



SECURITY MANAGEMENT

# Security Risk Management for Predictable and Defensible Outcomes

Independent Security Advisory Services

# FRAMING THE ISSUE

## Security Risk Is a Governance Issue

Organizations are responsible for protecting people, assets, and operations against foreseeable risks through **reasonable** and **proactive measures**. When security decisions are poorly defined or reactive, leadership is exposed to legal, financial, operational, and reputational consequences.

**Security failures** are rarely random. In most cases, they reflect systemic gaps in governance, accountability, and risk alignment.

**BCA Security Management** supports organizations in making informed, defensible security decisions aligned with duty of care expectations.



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# THE GAP WE ADDRESS

## Where Organizations Struggle



Fragmented security responsibilities



**Vendor driven** recommendations



Reactive response to incidents



Limited documentation and defensibility

## How BCA Supports



Integrated, risk led security programs



Independent, consulting first advice



Predictable and defensible outcomes



Governance aligned decision making



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## WHO WE ARE

### Independent Security Advisory Partner

BCA Security Management is an independent security risk advisory firm serving public and private sector organizations across Canada.

We specialize in physical security risk management, governance, and program design. Our role is to help clients understand risk, apply proportionate safeguards, and demonstrate responsible **management**.

**Independent. Consulting first. Not product driven.**



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# OUR APPROACH

Predictable. Defensible. Client Specific.



## Risk Led

Threat, vulnerability, and exposure based decision making



## Consulting First

Advice before assets. Governance before spend.



## Defensible Outcomes

Clear documentation aligned with duty of care expectations



## Scalable Engagement

Project based advisory or ongoing outsourced leadership



# CORE ADVISORY SERVICES



## Strategic Risk Advisory

- Physical security risk assessments and audits
- Evaluation of existing security systems and protocols
- Identification of vulnerabilities across access control, perimeter, surveillance, and staffing
- Gap analysis against industry standards and best practices



## Security Program Development and Governance

- Development of security programs, policies, standards, and procedures.
- Alignment with corporate risk tolerance and regulatory requirements
- Governance focused documentation for operational and executive review



## Design and Built Environment

- Security design and engineering consulting
- Review of architectural and site plans for security effectiveness
- CPTED reviews and risk informed environmental design



## Vendor and Technology Selection

- Functional and performance requirement development
- RFP development and procurement support
- Vendor evaluation, comparison, and technical due diligence
- Independent oversight during system acquisition



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## Security Operations and Executive Oversight

- Assessment of security staffing models and operational practices
- Executive and board level risk reporting



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Independent | Risk Led | Consulting First

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# INDUSTRIES WE SERVE

Industries With Elevated Duty of Care



**Commercial real estate**



**Residential and condominium corporations**



**Corporate and industrial facilities**



**Education and institutional campuses**



**Government and public sector**



**Faith based and community organizations**



**Critical infrastructure and transportation**



**BCA**

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# Contact Us

Start With a Conversation

Security risk decisions should be informed, proportionate, and defensible.

## ✓ Contact Us

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Advisory services for organizations that take security risk management seriously