

# NAVCA - Plan on a page

## OUR VISION

A society based on equality, fairness, active citizenship, strong communities and social action

## OUR MISSION

To strengthen and champion social action through effective local voluntary and community sector infrastructure

## OUR AIMS

Every community in England benefits from a thriving local voluntary sector, strengthened through excellent local support and development

Any person in England that wants to volunteer, start a charity or social enterprise or create a voluntary organisation has a place to go for good, local, advice and support

Our members have a clear voice, effective influence and engaged support amongst key stakeholders, locally and nationally

## OUR OBJECTIVES

### ASSURE THE QUALITY

We can demonstrate and champion the quality of local sector support and development as delivered by every member of NAVCA

### MAKE THE CASE & FILL THE GAPS

The local VCSE in every part of England has access to the quality support and development services it needs, either through a NAVCA member, a non-member local infrastructure body or an effective alternative model of provision

### ACT AS AN INNOVATIVE NATIONAL INFRASTRUCTURE ORGANISATION

We have credibility and influence as the national voice of local infrastructure.

## OUR ACTIONS

Introduce commitment to an agreed statement of principles as a condition of NAVCA membership

Review the most appropriate membership standard as a condition of NAVCA membership

Develop a programme of support to ensure all members can achieve agreed high quality standards.

Develop the framework of support for our network model, supporting shared learning, development of best practice and the collaborative network approach

### Make the case

Carry out research & work with members to gather intelligence so we can understand current provision and challenges within NAVCA's membership

Develop products, initiatives and campaigns that amplify the case for local infrastructure at national and local levels

Support member organisations facing commissioning and other funding challenges with provision of evidence or guidance to strengthen their case

Celebrate and share the work of our members with key stakeholders and wider audiences through social media, blogs, publications, videos, events and other products and opportunities

### Fill the gaps

Carry out research to understand current provision and need outside NAVCA's membership

Build relationships with effective non-member local infrastructure providers to collaborate and share good practice

Where there is no local effective infrastructure provision, work with members, local VCS, system partners and communities to understand how place based VCS support and development needs can be met.

Work collaboratively with funders, commissioning bodies and other key stakeholders to make an evidenced and persuasive case for local VCSE sector support and development

Continue to strengthen our engagement/influence in key national fora and structures

Develop new partnerships and policy positions in line with key member priorities (eg in health, education, equalities, etc.)

Develop a programme of work to address, first race inequality and then, other inequalities in our organisation, in our work and in the wider network of local infrastructure organisations

Work collaboratively with other national infrastructure bodies to address sector-wide challenges and issues

Develop collaborative initiatives at local and regional levels, working with members and others, and brokering national funds for joint activities

Provide excellent services and support to members based on two way communication, intelligence and networking with members and others.

## ENABLERS

Ensure that we are at the forefront of best practice and current legislation in our policies, procedures, governance and operational matters

Make maximum use of the experience, intelligence and local knowledge of NAVCA members to shape and deliver locally based activities and national policy and practice responses

Maintain a working culture founded on inclusivity, equality, learning, collaboration and impact-focused performance

Continue to grow a stable and sustainable core funding model