

## From Systems to Self-Measurement: Second-Order Thinking and the Prospects for Edge Theory

OXQ Editorial II/III

---

**Abstract:** The essay “From Feedback to the Edge” argued that the mid-twentieth-century “systems turn” created an intellectual environment in which dynamic symmetry theory and the Dynamic Symmetry Index (DSI) could arise as plausible developments rather than speculative curiosities. The present paper extends that argument along five axes. First, it examines the normalisation of second-order thinking in cybernetics, where systems are modelled not only as acting on the world but as observing and modifying themselves. Once self-monitoring feedback becomes a standard feature of scientific models, the notion of tracking a system’s “distance from optimal balance” appears as an incremental refinement of existing practice. Secondly, the paper analyses abstraction as a moral as well as technical resource: Shannon’s and von Bertalanffy’s substrate-independent treatments of information and organisation open the way for substrate-independent notions of systemic health and hazard of the sort that Edge theory proposes. Thirdly, it reflects on historical sequencing and rhetorical burden: earlier generations bore the cost of justifying feedback, information and wholeness as legitimate topics for precise inquiry, leaving dynamic symmetry free to focus on the specific form of balance it singles out. Fourthly, the paper highlights methodological convergence, arguing that the tools which made systems science possible—entropy measures, network analysis, control theory—are precisely those a serious DSI implementation must employ, positioning Edge theory as a unifier of existing practices rather than an alien import. Finally, it discusses pedagogy and public intelligibility, suggesting that the diffusion of systems thinking into education and media provides the cultural substrate within which Edge-style claims can be widely understood. Edge theory thus appears not as a rupture but as a sharpening of tendencies long active in systems science.

---

The paper “From Feedback to the Edge” (1) reconstructed a historical arc. Cybernetics, information theory, general system theory and complexity research collectively shifted scientific attention from isolated components to patterns of interaction, feedback and organisation. The conclusion drawn there was that this “systems turn” rendered intelligible the idea of dynamic symmetry: the proposal that many adaptive systems function best when they inhabit a dynamically sustained balance between structural order and exploratory variability, and that this balance might be quantified through a Dynamic Symmetry Index. The present paper begins from that conclusion and asks what further consequences follow once systems thinking has been accepted as a background norm.(2)

One such consequence is the normalisation of **second-order thinking**. Classical control engineering and early cybernetics already treated feedback as a central organising concept. The canonical depictions of cybernetics describe feedback as a process in which “the observed outcomes of actions are taken as inputs for further action in ways that support the pursuit, maintenance, or disruption of particular conditions, forming a circular causal relationship”. A thermostat compares a sensed temperature with a reference and changes its behaviour accordingly; a human operator steers a ship by constantly adjusting in response to perceived deviations from a desired course. These examples are first-order in the sense that the system acts on an environment in order to keep some variable within bounds.

Second-order cybernetics, and more broadly second-order systems thinking, introduced a further step: systems that model their own modelling, observers that take their own role into account. While the present article does not rely on specific second-order sources, the conceptual move is familiar. A regulatory body does not merely enforce rules; it evaluates whether its enforcement strategy is effective and revises its own procedures accordingly. A neural network does not merely map inputs to outputs; it adjusts its own weights based on performance. Once this form of self-monitoring and self-modification is accepted as part of the ordinary repertoire of scientific explanation, the idea that

one might track a higher-order quantity—such as “distance from optimal adaptive balance”—for such systems ceases to be exotic.

Dynamic symmetry theory can then be seen as a tightening of focus rather than a conceptual leap. Where cybernetics establishes that systems can, in principle, use feedback to self-correct around a target, Edge theory asks whether there is a family of structurally similar self-corrections—across domains—that aim at maintaining a viable balance between too much rigidity and too much volatility. The DSI is proposed as a way of quantifying how successfully a given system sustains itself near this balance over time. That proposal presupposes second-order models: the system must be describable as monitoring its own performance (whether explicitly or implicitly) and altering its own parameters. The move from “systems can self-correct” to “we can attempt to measure the quality of that self-correction in terms of a balance between order and variability” is substantial, but it is not a departure from the logic introduced by cybernetics. It is, instead, a specific instance of the more general trend towards modelling systems as self-observing.

A second extension concerns **abstraction as a moral as well as technical resource**. Shannon’s “A Mathematical Theory of Communication” showed that information could be treated as a quantitative property, defined in terms of the probabilities of symbols, independent of the physical medium or semantic content. Shannon introduced information entropy, channel capacity and coding theorems, thereby establishing limits on reliable communication that were indifferent to whether signals travelled along copper wires, optical fibres or neural pathways. Ludwig von Bertalanffy’s general system theory, in turn, proposed that certain organisational principles—such as open systems maintaining far-from-equilibrium structure through continuous exchange—apply across domains from cells to societies.

These two moves have a common structure. Both decouple explanation from specific substrates. Information is not electrons in wires; it is a pattern of possibilities and constraints. A “system” is not just a cell or a factory; it is any organised whole with identifiable parts and interactions, open to flows of matter, energy or information. Dynamic symmetry adds a third layer by suggesting that *health* and *hazard* for complex systems can also be described in substrate-independent ways. The claim is not that all systems share the same content of values, but that there is a general structural distinction between patterns of organisation that tend to support continued functioning and those that tend towards collapse or pathological rigidity.<sup>(3)</sup>

On this reading, the DSI is not merely a technical index but a candidate for a general construct marking that distinction. Where Shannon’s channel capacity marks a boundary between feasible and infeasible communication rates for a given noise level, a dynamic symmetry measure would, if successfully developed, mark a region in parameter space within which system trajectories remain adaptively viable. To describe systems in these terms is already to move towards an evaluative vocabulary. A low DSI score suggests that a system is either too constrained to learn or too disordered to co-ordinate; a high score suggests a configuration conducive to continued flourishing and responsiveness. The prerequisite for such a claim is the abstraction work carried out by information and systems theorists: without the sense that structure and process can be described independently of specific materials, attempts to generalise about “healthy” and “hazardous” patterns would lack rigour.

A third line of thought concerns **historical sequencing and rhetorical burden**. When cybernetics, information theory and general system theory first appeared, they faced a double challenge. Not only did they introduce particular models—the feedback diagram, the communication channel, the open system—they also had to justify the legitimacy of the phenomena they were addressing. Cybernetics needed to show that “purposive behaviour” could be discussed without invoking teleology in an

unscientific sense. Information theory needed to justify treating information as a measurable quantity independent of meaning. General system theory needed to argue that “wholeness” and organisation were not merely rhetorical flourishes but proper objects of analysis.<sup>(4)</sup>

These arguments were partly philosophical and partly rhetorical. They required a shift in what the scientific community was prepared to accept as an explanandum. The success of these fields has been such that contemporary students encounter feedback, entropy and systems almost as commonplaces. The “rhetorical burden” of defending their legitimacy has, to a large extent, been discharged. Edge theory inherits this transformed environment. It does not need to persuade its audience that feedback-rich, open systems exist, nor that information and organisation are quantifiable; those propositions are already embedded in curricula and handbooks.<sup>(2)</sup>

The remaining burden for dynamic symmetry is more modest in scope but precise in content: to argue that among the many ways one can describe such systems—through stability margins, Lyapunov exponents, diversity indices, modularity scores—there is special value in tracking the balance between structural coherence and adaptive variability as a single family of measures. The rhetorical task is to show that this balance is not just another possible descriptor, but one that often aligns with what scientists and practitioners already regard as the difference between robust, learning systems and those that drift towards failure. Historical sequencing thus matters. Edge theory can start from “given that we already model systems with feedback, information and open organisation, here is an additional construct that helps us make sense of their behaviour”, rather than “before we can speak, you must accept a novel ontology”. That reduction in conceptual friction lowers the threshold for uptake.

A fourth dimension is **methodological convergence**. The first essay noted that systems thinking is not merely a set of metaphors but a collection of methods: feedback analysis, information measures, system identification, network analysis and more. Those methods have developed largely within their respective domains, but they share mathematical substrates. Entropy appears in information theory, statistical mechanics and ecology; network measures such as degree distribution and centrality recur in neuroscience, sociology and infrastructure studies; control-theoretic notions of stability and gain margins are used in engineering, economics and increasingly in policy models.<sup>(5)</sup>

Any serious implementation of the DSI will depend on the same toolbox. To quantify a system’s symmetry structure, one must analyse patterns of invariance and transformation in its state space or network representation. To quantify its adaptive behaviour, one must employ measures of diversity, responsiveness and recovery, many of which are already defined in terms of entropy, mutual information or dynamical stability. This methodological overlap supports the claim that Edge theory can act as a unifier rather than a competitor. It does not seek to replace existing practices of, say, network analysis or control design. Instead, it proposes a way of reading their outputs together as aspects of a single diagnostic question: where is this system relative to a band of adaptive balance?

Seen in this light, the DSI becomes as much an organising device for methods as a new quantity. A research group investigating the resilience of a power grid, for example, might already compute topological robustness, load distributions and recovery times. An Edge-oriented analysis would draw these measures into a composite score that expresses how far the grid has drifted towards either brittle over-centralisation or incoherent decentralisation. A similar exercise could be conducted for neural circuits, ecosystems or regulatory institutions. The feasibility of such cross-domain composites depends on the maturation of the underlying methods—many of them products of the systems turn.

Finally, the question of **pedagogy and public intelligibility** must be addressed. The original systems revolution did not confine itself to technical circles. Over time, concepts such as feedback loops,

homeostasis and ecosystems entered school textbooks and popular science writing. The attached summary of Shannon's article, for instance, shows how ideas like information entropy and channel capacity are now explained in accessible terms, with *Scientific American* and other outlets emphasising their historical importance and influence. The Wikipedia entry notes that Shannon's paper has been called the "Magna Carta of the Information Age", indicating the extent to which an initially technical construct has become part of the broader cultural story of how the modern world works.<sup>(3)</sup>

This diffusion matters for Edge theory because it shapes the intuitive background against which new proposals are judged. If schoolchildren are taught that complex systems involve feedback, that information has quantifiable properties, and that organisms and societies are open systems maintaining structure through continual exchange, then an Edge-style claim—that there exists a meaningful range between excessive rigidity and excessive volatility, and that we can attempt to measure where a system sits within that range—will feel like a natural extension of what they already know. This is especially true if introductory examples use familiar systems: traffic networks, social media dynamics, institutional reforms. In such contexts, the DSI can appear on a policy dashboard or in a newspaper graphic without requiring a full technical exposition each time.

Pedagogy also influences research practice. A generation trained from the outset in systems thinking is more likely to regard cross-disciplinary constructs with a sympathetic, though still critical, eye. Researchers fluent in entropy, networks and control theory are better placed to assess the merits and limitations of the DSI than those whose education remained confined to linear, reductionist models. The cultural acceptance of systems language thereby acts as a multiplier for Edge theory's prospects. Dynamic symmetry depends not only on prior scientific moves, but on the diffusion of systems ideas into shared cognitive habits, so that the very notion of a "balanced" system operating near an "edge" is intelligible before it is fully formalised.

In summary, the systems turn does more than prepare an abstract theoretical niche for dynamic symmetry. It changes what counts as a reasonable scientific ambition. Once second-order self-observation, substrate-independent abstraction, and open systems become standard, it is no longer unreasonable to propose a family of indices—such as the DSI—that quantify how well systems sustain a productive balance between order and variability. The rhetorical burden for Edge theory is correspondingly narrowed to demonstrating that such indices track something both empirically robust and normatively significant: the difference between systems that continue to learn and respond, and those that harden or unravel. Whether dynamic symmetry ultimately secures that role will depend on future mathematical and empirical work. What can already be said, however, is that cybernetics, information theory, general system theory and complexity science have supplied the necessary scaffolding—in concepts, methods and public understanding—for such work to be a serious possibility rather than a speculative exercise.<sup>(2)</sup>

## References and Further reading

- (1) [\*From Feedback to the Edge: Systems Thinking and the Prospects for Dynamic Symmetry Theory\*](#), OXQ: The Oxford Quarterly Journal of Symmetry & Asymmetry, 4 January 2026.
- (2) [\*Cybernetics\*](#), Wikipedia. Summary of cybernetics as the study of circular causal processes, including the central role of feedback.
- (3) Ludwig von Bertalanffy, [\*General System Theory: Foundations, Development, Applications\*](#) (1968). Classic statement of general system theory, with extensive discussion of open systems, equifinality and the aim of a “science of wholeness”.
- (4) [\*A Mathematical Theory of Communication\*](#). Wikipedia entry providing an overview of Shannon’s article.
- (5) Shannon, Claude E. [\*A Mathematical Theory of Communication\*](#). Bell System Technical Journal 27, no. 3 (July 1948): 379–423; and 27, no. 4 (October 1948): 623–656. Foundational paper introducing entropy, channel capacity and the probabilistic theory of communication.
- (6) Ludwig von Bertalanffy, [\*General System Theory: Foundations, Development, Applications\*](#) (1968). Classic statement of general system theory, with extensive discussion of open systems, equifinality and the aim of a “science of wholeness”.
- (7) [\*Return of cybernetics\*](#), Nature Machine Intelligence 1, 418–419 (2019). Brief account of Wiener’s emphasis on feedback loops as the basis of intelligent behaviour.
- (8) Hlaváč, Václav. [\*Feedback, core of cybernetics\*](#). Czech Technical University in Prague Czech Institute of Informatics, Robotics and Cybernetics.
- (9) Norbert Wiener, [\*Cybernetics: Or Control and Communication in the Animal and the Machine\*](#). (For an overview of feedback and circular causality in control and communication systems.)