# LEADING IN UNCERTAIN TIMES

The pyramid illustrates 3 levels of workplace resilience: (1) leading self, (2) connecting with others, and (3) taking decisive action.

# RESILIENCE IS THE ANTIDOTE TO UNCERTAINTY

Workplace resilience is defined as the ability to keep moving forward at work despite uncertainty.



#### TAKING DECISIVE ACTION

Effective decision-making in uncertain environments requires an awareness of cognitive biases, the application of structured decision-making tools, and finding the right balance between data and intuition.



## CONNECTING W/ OTHERS

Uncertain times require adaptive leaders to create psychologically safe spaces and deepen trust on their teams.



#### LEADING SELF

Leaders who manage their cognitive, emotional, and physiological responses to uncertainty, navigate it with confidence.



### TOOLS FOR DECISION-MAKING IN UNCERTAINTY

**Problem-solving:** Groups and teams use their collective wisdom to make better decisions.

**Authorities:** Teams identify key decisions and determine communication pathways.

**Priorities:** Teams make a list of key projects and programs, then prioritize them by urgency and importance.

**Scenario Planning:** Decision-makers identify uncertainties, develop future scenarios, and craft strategic responses.

**Red Team - Blue Team:** The red team launches a simulated attack, while the blue team tries to detect and stop them.

**Polarities:** Groups and teams learn how to shift from

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either/or to both/and thinking.