Teleconference Technical Guidelines

- Call in to the meeting by dialing the number provided in the invitation.
- Please mute your phone by pressing *6
- To unmute your phone press *7 to join the discussion, it is also helpful to identify yourself before speaking
- Once you are done speaking, please mute your phone by pressing *6 again
- To answer an incoming call, please hang up the line and call back into the meeting. Putting the call on hold may cause the group to hear background music or beeping.

Please note: All meeting materials will be uploaded to the CARM TCP WG GCcollab space in advance of the meeting and attached to the calendar invitation, once available.





Trade Chain Partner Working Group (TCP WG) Consultation Session

Draft for Discussion

February 13, 2019





CBSA Assessment and Revenue Management

Agenda

Торіс	Speaker	Timing
Technical Rules of Engagement	Kevin Horseman	
Opening Remarks	Lisa Anawati	10AM – 12PM
Financial Security Update	Jonathan Hopkins / Benjamin Walker / Marc Seguin	
Lunch	12PM – 1PM	
Payment Allocation Walkthrough	Carola Daffner / Daniel Melkin	
Deployment Strategy Update	Daniel Melkin	1PM – 3:30PM
TCP WG 4-Month Outlook	Kevin Horseman	
Roundtable and Conclusion	Lisa Anawati	3:30PM – 4PM



*** Draft concepts are provided for discussion and are subject to change ***



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Financial Security Update





CBSA Assessment and Revenue Management

Financial Security in the Context of the CARM Project

We have focused on adjusting the model for the Release Prior to Payment program

There are multiple areas that financial security exists at the CBSA; however, at this time, the CARM Project is **only proposing changes to the Release Prior to Payment (RPP) program and associated financial security requirements**. Other programs requiring financial security will be reviewed at a future time.

Current security programs

- Security for in-bond movements
- Security for a single in-bound trip
- Travelers Administrative Fees
- Special Services D1-2-1
- Sufferance warehouse security
- Bonded warehouse security
- Courier security
- Duty-free shop operator security

- Customs Broker Licensing Security
- Release Prior to Payment (RPP) Security
- Temporary Admission Permit Form E 29B
- Temporary Importation (Tariff Item No. 9993.00.00)
- Provisional Duty Security (under SIMA)
- Appeals

Currently proposing changes to this program by setting financial security at the importer level



Context of the RPP Program

- In 2017, \$560 billion of goods were imported into the Canadian economy generating \$32 billion of duties and taxes
- To facilitate trade, the CBSA administers the RPP Program, which allows goods to be released without payment provided program performance obligations are met:
 - The specified level of financial security is posted with the Agency
 - Payment is made on time, on a monthly basis
- Financial security protects the CBSA against payment defaults and is an incentive to meet program performance obligations
- Currently, the majority of importers use the financial security posted by one or more of approximately 300 customs brokers



Our understanding of the current RPP Program challenges

The current model for the RPP Program and financial security poses challenges:

- Requires effort to reconcile accounts each month for both TCPs and CBSA as accounts need to be subdivided based on which party has secured the release of goods
- Uncertain accountabilities may be perceived between importers and customs brokers, depending on which party secured the release of goods
- Potential disruption to the flow of trade
- Implications in the event of customs broker default
- Program integrity issues

Redesigning the model for RPP and financial security requirements should:

- Simplify account management and reconciliation for importers (e.g. accounts are clear, not subdivided, and require little maintenance)
- Facilitate simplified interaction between importers, customs brokers and the CBSA
- Offer TCPs the ability to electronically post financial security with the CBSA



Key features of the proposed future state design for the RPP program

Financial security with risk-based approach

- The amount of financial security required for the RPP program will be established using a risk-based approach based on adherence to program obligations (i.e. on-time payment)
- Importers in good standing on their account could see a reduction of financial security requirements needed to participate in the RPP program
- Approach in line with best practices from USA, Singapore and the UK

Financial security can be called upon to cover debt to the CBSA

- Financial security will be calculated based on the previous average monthly amounts of duties and taxes
- Financial security may be called upon to cover debt to the CBSA which is on the importer account, including duties, taxes, reassessments, administrative monetary penalties (AMPS) and other miscellaneous debt



How it will apply

- Dependent on program authorities, consideration is being given to removing financial security requirements for the RPP program with under \$5k in duties and taxes per month
- Importers with a history of adherence to CBSA program obligations could see a reduction or removal of financial security requirements needed to participate in the RPP program
- New importers intending to transact over \$5k in duties and taxes per month would be required to secure their duties and taxes until such time as they have established a history of adherence to program obligations
- A transition period for importers currently covered under a customs brokers' financial security will be considered
- Financial security requirements for non-resident importers will need additional consideration based on the Agency's ability to collect upon duties and taxes in the event of non-payment



Manage Financial Security

Future state administration of financial security

In the future, financial security could be administered across all programs within the CARM solution at the legal entity level.

Current State

Difficult for the CBSA to call on security and recover outstanding debts

Posting a financial security bond with the CBSA is a manual process

Lack of visibility for TCPs into security amounts they have posted

Monitoring against financial security bonds is a manual and labour-intensive process

Future State

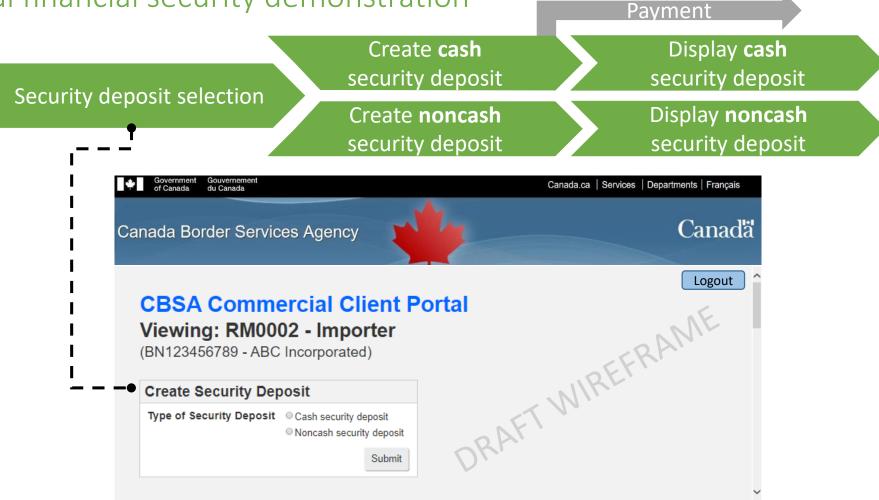
- CBSA will be able to **view a TCP's security compliance** and take action as necessary
- TCPs will be able to **post and update bonds** electronically
- TCPs have visibility into current security amounts they have posted with the CBSA and can manage their security obligations in an effective way for their business

Financial security will be **monitored electronically**, improving visibility into compliance with financial security requirements



Manage Financial Security

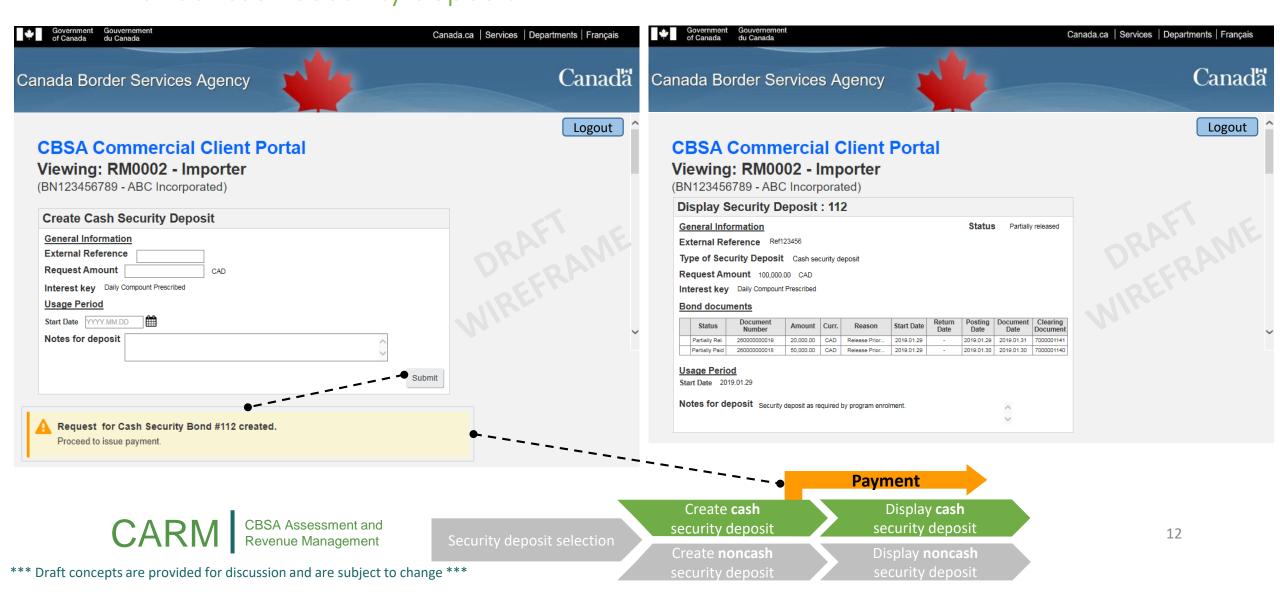




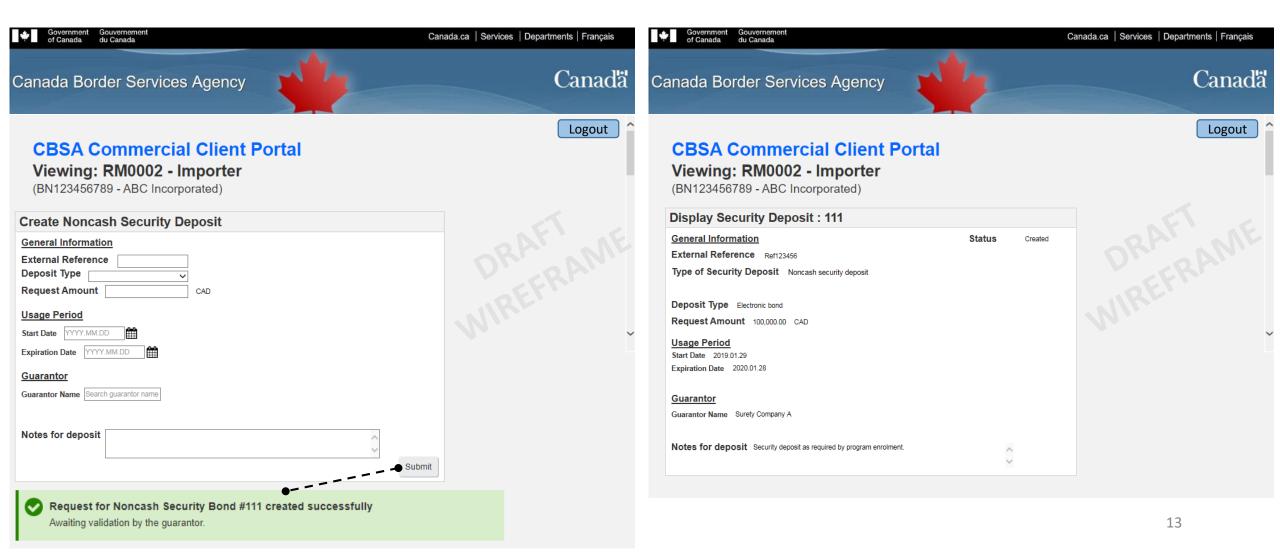


*** Draft concepts are provided for discussion and are subject to change ***

Manage Financial Security Manual cash security deposit



Manage Financial Security Manual noncash security deposit



Discussion of potential changes to the RPP program

	Potential Changes	Discussion
1	 Financial security with risk-based approach Based on importer's adherence to program obligations Financial security will be calculated based on previous average monthly amount of duties and taxes 	Are there
2	 Financial security can be called upon to cover any type of debt on the importer account Includes duties, taxes, reassessments, administrative monetary penalties (AMPS) and other miscellaneous debt 	challenges associated with these
3	 Importers with good standing account Importers with a history of adherence to program obligations could see a reduction or removal of financial security requirements 	changes? What opportunities
4	 New importers New importers intending to transact over \$5k in duties and taxes per month would be required to secure their duties and taxes until such time as they have established a history of adherence to program obligations 	do these changes present?
5	 Customs Self Assessment (CSA) The CSA program is currently being reviewed and financial security requirements will be considered 	

CARM CBSA Assessment and Revenue Management

*** Draft concepts are provided for discussion and are subject to change ***

Additional questions?





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Payment Allocation Walkthrough





CBSA Assessment and Revenue Management ORAFI

Scenario Overview

Scenario #1

Automatic offsetting per system rules

- Importer working with 2 brokers.
- Each broker files an assessment.
- Each broker makes a payment.
- The importer is then reassessed by the CBSA and a payable adjustment is posted to their account.

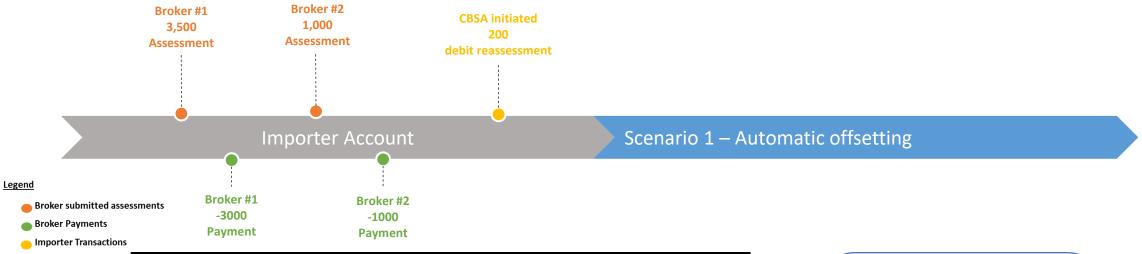
Manual allocation of payment

Scenario #2

- Importer working with 2 brokers.
- Each broker files an assessment.
- The importer is then reassessed by the CBSA and a payable adjustment is posted to their account.
- Importer makes a payment and manually allocates it to the reassessment in order to appeal it.



Posting to the importer account and offsetting regardless of the associated agent



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Transaction Date 🗸	Posting Date <mark>V</mark>	Transaction Type 7	Transaction Number 🔻	Version	7 Transaction Status 7	Debit/Credit	7	Cleared (Yes/Partial/No) <mark>7</mark>
16-jan-2019	18-jan-2019	Re-assessment	62345123456781	1	Released	\$20	00.00	No
14-jan-2019	14-jan-2019	Payment	PAYMT1235	-	Received	(\$1,000	0.00)	-
07-jan-2019	07-jan-2019	Assessment	52345123456781	2	Released	\$1,00	00.00	No
31-dec-2018	31-dec-2018	Payment	PAYMT1234	-	Received	(\$3,000	0.00)	-
24-dec-2018	24-dec-2018	Assessment	54321876543212	1	Released	\$3,50	00.00	No



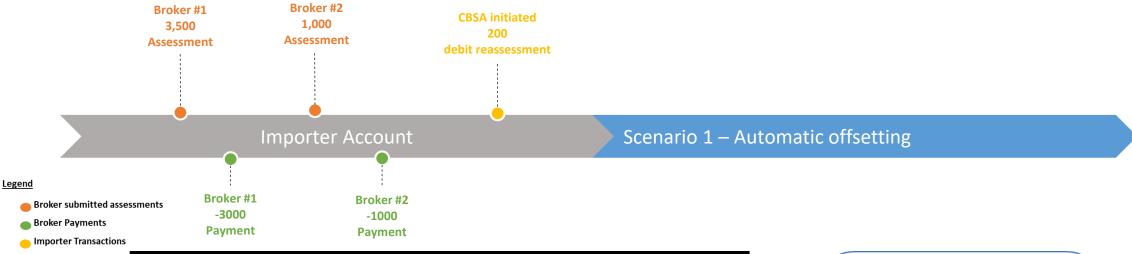
*** Draft concepts are provided for discussion and are subject to change ***

CBSA Assessment and

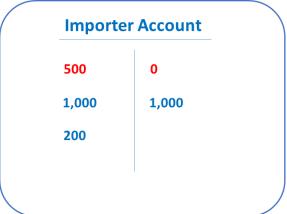
Revenue Management

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Step #1 of automatic offsetting



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Business Account: A 123456789) Program: Importer X	•	'BN9			Statement detai Billing period:18 Payment Due Da	Dec – 17 Jan	Account balance: \$700 Account Credit: \$1,000
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16-jan-2019	18-jan-2019	Re-assessment	62345123456781	1	Released	\$200).00 No
14-jan-2019	14-jan-2019	Payment	PAYMT1235	-	Received	(\$1,000	.00) -
07-jan-2019	07-jan-2019	Assessment	52345123456781	2	Released	\$1,000).00 No
31-dec-2018	31-dec-2018	Payment	PAYMT1234	-	Received	(\$3,000	.00) -
24-dec-2018	24-dec-2018	Assessment	54321876543212	1	Released	\$3,500	0.00 Partial

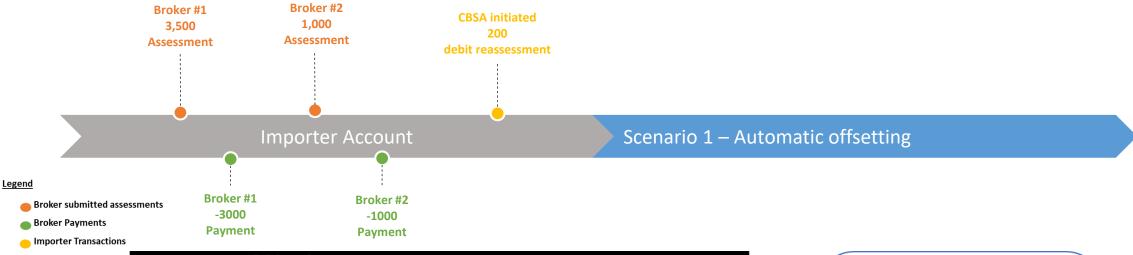


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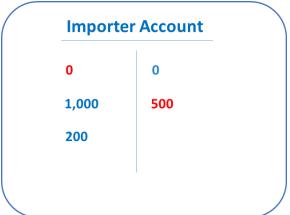
CBSA Assessment and Revenue Management

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Step #2 of automatic offsetting



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16-jan-2019	18-jan-2019	Re-assessment	62345123456781	1	Released	\$200.00	No	
14-jan-2019	14-jan-2019	Payment	PAYMT1235	-	Received	(\$1,000.00)	-	
07-jan-2019	07-jan-2019	Assessment	52345123456781	2	Released	\$1,000.00	No	
31-dec-2018	31-dec-2018	Payment	PAYMT1234	-	Received	(\$3,000.00)	-	
24-dec-2018	24-dec-2018	Assessment	54321876543212	1	Released	\$3,500.00	Yes	

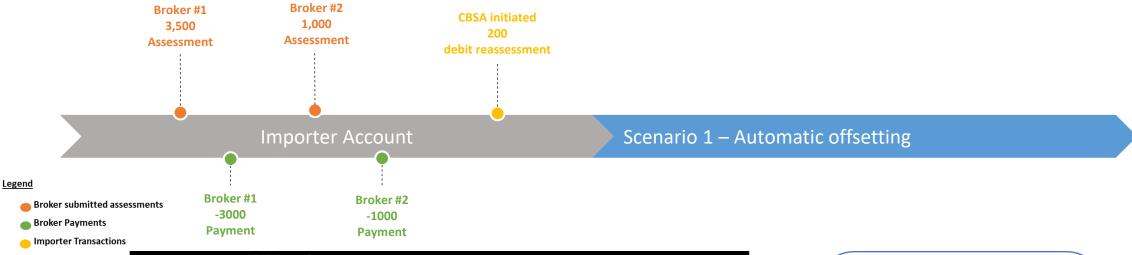


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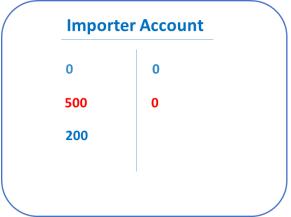
CBSA Assessment and Revenue Management

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Step #3 of automatic offsetting



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Business Account: AE 123456789) Program: Importer X	• •	'BN9			Statement deta Billing period:18 Payment Due Do	Dec – 17 Jan Acc	ount balance: \$700 ount Credit: \$0	
Transaction Date <mark>7</mark>	Posting Date 🗸	Transaction Type <mark>7</mark>	Transaction Number 🔻	Version	Transaction Status	Debit/Credit 🗸	Cleared (Yes/Partial/No) <mark>V</mark>	
16-jan-2019	18-jan-2019	Re-assessment	62345123456781	1	Released	\$200.00	No	
14-jan-2019	14-jan-2019	Payment	PAYMT1235	-	Received	(\$1,000.00)	-	
07-jan-2019	07-jan-2019	Assessment	52345123456781	2	Released	\$1,000.00	Partial	
31-dec-2018	31-dec-2018	Payment	PAYMT1234	-	Received	(\$3,000.00	-	
24-dec-2018	24-dec-2018	Assessment	54321876543212	1	Released	\$3,500.00	Yes	



*** Draft concepts are provided for discussion and are subject to change ***

CBSA Assessment and Revenue Management

CARM

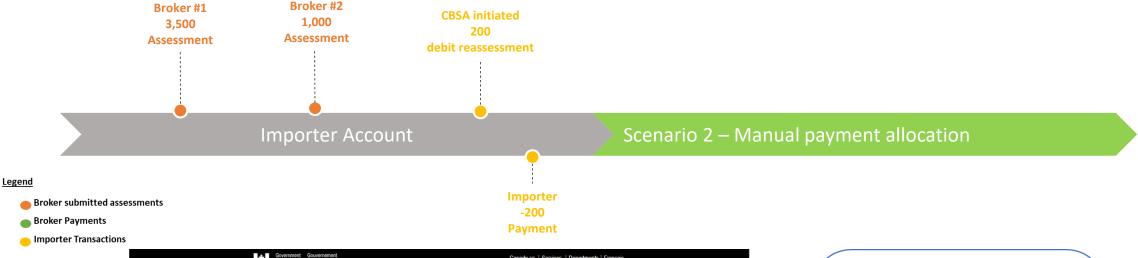
Results

- ✓ The importer is left with an outstanding balance of \$700 made up of the CBSA initiated reassessment and a portion of the assessment submitted by broker 2.
- ✓ Proof of payment will only be issued to the account holder (importer).
- The importer will not have visibility as to which broker submitted each payment through to CBSA.
- ✓ If the importer would like to appeal the CBSA initiated reassessment, they will need to secure it or pay it, as it has remained outstanding on the account.

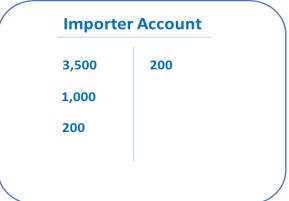


Scenario 2 – Manual payment allocation The importer decides to make a payment and manually allocate it to the reassessment so

they can appeal it



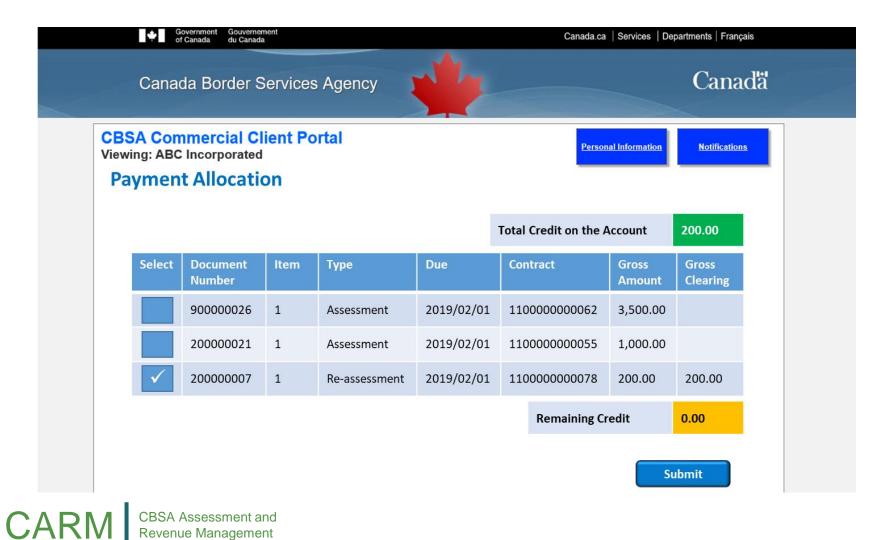
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123456789)	Business Account: ABC Incorporated (BN9 123456789) Program: Importer X (RM0001)					Statement det Billing period:1 Payment Due D	8 Dec – 17 Jan		ount balance: \$4,500 ount Credit: \$200
Transaction Date 🗸	Posting Date <mark>V</mark>	Transaction Type	V	Transaction Number 🔻	Version	Transaction Status <mark>/</mark>	Debit/Cr	edit 🗸	Cleared (Yes/Partial/No) <mark>/</mark>
16-jan-2019	16-jan-2019	Payment		PAYMT1235	-	Received	(\$200.00)	-
14-jan-2019	14-jan-2019	Re-assessment		62345123456781	1	Released		\$200.00	No
07-jan-2019	07-jan-2019	Assessment		52345123456781	2	Released	\$	1,000.00	No
24-dec-2018	24-dec-2018	Assessment		54321876543212	1	Released	\$	3,500.00	No





Scenario 2 – Manual payment allocation

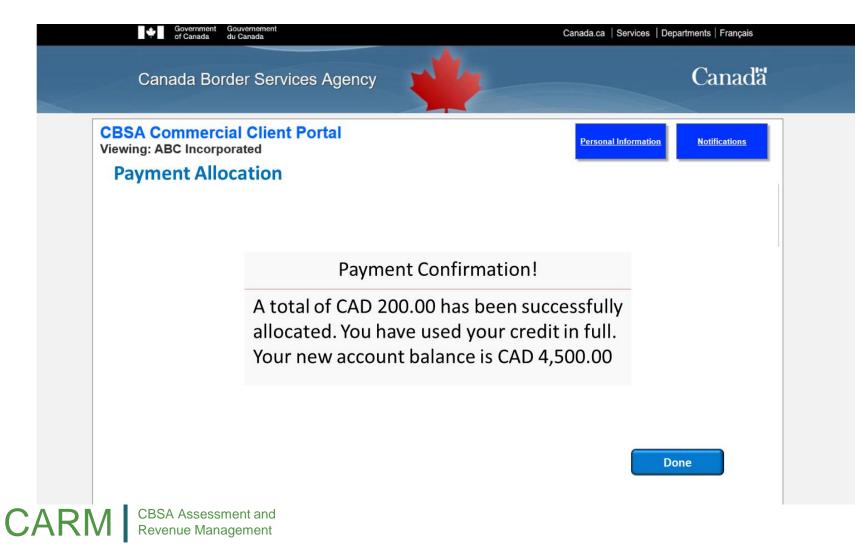
Manual allocation on external portal



*** Draft concepts are provided for discussion and are subject to change ***

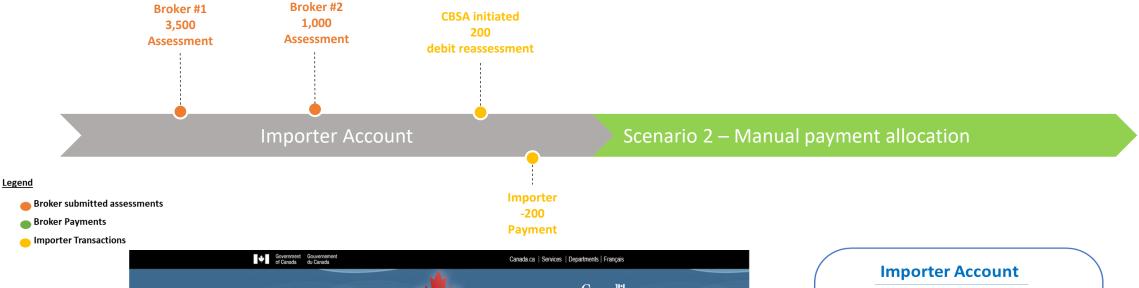
Scenario 2 – Manual payment allocation

Manual allocation on external portal - Confirmation



Scenario 2 – Manual payment allocation

Manual allocation complete – Importer can now appeal reassessment



	Canada B	order Services A	Agenc	y y		C	anadä	
Online Account Vie	ew						Show:	20 50 100 items
Business Account: ABC Incorporated (BN9 123456789) Program: Importer X (RM0001)						Statement deta Billing period:18 Payment Due Do	Dec – 17 Jan Acco	ount balance: \$4,500 ount Credit: \$0
Transaction Date <mark>7</mark>	Posting Date <mark>V</mark>	Transaction Type	• 7	Transaction Number 7	Version	7 Transaction Status 7	Debit/Credit 🗸	Cleared (Yes/Partial/No) <mark>7</mark>
16-jan-2019	16-jan-2019	Payment		PAYMT1235	-	Received	(\$200.00)	-
14-jan-2019	14-jan-2019	Re-assessment		<u>62345123456781</u>	1	Released	\$200.00	Yes
07-jan-2019	07-jan-2019	Assessment		52345123456781	2	Released	\$1,000.00	No
24-dec-2018	24-dec-2018	Assessment		54321876543212	1	Released	\$3,500.00	No

Importe	er Account
3,500	0
1,000	
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Scenario 2 – Manual payment allocation Results

- ✓ The importer is left with an outstanding balance of \$4,500 made up of the assessments submitted by both brokers.
- ✓ Proof of payment will only be issued to the account holder (importer).
- \checkmark The importer can now appeal the CBSA initiated reassessment as it is paid off.

Note: Only account holders (i.e. the importer in this scenario) or an entity with delegated authority from the account holder will be permitted to perform manual allocations of payments to specific items.





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Deployment Strategy Update





CBSA Assessment and Revenue Management

Purpose

• To provide the Trade Chain Partner (TCP) Working Group (WG) with an update on the CBSA Assessment and Revenue Management (CARM) deployment strategy.



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Overview

The CARM project is currently finalizing its deployment strategy which contains three major releases:

- 1. Release 0 spring 2020
 - Re-platform of Accounts Receivable Ledger (ARL) and Revenue Ledger (RL) systems onto SAP's S/4 HANA database
- 2. Release 1 fall 2020
 - Introduction of initial commercial client external portal
- 3. Release 2 spring 2021
 - Delivery of remainder of core CARM functions



Release 0 – ARL/RL Re-platform

The deployment of Release 0 in the spring of 2020 entails a foundational migration of existing ARL & RL functionality onto the SAP S/4 HANA database.

What does this mean for trade?

The trade community is not expected to be impacted by this technical release.



Release 1 – Initial Online Portal

The deployment of Release 1 in the fall of 2020 entails the introduction of the external commercial client portal.

What does this mean for trade?

- ✓ Viewing Account Information
- ✓ Calculating Tariff Data
- ✓ Looking up HS Codes
- ✓ Requesting advance rulings



Release 2 – Core CARM

The deployment of Release 2 in the spring of 2021 enables the trade community to realize the remaining benefits of CARM.

What does this mean for trade?

- ✓ Leveraging the portal to perform client registration and program enrolment
- ✓ Submitting online assessments and reassessments via a new digital declaration
- $\checkmark\,$ Utilizing automated billing and offsetting
- ✓ Performing online case management
- $\checkmark\,$ Realizing changes to the CBSA security program
- ✓ Requesting and managing appeals



Looking Ahead

Via the TCP WG, trade partners have offered valuable insight to help shape the CARM design. As the project moves into the next stage, CARM will continue to work with the trade community to:

- Validate its design via the use of prototypes
 - *Refine business processes and requirements by running real-world scenarios with system functionality*
- Seek trade's participation in testing the CARM solution
 - Perform "day in the life" testing using real-life business scenarios
 - Perform certification testing to validate that integration points are working correctly





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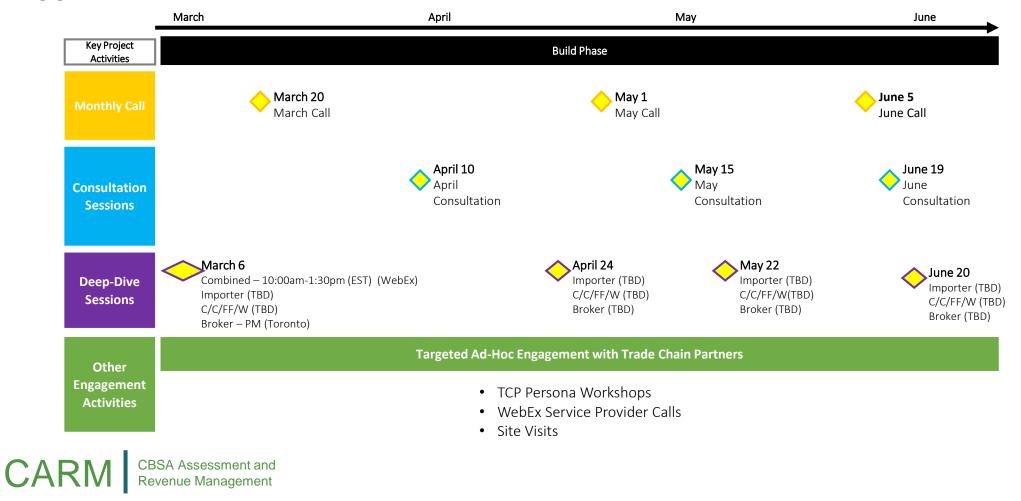
TCP WG 4-Month Outlook





4-Month Outlook of TCP WG Activities

The following outlines the high-level schedule for the upcoming 4 months of TCP WG activities, including other relevant CARM TCP engagement activities.



*** Draft concepts are provided for discussion and are subject to change ***

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4-Month Outlook of TCP WG Topics

The following outlines the topics that are expected to be covered in the next 4 months of TCP WG consultations.

Proposed Timing	Торіс
April Consultation Session	 New Map for Accounting – including Data Elements Required at Time of Release Mass-Editing CSA
May Consultation Session	 End-to-End Business Walkthrough Billing Cycle (including LVS, CLVS,CTC) Finalized TCP Personas
June Consultation Sessions	CARM Portal Prototyping





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Roundtable and Conclusion





Business Walkthrough Ask to the TCP WG

In preparation for our next consultation session May 2019, we are intending to create end-to-end CARM business walkthroughs. In order to create the most relevant and useful content possible, we are asking you to brainstorm scenarios that you would like to see in our planned end-to-end business walkthrough.



Please send your proposed scenarios to the <u>CARM Governance mailbox</u> by **March 1, 2019**.







*** Draft concepts are provided for discussion and are subject to change ***