 Q. Okay. And what do you remember was</p> <p>18 discussed at that meeting?</p> <p>19 A. I believe that because the lease was not</p> <p>20 with the airport -- it was about -- BMI and BEH</p> <p>21 and FlightLevel were subleasees disputing rights</p> <p>22 to a parcel of land, and we advised them that it</p> <p>23 was the -- they either had to work it out or go</p> <p>24 to court. It did not involve the airport</p>

Page 18	Page 20
<p>1 commission because we were not the lessor.</p> <p>2 Q. So is it fair to say that the airport</p> <p>3 commission took no position as to anybody's</p> <p>4 rights or obligations between FlightLevel and</p> <p>5 Boston Executive Helicopters at that meeting?</p> <p>6 A. Yes.</p> <p>7 Q. Do you remember anything else about that</p> <p>8 meeting?</p> <p>9 A. Not in particular.</p> <p>10 Q. Do you remember an incident that</p> <p>11 occurred, also in the winter of 2015, concerning</p> <p>12 certain barriers that were placed on FlightLevel</p> <p>13 properties?</p> <p>14 A. Yes.</p> <p>15 Q. And tell me what you remember about that.</p> <p>16 A. I recall being notified by the airport</p> <p>17 manager via e-mail that there was a spill, a</p> <p>18 hazardous spill, at the airport that came out of</p> <p>19 some plastic barriers.</p> <p>20 Q. Okay. And just so the record is clear,</p> <p>21 who is the airport manager?</p> <p>22 A. Russ Maguire.</p> <p>23 Q. Okay. And by the way, we didn't -- I</p> <p>24 didn't identify this on the record. Who is</p>	<p>1 Q. Do you remember having any conversation</p> <p>2 with anybody else about this incident? By "this</p> <p>3 incident," I'm referring to the spilling of</p> <p>4 material out at the airport.</p> <p>5 A. Not that I can recall.</p> <p>6 Q. Do you know if criminal charges were</p> <p>7 brought against Boston Executive Helicopters</p> <p>8 arising out of this incident?</p> <p>9 A. I don't know that.</p> <p>10 Q. You don't have any knowledge about any</p> <p>11 criminal charges or how they were disposed of</p> <p>12 concerning this incident?</p> <p>13 A. No.</p> <p>14 Q. And did the Norwood Airport Commission</p> <p>15 have a hearing about this incident? And again,</p> <p>16 "this incident," I'm talking about the spilling</p> <p>17 of the material out at the airport from the</p> <p>18 barriers.</p> <p>19 A. Yes.</p> <p>20 Q. Were you in attendance at that hearing?</p> <p>21 A. Yes.</p> <p>22 Q. Tell me what you can remember about that</p> <p>23 hearing.</p> <p>24 A. We were shown a video.</p>
Page 19	Page 21
<p>1 FlightLevel?</p> <p>2 A. It's a corporation that does business at</p> <p>3 the airport.</p> <p>4 Q. Are they a fixed-base operator out at the</p> <p>5 airport?</p> <p>6 A. Yes.</p> <p>7 Q. Okay. And did you have any conversations</p> <p>8 with Mr. Maguire when you received this e-mail</p> <p>9 from him about a spill?</p> <p>10 A. Just what was in the packet that we get</p> <p>11 monthly, and there was a copy of the e-mail just</p> <p>12 giving the circumstances.</p> <p>13 Q. Okay. Did you have any conversations</p> <p>14 with anybody from Boston Executive Helicopters</p> <p>15 about this incident?</p> <p>16 A. No.</p> <p>17 Q. Did you have any conversations with</p> <p>18 anybody from FlightLevel about this incident?</p> <p>19 A. No.</p> <p>20 Q. Other than the packet and the information</p> <p>21 you received from Mr. Maguire, did you have any</p> <p>22 conversation with Mr. Maguire about this</p> <p>23 incident?</p> <p>24 A. Not that I can recall.</p>	<p>1 Q. Do you remember what the video showed?</p> <p>2 A. It showed two individuals pushing over --</p> <p>3 doing something with the plastic barriers that</p> <p>4 were put up.</p> <p>5 Q. Were you able to identify where these</p> <p>6 individuals came from in the video?</p> <p>7 A. I believe the video showed them around</p> <p>8 the hangar of Boston Executive Helicopters.</p> <p>9 Q. Do you recall if the video showed these</p> <p>10 individuals entering and exiting the Boston</p> <p>11 Executive Helicopters hangar at Norwood Airport?</p> <p>12 A. I don't recall.</p> <p>13 Q. By the way, do you know how individuals</p> <p>14 who work at the airport gain access to the</p> <p>15 airport?</p> <p>16 A. Yes.</p> <p>17 Q. How do they do that?</p> <p>18 A. They get a security pass from the airport</p> <p>19 manager.</p> <p>20 Q. Was there any discussion at this hearing</p> <p>21 about whether the access passes showed that</p> <p>22 Mr. Donovan of Boston Executive Helicopters and</p> <p>23 another individual who we are informed works for</p> <p>24 Boston Executive Helicopters, called Robert</p>

Page 22	Page 24
<p>1 Silva, had access badges that were used at or 2 about the time of the incident? 3 A. I don't recall. 4 Q. Do you remember seeing any access card 5 records on the night of the incident that showed 6 that Mr. Donovan and Mr. Silva were at the 7 airport? 8 A. I don't recall. 9 Q. Do you remember what time the incident 10 took place? 11 A. I just recall that it was in the evening 12 because of the -- it was dark. 13 Q. Do you remember if Mr. Donovan or 14 Mr. Silva attended that hearing at the Norwood 15 Airport Commission about the "barrier incident" 16 we'll call it? 17 A. Mr. Donovan was there. 18 Q. I'm sorry. Mr. Donovan was there or was 19 not that? 20 A. At the meeting? 21 Q. Yes. At the meeting. 22 A. Yes. 23 Q. He was at the meeting where the video was 24 shown?</p>	<p>1 Q. What conclusion, if any, did the 2 commission reach at that hearing that we were 3 just discussing about the barrier dumping 4 incident? 5 A. I believe we took it under advisement. 6 Q. Did the commission ever issue any 7 decision or any ruling as a result of that 8 incident? 9 A. No. 10 Q. Do you know why? 11 A. I don't recall why. I know that counsel 12 informed us that there was still -- 13 Q. Hold on a second. When you say 14 "counsel" -- counsel informed you, we need to 15 identify which counsel. Was that the counsel for 16 the Norwood Airport Commission who informed you? 17 Is that what you were about to say? 18 A. Yes. 19 Q. Okay. Then I don't want -- 20 MR. SIMMS: That's been waived in the 21 case. 22 MR. HARTZELL: Oh, it has? Okay. 23 So I can ask him? 24 MR. SIMMS: You can ask him.</p>
Page 23	Page 25
<p>1 A. I believe so. 2 Q. Do you remember if he made any 3 statements? 4 A. He was represented by counsel who advised 5 him not to speak to the commission. 6 Q. Is that Mr. McCulloch? 7 A. I believe that was his name. 8 Q. Did you find that odd? 9 A. More frustrating than odd. 10 Q. Was Mr. Silva in attendance at that 11 meeting? 12 A. I don't recall if he was. 13 Q. By the way, do you know who Mr. Silva is? 14 A. I believe him to be a former employee of 15 BEH. 16 Q. Have you ever met him? 17 A. No. 18 Q. Did you ever have any conversation with 19 Mr. Donovan about the -- what we'll call the 20 barrier dumping incident? 21 A. No. 22 Q. Did you ever have any conversations with 23 his attorney about the barrier dumping incident? 24 A. No.</p>	<p>1 BY MR. HARTZELL: 2 Q. What did counsel inform you? 3 A. They told us that the police were still 4 looking at it. 5 Q. Okay. 6 MR. SIMMS: Just so we're clear here. 7 Mr. Sheehan, by "counsel" do you mean Brandon 8 Moss? 9 THE WITNESS: Yes. 10 BY MR. HARTZELL: 11 Q. Okay. 12 MR. FEE: Just so we're clear, perhaps, 13 Adam, if you wouldn't mind stating the extent to 14 which the privilege has been waived so that 15 everyone in the room understands what 16 Mr. Hartzell can and can't ask about. 17 MR. SIMMS: Well, I'd rather not. But to 18 make things easier for everyone, Brandon Moss was 19 deposed -- as you know, Mike -- in our case. 20 Meaning, in BEH's action against the commission. 21 And he testified rather freely. In fact, 22 I don't recall him refusing to answer any 23 questions, but that's just from memory. 24 So the attorney-client privilege has been</p>

<p style="text-align: right;"><b>Page 26</b></p> <p>1 waived. I wouldn't say wholesale. Not all 2 advice you've ever received from Brandon Moss, 3 but by and large to the extent it involved the 4 matters in this lawsuit and Boston Executive's 5 lawsuit against the town and the commission. 6 Is that fair? 7 MR. FEE: Fair enough. 8 MR. HARTZELL: Okay. Well, thank you for 9 saying all that. I really don't have any 10 intention of asking him any more questions about 11 what Mr. Moss may have said. 12 BY MR. HARTZELL: 13 Q. So Mr. Sheehan, you understand that 14 Boston Executive Helicopters is interested in 15 obtaining a fixed-base operator license to 16 operate at Norwood. Correct? 17 A. They have been given a fixed-base 18 operator's license from the Norwood Airport 19 Commission. 20 Q. It's a conditional license, isn't it? 21 There's a condition that they have to supply a 22 scaled fuel plan that shows that the rights of 23 others at the airport are not impacted by their 24 proposed fueling operations. Isn't that correct?</p>	<p style="text-align: right;"><b>Page 28</b></p> <p>1 A. No. 2 Q. Did Boston Executive Helicopters ever say 3 to the commission or represent to the commission 4 that it had already provided a fueling plan to 5 the commission? 6 A. Not that I can recall. 7 Q. What do you know about Norwood Airport 8 Commission's communications with the -- with the 9 Norwood Airport Commission about its building or 10 about its fuel farm or about its proposed fueling 11 plan before the time in 2014 when you joined the 12 commission? 13 MR. FEE: Objection. 14 MR. SIMMS: Can you read that one back, 15 please. 16 (Whereupon the prior question was read 17 back.) 18 MR. SIMMS: Neil, I think you meant the 19 Norwood Airport Commission's communications with 20 Boston Executive Helicopters. 21 MR. HARTZELL: Yes. Did I not say that? 22 MR. SIMMS: No. 23 MR. HARTZELL: If I didn't say that, 24 that's what I meant to say.</p>
<p style="text-align: right;"><b>Page 27</b></p> <p>1 A. It's not a conditional license. It's an 2 FBO license. And, yes, they do have to simply 3 provide us a plan on how they plan on fueling the 4 aircraft. 5 Q. And has that plan been provided as we sit 6 here today? 7 A. I recall a meeting -- 8 MR. SIMMS: Mike, can you keep your voice 9 up, please, because I can't hear you either. 10 A. I recall a meeting a couple of years ago 11 when Boston Executive Helicopters' counsel told 12 us we would have it in a month. And to date, we 13 have not received it. 14 BY MR. HARTZELL: 15 Q. And which counsel was that? 16 A. The gentleman that's here at the table. 17 Q. Mr. Fee? 18 A. I believe that's his name. 19 Q. Okay. Was that at a Norwood Airport 20 Commission meeting? 21 A. Yes. 22 Q. Has any explanation been given to you as 23 to why this fueling plan has not been provided to 24 the Norwood Airport Commission?</p>	<p style="text-align: right;"><b>Page 29</b></p> <p>1 BY MR. HARTZELL: 2 Q. Sir, I'm sorry. Did you understand my 3 question? 4 A. Yes. 5 Q. And do you know anything about 6 communications between Boston Executive 7 Helicopters and Norwood Airport Commission before 8 you joined the board in 2014? 9 A. I can't recall. 10 Q. Okay. I'm going to show you what was 11 marked as Exhibit 77 at Marty Odstrchel's 12 deposition. 13 I'll represent to you, sir, that this is 14 a fiscal year 2013 commercial permit application 15 by Boston Executive Helicopters to operate out at 16 Norwood Airport. 17 And I'll ask you: Have you ever seen 18 this before? 19 A. Not that I can recall. 20 Q. Okay. I'm going to show you what was 21 marked as Exhibit 78 at Mr. Odstrchel's 22 deposition, and it's just really for a point of 23 reference. 24 So these are Norwood Airport Commission</p>



<p style="text-align: right;"><b>Page 30</b></p> <p>1 meeting minutes from February 12, 2014. It says 2 "In Attendance," and it lists a number of the 3 airport commission members as well as town 4 counsel. And your name does not appear there. 5 Does this help place a time frame when 6 you joined the commission? 7 MR. FEE: Objection. 8 A. No. 9 BY MR. HARTZELL: 10 Q. By the way, it says -- there's a listing 11 for assistant manager, Mark Raymond. Do you see 12 that right at the top? 13 A. Yes. 14 Q. Do you know who he is? 15 A. Yes. 16 Q. Who is he? 17 A. The assistant manager at Norwood Airport. 18 Q. And he worked with Mr. Maguire? 19 A. Yes. 20 Q. Okay. Could I direct your attention to 21 the last page of what was marked as Exhibit 78. 22 It's got a heading that says "Executive Session," 23 and then right underneath that it says "Boston 24 Executive Helicopters is requesting the ability</p>	<p style="text-align: right;"><b>Page 32</b></p> <p>1 Q. Okay. After you joined the commission, 2 do you remember an incident involving 3 unauthorized helicopter operations directed to 4 Boston Executive Helicopters from Mr. Maguire? 5 Does any of that sound familiar? 6 A. I don't recall. 7 Q. Let me show you what was marked as 8 Exhibit 80 at Mr. Odstrchel's deposition and ask 9 if this helps refresh your recollection about 10 that incident. If you look at the second page, 11 it says that it was copied to the Norwood Airport 12 Commission, but again we don't know exactly what 13 month you joined the commission. So this may 14 have occurred before you joined. 15 Does looking at what was marked as 16 Exhibit 80 at Mr. Odstrchel's deposition refresh 17 your memory as to whether you were aware of an -- 18 unauthorized helicopter operations by Boston 19 Executive Helicopters in or about March of 2014? 20 A. I believe -- I recollect I was familiar. 21 Q. I'm sorry. You have to speak up. We 22 can't hear you. 23 A. I believe or I recollect that I received 24 something similar to the second -- the letter</p>
<p style="text-align: right;"><b>Page 31</b></p> <p>1 to fuel on the side of their property near 2 FlightLevel. FlightLevel says this will encroach 3 on their property." 4 And then it says, "Commission decide that 5 the encroachment issue was between BEH and 6 FlightLevel and chose not to intervene." 7 Do you see that? 8 A. Yes. 9 Q. When you joined the commission, do you 10 remember having any discussions with anybody at 11 the commission about this issue? 12 A. Not that I can recall. 13 Q. Okay. Do you remember if there were 14 lease offers made to Boston Executive Helicopters 15 after you joined the commission? 16 A. Yes. 17 Q. And was the first lease offer for about 18 6,889 square feet? 19 A. That sounds familiar. 20 Q. Well, did Boston Executive Helicopters 21 accept that lease offer? 22 A. I believe they denied it. 23 Q. Do you know why? 24 A. I'm not sure why.</p>	<p style="text-align: right;"><b>Page 33</b></p> <p>1 from Murphy, Hesse, Toomey &amp; Lehane with those 2 pictures at one point in my packet that's 3 provided each month before the meetings. 4 Q. Do you remember what -- if there were any 5 discussions about what's referenced in what was 6 marked as Exhibit 80 when you were on the 7 commission? 8 A. I believe there was a discussion 9 regarding this. 10 Q. What do you remember about this? 11 A. I don't recall. 12 Q. Okay. Do you remember that the incident 13 was resolved somehow? 14 A. I don't recall any of the circumstances. 15 I know that it was reviewed at one meeting, but I 16 don't recall how it was resolved. 17 Q. Okay. Do you remember when you were on 18 the commission in 2014 that Boston Executive 19 Helicopters had expressed its interest in running 20 a full-service FBO that would allow it to sell 21 aircraft fuel to third parties? 22 A. At some point I became aware of that, 23 yes. 24 Q. And in connection with that did the</p>

<p style="text-align: right;"><b>Page 34</b></p> <p>1 Norwood Airport Commission request certain 2 financial information from Boston Executive 3 Helicopters? 4 A. Yes. 5 Q. And do you know why that was done? 6 A. It's part of the minimum standards and 7 just wanted to follow that and make sure that 8 they were -- met the minimum standards. 9 Q. When you say "part of the minimum 10 standards," what are those standards? 11 A. I'd have to review the -- there's certain 12 standards requesting certain information and one 13 of them includes financial information. 14 MR. FEE: I'm sorry. Can you say the 15 last part of your answer again, please. 16 MR. SIMMS: One of them includes 17 financial information. 18 BY MR. HARTZELL: 19 Q. Is that because Boston Executive 20 Helicopters was a new operation out at the 21 airport? 22 A. Because they were trying to be -- which 23 they are -- a new FBO. 24 Q. And the commission wanted to ensure that</p>	<p style="text-align: right;"><b>Page 36</b></p> <p>1 Q. And did you have any questions concerning 2 that plan? Again, we're talking about a plan 3 that was submitted -- it looks like -- sometime 4 in May of 2014. 5 A. I believe the plan that was submitted was 6 more a marketing plan and not a business plan. 7 Q. And did you have questions about it? 8 A. I believe I did at the time. 9 Q. And when you say that it was "more of a 10 marketing plan" than a business plan, what sort 11 of things would you, as a Norwood Airport 12 Commission member, be looking for in a business 13 plan? 14 A. Reading the minutes here: A proposed 15 business plan, cash flow analysis, market 16 analysis, which is 12 months of bank statements, 17 profit and loss, feasibility, projections, 18 competitor's analysis, and personal finances from 19 the principals. 20 Q. And then it says "because the NAC is 21 looking for every reassurance they can get from 22 an incoming vendor." Do you see that? 23 A. Yes. 24 Q. Is that the reason why you were asking</p>
<p style="text-align: right;"><b>Page 35</b></p> <p>1 they had the financial capability to operate as 2 an FBO; is that fair to say? 3 A. Yes. 4 Q. So I have some minutes that were marked 5 as Exhibit 83 at Mr. Odstrchel's deposition which 6 I'll show you. I have a couple of questions, and 7 I'll represent to you that this is the first set 8 of meeting minutes from 2014 where your name 9 appears. 10 And do you have any memory of attending a 11 meeting on May 14, 2014, with the Norwood Airport 12 Commission? 13 A. Other than seeing my name here, no. 14 Q. Okay. And at this point, if you turn to 15 the second page where at the top it says "BEH 16 lease FBO interest." Do you see that? 17 A. Yes. 18 Q. Where it says that -- it references that 19 a business plan was submitted to the Norwood 20 Airport Commission this month. Do you see that? 21 A. Yes. 22 Q. Do you have any memory of receiving that 23 plan? 24 A. Yes.</p>	<p style="text-align: right;"><b>Page 37</b></p> <p>1 for this additional information from Boston 2 Executive Helicopters? Correct? 3 A. I believe so. Yes. 4 Q. And that you would ask for financial 5 information from any proposed incoming vendor at 6 the airport. Correct? 7 MR. FEE: Objection. 8 A. From my experience in real estate and 9 having done many of these, this was what I felt 10 should be involved. 11 BY MR. HARTZELL: 12 Q. By the way, sir, what do you believe to 13 be the sort of mission, if you will, of the 14 Norwood Airport Commission? 15 A. My belief is that first and foremost the 16 residents of Norwood are protected and that we 17 can run a profitable airport. 18 MR. FEE: I'm sorry. Can you say that 19 again, please. 20 A. My belief is the first obligation is to 21 the residents of Norwood, and also that we run a 22 profitable airport. 23 BY MR. HARTZELL: 24 Q. Now, in connection with Boston Executive</p>

<p style="text-align: right;"><b>Page 38</b></p> <p>1 Helicopters' desire to become a fixed-base 2 operator, did there come a point in time when the 3 Norwood Airport Commission requested a personal 4 guarantee in connection with certain leases that 5 were offered to Boston Executive Helicopters? 6 A. There's been several offers of leases 7 that BEH has turned down. 8 Q. And do you know why BEH turned down the 9 leases? 10 A. I don't recall the reasoning. 11 Q. But at any point in time did the Norwood 12 Airport Commission request a personal guarantee 13 from Boston Executive Helicopters either in 14 connection with its FBO application or in 15 connection with the leases that were offered to 16 it? 17 A. It was tied -- the PG was tied to the 18 leases, I believe. I don't recall. That's my 19 recollection. 20 Q. Okay. 21 A. But I think as we moved along that we 22 waived that -- I believe that we had waived that 23 to try to get BEH the space that they needed. 24 Q. Did BEH ever agree to provide a personal</p>	<p style="text-align: right;"><b>Page 40</b></p> <p>1 A. Yes. 2 Q. And did you have any questions for -- 3 as -- I'm sorry. 4 Did you have any follow-up questions for 5 Boston Executive Helicopters as a result of this 6 plan? As a result of this business plan. 7 A. I believe this is what I referred to as 8 more of a marketing plan than a business plan. 9 Q. So when we were talking earlier, that's 10 what you were referring to about the business 11 plan? 12 A. Yes. 13 Q. Okay. Could I direct your attention 14 to -- there's some numbers stamped on the bottom 15 of each page, and if I could direct your 16 attention to BEH0016742. I can help you find it 17 if you're having trouble. 16742. 18 And this shows a -- it looks like an 19 aerial photograph with some writing on it and it 20 appears to be -- there's a larger rectangular 21 space labeled "BEH FBO ramp/apron area" and then 22 the words "proposed" in parentheses. Do you see 23 that? 24 A. Yes.</p>
<p style="text-align: right;"><b>Page 39</b></p> <p>1 guarantee? 2 A. Not that I can recall. I believe that we 3 accepted or were willing to accept a letter of -- 4 irrevocable letter of credit, I believe it was. 5 Q. You know FlightLevel has some leases out 6 at the airport. Correct? 7 A. I believe so. 8 Q. And was Mr. -- by the way, do you know 9 who Mr. Eichleay is? 10 A. Yes. 11 Q. Who is he? 12 A. He's the principal or an employee of 13 FlightLevel. 14 Q. And did Mr. Eichleay ever have to submit 15 a personal guarantee in connection with any 16 leases out at the airport for FlightLevel? 17 A. Not that I can recall. 18 Q. I'm going to show you what was marked 19 Exhibit 84 at Mr. Odstrchel's deposition, which 20 I'll represent to you is a July 2014 business 21 plan for FBO development provided by Boston 22 Executive Helicopters to the Norwood Airport 23 Commission. Do you remember this? Receiving 24 this document?</p>	<p style="text-align: right;"><b>Page 41</b></p> <p>1 Q. Was that space available to lease to 2 Boston Executive Helicopters, to your knowledge, 3 sir, in the summer of 2014 out at the airport? 4 A. Not to my knowledge. 5 Q. And do you know why? 6 A. I'm not sure why, but I don't believe 7 that's the space we were looking at. 8 Q. Okay. 9 A. Excuse me. I'm looking at this a 10 different way. 11 Q. I'm referring to -- I'm pointing to it. 12 A. Yeah. I was looking at it the wrong way. 13 Could you repeat your question? 14 Q. So directing your attention to Bates 15 No. 0016742 of Document No. 84 that was marked at 16 Mr. Odstrchel's deposition and which appears to 17 be an aerial photograph, there's a large 18 quasi-square rectangular area marked with "BEH 19 FBO ramp/apron area (proposed)." 20 And I'll ask you if you remember, in July 21 of 2014, was that space that I just mentioned on 22 this -- that's marked on this page available for 23 BEH to lease in the summer of 2014? 24 A. I don't recall if it was or wasn't.</p>

<p style="text-align: right;"><b>Page 42</b></p> <p>1 Q. Okay. And I'm going to show you another 2 exhibit that was marked at Mr. Odstrchel's 3 deposition, No. 85. And this appears to be a 4 memorandum from Mark Ryan to the Norwood Airport 5 Commission. 6 And do you remember seeing this? Dated 7 January 12, 2015. It's a three-page document 8 with Bates No. BEH0000793 through BEH0000795. 9 A. I don't recall this, but I'm sure I 10 received it. It was directed to me. 11 Q. And it's from Mr. Ryan. Correct? Mark 12 Ryan. 13 A. That's correct. 14 Q. And was he the vice chairman of the 15 commission at that point in time? 16 A. Reading this, I believe so. 17 Q. And it appears to list a series of 18 questions that Mr. Ryan had about the business 19 plan that was marked as Exhibit 84 to 20 Mr. Odstrchel's deposition that we were just 21 looking at. Do you see that? 22 A. Yes. 23 Q. And did you have similar questions for 24 the -- for the business plan? For BEH.</p>	<p style="text-align: right;"><b>Page 44</b></p> <p>1 Helicopters put a bid in on any space out at the 2 airport? 3 MR. FEE: Objection. 4 A. Not that I can recall. 5 BY MR. HARTZELL: 6 Q. Okay. And at various times throughout 7 2015 and 2016, do you remember that the Norwood 8 Airport Commission was interested in obtaining 9 some additional financial information from Boston 10 Executive Helicopters? 11 A. My recollection is we resolved that issue 12 when BEH volunteered and agreed to submitting a 13 third-party review, which we accepted as 14 acceptable. 15 Q. Do you remember when that was? 16 A. Several years ago. 17 Q. That was late 2015 or sometime -- or 2016 18 that happened? 19 A. Yeah. It's about that time. 20 Q. And throughout this time, did -- hold on 21 a second. 22 Do you remember any discussions about a 23 west apron lease to Boston Executive Helicopters? 24 I'll show you some minutes that I think might</p>
<p style="text-align: right;"><b>Page 43</b></p> <p>1 MR. SIMMS: Objection. You can answer. 2 A. I believe that I did. 3 BY MR. HARTZELL: 4 Q. Okay. Do you remember a second lease 5 offer to Boston Executive Helicopters for some 6 more space -- about 11,786 feet -- at the 7 airport? 8 A. Yes. 9 Q. And did Boston Executive Helicopters 10 agree to lease that space? 11 A. Not that I can recall. 12 Q. Okay. And do you recall a third offer to 13 lease space of approximately 23,000 feet to 14 Boston Executive Helicopters out at Norwood 15 Airport sometime later? Do you remember that? 16 A. Yes. 17 Q. And did Boston Executive Helicopters 18 agree to lease that space? 19 A. Not that I can recall. 20 Q. And do you recall that there was a 21 request for proposals put out for some additional 22 space at the airport? 23 A. Not that I can recall. 24 Q. And do you remember if Boston Executive</p>	<p style="text-align: right;"><b>Page 45</b></p> <p>1 refresh your recollection. I'm going to show you 2 what was marked Exhibit 87 at Mr. Odstrchel's 3 deposition. 4 And if you look at the top, it's minutes 5 from April 15, 2015, and it appears to have your 6 name saying you're in attendance. Correct? 7 A. Yes. 8 Q. If you turn to the second page, it says 9 "West apron lease. On a motion by Mr. Sheehan 10 and seconded by Mr. Odstrchel, the commission 11 voted 6-0 to offer an extension until the next 12 meeting to give BEH more time to provide to NAC, 13 without redaction, three months' business bank 14 statements, balance sheet, income statement, cash 15 flow statement, and confidentiality agreement to 16 be looked at in executive session." 17 Do you see that? 18 A. Yes. 19 Q. Does that refresh your recollection at 20 all as to what the discussion was about a west 21 apron lease? 22 A. Yes. 23 Q. And what do you remember about the west 24 apron lease?</p>

<p style="text-align: right;"><b>Page 46</b></p> <p>1 A. I believe this is the area you've been 2 referencing. We offered 6,000 and 11,000 and 3 23,000. It was all, I believe, in the west 4 apron. I believe at the time BEH was concerned 5 about exposing themselves to competitors with 6 this information, and it was sometime thereafter 7 agreed to accept a third-party review. 8 So none of these things ever happened. 9 Q. Okay. I'm going to show you another 10 document that was marked as Exhibit 88 at 11 Mr. Odstrchel's deposition, which is a letter 12 from Murphy, Hesse, Toomey &amp; Lehane from 13 Mr. Moss dated July 7, 2015. 14 And the copying is a little faint, but it 15 does show that the Norwood Airport Commission was 16 copied on this letter. It's three pages with 17 numbers BEH0008449 through 8451, and it's dated 18 July 7, 2015. It's addressed to Mr. McCulloch. 19 I believe we've previously identified 20 Mr. McCullough as a lawyer for Boston Executive 21 Helicopters. Do you see that? 22 A. Yes. 23 Q. And do you remember seeing this letter 24 before, sir?</p>	<p style="text-align: right;"><b>Page 48</b></p> <p>1 A. Yes. 2 Q. Okay. I'm going to show you another 3 document. This will be a new exhibit. 4 (Exhibit No. 120 marked for 5 identification.) 6 BY MR. HARTZELL: 7 Q. Sir, I'm going to show you -- I'm showing 8 you what's been marked as Exhibit 120, and it 9 appears to be an mail with some attachments. And 10 the e-mail appears to come from 11 Chris@bostonexecutivehelicopters.com. 12 Do you know if that's Mr. Donovan's 13 e-mail? 14 A. I'm not sure, no. I don't know. That 15 could be correct. 16 Q. It references Form 7460 for Boston 17 Executive Helicopters at Norwood Airport. And if 18 you wouldn't mind just turning to the third page 19 of this document. 20 By the way, this is documents with Bates 21 Numbers 3567 through 3570. And I'm asking you if 22 you've ever seen this document, particularly the 23 last two pages which appear to be Form 7460 24 together with some sort of a drawing.</p>
<p style="text-align: right;"><b>Page 47</b></p> <p>1 A. I'm sure I received it. I just don't 2 recall. I receive so much stuff. 3 Q. If I could direct your attention to the 4 second page. If you look at the third full 5 paragraph down that begins with "On a separate 6 matter --" Do you see that? 7 A. Yes. 8 Q. It says "On a separate matter, I am 9 inquiring about two additional issues that remain 10 unresolved. Namely, BEH's fueling plan and BEH's 11 insurance." 12 Do you see that? 13 A. Yes. 14 Q. Did BEH ultimately provide the Norwood 15 Airport Commission with the insurance that 16 Mr. Moss is requesting in what was marked as 17 Exhibit 88 in Mr. Odstrchel's deposition? 18 A. It's my belief they have. 19 Q. Okay. And then he's also asking for 20 BEH's fueling plan. Do you see that? 21 A. Yes. 22 Q. And that's the fueling plan that the 23 Norwood Airport Commission has still not 24 received. Correct?</p>	<p style="text-align: right;"><b>Page 49</b></p> <p>1 A. This predates me being on the commission. 2 Q. I understand that it predates you, sir. 3 I just want to ask you if you have any memory of 4 ever seeing this before? 5 A. I don't recall. 6 Q. Okay. Do you remember having any 7 discussions with members of the commission about 8 BEH's fueling plan? 9 A. Outside of -- 10 Q. Outside of Norwood Airport Commission 11 meetings. 12 A. No. Just within the confines of the 13 meetings. 14 Q. If I was to represent to you, 15 Mr. Sheehan, that Mr. Eichleay of FlightLevel was 16 asked to and did provide a personal guarantee in 17 connection with certain leases that FlightLevel 18 entered into, would that surprise you? 19 A. Recently on a lease extension FlightLevel 20 did agree to provide a personal guarantee. 21 Q. Okay. And Boston Executive Helicopters 22 has never provided any personal guarantees. 23 Correct? 24 A. I wasn't involved in the prior leases.</p>

<p style="text-align: right;"><b>Page 50</b></p> <p>1 So the leases that we offered them, they denied</p> <p>2 them all. So no.</p> <p>3 Q. Okay. Throughout 2016, the commission</p> <p>4 voted to extend BEH's commercial permit.</p> <p>5 Correct?</p> <p>6 A. Yes.</p> <p>7 Q. Even though it hadn't received a fueling</p> <p>8 plan. Correct?</p> <p>9 A. The commercial permit is different than</p> <p>10 the FBO.</p> <p>11 Q. I understand that. But you've also</p> <p>12 agreed to extend Boston Executive Helicopters'</p> <p>13 commercial permit even though Boston Executive</p> <p>14 Helicopters brought a lawsuit against individual</p> <p>15 commission members including you. Correct?</p> <p>16 A. Yes.</p> <p>17 Q. And even though Boston Executive</p> <p>18 Helicopters filed a Part 13 Complaint against the</p> <p>19 Norwood Airport Commission that was later</p> <p>20 withdrawn.</p> <p>21 A. Yes.</p> <p>22 Q. And even though Boston Executive</p> <p>23 Helicopters filed a Part 16 Complaint with the</p> <p>24 FAA that remains pending. Correct?</p>	<p style="text-align: right;"><b>Page 52</b></p> <p>1 It's actually the third page of the</p> <p>2 document. There's -- the last paragraph. The</p> <p>3 last full paragraph says "On a motion by</p> <p>4 Mr. Ryan, seconded by Mr. Sheehan, the commission</p> <p>5 voted by roll call to approve BEH for an FBO</p> <p>6 license at Norwood Airport with the following</p> <p>7 conditions -- "</p> <p>8 Do you see that?</p> <p>9 A. Yes.</p> <p>10 Q. And number one, "The applicant provide</p> <p>11 the commission with an irrevocable letter of</p> <p>12 credit in an amount and under terms acceptable to</p> <p>13 the commission."</p> <p>14 Do you see that?</p> <p>15 A. Yes.</p> <p>16 Q. "The applicant provide evidence of</p> <p>17 insurance as commensurate with the insurance</p> <p>18 carried by FlightLevel."</p> <p>19 Do you see that?</p> <p>20 A. Yes.</p> <p>21 Q. I forgot to ask you. Was the irrevocable</p> <p>22 letter of credit provided by Boston Executive</p> <p>23 Helicopters?</p> <p>24 A. I'm not sure at this time. I believe we</p>
<p style="text-align: right;"><b>Page 51</b></p> <p>1 A. Yes.</p> <p>2 Q. And even though Boston Executive</p> <p>3 Helicopters also filed a separate public records</p> <p>4 lawsuit in Norfolk Superior Court. Correct?</p> <p>5 A. I'm not involved in that case.</p> <p>6 Q. But you know about it; right?</p> <p>7 A. Yes.</p> <p>8 Q. And throughout all this time, the Norwood</p> <p>9 Airport Commission has extended BEH's commercial</p> <p>10 permit and approved an FBO license with the</p> <p>11 condition that BEH has to provide a fueling plan.</p> <p>12 Correct?</p> <p>13 A. Yes.</p> <p>14 Q. I'm going to show you some minutes from</p> <p>15 June 15, 2016, that were marked as Exhibit 91 at</p> <p>16 Mr. Odstrchel's deposition. And these show</p> <p>17 you -- these minutes show that you're in</p> <p>18 attendance; is that correct?</p> <p>19 A. Yes.</p> <p>20 Q. And if you go to the last page, there's</p> <p>21 a -- I'm sorry. The next to last page. That's</p> <p>22 not even right. Let me start over. I'm not</p> <p>23 giving you the right pages. These are not</p> <p>24 numbered, unfortunately.</p>	<p style="text-align: right;"><b>Page 53</b></p> <p>1 accepted something because it's no longer an</p> <p>2 issue. They've been given the FBO just pending</p> <p>3 the fuel plan. So --</p> <p>4 Q. And then "Provide evidence of insurance</p> <p>5 as commensurate with the insurance carried by</p> <p>6 FlightLevel."</p> <p>7 Do you see that?</p> <p>8 A. Yes.</p> <p>9 Q. And then number three is "The applicant</p> <p>10 submit an updated fueling plan in the form of a</p> <p>11 scale drawing prepared by a professional engineer</p> <p>12 registered in the Commonwealth of Massachusetts</p> <p>13 with fire protection setbacks and meeting FAA</p> <p>14 standards."</p> <p>15 Do you see that?</p> <p>16 A. Yes.</p> <p>17 Q. And has that been done?</p> <p>18 A. No.</p> <p>19 Q. And then "Applicant's counsel and NAC's</p> <p>20 counsel entering negotiations for lease of Lots A</p> <p>21 and B on the west apron totaling 23,572 square</p> <p>22 feet and for the resolution of all legal</p> <p>23 matters."</p> <p>24 Do you see that?</p>

Page 54	Page 56
<p>1 A. Yes.</p> <p>2 Q. Now, this condition for the resolution of</p> <p>3 all legal matters, was that subsequently</p> <p>4 withdrawn by the commission?</p> <p>5 A. Yes.</p> <p>6 Q. And you offered -- the commission offered</p> <p>7 23,572 square feet to Boston Executive</p> <p>8 Helicopters out at the airport, but Boston</p> <p>9 Executive Helicopters declined to enter into that</p> <p>10 lease. Correct?</p> <p>11 A. That's my recollection. Yes.</p> <p>12 Q. I'm going to show you some minutes from</p> <p>13 October of 2017 that were marked as Exhibit 92 at</p> <p>14 Mr. Odstrchel's deposition. It shows, I believe,</p> <p>15 that you were in attendance at this October 11,</p> <p>16 2017, meeting. Do you see that?</p> <p>17 A. Yes.</p> <p>18 Q. And if you turn to the second page under</p> <p>19 where it says "Commercial Permit Boston Executive</p> <p>20 Helicopters, LLC." I'm pointing to it. Do you</p> <p>21 see that?</p> <p>22 A. Thank you.</p> <p>23 Q. It says "On a motion by Mr. Sheehan and</p> <p>24 seconded by Mr. Odstrchel, the commission voted</p>	<p>1 Q. From time to time when you were on the</p> <p>2 commission did you receive any letters or copies</p> <p>3 of letters from FlightLevel Norwood, LLC?</p> <p>4 A. None that I recall specifically, but I'm</p> <p>5 sure I did.</p> <p>6 Q. I'm going to show you what was marked as</p> <p>7 Exhibit 95 at Mr. Odstrchel's deposition, and</p> <p>8 this is a letter dated January 14, 2015, with</p> <p>9 numbers at the bottom 001469 -- no. 001409 --</p> <p>10 excuse me -- through 001410.</p> <p>11 And it appears to be a copy of a letter</p> <p>12 dated January 14, 2015, from Peter Eichleay, on</p> <p>13 FlightLevel letterhead, to Mark Ryan, chairman of</p> <p>14 the NAC. Do you see that?</p> <p>15 A. Yes.</p> <p>16 Q. And this letter references FlightLevel's</p> <p>17 request that a third-party consultant be retained</p> <p>18 by the Norwood Airport Commission to study the</p> <p>19 issue of whether two fixed-base operators can</p> <p>20 currently and profitably co-exist at Norwood</p> <p>21 Airport. Do you see that?</p> <p>22 If you look at the third paragraph of the</p> <p>23 first page of what was marked as Exhibit 95 at</p> <p>24 Mr. Odstrchel's deposition.</p>
Page 55	Page 57
<p>1 four to nothing to provisionally extend, until</p> <p>2 the next airport commission meeting, FY 2017</p> <p>3 commercial permit for the following business,</p> <p>4 Boston Executive Helicopters, LLC.</p> <p>5 "A letter will be written to Boston</p> <p>6 Executive Helicopters as a reminder that the NAC</p> <p>7 is waiting for the fueling plan and once it is</p> <p>8 received, BEH will have their FBO."</p> <p>9 Do you see that?</p> <p>10 A. Yes.</p> <p>11 Q. And you're still waiting -- the</p> <p>12 commission is still waiting for the fueling plan</p> <p>13 referenced on this page of what was previously</p> <p>14 marked as Exhibit 92 at Mr. Odstrchel's</p> <p>15 deposition. Correct?</p> <p>16 A. Yes.</p> <p>17 Q. Has Boston Executive Helicopters ever, to</p> <p>18 your knowledge, offered any reason why it hasn't</p> <p>19 provided the fueling plan that has been</p> <p>20 continuously requested by the Norwood Airport</p> <p>21 Commission?</p> <p>22 A. The knowledge I have is that they haven't</p> <p>23 provided it despite their counsel saying that he</p> <p>24 would provide it at our next meeting.</p>	<p>1 A. Yes.</p> <p>2 Q. Do you remember receiving this letter?</p> <p>3 A. I don't recall.</p> <p>4 Q. Do you remember having any discussions</p> <p>5 with the airport commission meeting about</p> <p>6 FlightLevel's concern that two fixed-base</p> <p>7 operators could not profitably co-exist at the</p> <p>8 airport?</p> <p>9 A. Not that I can recall.</p> <p>10 Q. Of any of the letters that you remember</p> <p>11 receiving from FlightLevel, did those influence</p> <p>12 in any way your votes concerning the commercial</p> <p>13 permit application by Boston Executive</p> <p>14 Helicopters or by -- or the decision to offer a</p> <p>15 fixed-base operator permit to Boston Executive</p> <p>16 Helicopters?</p> <p>17 A. No.</p> <p>18 Q. Do you believe that two FBOs can co-exist</p> <p>19 out at Norwood Airport?</p> <p>20 A. Yes.</p> <p>21 Q. What is that belief based on?</p> <p>22 A. Competition is good.</p> <p>23 Q. Okay. So you want competition out at the</p> <p>24 airport -- is that fair to say -- as an airport</p>

Page 58	Page 60
<p>1 commissioner?</p> <p>2 A. My role, earlier, as I said, was in the</p> <p>3 best interest of the citizens of Norwood. And</p> <p>4 the best interest would be to have an airport</p> <p>5 that is competitive to bring in more revenue for</p> <p>6 the airport.</p> <p>7 Q. Now, in connection with -- let me show</p> <p>8 you another letter. I'm going to show you</p> <p>9 another letter that was marked as Exhibit 96 at</p> <p>10 Mr. Odstrchel's deposition.</p> <p>11 Now, this is an earlier letter dated</p> <p>12 June 20, 2013, from FlightLevel to the Norwood</p> <p>13 Airport Commission. And I realize this predates</p> <p>14 your involvement on the Norwood Airport</p> <p>15 Commission, but I'll just ask you if you remember</p> <p>16 ever seeing this letter previously?</p> <p>17 A. I don't recall ever seeing this document.</p> <p>18 Q. Okay. Do you remember any discussions at</p> <p>19 Norwood Airport Commission meetings concerning</p> <p>20 FlightLevel's concern about BEH's ability to sell</p> <p>21 fuel and stay in compliance with the taxiway and</p> <p>22 taxiway object-free area and fueling setbacks?</p> <p>23 A. Not that I can recall.</p> <p>24 Q. And do you remember having any</p>	<p>1 we'll call the barrier incident where the</p> <p>2 barriers were tipped over and some glycol mix was</p> <p>3 spilled. And do you remember if this is the</p> <p>4 packet that you received from Mr. Maguire?</p> <p>5 A. Yes.</p> <p>6 Q. Do you remember receiving -- do you</p> <p>7 remember reviewing this?</p> <p>8 A. Yes.</p> <p>9 Q. Okay. Did you ever see any pictures of</p> <p>10 the snow that FlightLevel contended had plowed in</p> <p>11 its fuel farm out at the airport?</p> <p>12 A. There was an attachment to this report.</p> <p>13 Q. These attachments have to do with the</p> <p>14 barriers, though, not the snow piling.</p> <p>15 A. I might have. I don't recall.</p> <p>16 Q. Okay. By the way, do you remember if you</p> <p>17 or any member of the commission was notified</p> <p>18 before the barriers were installed by</p> <p>19 FlightLevel?</p> <p>20 A. I was not notified.</p> <p>21 Q. Do you know if Mr. Ryan was notified?</p> <p>22 A. I don't know if he was or was not.</p> <p>23 MR. FEE: I'm sorry. Can you say that</p> <p>24 again, please.</p>
Page 59	Page 61
<p>1 discussions at Norwood Airport Commission</p> <p>2 meetings about FlightLevel's concern that the</p> <p>3 only way that BEH -- I'm sorry. That's a bad</p> <p>4 question.</p> <p>5 Do you remember having any discussions at</p> <p>6 Norwood Airport Commission meetings concerning</p> <p>7 FlightLevel's concern that BEH would have to</p> <p>8 encroach on FlightLevel's space on Lot G in order</p> <p>9 to conduct any fueling operations?</p> <p>10 A. The only thing I recall is the one</p> <p>11 commission meeting where they both were claiming</p> <p>12 some type of interest in a lot that abutted both</p> <p>13 their properties, and we directed them to resolve</p> <p>14 it among themselves with the lessor or resolve it</p> <p>15 in court because it was not our issue.</p> <p>16 It was a property dispute which we didn't</p> <p>17 have the authority to intervene in.</p> <p>18 Q. Okay. I'm going to show you what was</p> <p>19 marked Exhibit 98 at Mr. Odstrchel's deposition.</p> <p>20 And earlier you referenced a packet that you</p> <p>21 received from Mr. Maguire.</p> <p>22 A. Yes.</p> <p>23 Q. That the airport commission received from</p> <p>24 Mr. Maguire that had some information about what</p>	<p>1 A. I don't know.</p> <p>2 BY MR. HARTZELL:</p> <p>3 Q. Do you know if Mr. Maguire was notified</p> <p>4 before the barriers were installed?</p> <p>5 A. I found out after the fact.</p> <p>6 Q. That he was informed before the barriers</p> <p>7 were installed that the barriers were going to be</p> <p>8 installed?</p> <p>9 A. I found out after the fact that they --</p> <p>10 Mr. Maguire informed me either in the meeting --</p> <p>11 I believe in a meeting that he had told</p> <p>12 FlightLevel to contact the police.</p> <p>13 MR. FEE: I'm sorry. Can I ask the</p> <p>14 reporter to read back the answer, please.</p> <p>15 (Whereupon the prior answer was read</p> <p>16 back.)</p> <p>17 BY MR. HARTZELL:</p> <p>18 Q. Was that before or after the barriers</p> <p>19 were installed?</p> <p>20 MR. SIMMS: Well, the reading or the</p> <p>21 advice of the police?</p> <p>22 MR. HARTZELL: The advice that -- what he</p> <p>23 just said Mr. Maguire said.</p> <p>24 A. I had no knowledge that they were put</p>



Page 62	Page 64
<p>1 there. And I was -- found out after the fact</p> <p>2 that Mr. Maguire was contacting -- the advice --</p> <p>3 that the police be contacted.</p> <p>4 BY MR. HARTZELL:</p> <p>5 Q. Okay. But again, I'm just a little</p> <p>6 unclear. Do you remember if Mr. Maguire's advice</p> <p>7 that the police be contacted -- whether that</p> <p>8 advice was given to FlightLevel before it</p> <p>9 installed the barriers?</p> <p>10 A. I don't recall.</p> <p>11 Q. Okay. Were you on the commission when, I</p> <p>12 think it was Mr. Hues, filed a Part 13 Complaint</p> <p>13 with the FAA?</p> <p>14 A. I believe I was.</p> <p>15 Q. And did Mr. Hues ever say to you, either</p> <p>16 in a Norwood Airport commission meeting or</p> <p>17 outside a Norwood Airport Commission meeting, why</p> <p>18 he did that?</p> <p>19 A. Not that I can recall.</p> <p>20 Q. Did you ever learn why Mr. Hues filed a</p> <p>21 Part 13 Complaint with the FAA?</p> <p>22 A. Not that I can recall.</p> <p>23 Q. Were you aware of any relationship,</p> <p>24 either business or personal, between Mr. Donovan,</p>	<p>1 A. Several months or perhaps over a year</p> <p>2 ago.</p> <p>3 Q. And was that communication over the</p> <p>4 telephone?</p> <p>5 A. Yes.</p> <p>6 Q. And how was that call set up? Did</p> <p>7 Mr. Yanai call you?</p> <p>8 A. I called the individual.</p> <p>9 Q. And was he based here in the United</p> <p>10 States at that point in time or somewhere else?</p> <p>11 A. I'm not sure of his location when I</p> <p>12 called him.</p> <p>13 Q. And why did you call him?</p> <p>14 A. To reach out to try to resolve the BEH</p> <p>15 issue, give him an update that the FBO was</p> <p>16 granted, and we simply needed a fueling plan.</p> <p>17 Q. And did you --</p> <p>18 MR. FEE: I'm sorry to interrupt. Can I</p> <p>19 ask the court reporter to read that back, please.</p> <p>20 I just can't hear him.</p> <p>21 (Whereupon the prior answer was read</p> <p>22 back.)</p> <p>23 A. And there might have been -- my</p> <p>24 recollection at that time was that it might have</p>
Page 63	Page 65
<p>1 Boston Executive Helicopters, and Mr. Oulton</p> <p>2 Hues?</p> <p>3 A. Not that I can recall.</p> <p>4 Q. Were you aware of any relationship</p> <p>5 between Mr. Donovan, Boston Executive</p> <p>6 Helicopters, and Mr. Paul Shaughnessy?</p> <p>7 A. Not that I can recall.</p> <p>8 Q. Were you aware of any relationship</p> <p>9 between Mr. Donovan, Boston Executive</p> <p>10 Helicopters, and Mr. Hutchens?</p> <p>11 A. Not that I can recall.</p> <p>12 Q. Okay. Have you ever separately met with</p> <p>13 Mr. Donovan or anybody from Boston Executive</p> <p>14 Helicopters?</p> <p>15 A. Not that I can recall.</p> <p>16 Q. Do you know an individual by the name of</p> <p>17 Moshe Yanai?</p> <p>18 A. I believe he's the owner of BEH.</p> <p>19 Q. Did you ever -- have you ever met with</p> <p>20 him?</p> <p>21 A. Not that I can recall.</p> <p>22 Q. Have you ever spoken to him?</p> <p>23 A. Yes.</p> <p>24 Q. When did you speak with Mr. Yanai?</p>	<p>1 been the insurance. It might have been another</p> <p>2 issue or two, but those have since been resolved.</p> <p>3 BY MR. HARTZELL:</p> <p>4 Q. Do you know when you had this call with</p> <p>5 him?</p> <p>6 A. I want to say around a year ago, but I'm</p> <p>7 not quite sure of the exact time frame.</p> <p>8 Q. Besides you and Mr. Yanai, did anybody</p> <p>9 participate in the call?</p> <p>10 A. No.</p> <p>11 Q. And what did Mr. Yanai say?</p> <p>12 A. He was very cordial. He just thanked me</p> <p>13 for calling.</p> <p>14 Q. Did he say anything about the fueling</p> <p>15 plan?</p> <p>16 A. He was very cordial and just said, "Thank</p> <p>17 you for calling."</p> <p>18 Q. Did he ask you any questions about what</p> <p>19 type of fueling plan the Norwood Airport</p> <p>20 Commission was looking for?</p> <p>21 A. I don't recall it being very detailed</p> <p>22 other than he thanked me and indicated that he</p> <p>23 too wanted it resolved.</p> <p>24 Q. Did he say anything about whether the</p>

<p style="text-align: right;"><b>Page 66</b></p> <p>1 fueling plan would be submitted to the Norwood 2 Airport Commission? 3 A. Not that I can recall. 4 Q. Anything else that you can remember about 5 the conversation you had with Mr. Yanai? 6 A. Not that I can recall. 7 Q. Did you take it upon yourself to call 8 Mr. Yanai? 9 A. I believe I discussed it with Mr. Ryan. 10 Q. And how did you get Mr. Yanai's telephone 11 number? 12 A. Through Mr. Ryan. 13 Q. Mr. Ryan was able to obtain the number 14 for you? 15 A. Yes. 16 Q. Okay. And did you report back to 17 Mr. Ryan or any other member of the airport 18 commission your conversation with Mr. Yanai? 19 A. I recollect talking with Mr. Ryan after 20 the conversation. 21 Q. Okay. All right. But as you sit here 22 today, you can't remember Mr. Yanai saying 23 definitively -- let me back up. 24 Mr. Yanai, to your knowledge, did not say</p>	<p style="text-align: right;"><b>Page 68</b></p> <p>1 telephone conversations, are these the only two 2 conversations you've ever had with Mr. Yanai? 3 A. Yes. 4 Q. I think you testified earlier you've 5 never met with him. Correct? 6 A. I don't ever recall meeting him. No. 7 Q. Have you ever talked to Mr. Donovan about 8 Mr. Yanai's telephone calls? 9 A. Not that I can recall. No. 10 Q. Just so I'm clear. You called 11 Mr. Yanai to tell him that the commission had 12 voted to grant BEH an FBO permit but that BEH had 13 to provide a fueling plan. Correct? 14 A. At the time there might have been -- 15 Q. And one other issue. I'm sorry. 16 A. There might have been one or two. I 17 think my recollection is the insurance and 18 possibly -- I'm not quite sure, but I thought we 19 were close in getting a deal and thought a phone 20 call might help. 21 Q. And Mr. Yanai thanked you for calling but 22 never said whether he was -- he or BEH was going 23 to provide the fueling plan to the airport in 24 that first call. Correct?</p>
<p style="text-align: right;"><b>Page 67</b></p> <p>1 whether he would submit the fueling plan; is that 2 correct? 3 A. He called me a few days later and said 4 that they still had other issues and thank you 5 for calling, and that was basically it. 6 Q. Did he say what the issues were? 7 A. No. Not that I recall, no. 8 Q. Did you ask him what issues he was 9 talking about? 10 A. It was a very short conversation. I 11 don't remember even having an opportunity to -- 12 it was more issues than you've explained and 13 thank you for calling. And that was the end of 14 the conversation. 15 Q. Did -- 16 A. To my recollection. 17 Q. Did you have any idea what he was talking 18 about when he said there were other issues? 19 A. Not that I can remember. 20 Q. Did you recount this conversation, the 21 second conversation you had with Mr. Yanai, to 22 Mr. Ryan? 23 A. Yes. 24 Q. Okay. And are these the -- these two</p>	<p style="text-align: right;"><b>Page 69</b></p> <p>1 A. That's correct. Yes. 2 Q. And then sometime after that -- by the 3 way, how far after that call or how long after 4 that call did Mr. Yanai call you? 5 A. It was very quickly. It wasn't -- my 6 recollection was in a couple of days. 7 Q. And that he called you back and thanked 8 you for calling him but said there was a few -- 9 there's still "other issues." Right? 10 A. That's my recollection. Yes. 11 Q. And he still didn't say anything about 12 whether he would provide a fueling plan. 13 Correct? 14 A. Not that I can recall. 15 Q. In this conversation that you had with 16 Mr. Yanai, did he ask anything about BEH 17 obtaining more lease space out at the airport? 18 A. Not that I can recall. 19 Q. Okay. Mr. Sheehan, do you believe that 20 the Norwood Airport Commission has treated Boston 21 Executive Helicopters fairly in its commercial 22 permit applications and FBO application and lease 23 requests? 24 A. Yes.</p>

<p style="text-align: right;"><b>Page 70</b></p> <p>1 Q. And why do you say that?</p> <p>2 A. It's just my belief.</p> <p>3 Q. Okay. All right.</p> <p>4 MR. HARTZELL: Can we take five minutes?</p> <p>5 (Recess taken at 11:34 a.m.)</p> <p>6 (Deposition resumed at 11:41 a.m.)</p> <p>7 BY MR. HARTZELL:</p> <p>8 Q. Mr. Sheehan, I think I just have a couple</p> <p>9 more questions.</p> <p>10 So you understand that in these cases</p> <p>11 that we're deposing here today on, FlightLevel</p> <p>12 has not brought any claims against the Norwood</p> <p>13 Airport Commission or any of its members.</p> <p>14 Correct?</p> <p>15 A. Yes.</p> <p>16 Q. And then throughout your time on the</p> <p>17 commission, have you or any -- to your knowledge,</p> <p>18 any member of the Norwood Airport Commission</p> <p>19 taken any direction or instructions from anybody</p> <p>20 on behalf of FlightLevel?</p> <p>21 A. Can you repeat that question?</p> <p>22 Q. Since the time that you've been on the</p> <p>23 commission, have you or any -- to your knowledge</p> <p>24 any member of the Norwood Airport Commission</p>	<p style="text-align: right;"><b>Page 72</b></p> <p>1 Mr. Hartzell touched on. He asked you earlier</p> <p>2 regarding what your understanding of the mission</p> <p>3 of the NAC was. Do you recall that question?</p> <p>4 A. Yes.</p> <p>5 Q. You said it's to protect the residents of</p> <p>6 Norwood and to ensure that the airport is</p> <p>7 profitable; is that right?</p> <p>8 A. I believe I said my understanding or my</p> <p>9 belief is first and foremost the residents of</p> <p>10 Norwood and then the operations are profitable,</p> <p>11 yes, or words to that effect.</p> <p>12 Q. Anything else that you think is part of</p> <p>13 the mission of the Norwood Airport Commission?</p> <p>14 A. There's a litany of things when you serve</p> <p>15 on a volunteer commission.</p> <p>16 Q. Do you know if the mission of the airport</p> <p>17 commission is defined in any document?</p> <p>18 A. Not that I can recall.</p> <p>19 Q. Do you know if the mission of the airport</p> <p>20 commission is set forth in the rules and</p> <p>21 regulations of the airport commission?</p> <p>22 A. Not that I can recall.</p> <p>23 Q. Would you agree with me that the mission</p> <p>24 of the Norwood Airport Commission is governed by</p>
<p style="text-align: right;"><b>Page 71</b></p> <p>1 taken any direction or instructions from</p> <p>2 FlightLevel Norwood or EAC Realty Trust, or Peter</p> <p>3 Eichleay?</p> <p>4 A. I have not. No.</p> <p>5 Q. To your knowledge has anybody on the</p> <p>6 commission?</p> <p>7 A. I have no knowledge of that.</p> <p>8 MR. HARTZELL: I think for the moment</p> <p>9 that's all I have, and I thank you for coming in</p> <p>10 today.</p> <p>11 I think Mr. Fee probably has some</p> <p>12 questions for you.</p> <p>13 MR. FEE: I do.</p> <p>14 EXAMINATION</p> <p>15 BY MR. FEE:</p> <p>16 Q. Good morning, Mr. Sheehan.</p> <p>17 Good morning, Mr. Sheehan. We've met</p> <p>18 before. Do you recall?</p> <p>19 A. Yes.</p> <p>20 Q. Is there some reason you can't say good</p> <p>21 morning to me?</p> <p>22 I'm going to ask you a few questions --</p> <p>23 A. Good morning.</p> <p>24 Q. -- about some of the issues that</p>	<p style="text-align: right;"><b>Page 73</b></p> <p>1 applicable FAA rules?</p> <p>2 A. That would be part of the litany of</p> <p>3 things that we have to follow.</p> <p>4 Q. And what are the other things that are</p> <p>5 included in that litany that you've described?</p> <p>6 A. Well, obviously, following the rules and</p> <p>7 regulations set by the FAA and Mass. Department</p> <p>8 of Transportation.</p> <p>9 Q. Prior to coming on the airport</p> <p>10 commission, did you familiarize yourself with</p> <p>11 those rules and regulations of the airport</p> <p>12 commission, rules and regulations of the Mass.</p> <p>13 Department of Transportation, and rules and</p> <p>14 regulations of the FAA?</p> <p>15 A. I believe I did receive a large packet</p> <p>16 from Russ and I did review it.</p> <p>17 (Exhibit No. 121 marked for</p> <p>18 identification.)</p> <p>19 BY MR. FEE:</p> <p>20 Q. Mr. Sheehan, I'm showing you a document</p> <p>21 that's been marked as Exhibit 121. It appears to</p> <p>22 be a letter dated March 17, 2014, from the</p> <p>23 Norwood Memorial Airport to Boston Executive</p> <p>24 Helicopters. Have you seen this before?</p>

<p style="text-align: right;"><b>Page 74</b></p> <p>1 A. Not that I can recall.</p> <p>2 Q. Do you recall that just prior to your</p> <p>3 joining the commission, the NAC voted to offer</p> <p>4 BEH a lease on the west apron?</p> <p>5 A. I recall that, yes.</p> <p>6 Q. Okay. And there's an attachment to</p> <p>7 Exhibit 121 that is entitled "Standard ground</p> <p>8 lease, short-term, west apron." Do you see that?</p> <p>9 A. Yes.</p> <p>10 Q. And there's an attachment to that</p> <p>11 document at the very end that shows a schematic</p> <p>12 of the proposed lease space on the west apron.</p> <p>13 Do you see that?</p> <p>14 A. Yes.</p> <p>15 Q. And you testified that you are familiar</p> <p>16 with issues involving real estate. Is that fair</p> <p>17 to say?</p> <p>18 A. Yes.</p> <p>19 Q. And were you familiar with real estate</p> <p>20 issues in the spring of 2014?</p> <p>21 MR. SIMMS: Objection to the form, but</p> <p>22 you can answer.</p> <p>23 A. Real estate issues in general or</p> <p>24 specific?</p>	<p style="text-align: right;"><b>Page 76</b></p> <p>1 commission in the spring of 2014, that the FAA</p> <p>2 had issued a corrective action plan governing the</p> <p>3 commission's leasing activities?</p> <p>4 A. I recall being updated by Brandon Moss on</p> <p>5 some of the past activities prior to me being on</p> <p>6 the commission.</p> <p>7 Q. And so that update from Brandon came at</p> <p>8 or about the time you joined the commission in</p> <p>9 the spring of 2014?</p> <p>10 A. I believe sometime after.</p> <p>11 Q. How long after? Do you know?</p> <p>12 A. I don't recall a time period.</p> <p>13 Q. Okay. Directing your attention to the</p> <p>14 final pages of Exhibit 121, it appears to show an</p> <p>15 area of the west apron that's being offered for</p> <p>16 lease. Do you see that?</p> <p>17 A. Yes.</p> <p>18 Q. Do you know if any portion of the area</p> <p>19 that was offered for lease, as shown in this</p> <p>20 schematic, was subject to tie-down leases at the</p> <p>21 time?</p> <p>22 A. I don't recall.</p> <p>23 Q. Do you know if the lease that was offered</p> <p>24 to BEH in 2014 reserved any rights for the</p>
<p style="text-align: right;"><b>Page 75</b></p> <p>1 BY MR. FEE:</p> <p>2 Q. Well, you testified that your background</p> <p>3 was in real estate: That you're a broker, that</p> <p>4 you've taught classes, that you've taken classes.</p> <p>5 And I'm wondering if that level of expertise in</p> <p>6 real estate was something that you possessed in</p> <p>7 the spring of 2014, or is that something you've</p> <p>8 acquired since the spring of 2014?</p> <p>9 A. I was a broker -- a licensed broker and</p> <p>10 construction supervisor and real estate</p> <p>11 instructor at this time. Yes.</p> <p>12 Q. In 2014?</p> <p>13 A. Yes.</p> <p>14 Q. Okay. And so were you familiar in 2014</p> <p>15 with commercial leases?</p> <p>16 A. Commercial leases in general?</p> <p>17 Q. Yes.</p> <p>18 A. Yes.</p> <p>19 Q. Okay. And when you came on the</p> <p>20 commission in the spring of 2014, were you</p> <p>21 familiar with the FAA's determination regarding</p> <p>22 the Part 16 Complaint of Boston Air Charters?</p> <p>23 A. Not that I can recall.</p> <p>24 Q. Were you aware, when you came on the</p>	<p style="text-align: right;"><b>Page 77</b></p> <p>1 Norwood Airport Commission to recover the space</p> <p>2 under certain terms and conditions?</p> <p>3 A. Is that this document here?</p> <p>4 Q. Yes. I'm not trying to test your</p> <p>5 knowledge of it. I'm just asking whether you</p> <p>6 recall, as you sit here today, whether the lease</p> <p>7 that was offered to BEH in the spring of 2014</p> <p>8 contained a provision that enabled the NAC to</p> <p>9 retake the space under certain terms and</p> <p>10 conditions?</p> <p>11 A. I don't recall reviewing this because I</p> <p>12 don't think I was on the commission in March of</p> <p>13 2014.</p> <p>14 Q. Okay. Do you recall in March of 2014</p> <p>15 that this offer -- this lease offer was</p> <p>16 contingent on BEH providing a fueling plan?</p> <p>17 A. I don't recall.</p> <p>18 Q. Do you know if this was contingent upon</p> <p>19 BEH providing any financial information?</p> <p>20 A. I wasn't on the commission in March of</p> <p>21 2014, I don't believe, so I don't recall.</p> <p>22 Q. You came on in about May of 2014; right?</p> <p>23 A. I believe my first meeting was April or</p> <p>24 May of 2014.</p>

Page 78	Page 80
<p>1 Q. Okay. Can I direct your attention to</p> <p>2 Exhibit 83 which Mr. Hartzell showed to you</p> <p>3 previously?</p> <p>4 MR. HARTZELL: What number are you</p> <p>5 looking at?</p> <p>6 MR. FEE: 83. It's the minutes of the</p> <p>7 May '14 meeting.</p> <p>8 BY MR. FEE:</p> <p>9 Q. Mr. Sheehan, in looking at the minutes of</p> <p>10 the May 2014 meeting, does that refresh your</p> <p>11 recollection as to the first meeting of the</p> <p>12 Norwood Airport Commission that you attended?</p> <p>13 A. I believe it is. Yes, sir.</p> <p>14 Q. Okay. Now, on the top of the page, on</p> <p>15 page 2, under the starred item "BEH lease/FBO</p> <p>16 interest," the language begins "As indicated to</p> <p>17 town counsel, Brandon Moss, on May 13, 2014, BEH</p> <p>18 has agreed to accept NAC's proposals on</p> <p>19 March 17, 2014, for the lease of 6,889 square</p> <p>20 foot of space on the west apron.</p> <p>21 "Mr. Fox would like to reiterate the</p> <p>22 ongoing request that BEH needs additional apron</p> <p>23 space in order to materialize its business plan,</p> <p>24 which was submitted to NAC this month and is</p>	<p>1 in executive session?</p> <p>2 A. I don't recall.</p> <p>3 Q. Well, the commission voted to rescind the</p> <p>4 prior lease offer, did it not?</p> <p>5 A. I don't recall. If it's in the minutes,</p> <p>6 I'm sure that was it, but I don't recall four</p> <p>7 years ago.</p> <p>8 Q. Okay. But is it your recollection that</p> <p>9 at some point shortly at or after the</p> <p>10 May 14, 2014, meeting that the NAC voted to</p> <p>11 rescind the offer of 6,889 square feet of leased</p> <p>12 space on the west apron?</p> <p>13 A. I think after we voted to increase it is</p> <p>14 my recollection. So possibly rescind this and</p> <p>15 sent out a new offer.</p> <p>16 Q. Okay. But your recollection is that the</p> <p>17 NAC voted to rescind the offer for the 6,889</p> <p>18 square feet. Is that fair to say?</p> <p>19 A. I'd have to review the executive session</p> <p>20 minutes.</p> <p>21 Q. Okay. Further down on page 2, the</p> <p>22 paragraph begins -- that begins "Mr. Sheehan also</p> <p>23 proposed from BEH --"</p> <p>24 Do you see that?</p>
Page 79	Page 81
<p>1 willing to pay a five-year lease in advance."</p> <p>2 Did I read that correctly?</p> <p>3 A. Yes.</p> <p>4 Q. Okay. Is it your understanding that at</p> <p>5 the May '14 meeting Attorney Fox communicated to</p> <p>6 the commission BEH's desire to accept the offer</p> <p>7 of a 6,889 square feet lease on the west apron?</p> <p>8 A. That's what you just read, but there was</p> <p>9 another letter that's from the April 9th meeting</p> <p>10 that said it was denied.</p> <p>11 Q. Okay. I'm just asking you: As you were</p> <p>12 present at the May meeting, do you recall</p> <p>13 Attorney Fox saying BEH wants to accept the lease</p> <p>14 offer for 6,889 square feet? Do you recall that?</p> <p>15 A. I don't recall it. But if it's written</p> <p>16 here, I'm sure that this is true.</p> <p>17 Q. Okay. And so in response to Mr. Fox's</p> <p>18 communication to the commission that BEH wished</p> <p>19 to accept the lease offer, what did you do?</p> <p>20 A. I believe I reviewed the April meeting</p> <p>21 that said that BEH had refused it. And being my</p> <p>22 first commission member (sic), I'd like to</p> <p>23 readdress this in executive session.</p> <p>24 Q. And what happened when you readdressed it</p>	<p>1 A. Yes.</p> <p>2 Q. And it sets forth a number of different</p> <p>3 financial items that you are requesting from BEH</p> <p>4 at that time.</p> <p>5 A. Yes.</p> <p>6 Q. Any of those items listed in the minimum</p> <p>7 standards?</p> <p>8 A. After this meeting I had a discussion</p> <p>9 with Mr. Moss regarding this and the minimum</p> <p>10 standards, and I was enlightened to a few things.</p> <p>11 But first of all, he told me that the minimum</p> <p>12 standards, "You're not out of line asking what</p> <p>13 you're asking."</p> <p>14 But at the same time, I was coming -- my</p> <p>15 first meeting -- from someone who does a lot of</p> <p>16 commercial leases and reviews them every day,</p> <p>17 these are some of the things we look for in a new</p> <p>18 tenant.</p> <p>19 And after my discussion, Mr. Moss --</p> <p>20 again he said, "These are not out of, you know,</p> <p>21 FAA, and you have the authority to ask for this."</p> <p>22 But we had a discussion and kind of pared</p> <p>23 it down a little bit.</p> <p>24 Q. And based on your discussion with</p>

Page 82	Page 84
<p>1 Mr. Moss you pared it down a little bit because 2 why? 3 A. Advice of counsel. 4 Q. So is it your understanding that the 5 requirements that the NAC can impose on persons 6 seeking to lease space at the airport are 7 governed by the minimum standards as well as 8 applicable FAA rules? Is that fair to say? 9 Is that yes or no? I didn't hear you. 10 A. I'm just trying to think about the 11 question. I just know that the minimum standards 12 has a clause about financial information, and 13 that's kind of what Mr. Moss explained to me. 14 That all -- everything you've asked for is 15 financial information. So if it falls under that 16 category -- 17 Q. So did Mr. Moss tell you it was fair to 18 ask for any form of financial information? 19 A. I don't recall any specifics. 20 Q. So in asking for financial information 21 from BEH that was not specifically enumerated in 22 the minimum standards, you were relying on the 23 advice of Mr. Moss to make those requests. Is 24 that fair to say?</p>	<p>1 letter of credit. 2 Q. So your testimony is that the personal 3 guarantee and the irrevocable letter of credit 4 were linked to BEH's performance under a lease. 5 Is that fair to say? 6 MR. HARTZELL: Objection. 7 A. It was my understanding that the PG 8 was -- from where I was coming from, was for the 9 lease. Because on all commercial leases that I 10 do, especially with corporations, we seek a 11 personal guarantee. 12 BY MR. FEE: 13 Q. Right. And my question was: It's your 14 testimony that you were asking -- as a member of 15 the Norwood Airport Commission, you were asking 16 BEH to provide a personal guarantee in order to 17 back up BEH's obligations under a lease. Is that 18 right? 19 A. That's my recollection. Yes. 20 Q. And your testimony is that the personal 21 guarantee and the irrevocable letter of credit 22 had nothing to do with BEH's application for an 23 FBO. Is that your testimony? 24 A. At the time the issues weren't separated.</p>
Page 83	Page 85
<p>1 A. No. I was -- we just had a discussion 2 and basically said this is what I would look for. 3 And we had just had a discussion and, again, he 4 said the minimum standards says financial 5 information. 6 But then we -- there was some concern by 7 BEH about exposing themselves to the competitors 8 so we agreed to let a third party look at it, 9 which I thought was a very acceptable resolution 10 recommended by BEH. And I fully supported it and 11 I supported a third-party review. 12 Q. At the time of the May '14 meeting, you 13 voted to rescind the prior lease offer because 14 you wanted to get additional financial 15 information from BEH; is that right? 16 A. I don't recall the reason. I'd have to 17 see the executive sessions. I don't recall. I'm 18 not going to speculate on four years ago. 19 Q. Does the minimum standards say anything 20 about asking for a personal guarantee? 21 A. I think the personal guarantee we were 22 seeking was for the lease and not for the FBO. 23 And again, another issue that got resolved with 24 the agreement of BEH regarding the irrevocable</p>	<p>1 They got separated later, so it might have fallen 2 under that. And again, in April I didn't even 3 know what an FBO was or a TOFA was. So I had a 4 long learning curve. 5 So at the time it might have, and I might 6 have thought that they were a part of the same 7 thing. But as I sit here today, the personal 8 guarantee was with -- would be with the lease. 9 And that issue has been resolved so I don't know 10 why it's here, but it is. 11 Q. So you learned what a TOFA is in the 12 course of your duties on the NAC; is that 13 correct? 14 A. Yes. 15 Q. And what is it? 16 A. An object-free area. 17 Q. Object-free area? 18 A. Yes. Transit operates that area. 19 Q. And do you know what that means? 20 A. My understanding is that you can't fuel 21 within that area. You can't do certain things 22 within that area. 23 Q. So is it -- would you accept my 24 proposition that a TOFA or a taxiway object-free</p>

<p style="text-align: right;"><b>Page 86</b></p> <p>1 area extends 57 1/2 feet from the center line of 2 a taxiway? 3 A. You would probably have more knowledge of 4 it than me. 5 Q. Okay. Is it your understanding that an 6 operator on the airport would not be in violation 7 of TOFA regulations if it did not place any fixed 8 objects within 57 1/2 feet of the center line of 9 a taxiway? 10 MR. SIMMS: Objection. Go ahead. 11 MR. HARTZELL: Objection. 12 A. If you are telling me that, I don't have 13 any reason to doubt you. But if that question 14 came, I would refer it to the airport manager for 15 his expertise. 16 BY MR. FEE: 17 Q. So the airport manager would be the 18 expert on whether or not a particular object was 19 in violation of the applicable TOFA regulations. 20 Is that fair to say? 21 MR. SIMMS: Objection. Go ahead. 22 A. He would have more knowledge than I 23 would. Just as you do. 24</p>	<p style="text-align: right;"><b>Page 88</b></p> <p>1 violations. 2 Q. Do you know if anyone at the airport is 3 in violation of applicable TOFA violations? 4 MR. SIMMS: As we sit here today? 5 MR. FEE: Correct. 6 A. I have received e-mails over the years in 7 the packet and there has been some discussion but 8 I've never -- I've listened and never seen a 9 cause to take action against anyone as a 10 commissioner. 11 BY MR. FEE: 12 Q. Okay. The fueling plan that you 13 described as being the last thing required for 14 the approval of BEH's FBO permit, do you know 15 when that requirement was first communicated to 16 BEH? 17 A. I don't recall. 18 Q. Do you recall that BEH ever submitted any 19 documents that were described as a fueling plan? 20 A. I don't recall seeing any certified 21 document from an engineer about a fueling plan. 22 Q. Is it your belief that it is necessary 23 for a fueling plan to be certified by an engineer 24 in order to be proper?</p>
<p style="text-align: right;"><b>Page 87</b></p> <p>1 BY MR. FEE: 2 Q. I wouldn't assume that I have more 3 knowledge, Mr. Sheehan, about TOFA. 4 What level of expertise do you bring to a 5 discussion as to whether something violates TOFA 6 or not? 7 MR. SIMMS: Objection. Go ahead. 8 A. I -- obviously, if it's an issue, I would 9 refer it to the counsel for the NAC and also the 10 airport manager. 11 BY MR. FEE: 12 Q. Okay. And is that the same for NFPA 13 regulations? 14 A. Also seek counsel. I'm just a 15 once-a-month commissioner. So we do seek counsel 16 from counsels and from the airport manager. 17 Q. So is it fair to say that in considering 18 or voting on issues regarding alleged violations 19 of TOFA or NFPA regulations, you, as a 20 commissioner, would defer or take counsel from 21 the airport manager and town counsel? Is that a 22 fair statement? 23 A. I've never taken any vote against any 24 operator down at the airport for any TOFA</p>	<p style="text-align: right;"><b>Page 89</b></p> <p>1 MR. SIMMS: It's his personal belief 2 you're asking about? 3 MR. FEE: Correct. 4 A. Yes. Just to make sure that they meet 5 the requirement. I don't know if it's 10 or 25 6 feet to be away from the building, the hangar. 7 So you just want that properly marked. 8 BY MR. FEE: 9 Q. I just want to understand that. The 10 sufficiency of any fueling plan that you would 11 require, as a member of the NAC, does that 12 require a fueling plan to be certified by an 13 engineer? Stamped by an engineer? 14 A. Well, that's what we've asked for, but 15 for me personally? Is that what you're asking? 16 Q. No. In your capacity as a member of the 17 NAC, would you insist that any fueling plan be 18 stamped by an engineer? Is that a requirement? 19 A. I would insist on a document that shows 20 that you can be -- and I'm not sure if it's 10 or 21 25 feet away from the hangar. And that it's your 22 leased space and it's not in the TOFA. 23 I could probably -- that would be fine if 24 they can just prove that.</p>

Page 90	Page 92
<p>1 Q. And in order to prove that, is that 2 required to be stamped by an engineer? 3 A. I think it should be. Yes. 4 Q. Okay. We talked a little bit about the 5 winter of 2015, I believe. And Mr. Hartzell 6 asked you if you had any knowledge regarding the 7 plowing of snow between Lot F and Lot G. Do you 8 recall that discussion? 9 A. The discussion from today? 10 Q. Yes. 11 A. I recall the questions he asked me. Yes. 12 Q. And so my question to you is: Did you 13 personally observe any individual plowing snow 14 between Lots F and G in February of 2015? 15 A. Not that I can recall. 16 Q. And did you personally observe the snow 17 that was allegedly deposited in or around 18 FlightLevel's fuel farm in February of 2014 -- 19 I'm sorry -- 2015? 20 A. Not that I can recall. 21 Q. And did you personally observe barriers 22 that were erected by FlightLevel in or about 23 February of 2015? 24 A. Not that I can recall.</p>	<p>1 then at that point I think I was notified -- 2 like, I had asked what were those doing there, 3 and then he gave me the history. 4 Q. And when he gave you the history, you're 5 talking about Mr. Maguire; right? 6 A. Yes. 7 Q. Did he tell you that he had spoken to 8 Mr. Eichleay or Mr. Burlingham prior to the 9 barriers being erected? 10 A. I don't recall that. He had mentioned 11 the police. You know, he -- the police were 12 there while he -- while they were put there and I 13 was more concerned about the spill. 14 Q. So your understanding -- and this is 15 gained after the fact -- was that Mr. Maguire 16 advised FlightLevel, prior to the barriers being 17 erected, that they should enlist the Norwood 18 Police Department to be present when they 19 undertook that action. Is that fair to say? 20 MR. SIMMS: Objection. Go ahead. 21 A. It's fair to say that Mr. Maguire 22 notified me about the spill and informed me that 23 they were put up by FlightLevel and the police 24 were there. He never mentioned about any advice,</p>
Page 91	Page 93
<p>1 Q. You testified that you believed that 2 prior to the -- and correct me if I'm wrong. But 3 my understanding of your testimony was that you 4 testified that prior to those barriers being 5 erected by FlightLevel, Mr. Maguire had been 6 notified by FlightLevel. Is that a fair summary 7 of your testimony? 8 A. I found out after the fact. 9 Q. That Mr. Maguire knew before the barriers 10 were put up that FlightLevel was going to take 11 that action. Is that fair to say? 12 A. Yes. 13 Q. And how did you learn after the fact that 14 Mr. Maguire knew prior to the barriers being 15 erected that FlightLevel intended to take that 16 action? 17 MR. SIMMS: Can you read that back, 18 please. 19 (Whereupon the prior question was read 20 back.) 21 BY MR. FEE: 22 Q. Do you understand the question? 23 A. I was just notified -- I think the first 24 notification was regarding the spill and I -- and</p>	<p>1 and then proceeded to fill me in on the spill and 2 what had to be done. 3 BY MR. FEE: 4 Q. Did Mr. Maguire tell you whether he spoke 5 to Mr. Eichleay or Mr. Burlingham prior to the 6 barriers being erected? 7 A. I don't recall if he mentioned it or not. 8 Q. Did he tell you that he spoke to 9 Mr. DeLaria prior to the barriers being erected? 10 A. I'm not sure who Mr. DeLaria is. Do you 11 have a first name? 12 Q. Michael. 13 A. Michael. Okay. I don't recall him 14 mentioning anybody's name in regard to it. 15 Q. I'm not sure if you recall or not, but 16 Mr. Hartzell asked you about the meeting that 17 took place on February 11, 2015. Do you recall 18 having that discussion with Mr. Hartzell? 19 A. He asked me several questions regarding 20 meetings. I'm not sure. 21 Q. But on February 11, 2015 -- that was two 22 days prior to the barriers being erected. Do you 23 know that? 24 A. I didn't know that.</p>



<p style="text-align: right;"><b>Page 94</b></p> <p>1 Q. Did anyone at that meeting -- and I'm</p> <p>2 talking about the February 11th NAC meeting --</p> <p>3 mention anything about barriers and FlightLevel's</p> <p>4 intention to erect barriers?</p> <p>5 A. Not that I can recall.</p> <p>6 Q. In fact, you testified that you or other</p> <p>7 members of the commission advised FlightLevel</p> <p>8 representatives to settle the matter with BEH or</p> <p>9 go to court to resolve it. Correct?</p> <p>10 A. I'm just not sure of when the meeting</p> <p>11 was. But prior to the spill, I believe that I</p> <p>12 had said, "This is not our dispute."</p> <p>13 Q. If I could direct your attention to</p> <p>14 Exhibit 78 -- wait a second. That's not the</p> <p>15 right one. Sorry.</p> <p>16 The meeting that preceded the erection of</p> <p>17 the barriers. Do you recall that meeting?</p> <p>18 A. I know that there was a meeting and it</p> <p>19 became a discussion on the leasehold interest and</p> <p>20 that there was a dispute. And I believe that was</p> <p>21 prior to the erection of the barriers.</p> <p>22 Q. Okay. And do you know what the term</p> <p>23 "self-help" means?</p> <p>24 A. Yes.</p>	<p style="text-align: right;"><b>Page 96</b></p> <p>1 guarantees on them.</p> <p>2 Q. You did? Do you recall if that request</p> <p>3 was in writing?</p> <p>4 A. I don't know if it just came out in the</p> <p>5 minutes of the meeting or the comments of the</p> <p>6 meeting. And then, like, our comments get made</p> <p>7 and then, you know, the airport manager is</p> <p>8 directed to send out the appropriate</p> <p>9 correspondence.</p> <p>10 Q. Okay. So I showed you what's been marked</p> <p>11 as Exhibit 121, which was the west apron lease</p> <p>12 offer from March 17th of 2014. And then I showed</p> <p>13 you the minutes of the meeting from May of 2014.</p> <p>14 Do you recall that?</p> <p>15 A. Yes.</p> <p>16 Q. Okay. And then do you know what, if any,</p> <p>17 discussions were held between the airport manager</p> <p>18 and the BEH representatives regarding what</p> <p>19 financial information would be required in</p> <p>20 connection to an FBO request at that time?</p> <p>21 A. My recollection is we would accept the</p> <p>22 third-party recommendation, which came out</p> <p>23 positive.</p> <p>24</p>
<p style="text-align: right;"><b>Page 95</b></p> <p>1 Q. What does it mean to you?</p> <p>2 A. In regards to a lease dispute?</p> <p>3 Q. Property dispute.</p> <p>4 A. Property dispute. Seek the advice of</p> <p>5 counsel and the courts before you take any</p> <p>6 action.</p> <p>7 Q. Okay. You may recall the last time we</p> <p>8 met we discussed the NAC's decision to extend the</p> <p>9 leases of Lots A, B, and C -- also known as 5, 6</p> <p>10 and 7 -- at the airport to FlightLevel. Do you</p> <p>11 recall that?</p> <p>12 A. I don't.</p> <p>13 Q. Do you recall at any time the commission</p> <p>14 voting to extend FlightLevel's leases on Lots A,</p> <p>15 B, and C, 5, 6, and 7?</p> <p>16 A. There has been some lease extensions, and</p> <p>17 I don't recollect right here what the lot letters</p> <p>18 or numbers or descriptions were. But there have</p> <p>19 been some lease extensions, yes.</p> <p>20 Q. At some point you, as a commissioner,</p> <p>21 voted -- and the commission voted to extend</p> <p>22 FlightLevel's leases on Lots A, B, C, and 5, 6,</p> <p>23 and 7. Do you recall that at all?</p> <p>24 A. I recall that. And we asked for personal</p>	<p style="text-align: right;"><b>Page 97</b></p> <p>1 (Exhibit No. 122 marked for</p> <p>2 identification.)</p> <p>3 BY MR. FEE:</p> <p>4 Q. Mr. Sheehan, I'm showing you a document</p> <p>5 that's been marked as Exhibit 122, and it appears</p> <p>6 at the bottom to be an e-mail from</p> <p>7 Mr. Maguire to Mr. Donovan. Do you see that?</p> <p>8 A. Yes.</p> <p>9 Q. And he appears to state that the</p> <p>10 financial information and business plan that the</p> <p>11 NAC would require were listed there. Do you see</p> <p>12 that?</p> <p>13 A. Yes.</p> <p>14 Q. Balance sheet, income statement, cash</p> <p>15 flow analysis; is that right?</p> <p>16 A. Yes.</p> <p>17 Q. And then for the business plan, it says</p> <p>18 "An executive summary with a mission statement</p> <p>19 section describing the organization and</p> <p>20 management of BEH and financial projections."</p> <p>21 Do you see that?</p> <p>22 A. Yes.</p> <p>23 Q. So is it your understanding that as of</p> <p>24 April 2014, this was the entire universe of what</p>

<p style="text-align: right;"><b>Page 98</b></p> <p>1 the NAC was requesting that BEH provide in terms 2 of financial information to support its FBO 3 request? 4 MR. HARTZELL: Objection. 5 A. It doesn't say anything here about an 6 FBO. 7 BY MR. FEE: 8 Q. Well, why else would the NAC request 9 financial information from BEH if it wasn't in 10 connection with its FBO request? 11 MR. SIMMS: Objection. 12 MR. HARTZELL: Objection. Go ahead. 13 A. I think it is shortly after my first 14 meeting, and at the time this was what we were 15 requiring. 16 BY MR. FEE: 17 Q. Okay. So this is what the NAC was 18 requiring. Exhibit 122 fairly represents what 19 the NAC was requiring in terms of financial 20 information from BEH in April of 2014. Is that 21 fair to say? 22 A. Yes. 23 Q. And did those requirements evolve over 24 time?</p>	<p style="text-align: right;"><b>Page 100</b></p> <p>1 months. 2 Q. So sometime between September of 2017 and 3 today? 4 A. Correct. 5 Q. And where did that meeting take place? 6 A. At the DPW conference room. 7 Q. And who called the meeting? 8 A. I was contacted by Mr. Ryan on my 9 availability to talk about extending the runways 10 at Norwood Airport and there would be some 11 information, and I attended the meeting. 12 Q. And Mr. Radlo was present? 13 A. Alan; right? 14 Q. Right. Alan. 15 A. Yes. 16 Q. And you were present and Mr. Ryan was 17 present? 18 A. Yes. 19 Q. Anybody else? 20 A. FlightLevel, Peter Eichleay, and 21 FlightLevel's counsel. 22 Q. Mr. Burlingham? 23 A. Yes. 24 Q. Okay. Was Mr. Maguire there?</p>
<p style="text-align: right;"><b>Page 99</b></p> <p>1 A. Yes. Because of BEH's concern that some 2 of the information might be harmful to their 3 business, we agreed upon, at their 4 recommendation, a third-party review which was 5 done and the commission accepted. 6 Q. Do you know who Alan Radlo is? 7 A. I think he's now involved with 8 FlightLevel. 9 Q. How do you know that? 10 A. If it's the same Alan, he appeared at our 11 last meeting. 12 Q. Is that the first time you heard or saw 13 or knew of Alan Radlo? 14 A. No. 15 Q. When did you first hear of Alan Radlo? 16 A. At a meeting. 17 Q. Which meeting? 18 A. That FlightLevel had with Chairman Ryan 19 and myself. 20 Q. When was that? 21 A. A couple of months ago. I'm not sure of 22 the exact time frame. 23 Q. Was it sometime in 2018? 24 A. I would say it was in the last six</p>	<p style="text-align: right;"><b>Page 101</b></p> <p>1 A. No. 2 Q. And how long did the meeting last? 3 A. I would say about a half an hour. 4 Q. Was that the first time you met 5 Mr. Radlo? 6 A. Yes. 7 Q. Prior to that time, did you have any 8 knowledge of Mr. Radlo's involvement in 9 FlightLevel? 10 A. Not that I can recall. 11 Q. Do you know if FlightLevel has submitted 12 to the commission any formal notification of 13 Mr. Radlo's acquisition of an interest in 14 FlightLevel? 15 MR. HARTZELL: Objection. 16 A. I recall being told that he was, you 17 know, involved with the business. I'm not sure 18 of his position. 19 BY MR. FEE: 20 Q. When was the first time you were told 21 that? 22 A. At that meeting. 23 Q. Okay. And I'll ask again. Do you know 24 if FlightLevel has submitted any written</p>

Page 102	Page 104
<p>1 information to the NAC or the airport manager 2 regarding Mr. Radlo's acquisition of an interest 3 in FlightLevel? 4 MR. HARTZELL: Objection. 5 BY MR. FEE: 6 Q. At any time. 7 MR. HARTZELL: Same objection. 8 A. Not that I'm aware of. 9 BY MR. FEE: 10 Q. So are you aware, at any time, of the NAC 11 approving the transfer of interest in FlightLevel 12 to Radlo? 13 MR. HARTZELL: Objection. 14 A. I know that he was introduced at our last 15 meeting. 16 BY MR. FEE: 17 Q. He was introduced to the commission 18 members? 19 A. He was just introduced to everyone that 20 was present. 21 Q. And was any discussion -- did any 22 discussion take place regarding Mr. Radlo's 23 acquisition of an interest in FlightLevel? 24 A. No.</p>	<p>1 Q. Sorry. How the expansion of the runway 2 would be accomplished? 3 A. That was a discussion. I recall that -- 4 the process of going to the selectmen, making the 5 same presentation that Mark and I received and -- 6 Q. Is the runway an AIP-approved element at 7 the airport? 8 A. I'm not sure. 9 Q. Is it built with federal funds? 10 A. I'd have to check with Mr. Maguire. 11 Q. Did Mr. Radlo or anyone from FlightLevel 12 suggest that expansion of the runway would be 13 funded with federal funds? 14 A. I don't recall that. 15 Q. Did anyone talk about, at the meeting, 16 who would pay for the expansion of the runway? 17 A. I don't recall that. 18 Q. Did you have questions about how this 19 proposed runway expansion would be financed? 20 A. My questions were around that I feel that 21 the runway extension would be good for the town. 22 And more politically, how do you get something 23 like this approved before you even attempt to 24 talk about financing because it's going to be a</p>
Page 103	Page 105
<p>1 Q. So what was discussed at the meeting with 2 Mr. Radlo? 3 A. Nothing with Mr. Radlo. 4 Q. I'm not sure -- poorly framed question. 5 In the meeting that took place that you 6 attended with Mr. Ryan and Mr. Eichleay and 7 Mr. Burlingham and Mr. Radlo at the DPW 8 conference room, what was discussed? 9 A. The benefits of extending the runway 10 1,001 feet and the benefits to the town and the 11 airport. 12 Q. Okay. And who made that presentation on 13 behalf of FlightLevel? 14 A. Mr. Eichleay. 15 Q. What did Mr. Radlo say, if anything? 16 A. He made some comments. I don't recall 17 specifically what they were. 18 Q. Did you ask Mr. Radlo at that meeting 19 what his interest was in FlightLevel? 20 A. I don't recall. 21 Q. Did anyone from FlightLevel explain how 22 the expansion of the ramp -- of the -- I'm sorry. 23 You said ramp or -- 24 A. Runway.</p>	<p>1 hard sell. 2 Q. Okay. And did you have questions about 3 whether or not there was sufficient land 4 available to accomplish a runway expansion? 5 A. Like any type of expansion, there's 6 always issues with regards to how to get it done. 7 Q. Did any -- I'm sorry. Go ahead. 8 A. No. That's fine. 9 Q. Did anyone say whether that expansion 10 would be to the north or to the south? Did they 11 have a specific proposal on where the runway 12 expansion would take place? 13 A. We're referring back to a study prior to 14 when I came on the board that showed three 15 options. 16 Q. Okay. What was that study? Was that the 17 master plan? 18 A. I believe there's a master plan there 19 that offered three options on the runway 20 extension. 21 Q. Did Mr. Eichleay and Mr. Radlo and 22 Mr. Burlingham give you anything in writing at 23 the meeting that we're talking about? 24 A. No.</p>

<p style="text-align: right;"><b>Page 106</b></p> <p>1 Q. No pictures or explanations or graphs or</p> <p>2 narratives of any sort?</p> <p>3 A. There was a PowerPoint presentation.</p> <p>4 Q. And was that PowerPoint presentation on a</p> <p>5 computer?</p> <p>6 A. It's a PowerPoint presentation.</p> <p>7 Q. Well, sometimes they can be printed. So</p> <p>8 I'm asking you whether --</p> <p>9 A. It was up on a screen.</p> <p>10 Q. So you saw the presentation on the</p> <p>11 screen, but you weren't provided with a hard copy</p> <p>12 of the PowerPoint presentation. Is that your</p> <p>13 testimony?</p> <p>14 A. Not that I recall.</p> <p>15 Q. Was this plan or proposal to expand the</p> <p>16 runways ever discussed at any public meeting of</p> <p>17 the NAC?</p> <p>18 A. Not that I can recall.</p> <p>19 Q. Other than the meeting that you've</p> <p>20 described, have you had any other meetings with</p> <p>21 representatives of FlightLevel?</p> <p>22 A. Not that I can recall.</p> <p>23 Q. You are aware, are you not, of</p> <p>24 FlightLevel's position that a single FBO -- that</p>	<p style="text-align: right;"><b>Page 108</b></p> <p>1 meeting is the packet provided to you?</p> <p>2 A. Usually 48 hours.</p> <p>3 Q. I believe Exhibit 95 was the document</p> <p>4 that you referred to a moment ago when I asked</p> <p>5 you if you were familiar with FlightLevel's</p> <p>6 position that more than one FBO at the airport is</p> <p>7 not viable. Do you see Exhibit 95?</p> <p>8 A. Yes.</p> <p>9 Q. Is that the document that you referred to</p> <p>10 when you were answering my question?</p> <p>11 A. I believe it is.</p> <p>12 Q. Is this the first time that you became</p> <p>13 aware of the fact that FlightLevel was advocating</p> <p>14 for the commission to limit the number of FBOs at</p> <p>15 the airport to one?</p> <p>16 MR. SIMMS: January 2015?</p> <p>17 MR. FEE: Correct.</p> <p>18 A. I can't recall if this was.</p> <p>19 BY MR. FEE:</p> <p>20 Q. I'm just asking if this helps you</p> <p>21 remember when you first became aware of</p> <p>22 FlightLevel's advocacy to the commission that it</p> <p>23 should limit the number of FBOs at the airport to</p> <p>24 one?</p>
<p style="text-align: right;"><b>Page 107</b></p> <p>1 more than two FBOs cannot peacefully co-exist at</p> <p>2 Norwood Airport. Are you not?</p> <p>3 MR. HARTZELL: Objection.</p> <p>4 A. I think that I testified that I'm in</p> <p>5 favor of two FBOs at Norwood Airport.</p> <p>6 BY MR. FEE:</p> <p>7 Q. Understood. But you are aware that</p> <p>8 FlightLevel does not share that sentiment.</p> <p>9 Correct?</p> <p>10 A. I was shown a document today that says</p> <p>11 words to that effect.</p> <p>12 Q. Do you know when you first learned or</p> <p>13 when FlightLevel first communicated to you in</p> <p>14 your capacity as a member of the Norwood Airport</p> <p>15 Commission that it did not believe that two FBOs</p> <p>16 were viable at Norwood Airport?</p> <p>17 A. I would have to reference any documents I</p> <p>18 receive, but I believe that there should be two</p> <p>19 FBOs at Norwood Airport.</p> <p>20 Q. Do you read all of the documents that are</p> <p>21 provided to you as part of your monthly manager's</p> <p>22 report?</p> <p>23 A. I review the packet prior to the meeting.</p> <p>24 Q. Okay. And how far in advance of the</p>	<p style="text-align: right;"><b>Page 109</b></p> <p>1 A. As I said before, I'm sure I received</p> <p>2 this document and looked at it and don't agree</p> <p>3 with it.</p> <p>4 Q. Okay. Was this document ever discussed</p> <p>5 at a Norwood Airport Commission meeting?</p> <p>6 A. Not that I can recall.</p> <p>7 Q. So was this provided to you as part of an</p> <p>8 airport manager's packet? Exhibit 95.</p> <p>9 A. I believe so.</p> <p>10 Q. Was it common for the commissioners to</p> <p>11 receive correspondence in the airport manager's</p> <p>12 packet that they did not discuss?</p> <p>13 MR. SIMMS: Objection. Go ahead.</p> <p>14 A. We received the correspondence and it's</p> <p>15 sometimes discussed. Sometimes not.</p> <p>16 BY MR. FEE:</p> <p>17 Q. Okay.</p> <p>18 (Exhibit No. 123 marked for</p> <p>19 identification.)</p> <p>20 BY MR. FEE:</p> <p>21 Q. Now, you've discussed with Mr. Hartzell a</p> <p>22 second lease offer that was made by the NAC to</p> <p>23 BEH. And I'm showing you a document that's been</p> <p>24 marked as Exhibit 123. It appears to be a letter</p>

<p style="text-align: right;"><b>Page 110</b></p> <p>1 dated February 12, 2015, from Mr. Moss to 2 Mr. McCulloch with an attached lease. Do you see 3 that? 4 A. Yes. 5 Q. Does this refresh your recollection as to 6 when the second NAC lease offer was made? 7 A. Yes. 8 Q. And this is 11 months after the initial 9 lease offer was made. Correct? 10 I'm showing you Exhibit 121. It appears 11 to be the first lease offer dated March 17, 2014. 12 Do you see that? 13 A. Yeah. I wasn't on the commission then, 14 but it appears to be 11 months afterwards. 15 Q. So the second lease offer contains a 16 draft lease and then it contains a Tab A that has 17 a shaded area. Do you see that? 18 I'm sorry. It's the -- it's right after 19 the lease. 20 A. Yes. 21 Q. And it has a shaded area. 22 A. Yes. 23 Q. And is that the area that this lease was 24 offering to BEH?</p>	<p style="text-align: right;"><b>Page 112</b></p> <p>1 Q. Is this the first time that the NAC 2 communicated to BEH its requirement that 3 information -- financial information be provided 4 by a guarantor? 5 A. This was the pared down -- what I spoke 6 about, and I don't know the past history of 7 leases before I was on the commission. 8 Q. Well, my question is: Based on -- and 9 I'm only asking you about the time that you were 10 on the commission. So from the spring of 2014 to 11 February of 2015, my question is: Is this the 12 first time that the NAC communicated to BEH that 13 it was requiring information from a guarantor? 14 A. I'm not sure. 15 Q. Okay. If the NAC had previously 16 requested that the obligations of the lease be 17 personally guaranteed, it would have communicated 18 that to BEH in some written fashion. Would you 19 agree? 20 MR. HARTZELL: Objection. 21 A. I think it is written right here. 22 BY MR. FEE: 23 Q. I understand. And I asked you whether or 24 not this was the first time that the NAC</p>
<p style="text-align: right;"><b>Page 111</b></p> <p>1 A. I believe it was. 2 Q. Do you know if any of the shaded area was 3 subject to tie-down leases at the time? 4 A. I don't recall. 5 Q. Do you recall generally if this lease 6 contained a provision whereby the airport 7 commission reserved the right to retake space 8 based on certain events? 9 A. I don't recall. I would have to review 10 the lease. I read it in 2015, three years ago. 11 Q. I'm asking as you sit here today whether 12 or not your recollection was that it has a 13 provision that would enable the NAC to retake the 14 space under certain terms and conditions? 15 A. I don't recall. 16 Q. Okay. Can I direct your attention to 17 Tab B? Do you see where it says "Financial 18 information from the guarantor"? 19 A. Yes. 20 Q. Is it your understanding that as of 21 February 12, 2015, the NAC was requesting the 22 information -- the financial information that's 23 detailed in Tab B? 24 A. Yes.</p>	<p style="text-align: right;"><b>Page 113</b></p> <p>1 communicated this information to BEH, and you 2 said you didn't know. 3 And my follow-up question to you was: If 4 the commission did indicate to BEH that a 5 personal guarantee was going to be required, it 6 would do so in writing. Correct? 7 MR. HARTZELL: Objection. 8 A. They've done it here, so yes. 9 BY MR. FEE: 10 Q. And do you recall -- strike that. 11 Does the term "guarantor" appear anywhere 12 in the rules and regulations of the Norwood 13 Airport? 14 A. Define that. In regards to what? 15 Q. Right. In the minimum standards -- is 16 there any circumstance described in the rules and 17 regulations or the minimum standards that require 18 a personal guarantee? 19 A. I think the minimum standards refer to 20 the licensing and not the leases. 21 Q. So is it your understanding that the NAC 22 was able to make up its own financial 23 requirements with respect to leases? 24 A. My understanding is any lessor can</p>

<p style="text-align: right;"><b>Page 114</b></p> <p>1 require certain things from the lessee.</p> <p>2 Q. Is it your understanding that the NAC was</p> <p>3 not bound by the minimum standards in</p> <p>4 conditioning or requiring certain documents in</p> <p>5 connection with any lease agreement?</p> <p>6 MR. SIMMS: Objection to the form. Go</p> <p>7 ahead.</p> <p>8 A. The minimum standards refer to commercial</p> <p>9 license and FBO and the license that we give. A</p> <p>10 lease is negotiated between the lessor and the</p> <p>11 lessee.</p> <p>12 BY MR. FEE:</p> <p>13 Q. Is there any way that BEH could conduct</p> <p>14 an FBO operation without leasing space from the</p> <p>15 NAC?</p> <p>16 MR. HARTZELL: Objection.</p> <p>17 A. I don't have that answer. There's the</p> <p>18 requirements of the FAA.</p> <p>19 BY MR. FEE:</p> <p>20 Q. Do you know what happened with respect to</p> <p>21 the lease offer that's been marked as</p> <p>22 Exhibit 123?</p> <p>23 A. There were, I believe, several</p> <p>24 contingencies above and beyond the information</p>	<p style="text-align: right;"><b>Page 116</b></p> <p>1 rescind the lease offer that's memorialized in</p> <p>2 Exhibit 123. Is that what you're saying?</p> <p>3 A. No. I'm sure at some point we had to</p> <p>4 move on.</p> <p>5 Q. Okay.</p> <p>6 A. And I think we moved on to increase it to</p> <p>7 23,000 and change. So doubled it.</p> <p>8 (Exhibit No. 124 marked for</p> <p>9 identification.)</p> <p>10 BY MR. FEE:</p> <p>11 Q. I'm showing you a document that's been</p> <p>12 marked as Exhibit 124. It appears to be a</p> <p>13 reprint of an article that appears in The</p> <p>14 Enterprise dated October 9, 2015, with the</p> <p>15 headline "Norwood Airport Commission Rescinds</p> <p>16 Lease Offer to Boston Executive Helicopters."</p> <p>17 Do you see that?</p> <p>18 A. Yes.</p> <p>19 Q. And you're quoted in this article, are</p> <p>20 you not?</p> <p>21 I'm directing your attention to the</p> <p>22 bottom paragraph on page 1.</p> <p>23 A. Yes.</p> <p>24 Q. Does this refresh your recollection as to</p>
<p style="text-align: right;"><b>Page 115</b></p> <p>1 here that says "consider revoked." I believe it</p> <p>2 was either this one or the following one which we</p> <p>3 gave BEH more time to try to negotiate this</p> <p>4 lease.</p> <p>5 Q. And ultimately the NAC rescinded this</p> <p>6 lease offer as well. Correct?</p> <p>7 A. I'm not sure it got rescinded. I'm sure</p> <p>8 that they didn't get an answer back after we</p> <p>9 continued it on and --</p> <p>10 Q. Let me restate that question.</p> <p>11 A. -- then we increased it to</p> <p>12 23,000-something.</p> <p>13 Q. I'm focusing now on the lease offer</p> <p>14 that's memorialized in the document marked 123.</p> <p>15 And my question was: Is it your understanding</p> <p>16 that at some point the lease offer was revoked or</p> <p>17 rescinded by the NAC?</p> <p>18 A. It's my understanding that this was</p> <p>19 continued on a few times to give BEH an</p> <p>20 opportunity to enter into this or the following</p> <p>21 lease and then they didn't respond or -- and it</p> <p>22 just died on the table.</p> <p>23 Q. So it's your understanding that at no</p> <p>24 time did the NAC formally revoke, withdraw, or</p>	<p style="text-align: right;"><b>Page 117</b></p> <p>1 whether or not the NAC voted to revoke or rescind</p> <p>2 the lease offer that was contained in the</p> <p>3 document that's been marked as Exhibit 123?</p> <p>4 A. I think it reflects what I just said. We</p> <p>5 extended it multiple times. Because this was</p> <p>6 February 12th. And then nine months later when</p> <p>7 our first letter said "You have 30 days" -- so it</p> <p>8 shows to me that we were attempting to work with</p> <p>9 BEH to get them the lease.</p> <p>10 Q. But at some point the Norwood Airport</p> <p>11 Commission revoked the offer that was contained</p> <p>12 in Exhibit 123. Correct?</p> <p>13 A. This was -- prior counsel, in my opinion,</p> <p>14 provided a document that was copied,</p> <p>15 plagiarized -- I'll use the word -- as a letter</p> <p>16 of credit. And we did move to, nine months</p> <p>17 after, rescind it.</p> <p>18 Q. So the NAC rescinded it in or about</p> <p>19 October of 2015. Correct?</p> <p>20 A. After six extensions, yes.</p> <p>21 Q. Six extensions?</p> <p>22 A. Well, I'm using just the dates. February</p> <p>23 12th, he had 30 days. That would make March,</p> <p>24 April, May, June, July, August, September.</p>

<p style="text-align: right;"><b>Page 118</b></p> <p>1 Q. So you reference the plagiarized letter 2 of credit. 3 A. In my opinion, yes. 4 Q. And so were you of the opinion that BEH 5 or its attorneys weren't proceeding in good faith 6 for some reason? 7 A. Not you, Counsel, but the prior counsel. 8 Q. Understood. I know you like me very 9 much, Mr. Sheehan. 10 But I'm just wondering whether or not 11 your feeling at the time, in the fall of 2015, 12 was that BEH was not proceeding in good faith or 13 that its attorneys were acting unscrupulously? 14 MR. SIMMS: Objection. Go ahead. 15 MR. HARTZELL: Objection. 16 A. They had a letter that they said came 17 from Bank of America, but it wasn't on Bank of 18 America letterhead and came from another law firm 19 in Boston. 20 BY MR. FEE: 21 Q. It was a form of guarantee, was it not? 22 A. It was a letter not on any lender's 23 letterhead. It was just a piece of paper and, in 24 my opinion, was copied off of another law firm</p>	<p style="text-align: right;"><b>Page 120</b></p> <p>1 A. That's my e-mail. I believe I did. 2 Q. Okay. 3 (Exhibit No. 126 marked for 4 identification.) 5 BY MR. FEE: 6 Q. I'm showing you a document that's been 7 marked as Exhibit 126. It appears to be a letter 8 from Mr. Eichleay, I believe, to Michael Lyons, 9 chairman of the board of selectmen dated, 10 January 20, 2015. 11 Did you ever see this before? 12 A. I don't recall seeing this. 13 Q. Did you -- 14 A. It's very lengthy. I'd have to go 15 through the whole thing. 16 Q. I'm not asking you to read it all. I'm 17 just asking if you look at it and if you 18 recognize it or if you've seen it before? 19 A. It -- I don't recall seeing it but not to 20 say it wasn't put in the packet. And sometimes I 21 read some of the stuff and get to page 2 and put 22 it to the side. 23 So I don't recall seeing it as of now, 24 but I suppose if I read the whole thing I might</p>
<p style="text-align: right;"><b>Page 119</b></p> <p>1 here in Boston. 2 Q. Is it fair to say that between February 3 of 2015 and October of 2015 the NAC and BEH were 4 discussing, through counsel, the types and forms 5 of financial documents that would be acceptable 6 to either side to provide in connection with the 7 FBO request and the lease request? 8 A. Yes. 9 Q. Okay. And it was your belief that, at 10 any time, BEH was proceeding in bad faith in that 11 negotiation? 12 A. I think BEH was attempting to do what 13 you're trying to do. Get this done. And since 14 you've been hired, we've waived the irrevocable 15 letter of credit and all of the requirements have 16 been met. 17 (Exhibit No. 125 marked for 18 identification.) 19 BY MR. FEE: 20 Q. Mr. Sheehan, Exhibit 125 is an e-mail -- 21 or is a copy of an e-mail from you to Mr. Maguire 22 dated February 8, 2016. Do you see that? 23 A. Yes. 24 Q. Did you send this?</p>	<p style="text-align: right;"><b>Page 121</b></p> <p>1 have a better recollection. So I can do that if 2 you'd like. 3 Q. That's okay. I was wondering, as you sit 4 here today, if you'd seen it before. 5 Did you ever have any discussions with 6 any member of the FAA regarding the NAC's ability 7 to maintain a single FBO at the airport without 8 violating FAA regulations regarding exclusive 9 use? 10 A. Not that I can recall. 11 Q. Did you ever have any discussions with 12 any FAA official regarding the airport? 13 A. Not that I can recall. 14 Q. Did you have any discussions with any 15 Mass. DOT official regarding the airport? 16 A. Not that I can recall. 17 (Exhibit No. 127 marked for 18 identification.) 19 BY MR. FEE: 20 Q. Mr. Hartzell asked you earlier about a 21 telephone conversation you had with Mr. Yanai. 22 Do you recall that? 23 A. Yes. 24 Q. And do you recall exchanging e-mail</p>

Page 122	Page 124
<p>1 correspondence with Mr. Yanai as well?</p> <p>2 A. Not at the time, but obviously I did</p> <p>3 after the call.</p> <p>4 Q. So that's my question. In what's been</p> <p>5 marked as Exhibit 127, does this reflect</p> <p>6 accurately an e-mail exchange that you had with</p> <p>7 Mr. Yanai in or about October of 2016?</p> <p>8 A. This sums up the conversation.</p> <p>9 Q. Okay. And it accurately sums up the</p> <p>10 conversation. Correct?</p> <p>11 A. From my perspective, yes.</p> <p>12 Q. And the first page -- you may recall that</p> <p>13 Mr. Hartzell asked you what you talked about.</p> <p>14 And you said that there was an outstanding item</p> <p>15 with respect to the fueling plan and there may</p> <p>16 have been a few other things as well, but you</p> <p>17 didn't recall specifically. Right?</p> <p>18 A. Um-hmm.</p> <p>19 Q. Does this refresh your recollection as to</p> <p>20 the exact outstanding issues that you</p> <p>21 communicated to Mr. Yanai in October of 2016?</p> <p>22 A. I believe so, yes.</p> <p>23 Q. Is it fair to say that at that time these</p> <p>24 were the requirements that the NAC was insisting</p>	<p>1 Q. Did that meeting have anything to do with</p> <p>2 BEH or FlightLevel?</p> <p>3 A. No. Strictly on getting the money to</p> <p>4 finish the SRO building.</p> <p>5 Q. Was that the only time you had a meeting</p> <p>6 with a member of a politician's staff regarding</p> <p>7 airport operations?</p> <p>8 A. That's all that I can recall.</p> <p>9 MR. FEE: Can I just take a couple of</p> <p>10 minutes with my client?</p> <p>11 (Recess taken at 12:58 p.m.)</p> <p>12 (Deposition resumed at 1:01 p.m.)</p> <p>13 MR. FEE: I have no further questions.</p> <p>14 Neil has a couple.</p> <p>15 MR. HARTZELL: I just have a couple.</p> <p>16 (Recess taken at 1:01 p.m.)</p> <p>17 (Deposition resumed at 1:03 p.m.)</p> <p>18 RE-EXAMINATION</p> <p>19 BY MR. HARTZELL:</p> <p>20 Q. I'm going to show you what was marked as</p> <p>21 an exhibit at Mr. Odstrchel's deposition, and</p> <p>22 it's Exhibit 93. It's a letter dated</p> <p>23 July 19, 2013, to Boston Executive Helicopters</p> <p>24 from Russ Maguire. The Norwood Airport</p>
Page 123	Page 125
<p>1 on prior to issuing an FBO permit and lease</p> <p>2 agreement to BEH?</p> <p>3 A. I think outstanding at the time was the</p> <p>4 letter of credit in lieu of the personal</p> <p>5 guarantee, the spill insurance, and the fueling</p> <p>6 plan.</p> <p>7 Q. Okay.</p> <p>8 A. And I think I can provide them with</p> <p>9 several licensed professionals to assist BEH with</p> <p>10 this task. Again, trying to get them their FBO.</p> <p>11 Q. Did you ever have any meetings with</p> <p>12 Representative Lynch or Representative Rogers</p> <p>13 regarding the airport?</p> <p>14 A. Not that I can recall.</p> <p>15 Q. Were you ever present at any meeting</p> <p>16 where any member of Mr. Lynch or Rogers' staff</p> <p>17 was present?</p> <p>18 A. With -- not with Mr. Lynch. I think</p> <p>19 there was one meeting with Representative Rogers'</p> <p>20 office regarding the new building. The storage</p> <p>21 building for the NAC to try to get money to</p> <p>22 complete that.</p> <p>23 Q. When was that?</p> <p>24 A. I don't recall. Well over a year ago.</p>	<p>1 Commission is copied on it.</p> <p>2 And I understand this predates your time</p> <p>3 on the commission, but I'll ask you as you sit</p> <p>4 here today, Mr. Sheehan, have you ever seen this</p> <p>5 letter before?</p> <p>6 A. Not that I can recall.</p> <p>7 Q. If you look on the second page where it</p> <p>8 says -- if I can point and show you -- where it</p> <p>9 says "Per Wednesday's meeting, BEH has</p> <p>10 furthermore agreed to an aircraft fueling</p> <p>11 restriction east of its leasehold since this</p> <p>12 involves abutting leaseholds.</p> <p>13 "And this restriction will remain in</p> <p>14 place until such time that BEH can demonstrate to</p> <p>15 the airport commission that property rights of</p> <p>16 others will not be violated."</p> <p>17 Do you see that?</p> <p>18 A. Yes.</p> <p>19 Q. Has that restriction ever been changed,</p> <p>20 to your knowledge, since you've been on the</p> <p>21 airport commission?</p> <p>22 A. Not that I can recall.</p> <p>23 MR. HARTZELL: That's all I have. Thank</p> <p>24 you.</p>



Page 126	Page 128
<p>1 MR. FEE: I have no further questions. 2 (Whereupon the deposition was adjourned 3 at 1:04 p.m.) 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24</p>	<p>1 E R R A T A S H E E T 2 I, MICHAEL SHEEHAN, do hereby certify 3 that I have read the foregoing transcript of my 4 testimony, and further certify that said 5 transcript is a true and accurate record of my 6 testimony (with the exception of the following 7 corrections listed below): 8 Page Line Correction/Reason 9 ----- 10 ----- 11 ----- 12 ----- 13 ----- 14 ----- 15 ----- 16 ----- 17 ----- 18 ----- 19 20 Signed under the pains and penalties 21 of perjury this day of , 2018. 22 23 24 MICHAEL SHEEHAN</p>
Page 127	
<p>1 COMMONWEALTH OF MASSACHUSETTS 2 PLYMOUTH, SS. 3 4 I, Kimberley J. Bouzan, Certified 5 Shorthand Reporter and Notary Public in and for 6 the Commonwealth of Massachusetts, do hereby 7 certify that MICHAEL SHEEHAN, the witness whose 8 deposition is hereinbefore set forth, was duly 9 sworn by me and that such deposition is a true 10 record, to the best of my ability, of the 11 testimony given by the witness. 12 I further certify that I am neither 13 related to nor employed by any of the parties in 14 or counsel to this action, nor am I financially 15 interested in the outcome of this action. 16 In witness whereof, I have hereunto 17 set my hand and seal this 2nd day of April, 2018. 18 19 20 21 22 Notary Public 23 My commission expires: 24 August 27, 2021</p>	

<hr/> <b>0</b> <hr/>	83:12	<b>23,000-</b>	<b>84</b> 39:19 41:15	101:13 102:2,23
<b>001409</b> 56:9	<b>15</b> 45:5 51:15	<b>something</b>	42:19	<b>acting</b> 118:13
<b>001410</b> 56:10	<b>16</b> 50:23 75:22	115:12	<b>8451</b> 46:17	<b>action</b> 25:20 76:2
<b>001469</b> 56:9	<b>16742</b> 40:17	<b>23,572</b> 53:21 54:7	<b>85</b> 42:3	88:9 91:11,16
<b>0016742</b> 41:15	<b>17</b> 73:22 78:19	<b>25</b> 89:5,21	<b>87</b> 45:2	92:19 95:6
	110:11	<hr/> <b>3</b> <hr/>	<b>88</b> 46:10 47:17	<b>activities</b> 76:3,5
<hr/> <b>1</b> <hr/>	<b>17th</b> 96:12		<hr/> <b>9</b> <hr/>	<b>Adam</b> 25:13
<b>1</b> 116:22	<b>1977</b> 10:21	<b>30</b> 7:18 117:7,23		<b>additional</b> 37:1
<b>1,001</b> 103:10	<b>1981</b> 10:21	<b>3567</b> 48:21	<b>9</b> 116:14	43:21 44:9 47:9
<b>1/2</b> 86:1,8	<hr/> <b>2</b> <hr/>	<b>3570</b> 48:21	<b>91</b> 51:15	78:22 83:14
<b>10</b> 11:16 89:5,20	<b>2</b> 78:15 80:21	<hr/> <b>4</b> <hr/>	<b>92</b> 54:13 55:14	<b>addressed</b> 46:18
<b>11</b> 54:15 93:17,21	120:21	<b>48</b> 108:2	<b>95</b> 56:7,23 108:3,7	<b>advance</b> 79:1
110:8,14	<b>20</b> 9:10 58:12	<hr/> <b>5</b> <hr/>	109:8	107:24
<b>11,000</b> 46:2	120:10	<b>5</b> 95:9,15,22	<b>96</b> 58:9	<b>advice</b> 26:2 61:21,
<b>11,786</b> 43:6	<b>2013</b> 29:14 58:12	<b>57</b> 86:1,8	<b>98</b> 59:19	22 62:2,6,8 82:3,
<b>119</b> 8:4,7	<b>2014</b> 13:3,4,8,14	<hr/> <b>6</b> <hr/>	<b>9th</b> 79:9	23 92:24 95:4
<b>11:34</b> 70:5	28:11 29:8 30:1	<b>6</b> 95:9,15,22	<hr/> <b>A</b> <hr/>	<b>advised</b> 17:22
<b>11:41</b> 70:6	32:19 33:18 35:8,	<b>6,000</b> 46:2	<b>a.m.</b> 70:5,6	23:4 92:16 94:7
<b>11th</b> 94:2	11 36:4 39:20	<b>6,889</b> 31:18 78:19	<b>ability</b> 30:24 58:20	<b>advisement</b> 24:5
<b>12</b> 30:1 36:16 42:7	41:3,21,23 73:22	79:7,14 80:11,17	121:6	<b>advocacy</b> 108:22
110:1 111:21	74:20 75:7,8,12,	<b>6-0</b> 45:11	<b>abuted</b> 59:12	<b>advocating</b>
<b>120</b> 48:4,8	14,20 76:1,9,24	<hr/> <b>7</b> <hr/>	<b>accept</b> 31:21 39:3	108:13
<b>121</b> 73:17,21 74:7	77:7,13,14,21,22,	<b>7</b> 46:13,18 95:10,	46:7 78:18 79:6,	<b>aerial</b> 40:19 41:17
76:14 96:11	24 78:10,17,19	15,23	13,19 85:23 96:21	<b>after</b> 7:19 8:24
110:10	80:10 90:18 96:12,	<b>7460</b> 48:16,23	<b>acceptable</b> 7:20	9:15 13:12 31:15
<b>122</b> 97:1,5 98:18	13 97:24 98:20	<b>77</b> 29:11	44:14 52:12 83:9	32:1 61:5,9,18
<b>123</b> 109:18,24	110:11 112:10	<b>78</b> 29:21 30:21	119:5	62:1 66:19 69:2,3
114:22 115:14	<b>2015</b> 16:5,14 18:11	94:14	<b>accepted</b> 39:3	76:10,11 80:9,13
116:2 117:3,12	42:7 44:7,17 45:5	<hr/> <b>8</b> <hr/>	44:13 53:1 99:5	81:8,19 91:8,13
<b>124</b> 116:8,12	46:13,18 56:8,12	<b>8</b> 119:22	<b>access</b> 21:14,21	92:15 98:13 110:8,
<b>125</b> 119:17,20	90:5,14,19,23	<b>80</b> 32:8,16 33:6	22:1,4	18 115:8 117:17,
<b>126</b> 120:3,7	93:17,21 108:16	<b>83</b> 35:5 78:2,6	<b>accomplish</b>	20 122:3
<b>127</b> 121:17 122:5	110:1 111:10,21		105:4	<b>afterwards</b>
<b>12th</b> 117:6,23	112:11 116:14		<b>accomplished</b>	110:14
<b>13</b> 50:18 62:12,21	117:19 118:11		104:2	<b>agree</b> 12:12 38:24
78:17	119:3 120:10		<b>accurately</b> 122:6,	43:10,18 49:20
<b>14</b> 35:11 56:8,12	<b>2016</b> 44:7,17 50:3		9	72:23 109:2
78:7 79:5 80:10	51:15 119:22		<b>acquired</b> 75:8	112:19
	122:7,21		<b>acquisition</b>	<b>agreed</b> 44:12 46:7
	<b>2017</b> 54:13,16 55:2			50:12 78:18 83:8
	100:2			99:3
	<b>2018</b> 99:23			<b>agreement</b> 45:15
	<b>23,000</b> 43:13 46:3			83:24 114:5 123:2
	116:7			<b>ahead</b> 86:10,21
				87:7 92:20 98:12

105:7 109:13 114:7 118:14	<b>amount</b> 16:5 52:12	80:12 96:11	<b>availability</b> 100:9	64:14 68:12,22 69:16 74:4 76:24 77:7,16,19 78:15, 17,22 79:13,18,21 80:23 81:3 82:21 83:7,10,15,24 84:16 88:16,18 94:8 96:18 97:20 98:1,9,20 109:23 110:24 112:2,12, 18 113:1,4 114:13 115:3,19 117:9 118:4,12 119:3,10, 12 123:2,9
<b>AIP-APPROVED</b> 104:6	<b>analysis</b> 36:15,16, 18 97:15	<b>area</b> 16:6 40:21 41:18,19 46:1 58:22 76:15,18 85:16,17,18,21,22 86:1 110:17,21,23 111:2	<b>aware</b> 32:17 33:22 62:23 63:4,8 75:24 102:8,10 106:23 107:7 108:13,21	
<b>Air</b> 75:22	<b>answering</b> 108:10	<b>arising</b> 20:8	<b>away</b> 14:24 15:2,5 89:6,21	
<b>aircraft</b> 27:4 33:21	<b>anybody's</b> 18:3 93:14	<b>article</b> 116:13,19		
<b>airport</b> 11:18,21, 23 12:4,8,15,22 14:22 16:20 17:20, 24 18:2,16,18,21 19:3,5 20:4,14,17 21:11,14,15,18 22:7,15 24:16 26:18,23 27:19,24 28:7,9,19 29:7,16, 24 30:3,17 32:11 34:1,21 35:11,20 36:11 37:6,14,17, 22 38:3,12 39:6, 16,22 41:3 42:4 43:7,15,22 44:2,8 46:15 47:15,23 48:17 49:10 50:19 51:9 52:6 54:8 55:2,20 56:18,21 57:5,8,19,24 58:4, 6,13,14,19 59:1,6, 23 60:11 62:16,17 65:19 66:2,17 68:23 69:17,20 70:13,18,24 72:6, 13,16,19,21,24 73:9,11,23 77:1 78:12 82:6 84:15 86:6,14,17 87:10, 16,21,24 88:2 95:10 96:7,17 100:10 102:1 103:11 104:7 107:2,5,14,16,19 108:6,15,23 109:5, 8,11 111:6 113:13 116:15 117:10 121:7,12,15 123:13	<b>appeared</b> 99:10	<b>aspects</b> 10:14	<b>B</b>	
	<b>appears</b> 35:9 40:20 41:16 42:3, 17 45:5 48:9,10 56:11 73:21 76:14 97:5,9 109:24 110:10,14 116:12, 13 120:7	<b>assist</b> 123:9	<b>back</b> 28:14,17 61:14,16 64:19,22 66:16,23 69:7 84:17 91:17,20 105:13 115:8	
	<b>applicable</b> 73:1 82:8 86:19 88:3	<b>assistant</b> 30:11, 17	<b>background</b> 8:15 75:2	<b>BEH's</b> 25:20 47:10,20 49:8 50:4 51:9 58:20 79:6 84:4,17,22 88:14 99:1
	<b>applicant</b> 52:10, 16 53:9	<b>assume</b> 87:2	<b>bad</b> 12:13 59:3 119:10	<b>BEH0000793</b> 42:8
	<b>Applicant's</b> 53:19	<b>attached</b> 110:2	<b>badges</b> 22:1	<b>BEH0000795</b> 42:8
	<b>application</b> 29:14 38:14 57:13 69:22 84:22	<b>attachment</b> 60:12 74:6,10	<b>balance</b> 45:14 97:14	<b>BEH0008449</b> 46:17
	<b>applications</b> 69:22	<b>attachments</b> 48:9 60:13	<b>bank</b> 36:16 45:13 118:17	<b>BEH0016742</b> 40:16
	<b>apply</b> 12:14	<b>attempt</b> 104:23	<b>barrier</b> 22:15 23:20,23 24:3 60:1	<b>behalf</b> 70:20 103:13
	<b>appointed</b> 12:22 13:1	<b>attempting</b> 117:8 119:12	<b>barriers</b> 18:12,19 20:18 21:3 60:2, 14,18 61:4,6,7,18 62:9 90:21 91:4,9, 14 92:9,16 93:6,9, 22 94:3,4,17,21	<b>belief</b> 37:15,20 47:18 57:21 70:2 72:9 88:22 89:1 119:9
	<b>approval</b> 88:14	<b>attendance</b> 16:23 20:20 23:10 30:2 45:6 51:18 54:15	<b>based</b> 57:21 64:9 81:24 111:8 112:8	<b>believe</b> 8:13 12:19 13:8,19 14:24 17:1,5,10,19 21:7 23:1,7,14 24:5 27:18 31:22 32:20, 23 33:8 36:5,8 37:3,12 38:18,22 39:2,4,7 40:7 41:6 42:16 43:2 46:1,3, 4,19 52:24 54:14 57:18 61:11 62:14 63:18 66:9 69:19 72:8 73:15 76:10 77:21,23 78:13 79:20 90:5 94:11, 20 105:18 107:15, 18 108:3,11 109:9 111:1 114:23
	<b>approve</b> 52:5	<b>attended</b> 13:6,12 22:14 78:12 100:11 103:6	<b>basically</b> 67:5 83:2	
	<b>approved</b> 51:10 104:23	<b>attending</b> 35:10	<b>Bates</b> 41:14 42:8 48:20	
	<b>approving</b> 102:11	<b>attention</b> 30:20 40:13,16 41:14 47:3 76:13 78:1 94:13 111:16 116:21	<b>begins</b> 47:5 78:16 80:22	
	<b>approximate</b> 13:5	<b>attorney</b> 23:23 79:5,13	<b>BEH</b> 17:15,20 23:15 31:5 35:15 38:7,8,23,24 40:21 41:18,23 42:24 44:12 45:12 46:4 47:14 51:11 52:5 55:8 59:3,7 63:18	
	<b>approximately</b> 13:2 43:13	<b>attorney-client</b> 25:24		
	<b>April</b> 13:3 45:5 77:23 79:9,20 85:2 97:24 98:20 117:24	<b>attorneys</b> 118:5, 13		
<b>Alan</b> 99:6,10,13,15 100:13,14	<b>apron</b> 44:23 45:9, 21,24 46:4 53:21 74:4,8,12 76:15 78:20,22 79:7	<b>August</b> 117:24		
<b>alleged</b> 87:18		<b>authority</b> 59:17 81:21		
<b>allegedly</b> 90:17				
<b>America</b> 118:17, 18				

115:1 120:1,8 122:22	<b>building</b> 13:16 28:9 89:6 123:20, 21	<b>cash</b> 36:15 45:14 97:14	50:4,9,13 51:9 54:19 55:3 57:12 69:21 75:15,16 81:16 84:9 114:8	<b>Commonwealth</b> 53:12
<b>believed</b> 91:1	<b>built</b> 104:9	<b>category</b> 82:16		<b>communicated</b> 79:5 88:15 107:13 112:2,12,17 113:1 122:21
<b>benefits</b> 103:9,10	<b>Burlingham</b> 92:8 93:5 100:22 103:7 105:22	<b>center</b> 86:1,8	<b>commission</b> 11:18,21 12:5,8, 15,23 13:18 14:23 15:4,7,8,11,14,15, 18,21,24 16:1,20 18:1,3 20:14 22:15 23:5 24:2,6,16 25:20 26:5,19 27:20,24 28:3,5,9, 12 29:7,24 30:3,6 31:4,9,11,15 32:1, 12,13 33:7,18 34:1,24 35:12,20 36:12 37:14 38:3, 12 39:23 42:5,15 44:8 45:10 46:15 47:15,23 49:1,7,10 50:3,15,19 51:9 52:4,11,13 54:4,6, 24 55:2,12,21 56:2,18 57:5 58:13,15,19 59:1, 6,11,23 60:17 62:11,16,17 65:20 66:2,18 68:11 69:20 70:13,17,18, 23,24 71:6 72:13, 15,17,20,21,24 73:10,12 74:3 75:20 76:1,6,8 77:1,12,20 78:12 79:6,18,22 80:3 84:15 94:7 95:13, 21 99:5 101:12 102:17 107:15 108:14,22 109:5 110:13 111:7 112:7,10 113:4 116:15 117:11	<b>communication</b> 64:3 79:18
<b>bid</b> 44:1	<b>Burlington</b> 8:21, 22	<b>certain</b> 18:12 34:1,11,12 38:4 49:17 77:2,9 85:21 111:8,14 114:1,4		<b>communications</b> 28:8,19 29:6
<b>bit</b> 10:17 16:12 81:23 82:1 90:4	<b>business</b> 9:18 10:24 19:2 35:19 36:6,10,12,15 39:20 40:6,8,10 42:18,24 45:13 55:3 62:24 78:23 97:10,17 99:3 101:17	<b>certified</b> 88:20,23 89:12		<b>company</b> 9:23
<b>BMI</b> 17:20		<b>chairman</b> 14:2 42:14 56:13 99:18 120:9		<b>competition</b> 57:22,23
<b>board</b> 11:24 13:17,20,22 29:8 105:14 120:9	<hr/> <b>C</b> <hr/>	<b>change</b> 116:7		<b>competitive</b> 58:5
<b>Boston</b> 9:3,16 13:10,15 16:6,16 17:5 18:5 19:14 20:7 21:8,10,22,24 26:4,14 27:11 28:2,20 29:6,15 30:23 31:14,20 32:4,18 33:18 34:2,19 37:1,24 38:5,13 39:21 40:5 41:2 43:5,9,14,17, 24 44:9,23 46:20 48:16 49:21 50:12, 13,17,22 51:2 52:22 54:7,8,19 55:4,5,17 57:13,15 63:1,5,9,13 69:20 73:23 75:22 116:16 118:19 119:1	<b>call</b> 22:16 23:19 52:5 60:1 64:6,7, 13 65:4,9 66:7 68:20,24 69:3,4 122:3	<b>charges</b> 20:6,11		<b>competitor's</b> 36:18
<b>bottom</b> 40:14 56:9 97:6 116:22	<b>called</b> 17:8 21:24 64:8,12 67:3 68:10 69:7 100:7	<b>Charters</b> 75:22		<b>competitors</b> 46:5 83:7
<b>bound</b> 114:3	<b>calling</b> 65:13,17 67:5,13 68:21 69:8	<b>check</b> 104:10		<b>complained</b> 16:15
<b>Brandon</b> 25:7,18 26:2 76:4,7 78:17	<b>calls</b> 68:8	<b>chose</b> 31:6		<b>Complaint</b> 50:18, 23 62:12,21 75:22
<b>break</b> 7:3,4,6	<b>can't</b> 7:1 14:9 16:9 25:16 27:9 29:9 32:22 64:20 66:22 71:20 85:20,21 108:18	<b>Chris@ bostonexecutive helicopters.com.</b> 48:11		<b>complete</b> 123:22
<b>briefly</b> 6:22 8:14	<b>cannot</b> 107:1	<b>circumstance</b> 113:16		<b>completed</b> 13:19
<b>bring</b> 58:5 87:4	<b>capability</b> 35:1	<b>circumstances</b> 15:13 19:12 33:14		<b>compliance</b> 58:21
<b>broker</b> 9:8 11:8 75:3,9	<b>capacity</b> 89:16 107:14	<b>citizens</b> 58:3		<b>computer</b> 106:5
<b>Brothers</b> 9:22 10:4,23	<b>card</b> 22:4	<b>claiming</b> 59:11		<b>concern</b> 57:6 58:20 59:2,7 83:6 99:1
<b>brought</b> 20:7 50:14 70:12	<b>carried</b> 52:18 53:5	<b>claims</b> 70:12		<b>concerned</b> 46:4 92:13
<b>BU</b> 9:5	<b>case</b> 8:8 24:21 25:19 51:5	<b>classes</b> 9:6 75:4		<b>concerning</b> 17:8 18:11 20:12 36:1 57:12 58:19 59:6
	<b>cases</b> 6:15 70:10	<b>clause</b> 82:12		<b>conclusion</b> 24:1
		<b>clear</b> 18:20 25:6, 12 68:10		<b>condition</b> 26:21 51:11 54:2
		<b>close</b> 68:19		<b>conditional</b> 26:20 27:1
		<b>co-exist</b> 56:20 57:7,18 107:1		<b>conditioning</b> 114:4
		<b>commensurate</b> 52:17 53:5		<b>conditions</b> 52:7
		<b>comments</b> 96:5,6 103:16		
		<b>commercial</b> 11:11,12 29:14		
			<b>commission's</b> 28:8,19 76:3	
			<b>commissioner</b> 58:1 87:15,20 88:10 95:20	
			<b>commissioners</b> 109:10	
			<b>common</b> 109:10	

77:2,10 111:14	68:1,2	<b>courts</b> 95:5	<b>deposition</b> 6:17 8:8,12 29:12,22 32:8,16 35:5 39:19 41:16 42:3,20 45:3 46:11 47:17 51:16 54:14 55:15 56:7, 24 58:10 59:19 70:6	119:4
<b>conduct</b> 59:9 114:13	<b>copied</b> 32:11 46:16 117:14 118:24	<b>credit</b> 39:4 52:12, 22 84:1,3,21 117:16 118:2 119:15 123:4		<b>discussion</b> 21:20 33:8 45:20 81:8, 19,22,24 83:1,3 87:5 88:7 90:8,9 93:18 94:19 102:21,22 104:3
<b>conference</b> 100:6 103:8	<b>copies</b> 56:2	<b>criminal</b> 20:6,11		
<b>confidentiality</b> 45:15	<b>copy</b> 8:7 19:11 56:11 106:11 119:21	<b>curve</b> 85:4		
<b>confines</b> 7:9 49:12	<b>copying</b> 46:14	<hr/> <b>D</b> <hr/>	<b>depositions</b> 7:13	<b>discussions</b> 15:6 31:10 33:5 44:22 49:7 57:4 58:18 59:1,5 96:17 121:5,11,14
<b>connection</b> 33:24 37:24 38:4,14,15 39:15 49:17 58:7 96:20 98:10 114:5 119:6	<b>cordial</b> 65:12,16	<b>dark</b> 22:12	<b>describe</b> 8:15	
<b>consider</b> 115:1	<b>corporation</b> 19:2	<b>date</b> 13:5,7 27:12	<b>describing</b> 97:19	
<b>considering</b> 87:17	<b>corporations</b> 84:10	<b>dated</b> 42:6 46:13, 17 56:8,12 58:11 73:22 110:1,11 116:14 119:22 120:9	<b>descriptions</b> 95:18	<b>disposed</b> 20:11
<b>construction</b> 9:23 11:4 13:15 75:10	<b>correct</b> 8:12 15:24 26:16,24 37:2,6 39:6 42:11,13 45:6 47:24 48:15 49:23 50:5,8,15,24 51:4, 12,18 54:10 55:15 67:2 68:5,13,24 69:1,13 70:14 85:13 88:5 89:3 91:2 94:9 100:4 107:9 108:17 110:9 113:6 115:6 117:12,19 122:10	<b>dates</b> 117:22	<b>desire</b> 38:1 79:6	<b>dispute</b> 17:15 59:16 94:12,20 95:2,3,4
<b>consultant</b> 56:17	<b>corrective</b> 76:2	<b>day</b> 81:16	<b>detailed</b> 65:21 111:23	<b>disputing</b> 17:21
<b>contact</b> 12:3 61:12	<b>correctly</b> 79:2	<b>days</b> 7:18 67:3 69:6 93:22 117:7, 23	<b>determination</b> 75:21	<b>division</b> 10:10
<b>contacted</b> 12:4,6 62:3,7 100:8	<b>correspondence</b> 96:9 109:11,14 122:1	<b>deal</b> 68:19	<b>development</b> 10:8 39:21	<b>document</b> 39:24 41:15 42:7 46:10 48:3,19,22 52:2 58:17 72:17 73:20 74:11 77:3 88:21 89:19 97:4 107:10 108:3,9 109:2,4,23 115:14 116:11 117:3,14 120:6
<b>contacting</b> 62:2	<b>counsel</b> 7:20 23:4 24:11,14,15 25:2,7 27:11,15 30:4 53:19,20 55:23 78:17 82:3 87:9, 14,15,20,21 95:5 100:21 117:13 118:7 119:4	<b>decide</b> 31:4	<b>didn't</b> 8:9 18:23,24 28:23 59:16 69:11 82:9 85:2 93:24 113:2 115:8,21 122:17	<b>documents</b> 48:20 88:19 107:17,20 114:4 119:5
<b>contained</b> 77:8 111:6 117:2,11	<b>counsels</b> 87:16	<b>decision</b> 24:7 57:14 95:8	<b>died</b> 115:22	<b>don't</b> 6:21 8:9 11:22 13:7 15:3 16:7 20:9,10 21:12 22:3,8 23:12 24:11,19 25:22 26:9 32:6,12 33:11,14,16 38:10, 18 41:6,24 42:9 47:1 48:14 49:5 57:3 58:17 60:15, 22 61:1 62:10 65:21 67:11 68:6 76:12,22 77:11,12, 17,21 79:15 80:2, 5,6 82:19 83:16,17 85:9 86:12 88:17, 20 89:5 92:10 93:7,13 95:12,17 96:4 103:16,20 104:14,17 109:2
<b>contended</b> 60:10	<b>couple</b> 6:15 27:10 35:6 69:6 70:8 99:21	<b>declined</b> 54:9	<b>different</b> 6:15 10:14 41:10 50:9 81:2	
<b>contingencies</b> 114:24	<b>courses</b> 9:5 11:5	<b>decommissionin g</b> 10:15	<b>direct</b> 30:20 40:13, 15 47:3 78:1 94:13 111:16	
<b>contingent</b> 77:16, 18	<b>court</b> 6:16,24 10:18 17:24 51:4 59:15 64:19 94:9	<b>defer</b> 87:20	<b>directed</b> 32:3 42:10 59:13 96:8	
<b>continued</b> 115:9, 19		<b>Define</b> 113:14	<b>directing</b> 41:14 76:13 116:21	
<b>continuously</b> 55:20		<b>defined</b> 72:17	<b>direction</b> 70:19 71:1	
<b>conversation</b> 19:22 20:1 23:18 66:5,18,20 67:10, 14,20,21 69:15 121:21 122:8,10		<b>definitively</b> 66:23	<b>director</b> 10:1,2,22	
<b>conversations</b> 19:7,13,17 23:22		<b>Delaria</b> 93:9,10	<b>discuss</b> 109:12	
		<b>denied</b> 31:22 50:1 79:10	<b>discussed</b> 16:19 17:18 66:9 95:8 103:1,8 106:16 109:4,15,21	
		<b>Department</b> 9:19 73:7,13 92:18	<b>discussing</b> 24:3	
		<b>deposed</b> 25:19		
		<b>deposing</b> 70:11		
		<b>deposited</b> 90:17		

**Real Time Court Reporting**  
**508.767.1157**

114:9,14 119:7 121:7 123:1,10 <b>FBOS</b> 57:18 107:1,5,15,19 108:14,23 <b>feasibility</b> 36:17 <b>February</b> 30:1 90:14,18,23 93:17, 21 94:2 110:1 111:21 112:11 117:6,22 119:2,22 <b>federal</b> 104:9,13 <b>Fee</b> 7:22 16:9 25:12 26:7 27:17 28:13 30:7 34:14 37:7,18 44:3 60:23 61:13 64:18 71:11, 13,15 73:19 75:1 78:6,8 84:12 86:16 87:1,11 88:5,11 89:3,8 91:21 93:3 97:3 98:7,16 101:19 102:5,9,16 107:6 108:17,19 109:16,20 112:22 113:9 114:12,19 116:10 118:20 119:19 120:5 121:19 <b>feel</b> 7:3 104:20 <b>feeling</b> 118:11 <b>Feeney</b> 9:22 10:4, 23 <b>feet</b> 31:18 43:6,13 53:22 54:7 79:7,14 80:11,18 86:1,8 89:6,21 103:10 <b>fell</b> 16:5 <b>felt</b> 37:9 <b>filed</b> 50:18,23 51:3 62:12,20 <b>fill</b> 93:1 <b>filled</b> 12:20 <b>final</b> 76:14 <b>financed</b> 104:19 <b>finances</b> 36:18	<b>financial</b> 34:2,13, 17 35:1 37:4 44:9 77:19 81:3 82:12, 15,18,20 83:4,14 96:19 97:10,20 98:2,9,19 111:17, 22 112:3 113:22 119:5 <b>financing</b> 104:24 <b>find</b> 23:8 40:16 <b>fine</b> 7:22,23 89:23 105:8 <b>finish</b> 6:23 7:5 <b>fire</b> 53:13 <b>firm</b> 118:18,24 <b>first</b> 6:3 8:3 11:20 13:6,10,13 14:19 31:17 35:7 37:15, 20 56:23 68:24 72:9 77:23 78:11 79:22 81:11,15 88:15 91:23 93:11 98:13 99:12,15 101:4,20 107:12, 13 108:12,21 110:11 112:1,12, 24 117:7 122:12 <b>fiscal</b> 29:14 <b>five</b> 70:4 <b>five-year</b> 79:1 <b>fixed</b> 86:7 <b>fixed-base</b> 19:4 26:15,17 38:1 56:19 57:6,15 <b>Flightlevel</b> 6:13 16:15 17:16,21 18:4,12 19:1,18 31:2,6 39:5,13,16 49:15,17,19 52:18 53:6 56:3,13 57:11 58:12 60:10,19 61:12 62:8 70:11, 20 71:2 90:22 91:5,6,10,15 92:16,23 94:7 95:10 99:8,18 100:20 101:9,11, 14,24 102:3,11,23	103:13,19,21 104:11 106:21 107:8,13 108:13 <b>Flightlevel's</b> 56:16 57:6 58:20 59:2,7,8 90:18 94:3 95:14,22 100:21 106:24 108:5,22 <b>flow</b> 36:15 45:15 97:15 <b>focusing</b> 115:13 <b>follow</b> 34:7 73:3 <b>follow-up</b> 40:4 113:3 <b>following</b> 52:6 55:3 73:6 115:2,20 <b>follows</b> 6:6 <b>foot</b> 78:20 <b>foremost</b> 37:15 72:9 <b>forgot</b> 52:21 <b>form</b> 7:14 12:17 48:16,23 53:10 74:21 82:18 114:6 118:21 <b>formal</b> 101:12 <b>formally</b> 115:24 <b>forms</b> 119:4 <b>forth</b> 72:20 81:2 <b>found</b> 61:5,9 62:1 91:8 <b>four</b> 55:1 80:6 83:18 <b>Fox</b> 78:21 79:5,13 <b>Fox's</b> 79:17 <b>frame</b> 30:5 65:7 99:22 <b>framed</b> 103:4 <b>free</b> 7:4,8 <b>freely</b> 25:21 <b>frustrating</b> 23:9	<b>fuel</b> 16:16 26:22 28:10 31:1 33:21 53:3 58:21 60:11 85:20 90:18 <b>fueling</b> 26:24 27:3,23 28:4,10 47:10,20,22 49:8 50:7 51:11 53:10 55:7,12,19 58:22 59:9 64:16 65:14, 19 66:1 67:1 68:13,23 69:12 77:16 88:12,19,21, 23 89:10,12,17 122:15 123:5 <b>full</b> 47:4 52:3 <b>full-service</b> 33:20 <b>fully</b> 83:10 <b>funded</b> 104:13 <b>funds</b> 104:9,13 <b>FY</b> 55:2 <hr/> <b>G</b> <hr/> <b>gain</b> 21:14 <b>gained</b> 92:15 <b>gas</b> 10:16 <b>gave</b> 92:3,4 115:3 <b>general</b> 74:23 75:16 <b>generally</b> 111:5 <b>generic</b> 12:17 <b>gentleman</b> 27:16 <b>give</b> 45:12 64:15 105:22 114:9 115:19 <b>giving</b> 19:12 51:23 <b>glycol</b> 60:2 <b>good</b> 6:9 57:22 71:16,17,20,23 104:21 118:5,12 <b>governed</b> 72:24 82:7	<b>governing</b> 76:2 <b>graduate</b> 8:17 <b>grant</b> 68:12 <b>granted</b> 64:16 <b>graphs</b> 106:1 <b>Greater</b> 16:6 <b>Grid</b> 9:20 10:11 <b>ground</b> 74:7 <b>guarantee</b> 38:4, 12 39:1,15 49:16, 20 83:20,21 84:3, 11,16,21 85:8 113:5,18 118:21 123:5 <b>guaranteed</b> 112:17 <b>guarantees</b> 49:22 96:1 <b>guarantor</b> 111:18 112:4,13 113:11 <hr/> <b>H</b> <hr/> <b>hadn't</b> 50:7 <b>half</b> 101:3 <b>hangar</b> 21:8,11 89:6,21 <b>happened</b> 44:18 46:8 79:24 114:20 <b>hard</b> 105:1 106:11 <b>harmful</b> 99:2 <b>Hartzell</b> 6:8,12 7:11 8:1,6 16:10 24:22 25:1,10,16 26:8,12 27:14 28:21,23 29:1 30:9 34:18 37:11,23 43:3 44:5 48:6 61:2,17,22 62:4 65:3 70:4,7 71:8 72:1 78:2,4 84:6 86:11 90:5 93:16, 18 98:4,12 101:15 102:4,7,13 107:3 109:21 112:20
--	--	--	--	--

113:7 114:16 118:15 121:20 122:13	<b>hold</b> 24:13 44:20	<b>individual</b> 21:23 50:14 63:16 64:8 90:13	<b>intervene</b> 31:6 59:17	<hr/> <b>K</b> <hr/>
<b>hasn't</b> 55:18	<b>hour</b> 101:3	<b>individuals</b> 21:2, 6,10,13	<b>introduced</b> 102:14,17,19	
<b>haven't</b> 55:22	<b>hours</b> 108:2	<b>influence</b> 57:11	<b>involve</b> 17:24	<b>Kevin</b> 14:7
<b>hazardous</b> 18:18	<b>Hues</b> 14:11 15:10 62:12,15,20 63:2	<b>inform</b> 25:2	<b>involved</b> 26:3 37:10 49:24 51:5 99:7 101:17	<b>kind</b> 10:13 81:22 82:13
<b>heading</b> 30:22	<b>Hutchens</b> 14:17, 22 63:10	<b>information</b> 19:20 34:2,12,13,17 37:1,5 44:9 46:6 59:24 77:19 82:12, 15,18,20 83:5,15 96:19 97:10 98:2, 9,20 99:2 100:11 102:1 111:18,22 112:3,13 113:1 114:24	<b>involvement</b> 58:14 101:8	<b>knew</b> 91:9,14 99:13
<b>headline</b> 116:15	<b>Hylie</b> 14:18	<hr/> <b>I</b> <hr/>	<b>involving</b> 32:2 74:16	<b>knowledge</b> 20:10 41:2,4 55:18,22 61:24 66:24 70:17, 23 71:5,7 77:5 86:3,22 87:3 90:6 101:8
<b>hear</b> 10:18 16:9 27:9 32:22 64:20 82:9 99:15	<b>idea</b> 67:17		<b>irrevocable</b> 39:4 52:11,21 83:24 84:3,21 119:14	<hr/> <b>L</b> <hr/>
<b>heard</b> 99:12	<b>identification</b> 8:5 48:5 73:18 97:2 109:19 116:9 119:18 120:4 121:18	<b>informed</b> 21:23 24:12,14,16 61:6, 10 92:22	<b>issue</b> 24:6 31:5,11 44:11 53:2 56:19 59:15 64:15 65:2 68:15 83:23 85:9 87:8	
<b>hearing</b> 20:15,20, 23 21:20 22:14 24:2	<b>identified</b> 6:4 46:19	<b>initial</b> 110:8	<b>issued</b> 76:2	<b>labeled</b> 40:21
<b>held</b> 96:17	<b>identify</b> 18:24 21:5 24:15	<b>inquiring</b> 10:15 47:9	<b>issues</b> 47:9 67:4, 6,8,12,18 69:9 71:24 74:16,20,23 84:24 87:18 105:6 122:20	<b>land</b> 17:15,22 105:3
<b>helicopter</b> 32:3, 18	<b>II</b> 6:14	<b>insist</b> 89:17,19	<b>issuing</b> 123:1	<b>language</b> 78:16
<b>Helicopters</b> 13:11,16 16:17 17:6 18:5 19:14 20:7 21:8,11,22,24 26:14 28:2,20 29:7,15 30:24 31:14,20 32:4,19 33:19 34:3,20 37:2 38:5,13 39:22 40:5 41:2 43:5,9,14,17 44:1,10,23 46:21 48:17 49:21 50:14, 18,23 51:3 52:23 54:8,9,20 55:4,6, 17 57:14,16 63:1, 6,10,14 69:21 73:24 116:16	<b>imposed</b> 26:23	<b>insisting</b> 122:24	<b>item</b> 78:15 122:14	<b>large</b> 16:5 26:3 41:17 73:15
<b>Helicopters'</b> 27:11 38:1 50:12	<b>impose</b> 82:5	<b>inspector</b> 11:3	<b>items</b> 81:3,6	<b>larger</b> 40:20
<b>helps</b> 32:9 108:20	<b>incident</b> 16:15 17:9 18:10 19:15, 18,23 20:2,3,8,12, 15,16 22:2,5,9,15 23:20,23 24:4,8 32:2,10 33:12 60:1	<b>installed</b> 60:18 61:4,7,8,19 62:9	<hr/> <b>J</b> <hr/>	<b>last</b> 30:21 34:15 48:23 51:20,21 52:2,3 88:13 95:7 99:11,24 101:2 102:14
<b>Hesse</b> 33:1 46:12	<b>included</b> 73:5	<b>instructions</b> 70:19 71:1		<b>late</b> 44:17
<b>high</b> 8:17,20,21,24 9:15	<b>includes</b> 34:13,16	<b>instructor</b> 75:11	<b>January</b> 42:7 56:8,12 108:16 120:10	<b>later</b> 43:15 50:19 67:3 85:1 117:6
<b>Highway</b> 9:19 10:6	<b>including</b> 50:15	<b>intended</b> 91:15	<b>jobs</b> 9:12,13	<b>law</b> 118:18,24
<b>hired</b> 119:14	<b>income</b> 45:14 97:14	<b>intention</b> 26:10 94:4	<b>joined</b> 13:17,22 28:11 29:8 30:6 31:9,15 32:1,13,14 76:8	<b>lawsuit</b> 26:4,5 50:14 51:4
<b>history</b> 92:3,4 112:6	<b>incoming</b> 36:22 37:5	<b>interest</b> 12:18 33:19 35:16 58:3,4 59:12 78:16 94:19 101:13 102:2,11, 23 103:19	<b>joining</b> 74:3	<b>lawyer</b> 6:13 7:7,8 46:20
	<b>increase</b> 80:13 116:6	<b>interested</b> 26:14 44:8	<b>July</b> 39:20 41:20 46:13,18 117:24	<b>learn</b> 11:20 13:10 62:20 91:13
	<b>increased</b> 115:11	<b>interrupt</b> 64:18	<b>June</b> 51:15 58:12 117:24	<b>learned</b> 85:11 107:12
	<b>indicate</b> 113:4			<b>learning</b> 85:4
	<b>indicated</b> 65:22 78:16			<b>lease</b> 17:19 31:14, 17,21 35:16 41:1, 23 43:4,10,13,18



44:23 45:9,21,24 49:19 53:20 54:10 69:17,22 74:4,8,12 76:16,19,23 77:6, 15 78:19 79:1,7, 13,19 80:4 82:6 83:13,22 84:4,9,17 85:8 95:2,16,19 96:11 109:22 110:2,6,9,11,15, 16,19,23 111:5,10 112:16 114:5,10, 21 115:4,6,13,16, 21 116:1,16 117:2, 9 119:7 123:1	46:11,16,23 52:11, 22 55:5 56:8,11,16 57:2 58:8,9,11,16 73:22 79:9 84:1,3, 21 109:24 117:7, 15 118:1,16,22 119:15 120:7 123:4	<b>loss</b> 36:17 <b>lot</b> 59:8,12 81:15 90:7 95:17 <b>Lots</b> 53:20 90:14 95:9,14,22 <b>Lynch</b> 123:12,16, 18 <b>Lyons</b> 120:8	<b>marked</b> 8:4 29:11, 21 30:21 32:7,15 33:6 35:4 39:18 41:15,18,22 42:2, 19 45:2 46:10 47:16 48:4,8 51:15 54:13 55:14 56:6, 23 58:9 59:19 73:17,21 89:7 96:10 97:1,5 109:18,24 114:21 115:14 116:8,12 117:3 119:17 120:3,7 121:17 122:5	55:2,24 57:5 59:11 61:10,11 62:16,17 68:6 77:23 78:7, 10,11 79:5,9,12,20 80:10 81:8,15 83:12 93:16 94:1, 2,10,16,17,18 96:5,6,13 98:14 99:11,16,17 100:5, 7,11 101:2,22 102:15 103:1,5,18 104:15 105:23 106:16,19 107:23 108:1 109:5 123:15,19
<b>lease/fbo</b> 78:15 <b>leased</b> 80:11 89:22 <b>leasehold</b> 94:19 <b>leases</b> 38:4,6,9, 15,18 39:5,16 49:17,24 50:1 75:15,16 76:20 81:16 84:9 95:9, 14,22 111:3 112:7 113:20,23 <b>leasing</b> 10:15 76:3 114:14 <b>leave</b> 14:22 15:4, 10,17 <b>leaving</b> 15:8 <b>Leblanc</b> 14:15 <b>Lee</b> 14:17 <b>left</b> 15:7,14,15,20 16:1 <b>legal</b> 53:22 54:3 <b>Lehane</b> 33:1 46:12 <b>lender's</b> 118:22 <b>lengthy</b> 120:14 <b>Les</b> 14:15 <b>lessee</b> 114:1,11 <b>lessor</b> 18:1 59:14 113:24 114:10 <b>letter</b> 12:7,24 32:24 39:3,4	<b>letterhead</b> 56:13 118:18,23 <b>letters</b> 56:2,3 57:10 95:17 <b>level</b> 75:5 87:4 <b>license</b> 6:5 26:15, 18,20 27:1,2 51:10 52:6 114:9 <b>licensed</b> 11:3,4 75:9 123:9 <b>licensing</b> 113:20 <b>lieu</b> 123:4 <b>limit</b> 108:14,23 <b>lines</b> 10:16 <b>linked</b> 84:4 <b>list</b> 42:17 <b>listed</b> 81:6 97:11 <b>listened</b> 88:8 <b>listing</b> 30:10 <b>lists</b> 30:2 <b>litany</b> 72:14 73:2,5 <b>live</b> 11:22 <b>lived</b> 11:14 <b>LLC</b> 6:14 54:20 55:4 56:3 <b>located</b> 10:4 <b>location</b> 64:11 <b>long</b> 9:9 11:14 69:3 76:11 85:4 101:2 <b>longer</b> 53:1 <b>looked</b> 45:16 109:2	<b>M</b> <b>made</b> 23:2 31:14 96:6 103:12,16 109:22 110:6,9 <b>Maguire</b> 18:22 19:8,21,22 30:18 32:4 59:21,24 60:4 61:3,10,23 62:2 91:5,9,14 92:5,15, 21 93:4 97:7 100:24 104:10 119:21 <b>Maguire's</b> 62:6 <b>mail</b> 48:9 <b>maintain</b> 121:7 <b>make</b> 8:16 17:11 25:18 34:7 82:23 89:4 113:22 117:23 <b>making</b> 104:4 <b>management</b> 10:8 97:20 <b>manager</b> 18:17,21 21:19 30:11,17 86:14,17 87:10,16, 21 96:7,17 102:1 <b>manager's</b> 107:21 109:8,11 <b>March</b> 32:19 73:22 77:12,14,20 78:19 96:12 110:11 117:23 <b>mark</b> 8:3 14:13 30:11 42:4,11 56:13 104:5	<b>market</b> 36:15 <b>marketing</b> 36:6, 10 40:8 <b>Martin</b> 14:15 <b>Marty</b> 29:11 <b>Mass</b> 9:19 10:6 73:7,12 121:15 <b>Massachusetts</b> 8:22 53:12 <b>master</b> 105:17,18 <b>material</b> 20:4,17 <b>materialize</b> 78:23 <b>matter</b> 47:6,8 94:8 <b>matters</b> 26:4 53:23 54:3 <b>Mcculloch</b> 23:6 46:18 110:2 <b>Mccullough</b> 46:20 <b>Meaning</b> 25:20 <b>means</b> 85:19 94:23 <b>meant</b> 28:18,24 <b>meet</b> 89:4 <b>meeting</b> 12:16 13:6,13 16:18,21, 24 17:7,12,14,18 18:5,8 22:20,21,23 23:11 27:7,10,20 30:1 33:15 35:8,11 45:12 53:13 54:16	<b>meetings</b> 33:3 49:11,13 58:19 59:2,6 93:20 106:20 123:11 <b>member</b> 12:16 15:1 36:12 60:17 66:17 70:18,24 79:22 84:14 89:11, 16 107:14 121:6 123:16 <b>members</b> 13:21 30:3 49:7 50:15 70:13 94:7 102:18 <b>memorandum</b> 42:4 <b>Memorial</b> 73:23 <b>memorialized</b> 115:14 116:1 <b>memory</b> 25:23 32:17 35:10,22 49:3 <b>mention</b> 94:3 <b>mentioned</b> 41:21 92:10,24 93:7 <b>mentioning</b> 93:14 <b>met</b> 23:16 34:8 63:12,19 68:5 71:17 95:8 101:4 119:16 <b>Michael</b> 6:2,11 93:12,13 120:8 <b>Mike</b> 25:19 27:8

<b>mind</b> 16:11 25:13 48:18	<hr/> <b>N</b> <hr/>	<b>Norwood</b> 6:13 11:15,18,21 12:1, 15,22 14:22 16:15, 20 20:14 21:11 22:14 24:16 26:16, 18 27:19,24 28:7, 9,19 29:7,16,24 30:17 32:11 34:1 35:11,19 36:11 37:14,16,21 38:3, 11 39:22 42:4 43:14 44:7 46:15 47:14,23 48:17 49:10 50:19 51:8 52:6 55:20 56:3, 18,20 57:19 58:3, 12,14,19 59:1,6 62:16,17 65:19 66:1 69:20 70:12, 18,24 71:2 72:6, 10,13,24 73:23 77:1 78:12 84:15 92:17 100:10 107:2,5,14,16,19 109:5 113:12 116:15 117:10	<b>object-free</b> 58:22 85:16,17,24	114:21 115:6,13, 16 116:1,16 117:2, 11
<b>minimum</b> 34:6,8,9 81:6,9,11 82:7,11, 22 83:4,19 113:15, 17,19 114:3,8	<b>NAC</b> 36:20 45:12 55:6 56:14 72:3 74:3 77:8 78:24 80:10,17 82:5 85:12 87:9 89:11, 17 94:2 97:11 98:1,8,17,19 102:1,10 106:17 109:22 110:6 111:13,21 112:1, 12,15,24 113:21 114:2,15 115:5,17, 24 117:1,18 119:3 122:24 123:21		<b>objection</b> 28:13 30:7 37:7 43:1 44:3 74:21 84:6 86:10,11,21 87:7 92:20 98:4,11,12 101:15 102:4,7,13 107:3 109:13 112:20 113:7 114:6,16 118:14, 15	<b>offered</b> 38:5,15 46:2 50:1 54:6 55:18 76:15,19,23 77:7 105:19
<b>minutes</b> 30:1 35:4,8 36:14 44:24 45:4 51:14,17 54:12 70:4 78:6,9 80:5,20 96:5,13			<b>offerings</b> 110:24	
<b>mission</b> 37:13 72:2,13,16,19,23 97:18			<b>offers</b> 31:14 38:6	
<b>mix</b> 60:2			<b>office</b> 123:20	
<b>moment</b> 71:8 108:4	<b>NAC's</b> 53:19 78:18 95:8 121:6		<b>official</b> 121:12,15	
<b>money</b> 123:21	<b>name</b> 6:10,12 14:19 23:7 27:18 30:4 35:8,13 45:6 63:16 93:11,14		<b>once</b> 55:7	
<b>month</b> 27:12 32:13 33:3 35:20 78:24	<b>narratives</b> 106:2		<b>once-a-month</b> 87:15	
<b>monthly</b> 19:11 107:21	<b>National</b> 9:20 10:11		<b>one</b> 12:2 28:14 33:2,15 34:12,16 52:10 59:10 68:15, 16 94:15 108:6,15, 24 115:2 123:19	
<b>months</b> 36:16 64:1 99:21 100:1 110:8,14 117:6,16	<b>Navy</b> 9:15 10:19		<b>ongoing</b> 13:16 78:22	
<b>months'</b> 45:13	<b>needed</b> 38:23 64:16		<b>open</b> 11:24 12:3	
<b>morning</b> 6:9 71:16,17,21,23	<b>negotiate</b> 115:3		<b>operate</b> 26:16 29:15 35:1	
<b>Moshe</b> 63:17	<b>negotiated</b> 114:10		<b>operates</b> 85:18	
<b>Moss</b> 25:8,18 26:2,11 46:13 47:16 76:4 78:17 81:9,19 82:1,13, 17,23 110:1	<b>negotiation</b> 119:11		<b>operation</b> 34:20 114:14	
<b>motion</b> 45:9 52:3 54:23	<b>negotiations</b> 53:20		<b>operations</b> 26:24 32:3,18 59:9 72:10	
<b>motions</b> 7:14	<b>Neil</b> 6:12 28:18		<b>operator</b> 19:4 26:15 38:2 57:15 86:6 87:24	
<b>move</b> 116:4 117:16	<b>NFPA</b> 87:12,19		<b>operator's</b> 26:18	
<b>moved</b> 38:21 116:6	<b>night</b> 22:5		<b>operators</b> 56:19 57:7	
<b>multiple</b> 117:5	<b>nine</b> 117:6,16		<b>opinion</b> 117:13 118:3,4,24	
<b>Murphy</b> 33:1 46:12	<b>none</b> 46:8 56:4		<b>opportunity</b> 67:11 115:20	
	<b>Norfolk</b> 6:16 51:4		<b>options</b> 105:15,19	
	<b>north</b> 105:10		<b>order</b> 59:8 78:23 84:16 88:24 90:1	
	<b>Northeastern</b> 9:2		<b>organization</b>	
		<hr/> <b>O</b> <hr/>		
		<b>oath</b> 6:6		
		<b>object</b> 86:18		
			<b>offer</b> 31:17,21 43:5,12 45:11 57:14 74:3 77:15 79:6,14,19 80:4, 11,15,17 83:13 96:12 109:22 110:6,9,11,15	

97:19	<b>penalties</b> 7:17	23 36:2,5,6,10,13, 15 39:21 40:6,8,11 42:19,24 47:10,20, 22 49:8 50:8 51:11 53:3,10 55:7,12,19 64:16 65:15,19 66:1 67:1 68:13,23 69:12 76:2 77:16 78:23 88:12,19,21, 23 89:10,12,17 97:10,17 105:17, 18 106:15 122:15 123:6	<b>prepared</b> 53:11	<b>proper</b> 88:24
<b>Oulton</b> 14:11 63:1	<b>pending</b> 7:6 50:24 53:2		<b>present</b> 7:21 79:12 92:18 100:12,16,17 102:20 123:15,17	<b>properly</b> 89:7
<b>outstanding</b> 122:14,20 123:3	<b>people</b> 7:1		<b>presentation</b> 103:12 104:5 106:3,4,6,10,12	<b>properties</b> 11:10 18:13 59:13
<b>owner</b> 63:18	<b>performance</b> 84:4			<b>property</b> 17:16 31:1,3 59:16 95:3, 4
<b>P</b>	<b>period</b> 76:12		<b>presently</b> 9:22	<b>proposal</b> 105:11 106:15
	<b>perjury</b> 7:17		<b>previous</b> 7:12	<b>proposals</b> 43:21 78:18
<b>packet</b> 19:10,20 33:2 59:20 60:4 73:15 88:7 107:23 108:1 109:8,12 120:20	<b>permit</b> 29:14 50:4, 9,13 51:10 54:19 55:3 57:13,15 68:12 69:22 88:14 123:1	<b>planning</b> 11:24	<b>previously</b> 46:19 55:13 58:16 78:3 112:15	<b>proposed</b> 26:24 28:10 36:14 37:5 40:22 41:19 74:12 80:23 104:19
<b>pages</b> 46:16 48:23 51:23 76:14	<b>personal</b> 36:18 38:3,12,24 39:15 49:16,20,22 62:24 83:20,21 84:2,11, 16,20 85:7 89:1 95:24 113:5,18 123:4	<b>plastic</b> 18:19 21:3	<b>principal</b> 39:12	<b>proposition</b> 85:24
<b>pains</b> 7:17		<b>plowed</b> 16:16 60:10	<b>principals</b> 36:19	<b>protect</b> 72:5
<b>paper</b> 118:23		<b>plowing</b> 90:7,13	<b>printed</b> 106:7	<b>protected</b> 37:16
<b>paragraph</b> 47:5 52:2,3 56:22 80:22 116:22	<b>personally</b> 89:15 90:13,16,21 112:17	<b>point</b> 11:17 12:12, 20 14:21 15:11,17, 23 29:22 33:2,22 35:14 38:2,11 42:15 64:10 80:9 92:1 95:20 115:16 116:3 117:10	<b>prior</b> 28:16 49:24 61:15 64:21 73:9 74:2 76:5 80:4 83:13 91:2,4,14,19 92:8,16 93:5,9,22 94:11,21 101:7 105:13 107:23 117:13 118:7 123:1	<b>protection</b> 53:13
<b>parcel</b> 9:17 17:22	<b>persons</b> 82:5	<b>pointing</b> 41:11 54:20	<b>privilege</b> 25:14,24	<b>prove</b> 89:24 90:1
<b>pared</b> 81:22 82:1 112:5	<b>perspective</b> 122:11	<b>police</b> 25:3 61:12, 21 62:3,7 92:11, 18,23	<b>probably</b> 71:11 86:3 89:23	<b>provide</b> 27:3 38:24 45:12 47:14 49:16,20 51:11 52:10,16 53:4 55:24 68:13,23 69:12 84:16 98:1 119:6 123:8
<b>parentheses</b> 40:22	<b>Peter</b> 6:14 56:12 71:2 100:20	<b>politically</b> 104:22	<b>proceeded</b> 93:1	<b>provided</b> 27:5,23 28:4 33:3 39:21 49:22 52:22 55:19, 23 106:11 107:21 108:1 109:7 112:3 117:14
<b>part</b> 34:6,9,15 50:18,23 62:12,21 72:12 73:2 75:22 85:6 107:21 109:7	<b>PG</b> 38:17 84:7	<b>poorly</b> 103:4	<b>proceeding</b> 118:5,12 119:10	<b>provision</b> 77:8 111:6,13
<b>participate</b> 65:9	<b>phone</b> 68:19	<b>portion</b> 76:18	<b>process</b> 104:4	<b>provisionally</b> 55:1
<b>particularly</b> 48:22	<b>photograph</b> 40:19 41:17	<b>position</b> 11:23 12:14 18:3 101:18 106:24 108:6	<b>production</b> 6:4	<b>public</b> 6:5 51:3 106:16
<b>parties</b> 33:21	<b>pictures</b> 33:2 60:9 106:1	<b>positive</b> 96:23	<b>professional</b> 53:11	<b>pursuant</b> 8:11
<b>party</b> 83:8	<b>piece</b> 118:23	<b>possessed</b> 75:6	<b>professionals</b> 123:9	<b>pushing</b> 21:2
<b>pass</b> 21:18	<b>piling</b> 60:14	<b>possibly</b> 68:18 80:14	<b>profit</b> 36:17	<b>put</b> 11:23 12:18
<b>passed</b> 14:24 15:1,5	<b>place</b> 22:10 30:5 86:7 93:17 100:5 102:22 103:5 105:12	<b>Powerpoint</b> 106:3,4,6,12	<b>profitable</b> 37:17, 22 72:7,10	
<b>passes</b> 21:21	<b>plagiarized</b> 117:15 118:1	<b>preceded</b> 94:16	<b>profitably</b> 56:20 57:7	
<b>past</b> 76:5 112:6	<b>plan</b> 26:22 27:3,5, 23 28:4,11 35:19,	<b>predates</b> 49:1,2 58:13	<b>projections</b> 36:17 97:20	
<b>Paul</b> 14:5 15:16 63:6				
<b>pay</b> 79:1 104:16				
<b>peacefully</b> 107:1				

21:4 43:21 44:1 61:24 91:10 92:12, 23 120:20,21	<b>readdressed</b> 79:24	23 121:10,13,16, 22,24 122:12,17 123:14,24	<b>reference</b> 29:23 107:17 118:1	23:2 31:10,13 32:2 33:4,10,12,17 39:23 41:20 42:6 43:4,15,24 44:7, 15,22 45:23 46:23 49:6 57:2,4,10 58:15,18,24 59:5 60:3,6,7,16 62:6 66:4,22 67:11,19 108:21
<hr/> <b>Q</b> <hr/>	<b>reading</b> 36:14 42:16 61:20	<b>receipt</b> 7:19	<b>referenced</b> 33:5 55:13 59:20	<b>reminder</b> 55:6
<b>quasi-square</b> 41:18	<b>real</b> 9:5,8,10,11 10:1,2,7,8,12,14, 23,24 11:3,5,7 37:8 74:16,19,23 75:3,6,10	<b>receive</b> 47:2 56:2 73:15 107:18 109:11	<b>references</b> 35:18 48:16 56:16	<b>repeat</b> 41:13 70:21
<b>question</b> 6:23 7:5, 14 12:13 14:9 28:16 29:3 41:13 59:4 70:21 72:3 82:11 84:13 86:13 90:12 91:19,22 103:4 108:10 112:8,11 113:3 115:10,15 122:4	<b>realize</b> 58:13	<b>received</b> 12:7,24 19:8,21 26:2 27:13 32:23 42:10 47:1, 24 50:7 55:8 59:21,23 60:4 88:6 104:5 109:1,14	<b>referencing</b> 46:2	<b>report</b> 60:12 66:16 107:22
<b>questions</b> 25:23 26:10 35:6 36:1,7 40:2,4 42:18,23 65:18 70:9 71:12, 22 90:11 93:19 104:18,20 105:2	<b>Realty</b> 6:14 71:2	<b>receiving</b> 35:22 39:23 57:2,11 60:6	<b>referred</b> 17:8 40:7 108:4,9	<b>reporter</b> 6:24 10:18 61:14 64:19
<b>quickly</b> 69:5	<b>reason</b> 36:24 55:18 71:20 83:16 86:13 118:6	<b>Recently</b> 49:19	<b>reflect</b> 122:5	<b>represent</b> 6:13 28:3 29:13 35:7 39:20 49:14
<b>quoted</b> 116:19	<b>reasoning</b> 38:10	<b>recess</b> 70:5	<b>reflects</b> 117:4	<b>Representative</b> 123:12,19
<hr/> <b>R</b> <hr/>	<b>reassurance</b> 36:21	<b>recognize</b> 120:18	<b>refresh</b> 32:9,16 45:1,19 78:10 110:5 116:24 122:19	<b>representatives</b> 94:8 96:18 106:21
<b>Radlo</b> 99:6,13,15 100:12 101:5 102:12 103:2,3,7, 15,18 104:11 105:21	<b>recall</b> 6:21 8:9 15:9 16:7,18 17:13,14 18:16 19:24 20:5 21:9,12 22:3,8,11 23:12 24:11 25:22 27:7, 10 28:6 29:9,19 31:12 32:6 33:11, 14,16 38:10,18 39:2,17 41:24 42:9 43:11,12,19,20,23 44:4 47:2 49:5 56:4 57:3,9 58:17, 23 59:10 60:15 62:10,19,22 63:3, 7,11,15,21 65:21 66:3,6 67:7 68:6,9 69:14,18 71:18 72:3,18,22 74:1,2, 5 75:23 76:4,12,22 77:6,11,14,17,21 79:12,14,15 80:2, 5,6 82:19 83:16,17 88:17,18,20 90:8, 11,15,20,24 92:10 93:7,13,15,17 94:5,17 95:7,11, 13,23,24 96:2,14 101:10,16 103:16, 20 104:3,14,17 106:14,18,22 108:18 109:6 111:4,5,9,15 113:10 120:12,19,	<b>recollect</b> 32:20,23 66:19 95:17	<b>regard</b> 93:14	<b>represented</b> 23:4
<b>Radlo's</b> 101:8,13 102:2,22	<b>recollecion</b> 32:9 38:19 44:11 45:1, 19 54:11 64:24 67:16 68:17 69:6, 10 78:11 80:8,14, 16 84:19 96:21 110:5 111:12 116:24 121:1 122:19	<b>recommendation</b> 96:22 99:4	<b>regarding</b> 33:9 72:2 75:21 81:9 83:24 87:18 90:6 91:24 93:19 96:18 102:2,22 121:6,8, 12,15 123:13,20	<b>represents</b> 98:18
<b>ramp</b> 103:22,23	<b>recommened</b> 83:10	<b>record</b> 6:10 7:12 18:20,24	<b>registered</b> 53:12	<b>reprint</b> 116:13
<b>ramp/apron</b> 40:21 41:19	<b>records</b> 22:5 51:3	<b>recount</b> 67:20	<b>regulations</b> 72:21 73:7,11,12,14 86:7,19 87:13,19 113:12,17 121:8	<b>request</b> 34:1 38:12 43:21 56:17 78:22 96:2,20 98:3,8,10 119:7
<b>Raymond</b> 30:11	<b>recover</b> 77:1	<b>rectangular</b> 40:20 41:18	<b>related</b> 14:8	<b>requested</b> 38:3 55:20 112:16
<b>reach</b> 24:2 64:14	<b>Red</b> 9:16	<b>redaction</b> 45:13	<b>relationship</b> 62:23 63:4,8	<b>requesting</b> 30:24 34:12 47:16 81:3 98:1 111:21
<b>read</b> 7:12,16 28:14,16 61:14,15 64:19,21 79:2,8 91:17,19 107:20 111:10 120:16,21, 24	<b>readress</b> 79:23	<b>refer</b> 86:14 87:9 113:19 114:8	<b>reiterate</b> 78:21	<b>requests</b> 69:23 82:23
			<b>relying</b> 82:22	<b>require</b> 89:11,12 97:11 113:17 114:1
			<b>remain</b> 47:9	<b>required</b> 88:13 90:2 96:19 113:5
			<b>remains</b> 50:24	<b>requirement</b> 88:15 89:5,18 112:2
			<b>remember</b> 12:6 13:5,7,21 15:3 16:4,14 17:17 18:7,10,15 20:1,22 21:1 22:4,9,13	

<b>requirements</b> 82:5 98:23 113:23 114:18 119:15 122:24	<b>reviewing</b> 60:7 77:11	<b>schematic</b> 74:11 76:20	19	<b>sic</b> 79:22
<b>requiring</b> 98:15, 18,19 112:13 114:4	<b>reviews</b> 81:16	<b>school</b> 8:17,18,20, 21 9:1,16	<b>sessions</b> 83:17	<b>side</b> 31:1 119:6 120:22
<b>rescind</b> 80:3,11, 14,17 83:13 116:1 117:1,17	<b>revoke</b> 115:24 117:1	<b>schools</b> 11:5,7	<b>set</b> 35:7 64:6 72:20 73:7	<b>sign</b> 7:16
<b>rescinded</b> 115:5, 7,17 117:18	<b>revoked</b> 115:1,16 117:11	<b>screen</b> 106:9,11	<b>setbacks</b> 53:13 58:22	<b>signature</b> 7:18
<b>Rescinds</b> 116:15	<b>right-of-way</b> 10:10	<b>second</b> 24:13 32:10,24 35:15 43:4 44:21 45:8 47:4 54:18 67:21 94:14 109:22 110:6,15	<b>sets</b> 81:2	<b>Silva</b> 22:1,6,14 23:10,13
<b>reserved</b> 7:15 76:24 111:7	<b>rights</b> 10:16 17:16,21 18:4 26:22 76:24	<b>seconded</b> 45:10 52:4 54:24	<b>settle</b> 94:8	<b>similar</b> 32:24 42:23
<b>resident</b> 12:1	<b>Robert</b> 21:24	<b>section</b> 97:19	<b>shaded</b> 110:17,21 111:2	<b>SIMMS</b> 7:23 24:20,24 25:6,17 27:8 28:14,18,22 34:16 43:1 61:20 74:21 86:10,21 87:7 88:4 89:1 91:17 92:20 98:11 108:16 109:13 114:6 118:14
<b>residents</b> 37:16, 21 72:5,9	<b>Rogers</b> 123:12	<b>security</b> 21:18	<b>share</b> 107:8	<b>simply</b> 27:2 64:16
<b>resolution</b> 53:22 54:2 83:9	<b>Rogers'</b> 123:16,19	<b>seek</b> 84:10 87:14, 15 95:4	<b>Shaughnessy</b> 14:5,7 15:16 63:6	<b>single</b> 106:24 121:7
<b>resolve</b> 59:13,14 64:14 94:9	<b>role</b> 58:2	<b>seeking</b> 82:6 83:22	<b>Sheehan</b> 6:2,11, 12 8:2,14 25:7 26:13 45:9 49:15 52:4 54:23 69:19 70:8 71:16,17 73:20 78:9 80:22 87:3 97:4 118:9 119:20	<b>sir</b> 6:9 16:12 29:2, 13 37:12 41:3 46:24 48:7 49:2 78:13
<b>resolved</b> 33:13,16 44:11 65:2,23 83:23 85:9	<b>roll</b> 52:5	<b>selectmen</b> 12:2,9, 10 104:4 120:9	<b>sheet</b> 45:14 97:14	<b>sit</b> 27:5 66:21 77:6 85:7 88:4 111:11 121:3
<b>respect</b> 113:23 114:20 122:15	<b>room</b> 25:15 100:6 103:8	<b>self-employed</b> 9:18	<b>short</b> 67:10	<b>sitting</b> 7:10
<b>respond</b> 115:21	<b>rules</b> 72:20 73:1,6, 11,12,13 82:8 113:12,16	<b>self-help</b> 94:23	<b>short-term</b> 74:8	<b>six</b> 99:24 117:20, 21
<b>response</b> 79:17	<b>ruling</b> 24:7	<b>sell</b> 33:20 58:20 105:1	<b>shortly</b> 80:9 98:13	<b>snow</b> 16:5 17:8,9 60:10,14 90:7,13, 16
<b>restate</b> 115:10	<b>run</b> 37:17,21	<b>send</b> 12:17 96:8 119:24	<b>show</b> 8:2 29:10,20 32:7 35:6 39:18 42:1 44:24 45:1 46:9,15 48:2,7 51:14,16,17 54:12 56:6 58:7,8 59:18 76:14	<b>snows</b> 16:7
<b>restaurant</b> 9:18	<b>running</b> 33:19	<b>sentiment</b> 107:8	<b>showed</b> 21:1,2,7, 9,21 22:5 78:2 96:10,12 105:14	<b>sort</b> 11:10 36:10 37:13 48:24 106:2
<b>result</b> 24:7 40:5,6	<b>runway</b> 103:9,24 104:1,6,12,16,19, 21 105:4,11,19	<b>separate</b> 47:5,8 51:3	<b>showing</b> 48:7 73:20 97:4 109:23 110:10 116:11 120:6	<b>sound</b> 32:5
<b>resumed</b> 70:6	<b>runways</b> 100:9 106:16	<b>separated</b> 84:24 85:1	<b>shown</b> 20:24 22:24 76:19 107:10	<b>sounds</b> 31:19
<b>retained</b> 56:17	<b>Russ</b> 18:22 73:16	<b>separately</b> 63:12	<b>shows</b> 26:22 40:18 54:14 74:11 89:19 117:8	<b>south</b> 105:10
<b>retake</b> 77:9 111:7, 13	<b>Ryan</b> 14:13 42:4, 11,12,18 52:4 56:13 60:21 66:9, 12,13,17,19 67:22 99:18 100:8,16 103:6	<b>September</b> 100:2 117:24		<b>Sox</b> 9:16
<b>revenue</b> 58:5		<b>series</b> 42:17		<b>space</b> 38:23 40:21 41:1,7,21 43:6,10, 13,18,22 44:1 59:8
<b>review</b> 34:11 44:13 46:7 73:16 80:19 83:11 99:4 107:23 111:9	<hr/> <b>S</b> <hr/>	<b>serve</b> 12:18,19 72:14		
<b>reviewed</b> 33:15 79:20	<b>satisfactorily</b> 6:3	<b>Service</b> 9:17		
	<b>scale</b> 53:11	<b>session</b> 30:22 45:16 79:23 80:1,		
	<b>scaled</b> 26:22			

69:17 74:12 77:1,9 78:20,23 80:12 82:6 89:22 111:7, 14 114:14	<b>States</b> 9:15 64:10	11	<b>things</b> 25:18 36:11 46:8 72:14 73:3,4 81:10,17 85:21 114:1 122:16	<b>TOFA</b> 85:3,11,24 86:7,19 87:3,5,19, 24 88:3 89:22
<b>speak</b> 16:11 23:5 32:21 63:24	<b>stating</b> 25:13	<b>suppose</b> 120:24		<b>told</b> 25:3 27:11 61:11 81:11 101:16,20
<b>specific</b> 16:13 74:24 105:11	<b>stay</b> 58:21	<b>surprise</b> 49:18		<b>Tom</b> 14:1
<b>specifically</b> 56:4 82:21 103:17 122:17	<b>stepped</b> 15:23 16:2	<b>sworn</b> 6:5		<b>Toomey</b> 33:1 46:12
<b>specifics</b> 82:19	<b>stipulations</b> 7:11	<hr/> <b>T</b> <hr/>		<b>top</b> 30:12 35:15 45:4 78:14
<b>speculate</b> 83:18	<b>storage</b> 123:20	<b>Tab</b> 110:16 111:17,23	<b>third-party</b> 44:13 46:7 56:17 83:11 96:22 99:4	<b>totaling</b> 53:21
<b>spill</b> 18:17,18 19:9 91:24 92:13,22 93:1 94:11 123:5	<b>strike</b> 7:14 113:10	<b>table</b> 27:16 115:22	<b>thought</b> 68:18,19 83:9 85:6	<b>touched</b> 72:1
<b>spilled</b> 60:3	<b>study</b> 56:18 105:13,16	<b>talk</b> 7:7,8 100:9 104:15,24	<b>three</b> 45:13 46:16 53:9 105:14,19 111:10	<b>town</b> 12:16,19 26:5 30:3 78:17 87:21 103:10 104:21
<b>spilling</b> 20:3,16	<b>stuff</b> 47:2 120:21	<b>talked</b> 68:7 90:4 122:13	<b>three-page</b> 42:7	<b>transcript</b> 7:19
<b>spoke</b> 93:4,8 112:5	<b>subject</b> 76:20 111:3	<b>talking</b> 7:1 20:16 36:2 40:9 66:19 67:9,17 92:5 94:2 105:23	<b>tie-down</b> 76:20 111:3	<b>transfer</b> 102:11
<b>spoken</b> 63:22 92:7	<b>subleasees</b> 17:21	<b>task</b> 123:10	<b>tied</b> 38:17	<b>Transit</b> 85:18
<b>spring</b> 74:20 75:7, 8,20 76:1,9 77:7 112:10	<b>submit</b> 39:14 53:10 67:1	<b>taught</b> 75:4	<b>time</b> 7:2,3,15 11:17 12:12 13:19 14:21 15:7,17 22:2,9 28:11 30:5 36:8 38:2,11 42:15 44:19,20 45:12 46:4 51:8 52:24 56:1 64:10,24 65:7 68:14 70:16,22 75:11 76:8,12,21 81:4,14 83:12 84:24 85:5 95:7,13 96:20 98:14,24 99:12,22 101:4,7, 20 102:6,10 108:12 111:3 112:1,9,12,24 115:3,24 118:11 119:10 122:2,23 123:3	<b>Transportation</b> 73:8,13
<b>square</b> 31:18 53:21 54:7 78:19 79:7,14 80:11,18	<b>submitting</b> 44:12	<b>taxiway</b> 58:21,22 85:24 86:2,9		<b>treated</b> 69:20
<b>staff</b> 123:16	<b>subpoena</b> 8:11	<b>teach</b> 11:4		<b>trial</b> 7:15
<b>stamped</b> 40:14 89:13,18 90:2	<b>subsequently</b> 54:3	<b>telephone</b> 64:4 66:10 68:1,8 121:21		<b>trouble</b> 40:17
<b>Standard</b> 74:7	<b>substations</b> 10:15	<b>telling</b> 86:12		<b>true</b> 79:16
<b>standards</b> 34:6,8, 10,12 53:14 81:7, 10,12 82:7,11,22 83:4,19 113:15,17, 19 114:3,8	<b>sufficiency</b> 89:10	<b>tenant</b> 81:18		<b>Trust</b> 6:14 71:2
<b>starred</b> 78:15	<b>sufficient</b> 105:3	<b>term</b> 94:22 113:11		<b>turn</b> 35:14 45:8 54:18
<b>start</b> 51:22	<b>suggest</b> 104:12	<b>terms</b> 52:12 77:2,9 98:1,19 111:14		<b>turned</b> 38:7,8
<b>state</b> 6:9 97:9	<b>summary</b> 91:6 97:18	<b>test</b> 77:4		<b>turning</b> 48:18
<b>statement</b> 45:14, 15 87:22 97:14,18	<b>summer</b> 41:3,23	<b>testified</b> 6:6 25:21 68:4 74:15 75:2 91:1,4 94:6 107:4	<b>times</b> 6:20 44:6 115:19 117:5	<b>two</b> 7:1 14:8 21:2 47:9 48:23 56:19 57:6,18 65:2 67:24 68:1,16 93:21 107:1,5,15,18
<b>statements</b> 17:11 23:3 36:16 45:14	<b>summertime</b> 13:3	<b>testimony</b> 84:2, 14,20,23 91:3,7 106:13	<b>tipped</b> 60:2	<b>type</b> 59:12 65:19 105:5
	<b>sums</b> 122:8,9	<b>thanked</b> 65:12,22 68:21 69:7	<b>today</b> 8:3,11 27:6 66:22 70:11 71:10 77:6 85:7 88:4 90:9 100:3 107:10 111:11 121:4	<b>types</b> 119:4
	<b>Superior</b> 6:16 51:4	<b>thing</b> 16:8 59:10 85:7 88:13 120:15, 24		<hr/> <b>U</b> <hr/>
	<b>supervisor</b> 11:4 75:10			<b>U.S.</b> 10:19
	<b>supply</b> 26:21			
	<b>support</b> 98:2			
	<b>supported</b> 83:10,			

<b>ultimately</b> 47:14 115:5	<b>violates</b> 87:5	<b>word</b> 117:15
<b>Um-hmm</b> 122:18	<b>violating</b> 121:8	<b>words</b> 40:22 72:11 107:11
<b>UMASS</b> 9:3	<b>violation</b> 86:6,19 88:3	<b>work</b> 9:22 10:24 11:8 17:23 21:14 117:8
<b>unauthorized</b> 32:3,18	<b>violations</b> 87:18 88:1,3	<b>worked</b> 9:16,17, 19,20 30:18
<b>unclear</b> 62:6	<b>voice</b> 10:17 27:8	<b>works</b> 17:5 21:23
<b>underneath</b> 30:23	<b>volunteer</b> 12:19 72:15	<b>wouldn't</b> 16:11 25:13 26:1 48:18 87:2
<b>understand</b> 26:13 29:2 49:2 50:11 70:10 89:9 91:22 112:23	<b>volunteered</b> 44:12	<b>writing</b> 40:19 96:3 105:22 113:6
<b>understanding</b> 72:2,8 79:4 82:4 84:7 85:20 86:5 91:3 92:14 97:23 111:20 113:21,24 114:2 115:15,18, 23	<b>vote</b> 87:23	<b>written</b> 55:5 79:15 101:24 112:18,21
<b>understands</b> 25:15	<b>voted</b> 45:11 50:4 52:5 54:24 68:12 74:3 80:3,10,13,17 83:13 95:21 117:1	<b>wrong</b> 41:12 91:2
<b>Understood</b> 107:7 118:8	<b>votes</b> 57:12	<b>Wynne</b> 14:1 15:23 16:2
<b>undertook</b> 92:19	<b>voting</b> 87:18 95:14	
<b>unfortunately</b> 51:24	<hr/> <b>W</b> <hr/>	<hr/> <b>Y</b> <hr/>
<b>United</b> 9:15,17 64:9	<b>wait</b> 6:23 94:14	<b>Yanai</b> 63:17,24 64:7 65:8,11 66:5, 8,18,22,24 67:21 68:2,11,21 69:4,16 121:21 122:1,7,21
<b>universe</b> 97:24	<b>waiting</b> 55:7,11,12	<b>Yanai's</b> 66:10 68:8
<b>unresolved</b> 47:10	<b>waived</b> 24:20 25:14 26:1 38:22 119:14	<b>year</b> 9:2 10:19 13:2 29:14 64:1 65:6 123:24
<b>unscrupulously</b> 118:13	<b>wanted</b> 34:7,24 65:23 83:14	<b>years</b> 9:10 11:16 27:10 44:16 80:7 83:18 88:6 111:10
<b>update</b> 64:15 76:7	<b>west</b> 44:23 45:9, 20,23 46:3 53:21 74:4,8,12 76:15 78:20 79:7 80:12 96:11	
<b>updated</b> 53:10 76:4	<b>wholesale</b> 26:1	
<hr/> <b>V</b> <hr/>	<b>winter</b> 16:4,7,14 18:11 90:5	
<b>vendor</b> 36:22 37:5	<b>wished</b> 79:18	
<b>viable</b> 107:16 108:7	<b>withdraw</b> 115:24	
<b>vice</b> 42:14	<b>withdrawn</b> 50:20 54:4	
<b>video</b> 20:24 21:1, 6,7,9 22:23	<b>wondering</b> 75:5 118:10 121:3	