

Monthly Performance Report and Future Forecast

ProfServCo1 July 2024

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Basis of Preparation

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Executive Summary



Revenue \$2,719,808 (Last month \$1,941,400)

Positive trend upwards.



Profitability Ratio 67.07% (Last month 19.47%)

Positive trend upwards. Strategies to improve profitability include: increasing price, increasing sales volume, reducing cost of sales and reducing operating expenses.



Activity Ratio 4.65 times (Last month 4.73 times)

Negative trend downwards. Strategies to improve the activity ratio include seeking ways to optimize the balance sheet, ie. by reducing the investment in working capital, selling-off any unused assets or by increasing sales using the same asset base.



Return on Capital Employed 311.95% (Last month 92.15%)

Positive trend upwards. A higher ROCE% is favourable, indicating that the business generates more earnings per \$1 of capital employed.



Cash Conversion Cycle -100 days (Last month -52 days)

Positive trend downwards. Strategies to improve cash conversion include: collecting debt faster, reducing inventory levels, billing work in progress faster and paying creditors slower



Free Cash Flow \$610,641

Free Cash Flow is positive. After paying its operating expenses and investing for future growth (capital expenditures) the business has generated cash. This cash is available to be paid back to the suppliers of capital.



MARGINAL CASH FLOW

Net Variable Cash Flow 71.7%

Net variable cash flow is positive. The business will generate cash from each additional \$1 of products or services that the business sells.



Net Debt (\$2,367,067) (Last month (\$1,772,305))

Net debt levels have fallen.

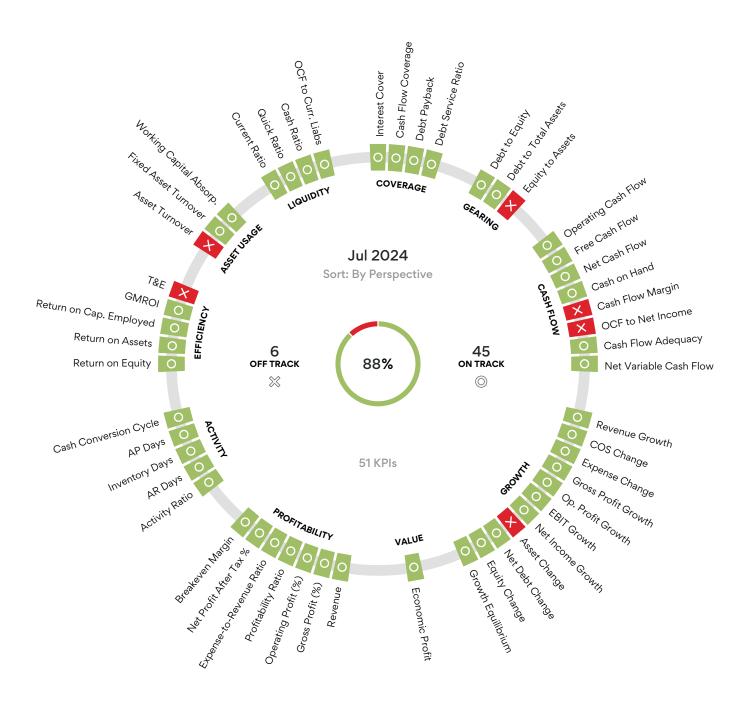


Interest Cover 83.86 times

Operating profits are sufficient to cover interest payments.

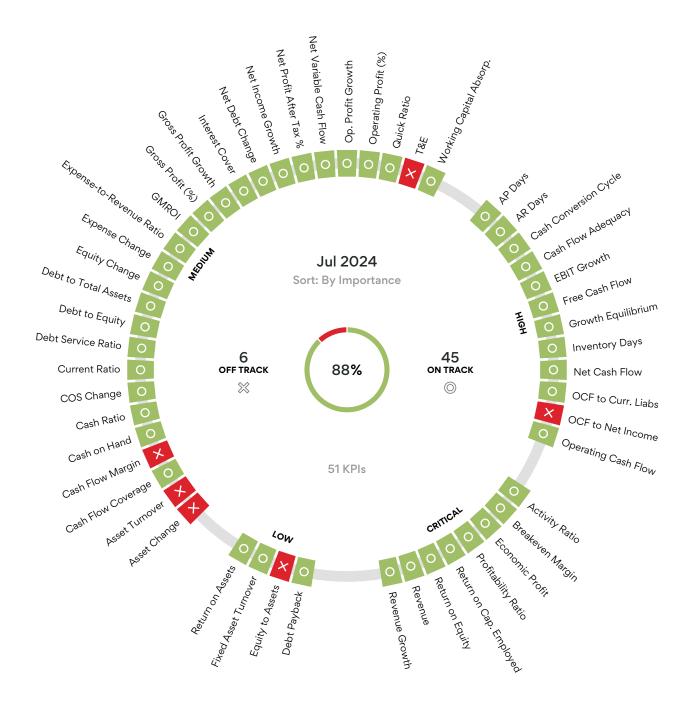
KPI Results

This chart shows KPIs grouped into performance perspectives.



KPI Results

This chart shows KPIs sorted by degree of importance. KPIs are classified as either low, medium, high or critical importance.



KPI Results

| | 1 ALERT | RESULT | TARGET | | TREND | IMPORTANC |
|--|---------|-------------|-------------|---|------------------|-----------|
| A PROFITABILITY | | JUL 2024 | | | vs JUN 2024 | |
| Total Revenue | | \$2,719,808 | \$1,925,000 | ~ | ▲ 40.1% | Critical |
| Gross Profit Margin | | 71.78% | 63.64% | ~ | ▲ 44.72% | Medium |
| Operating Profit Margin | | 67.14% | 60.57% | ~ | ▲ 47.55% | Medium |
| Profitability Ratio | | 67.07% | 60.53% | ~ | ▲ 47.6% | Critical |
| Expense-to-Revenue Ratio * | | 32.86% | 39.43% | ~ | ▼ -47.55% | Medium |
| Net Profit After Tax Margin | | 65.99% | 60.48% | ~ | ▲ 49.87% | Medium |
| Breakeven Margin of Safety | | \$2,631,813 | \$1,907,818 | ~ | ▲ 63.9% | Critical |
| B ACTIVITY | | | | | | |
| Activity Ratio | | 4.65 times | 2.00 times | ~ | ▼ -0.08 times | Critical |
| Accounts Receivable Days * | | 28 days | 40 days | ~ | ▼ -32 days | High |
| Inventory Days * | | 12 days | 30 days | ~ | ▲ 10 days | High |
| Accounts Payable Days | | 140 days | 45 days | ~ | ▲ 26 days | High |
| Cash Conversion Cycle * | | -100 days | 25 days | ~ | ▼ -48 days | High |
| C EFFICIENCY | | | | | | |
| Return on Equity | | 937.46% | 15% | ~ | ▲ 724.95% | Critical |
| Return on Assets | | 204.5% | 20% | ~ | ▲ 160.7% | Low |
| Return on Capital Employed | | 311.95% | 12.5% | ~ | ▲ 219.8% | Critical |
| Gross Margin Return on Inventory | | 11,617.44% | 100% | ~ | ▲ 303.75% | Medium |
| Travel and Entertainment Expense * | | \$2,233 | \$350 | × | ▼ -30.8% | Medium |
| D ASSET USAGE | | | | | | |
| Asset Turnover | | 3.05 times | 5.00 times | × | ▲ 0.80 times | Medium |
| Fixed Asset Turnover | | 19.49 times | 8.00 times | ~ | ▼ -1.81 times | Low |
| Working Capital Absorption * | | -2.31% | 25% | ~ | ▲ 3.64% | Medium |
| E LIQUIDITY | | | | | | |
| Current Ratio | | 2.19:1 | 2.00:1 | ~ | ▲ 0.66:1 | Medium |
| Quick Ratio | | 2.11:1 | 1.00:1 | ~ | ▲ 0.59:1 | Medium |
| Cash Ratio | | 1.44:1 | 0.50:1 | ~ | ▲ 0.62:1 | Medium |
| Operating Cash Flow to Current Liabilities | | 3.88:1 | 1.00:1 | | ▲ 0.42:1 | High |

| | 1 ALERT | 1 ALERT RESULT | | TARGET | | IMPORTANC |
|-----------------------------------|---------|----------------|------------|--------|-------------------|-----------|
| F COVERAGE | | JUL 2024 | | | vs JUN 2024 | |
| Interest Cover | | 83.86 times | 2.00 times | ~ | ▲ 70.71 times | Medium |
| Cash Flow Coverage | | 54.83 times | 2.00 times | ~ | ▲ 0.36 times | Medium |
| Debt Payback * | | 0.13 Yrs | 5.00 Yrs | ~ | ▼ -0.58 Yrs | Low |
| Debt Service Ratio * | | 0.39 Yrs | 5.00 Yrs | ~ | ▲ 0.25 Yrs | Medium |
| G GEARING | | | | | | |
| Debt to Equity * | • | 70.05% | 100% | ~ | ▼ -51.33% | Medium |
| Debt to Total Assets * | | 27% | 50% | ~ | ▲ 0.94% | Medium |
| Equity to Assets | | 38.55% | 50% | × | ▲ 17.08% | Low |
| H CASH FLOW | | | | | | |
| Operating Cash Flow | | \$1,192,769 | \$10,000 | ~ | ▼ -23.8% | High |
| Free Cash Flow | | \$610,641 | \$10,000 | ~ | ▼ -60.8% | High |
| Net Cash Flow | | \$594,762 | \$10,000 | ~ | ▼ -64.8% | High |
| Cash on Hand | | \$5,203,067 | \$10,000 | ~ | ▲ 15.4% | Medium |
| Cash Flow Margin | | 43.85% | 120% | × | ▼ -36.82% | Medium |
| Operating Cash Flow to Net Income | | 66.46% | 200% | × | ▼ -434.15% | High |
| Cash Flow Adequacy Ratio | | 495.2% | 20% | ~ | ▼ -201.28% | High |
| Net Variable Cash Flow | | 71.7% | 0% | ~ | ▲ 42.07% | Medium |
| GROWTH | | | | | | |
| Revenue Growth | | 40.1% | 0.41% | ~ | ▲ 38.24% | Critical |
| COS Change * | | -45.8% | 0.25% | ~ | ▼ -46.46% | Medium |
| Expense Change * | | -13.08% | 0.25% | ~ | ▼ -2.73% | Medium |
| Gross Profit Growth | | 271.59% | 0.17% | ~ | ▲ 266.38% | Medium |
| Operating Profit Growth | | 380.21% | 0.17% | ~ | ▲ 367.54% | Medium |
| EBIT Growth | | 382.64% | 0.17% | ~ | ▲ 369.94% | High |
| Net Income Growth | | 473.63% | 0.17% | ~ | ▲ 456.12% | Medium |
| Asset Change | | 0.04% | 0.25% | × | ▼ -21.9% | Medium |
| Net Debt Change * | | -33.56% | 0% | ~ | 1 ,963.84% | Medium |
| Equity Change | | 79.62% | 0.25% | ~ | ▲ 53.78% | Medium |
| Growth Equilibrium | | 937.46% | 0% | ~ | ▲ 724.95% | High |
| J VALUE | | | | | | |
| Economic Profit | | \$20,801,377 | \$100,000 | | ▲ 464.1% | Critical |

 $[\]ensuremath{^{\star}}$ For this metric, a result below target is favourable

Alerts

Debt to Equity

The Debt to Equity ratio has exceeded the alert level of 50%. Higher debt levels may indicate a weakening of financial strength. As a result, debt servicing costs may weigh on the company and increase its risk exposure.

Revenue Analysis

TOTAL REVENUE

TARGET

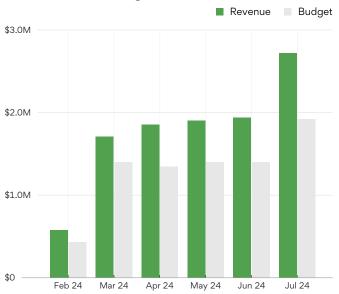
LAST MONTH (Jun 24)

\$2,719,808

\$1,925,000

\$1,941,400

Last 6 months vs Budget



Revenue Mix - Top 10 Accounts



YTD ACTUAL (2024 YTD)

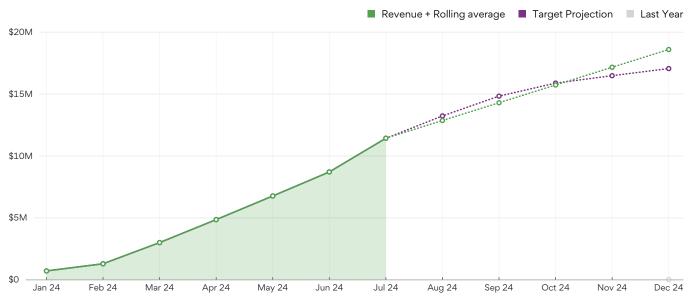
YTD BUDGET (2024 YTD)

YTD LAST YEAR (2023 YTD)

\$11,433,117

\$8,505,000 Budget

Cumulative Revenue



Profitability

REVENUE

EXPENSES TO REVENUE RATIO

MARGIN OF SAFETY

\$2,719,808

32.86%

\$2,631,813

A measure of the total amount of income generated by the company for goods sold or services provided.

A measure of how efficiently the business is conducting its operations. The breakeven safety margin represents the gap between the actual revenue level and the breakeven point.



Profitability can be further improved by improving price, volume, cost of sales and operating expense management.

Top 10 Revenue Accounts

| Income, Services | \$1,503,733 |
|-----------------------|-------------|
| Income, Product Sales | \$1,216,075 |

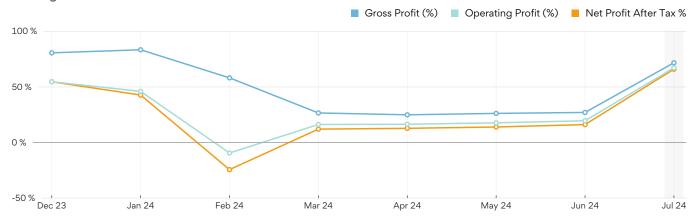
Top 10 Expense Accounts

| Depreciation and Amortizaton Expense | \$48,058 |
|--------------------------------------|----------|
| Payroll Expense | \$25,088 |
| Rent Expense | \$13,000 |
| Other Compensation Expense | \$10,547 |
| Fees Expense | \$7,764 |
| Insurance Expense | \$7,452 |
| Advertising Expense | \$5,000 |
| Benefits Expense | \$2,500 |
| Travel and Entertainment Expense | \$2,233 |
| Utilities Expense | \$2,145 |

Profitability Charts

| | Jul 2024 | % of Revenue | Apr 2024 | May 2024 | Jun 2024 |
|--------------------------------|-------------|--------------|-----------|-----------|-----------|
| Gross Profit | \$1,952,283 | 71.8% | \$462,393 | \$499,400 | \$525,389 |
| Operating Profit | \$1,826,169 | 67.1% | \$304,690 | \$337,535 | \$380,289 |
| Earnings Before Interest & Tax | \$1,824,075 | 67.1% | \$302,740 | \$335,335 | \$377,937 |
| Earnings After Tax | \$1,794,668 | 66.0% | \$236,971 | \$266,238 | \$312,862 |

% Margins



Expense-to-Revenue (%)



Earnings After Tax This Year vs Last Year



OPERATING CASH FLOW

FREE CASH FLOW

NET CASH FLOW

\$1,192,769

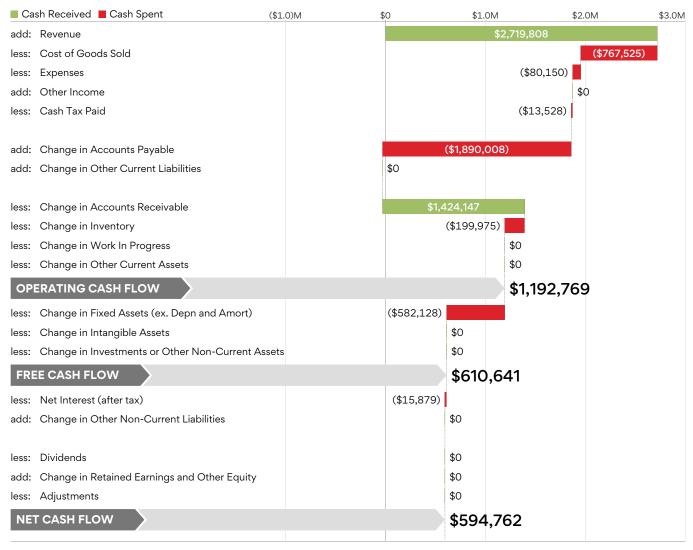
Operating cash flow is simply the cash generated by the operating activities of the business. Operating activities include the production, sales and delivery of the company's product and/or services as well as collecting payment from its customers and making payments to suppliers.

\$610,641

Free cash flow is the cash generated by the business, after paying its expenses and investing for future growth. It is the cash left after subtracting capital expenditure from operating cash flow. The term "free cash flow" is used because this cash is free to be paid back to the suppliers of capital.

\$594,762

Net cash flow is the cash left after subtracting expenditures from financing activities from the free cash flow. This includes the cash impact from financing activities. Financing activities include the inflow of cash from investors such as banks or shareholders, as well as the outflow of cash to shareholders as dividends.



Net Cash Flow can also be calculated as:

Change in Cash on Hand \$694,762

Change in Debt \$100,000

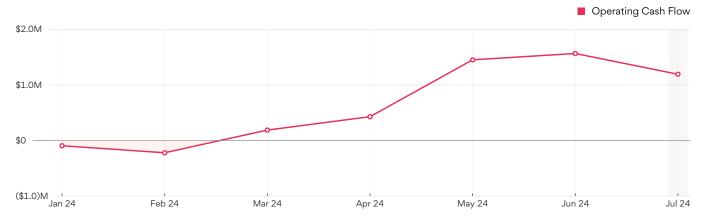
(Open: \$4,508,305, Close: \$5,203,067)

(Open: \$2,736,000, Close: \$2,836,000)

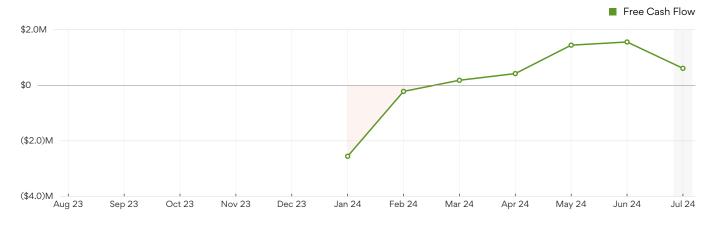
Cash Flow Charts

| | Jul 2024 | Apr 2024 | May 2024 | Jun 2024 |
|---------------------|-------------|-------------|-------------|-------------|
| Operating Cash Flow | \$1,192,769 | \$428,582 | \$1,452,105 | \$1,566,220 |
| Free Cash Flow | \$610,641 | \$421,171 | \$1,444,857 | \$1,558,793 |
| Net Cash Flow | \$594,762 | \$550,115 | \$1,571,909 | \$1,687,805 |
| Cash on Hand | \$5,203,067 | \$1,048,591 | \$2,720,500 | \$4,508,305 |

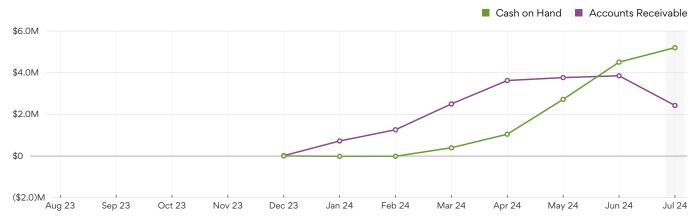
Operating Cash Flow



Free Cash Flow



Cash & Receivables



Growth

REVENUE GROWTH

EBIT GROWTH

ASSET CHANGE

40.1%

382.64%

0.04%

A measure of the percentage change in Revenue for the period.

A measure of the percentage change in EBIT for the period.

A measure of the percentage change in Total Assets for the period.

Change in Key Drivers (from prior month)

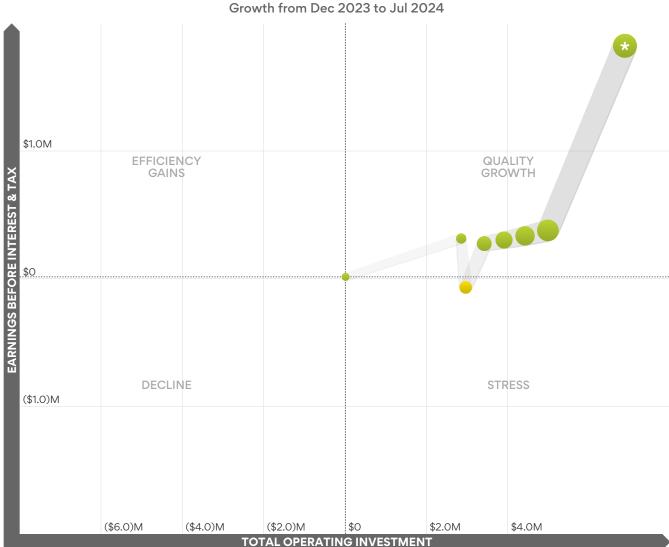
Revenue Up 40.1%

Cost of Sales Down 45.8%

Expenses Down 13.1% Receivable Days Down 32 days

Inventory Days Up 10 days

Payable Days Up 26 days



* Total Operating Investment \$6,884,710; Earnings Before Interest & Tax \$1,824,075



Size of the circle shows the recency of the result



Vertical position of the circle shows the growth in Earnings Before Interest & Tax



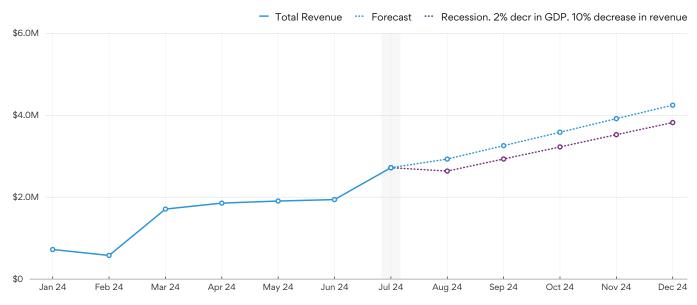
Horizontal position of the circle shows the growth in Total Operating Investment

Financials

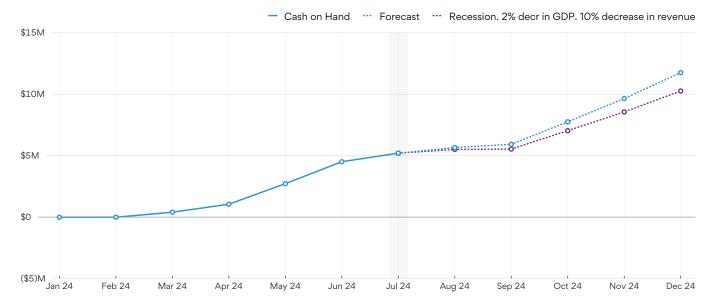
| INCOME STATEMENT | Jul 2024 | Jun 2024 | Variance % |
|---|--------------|--------------|------------|
| Revenue | \$2,719,808 | \$1,941,400 | 40.10% |
| Cost of Goods Sold | \$767,525 | \$1,416,011 | -45.80% |
| Gross Profit | \$1,952,283 | \$525,389 | 271.59% |
| Expenses | \$126,114 | \$145,100 | -13.08% |
| Operating Profit | \$1,826,169 | \$380,289 | 380.21% |
| Other Income | \$0 | \$0 | - |
| Other Expenses | \$2,094 | \$2,352 | -10.97% |
| Earnings Before Interest & Tax | \$1,824,075 | \$377,937 | 382.64% |
| Interest Income | \$2,500 | \$4,250 | -41.18% |
| Interest Expenses | \$24,252 | \$33,000 | -26.51% |
| Earnings Before Tax | \$1,802,323 | \$349,187 | 416.15% |
| Tax Expenses | \$7,655 | \$36,325 | -78.93% |
| Earnings After Tax | \$1,794,668 | \$312,862 | 473.63% |
| Dividends | \$0 | \$0 | - |
| Net Income | \$1,794,668 | \$312,862 | 473.63% |
| BALANCE SHEET | Jul 2024 | Jun 2024 | Variance % |
| ASSETS | | | |
| Cash & Equivalents | \$5,203,067 | \$4,508,305 | 15.41% |
| Accounts Receivable | \$2,429,143 | \$3,853,290 | -36.96% |
| Inventory | \$297,850 | \$97,875 | 204.32% |
| Work In Progress | \$0 | \$O | - |
| Other Current Assets | \$4,326 | \$4,326 | 0.00% |
| Total Current Assets | \$7,934,386 | \$8,463,796 | -6.25% |
| Fixed Assets | \$1,642,750 | \$1,108,680 | 48.17% |
| Intangible Assets | \$0 | \$O | - |
| Investments or Other Non-Current Assets | \$925,000 | \$925,000 | 0.00% |
| Total Non-Current Assets | \$2,567,750 | \$2,033,680 | 26.26% |
| Total Assets | \$10,502,136 | \$10,497,476 | 0.04% |
| LIABILITIES | | | |
| Short Term Debt | \$0 | \$ O | - |
| Accounts Payable | \$3,467,883 | \$5,357,891 | -35.28% |
| Tax Liability | \$0 | \$O | - |
| Other Current Liabilities | \$149,543 | \$149,543 | 0.00% |
| Total Current Liabilities | \$3,617,426 | \$5,507,434 | -34.32% |
| Long Term Debt | \$2,836,000 | \$2,736,000 | 3.65% |
| Deferred Taxes | \$0 | \$ O | - |
| Other Non-Current Liabilities | \$0 | \$ O | - |
| Total Non-Current Liabilities | \$2,836,000 | \$2,736,000 | 3.65% |
| Total Liabilities | \$6,453,426 | \$8,243,434 | -21.71% |
| EQUITY | | | |
| Retained Earnings | \$2,998,710 | \$1,204,042 | 149.05% |
| Current Earnings | \$0 | \$0 | - |
| Other Equity | \$1,050,000 | \$1,050,000 | 0.00% |
| Total Equity | \$4,048,710 | \$2,254,042 | 79.62% |
| Total Liabilities & Equity | \$10,502,136 | \$10,497,476 | 0.04% |

Revenue and Cash Forecast

Forecast--Revenue Scenarios



Forecast--Cash on Hand



KPIs Explained

Accounts Payable Days 140 days

A measure of how long it takes for the business to pay its creditors. A stable higher number of days is generally an indicator of good cash management. A longer time taken to pay creditors has a positive impact on Cash Flow. But an excessive lengthening in this ratio could indicate a problem with sufficiency of working capital to pay creditors. For this period, accounts payable days are above the target of 45 days.

Accounts Payable Days = Accounts Payable x Period Length ÷ Cost of Goods Sold

Accounts Receivable Days 28 days

A measure of how long it takes for the business to collect the amounts due from customers. A lower number indicates that it takes the business fewer days to collect its accounts receivable. A shorter time to collect debtors has a positive impact on Cash Flow. A higher number indicates that it takes longer to collect its accounts receivable. For this period, accounts receivable days are below the maximum target of 40 days.

Accounts Receivable Days = Accounts Receivable x Period Length ÷ Revenue

Activity Ratio 4.65 times

A measure of the efficiency or effectiveness with which the business manages its resources or assets. This measure indicates the speed with which Net Operating Assets (Equity + Debt) are converted or turned into sales. This can be improved by optimising balance sheet efficiency, ie. by reducing the investment in working capital, selling-off any unused assets or by seeking ways to maximise the use of assets. For this period, the activity ratio has exceeded the target of 2.00 times.

Activity Ratio = Annualised Revenue ÷ Total Invested Capital

X Asset Change 0.04%

A measure of the percentage change in Total Assets for the period. Total Assets on the balance sheet changed by 0.04%. For this period, change in total assets was less than the target of 0.25%.

Asset Change = (Total Assets - Opening Total Assets) ÷ Opening Total Assets x 100

X Asset Turnover 3.05 times

A measure of how effectively the business has used its assets to generate revenue. The business makes \$304.92 of sales for every \$100 of its asset investment. The higher the number the better the turnover. Ways to improve this metric include increasing sales using the same asset base, using capital more efficiently, and/or improve cash management by reducing inventory and receivables. For this period, the Asset Turnover is less than the target of 5.00 times.

Asset Turnover = Annualised Revenue ÷ Total Assets

✓ Breakeven Margin of Safety \$2,631,813

The breakeven safety margin represents the gap between the actual revenue level and the breakeven point. In other words, the amount by which revenue can drop before losses begin to be incurred. The higher the margin of safety, the lower the risk of incurring losses. For this period, the breakeven margin of safety is above the threshold of \$1,907,818.

Breakeven Margin of Safety = Revenue - Breakeven Sales Volume

Cash Conversion Cycle -100 days

A measure of the length of time between purchase of raw materials and the collection of accounts receivable from customers. The Cash Conversion Cycle measures the time between outlay of cash and cash recovery. A shorter cycle minimises the time that working capital is tied up in the operating cycle of the business. For this period, the cash conversion cycle is less than the target length of 25 days.

Cash Conversion Cycle = Inventory Days + Accounts Receivable Days + Work in Progress Days - Accounts Payable Days

✓ Cash Flow Adequacy Ratio 495.2%

A measure of the ability of the business to cover total debt with cash flow from operations. A higher result, indicates that the company is in a better position to service its total debt. For this period, the Cash Flow Adequacy exceeded the target of 20%.

Cash Flow Adequacy Ratio = Annualised Operating Cash Flow ÷ Total Debt x 100

✓ Cash Flow Coverage 54.83 times

A measure of the ability to service interest payments from operating cash flows. A lower result may indicate that the cash flow generated from the company's operations will be insufficient to cover interest payments. For this period, the cash flow coverage exceeds the target of 2.00 times.

Cash Flow Coverage = Operating Cash Flow ÷ (Interest Expenses - Interest Income)

X Cash Flow Margin 43.85%

A measure of the company's ability to turn sales into cash. The business converts each \$100 of sales into \$43.85 of Operating Cash Flow. For this period, the Cash Flow Margin was less than the target of 120%.

Cash Flow Margin = Operating Cash Flow ÷ Revenue x 100

Cash on Hand \$5,203,067

A measure of the cash and cash equivalents in actual possession by the company at a particular time. At the end of this period the company held \$5,203,067 of cash and cash equivalents. Cash on Hand is above the required target of \$10,000.

Cash on Hand = Cash & Equivalents

✓ Cash Ratio 1.44:1

The Cash Ratio measures the availability of cash and cash equivalents there are to cover current liabilities. Few businesses have sufficient cash and cash equivalents to fully cover current liabilities. Accordingly, a cash ratio of less than 1 is often acceptable. For this period, the cash ratio was 1.44:1, up from 0.82:1 last period and above the minimum target of 0.50:1.

Cash Ratio = Cash & Equivalents ÷ Total Current Liabilities

COS Change -45.8%

A measure of the percentage change in total cost of sales for the period. A significant increase in cost of sales may indicate the erroding of margins and should prompt action. While growing revenues, management need to monitor expense growth to ensure disciplined growth. For this period, expense growth of -45.8% was below the target of 0.25%.

COS Change = (Cost of Goods Sold - Prior Cost of Goods Sold) ÷ Prior Cost of Goods Sold x 100

✓ Current Ratio 2.19:1

A measure of liquidity. This measure compares the totals of the current assets and current liabilities. The higher the current ratio, the greater the 'cushion' between current obligations and the business's ability to pay them. Generally a current ratio of 2 or more is an indicator of good short-term financial strength. In other words, the current assets of the business should be at least double the current liabilities. For this period, the current ratio was 2.19:1, up from 1.54:1 last period and above the minimum target of 2.00:1.

Current Ratio = Total Current Assets ÷ Total Current Liabilities

✓ Debt Payback 0.13 Yrs

A measure of the number of years for the business to repay total debt from after tax earnings. The lower result indicates that the company is in a better position to rapidly repay its debt. For this period, sufficient earnings were generated to repay the debt within the target timeframe of 5.00 Yrs.

Debt Payback = Total Debt ÷ (Annualised Earnings After Tax)

Debt Service Ratio 0.39 Yrs

A measure of the number of years for the business to repay total debt from free cash flow. The lower result indicates that the company is in a better position to rapidly repay its debt. For this period, the debt service ratio is less than the target of 5.00 Yrs.

Debt Service Ratio = Total Debt ÷ (Annualised Free Cash Flow)

Debt to Equity 70.05%

A measure of the proportion of funds that have either been invested by the owners (equity) or borrowed (debt) and used by the business to finance its assets. An appropriate mix of debt financing and equity financing will vary for each industry and business. Management are responsible to ensure that an appropriate balance between the two sources of financing is maintained. To improve this ratio, management can seek to internally generate profits and retain these profits to fund future growth, rather than borrowing additional funds. For each \$100 of equity supplied by shareholders, the business is carrying \$70.05 of debt. For this period, the debt to equity ratio is below the target of 100%.

Debt to Equity = Total Debt ÷ Total Equity x 100

Debt to Total Assets 27%

A measure of the proportion of the business's assets that are financed through debt. The funds to pay for 27% of the business's assets have been supplied by creditors. For this period, the debt to total assets ratio is below the set target of 50%.

Debt to Total Assets = Total Debt ÷ Total Assets x 100

EBIT Growth 382.64%

A measure of the percentage change in EBIT for the period. A combination of growth in revenues and growth in profits presents a balanced measure of growth For this period, EBIT growth of 382.64% exceeded the target growth of 0.17%.

EBIT Growth = (Earnings Before Interest & Tax - Prior Earnings Before Interest & Tax) ÷ Prior Earnings Before Interest & Tax x 100

Economic Profit \$20,801,377

This measure is underpinned by the concept that a business only adds value for its shareholders if it makes a profit in excess of its cost of capital. Economic profit is calculated as the amount by which profits exceed or fall short of the required return for shareholders. A positive economic profit represents that the business is creating shareholder value. A negative economic profit means that the business is destroying shareholder value. For this period, the economic profit of \$20,801,377 generated by the business exceeds the target of \$100,000.

Economic Profit = Annualised NOPAT - (Total Invested Capital x WACC ÷ 100)

Equity Change 79.62%

A measure of the percentage change in Total Equity for the period. Total Equity changed by 79.62%. For this period, change in equity exceeded the target of 0.25%.

Equity Change = (Total Equity - Opening Total Equity) ÷ Opening Total Equity x 100

X Equity to Assets 38.55%

A measure of the proportion of the business's assets that are financed by shareholder's equity. The funds to pay for 38.55% of the business's assets have been supplied by shareholders. For this period, the equity to total assets ratio is below the set target of 50%.

Equity to Assets = Total Equity ÷ Total Assets x 100

Expense Change -13.08%

A measure of the percentage change in total expenses for the period. While growing revenues, management need to monitor expenses. A significant increase in expenses may indicate the erroding of margins and should prompt action. For this period, expense growth of -13.08% was below the target of 0.25%.

Expense Change = (Expenses - Prior Expenses) ÷ Prior Expenses x 100

Expense-to-Revenue Ratio 32.86%

A measure of how efficiently the business is conducting its operations. While growing revenues, management need to monitor the change in expenses. A significant rise in the expense-to-revenue ratio may indicate the erroding of margins and should prompt action. For this period, the expense-to-revenue ratio is below the target of 39.43%.

Expense-to-Revenue Ratio = (Cost of Goods Sold + Expenses) ÷ Revenue x 100

Fixed Asset Turnover 19.49 times

A measure of how effectively the business has used its fixed assets to generate revenue. The business makes \$1,949.39 of sales for every \$100 of gross fixed assets. Ways to improve this metric include using fixed assets more efficiently and/or selling-off any unused fixed assets. For this period, Fixed Asset Turnover exceeds the target of 8.00 times.

Fixed Asset Turnover = Annualised Revenue ÷ Fixed Assets

Free Cash Flow \$610,641

Free cash flow is the cash generated by the business after paying its expenses and investing for future growth. It is the cash left after subtracting capital expenditure from operating cash flow. The term "free cash flow" is used because this cash is free to be paid back to the suppliers of capital.

Free Cash Flow = Operating Cash Flow - (Total Non - Current Assets - Opening Total Non - Current Assets + Depreciation + Depreciation and Amortization)

Gross Margin Return on Inventory 11,617.44%

A measure of the average amount that the inventory returns above its cost. GMROI assists to monitor the investment in inventory and the resulting gross margin earned by this investment. A result higher than 100% indicates that the business is selling its products for more than what it costs to acquire. For this period, the GMROI exceeds the target of 100%.

Gross Margin Return on Inventory = Annualised Gross Profit ÷ ((Inventory + Opening Inventory) ÷ 2) x 100

Gross Profit Growth 271.59%

A measure of the percentage change in gross profit for the period. For this period, gross profit growth of 271.59% exceeded the target of 0.17%.

Gross Profit Growth = (Gross Profit - Prior Gross Profit) ÷ Prior Gross Profit x 100

✓ Gross Profit Margin 71.78%

A measure of the proportion of revenue that is left after deducting all costs directly related to the sales. For each \$100 in sales the business retains \$71.78 after deducting the cost of sales. The gross profit serves as the source for paying operating expenses. The gross profit margin can be further improved by improving price, volume and cost of sales management. For this period, the gross profit margin % is above the required target of 63.64%.

Gross Profit Margin = Gross Profit ÷ Revenue x 100

Growth Equilibrium 937.46%

A measure of the self-funding rate of growth the business can sustain from its retained earnings (assuming a constant debt-to-equity ratio). The growth equilibrium is also commonly known as the sustainable growth rate. When the actual growth rate is less than the sustainable growth rate this indicates that the business has sufficient cash to fund its own growth. When the actual growth rate is above the sustainable this indicates that only a portion of growth is being funded by retained earnings. Additional funding will be required from outside sources to fund the deficit. For this business, a growth of 937.46% can be self-funded. For this period, the growth equilibrium exceeded the target of 0%.

Growth Equilibrium = Annualised Retained Income ÷ Opening Total Equity x 100

✓ Interest Cover 83.86 times

A measure of the ability to service its interest payments from the profits earned by the business. A result of more than 2 is generally considered to be safe, but businesses with volatile earnings may require a higher level of cover. A lower result indicates that the business is more burdened by debt expense. A lower result may also identify the potential risk that profits will be insufficient to cover interest payments. A high result may indicate that the business can easily meet its interest obligations. For this period, interest cover exceeded the safety target of 2.00 times.

Interest Cover = Earnings Before Interest & Tax ÷ (Interest Expenses - Interest Income)

✓ Inventory Days 12 days

A measure of how efficiently the business converts inventory into sales. A lower number of days is generally an indicator of good inventory management. A shorter time holding inventory has a positive impact on cash flow. But a low result can also mean there is a shortage of inventory. Conversely, a high result may indicate overstocking. For this period, inventory days remains below the maximum target of 30 days.

Inventory Days = Inventory x Period Length ÷ Cost of Goods Sold

✓ Net Cash Flow \$594,762

Net cash flow is the cash flow remaining after operating, investing and financing activities. Financing activities may include cash outflows such as interest payments to lenders or dividend payments to shareholders

Net Cash Flow = Free Cash Flow - Net Interest + (Net Interest x (Tax Rate ÷ 100)) - Dividends - Adjustments + (Other Non - Current Liabilities - Opening Other Non - Current Liabilities) + (Other Equity - Opening Other Equity) + (Retained Earnings - Opening Retained Earnings) + (Current Earnings - Opening Current Earnings) - Retained Income

✓ Net Debt Change -33.56%

A measure of the percentage change in Net Debt for the period. Net Debt is calculated as Total Debt (short-term and long-term debt) less Cash & Equivalents. For this period, change in debt of -33.56% was less than the target of 0%.

Net Debt Change = (Net Debt - Opening Net Debt) ÷ Opening Net Debt x 100

✓ Net Income Growth 473.63%

A measure of the percentage change in Net Income for the period. Typically growth in Net Income is driven by growth in revenues and/or productivity. For this period, Net Income growth of 473.63% exceeded the target growth of 0.17%.

Net Income Growth = (Net Income - Prior Net Income) ÷ Prior Net Income x 100

Net Profit After Tax Margin 65.99%

A measure of the proportion of revenue that is left after all expenses have been paid. The business makes \$65.99 of net profit for every \$100 it generates in revenue. For this period, the Net Profit After Tax margin is above the required target. A higher result indicates that the business is better prepared to handle down-turns.

Net Profit After Tax Margin = Earnings After Tax ÷ Revenue x 100

✓ Net Variable Cash Flow 71.7%

A measure of the additional cash that will either be generated or used up by the next \$100 of products or services that the business sells. If the Net Variable Cash Flow is positive then for every additional \$100 of revenue the business will generate cash. If the Net Variable Cash Flow is negative then for every additional \$100 of revenue the business will utilise cash reserves, or need additional cash funding. For this period, the Net Variable Cash Flow exceeded the target of 0%. The Net Variable Cash Flow is 71.7% of gross revenue. Each additional \$100 of Revenue will generate \$71.70 of cash.

Net Variable Cash Flow = (Annualised Revenue - Annualised Variable COGS - Annualised Variable Expenses - Operating Working Capital) ÷ (Annualised Revenue) x 100

Operating Cash Flow \$1,192,769

Operating cash flow is simply the cash generated by the operating activities of the business. Operating activities include the production, sales and delivery of the company's product and/or services as well as collecting payment from its customers and making payment to suppliers.

Operating Cash Flow = Earnings Before Interest, Tax, Depn & Amort. – Tax Expenses + (Deferred Taxes – Opening Deferred Taxes) – (Non – cash Working Capital – Opening Non – cash Working Capital) – (Net Interest x (Tax Rate ÷ 100))

Operating Cash Flow to Current Liabilities 3.88:1

Operating Cash Flow to Current Liabilities is a measure of how well current liabilities are covered by the cash flow generated from operational activities. This metric provides a useful indicator of a business's liquidity in the short-term. Using cash flow rather than profit provides a better indication of liquidity because cash is means by which short-term obligations are normally paid. For this period, the cash ratio was 3.88:1, up from 3.46:1 last period and above the minimum target of 1.00:1.

Operating Cash Flow to Current Liabilities = Annualised Operating Cash Flow ÷ Total Current Liabilities

Operating Cash Flow to Net Income 66.46%

A measure of the company's ability to turn Net Income in to Operating Cash Flow. The business converts each \$100 of Net Income into \$66.46 of Operating Cash Flow. For this period, the conversion of Net Income to Operating Cash Flow was less than the target of 200%.

Operating Cash Flow to Net Income = Operating Cash Flow ÷ Net Income x 100

✓ Operating Profit Growth 380.21%

A measure of the percentage change in operating profit for the period. For this period, operating profit growth of 380.21% exceeded the target of 0.17%.

Operating Profit Growth = (Operating Profit - Prior Operating Profit) ÷ Prior Operating Profit x 100

Operating Profit Margin 67.14%

A measure of the proportion of revenue that is left after deducting all operating expenses. This reveals the operating efficiency of the business. The business converts each \$100 of sales into \$67.14 of profits. The operating profit margin can be further improved by improving price, volume, cost of sales and expense management. For this period, the operating profit margin is above the required target of 60.57%.

Operating Profit Margin = Operating Profit ÷ Revenue x 100

✓ Profitability Ratio 67.07%

A measure of the proportion of revenue that is left after deducting all expenses. This excludes finance costs and tax expenses. The business makes \$67.07 of EBIT for every \$100 it generates of revenue. The profitability ratio can be further improved by improving price, volume, cost and expense management. For this period, the Profitability ratio is above the required target of 60.53%.

Profitability Ratio = Earnings Before Interest & Tax ÷ Revenue x 100

✓ Quick Ratio 2.11:1

The Quick Ratio measures the availability of assets which can quickly be converted into cash to cover current liabilities. Inventory and other less liquid current assets are excluded from this calculation. The Quick Ratio is a measure of the ability to pay short-term creditors immediately from liquid assets. A quick ratio of 1:1 or more is considered 'safe'. For this period, the quick ratio was 2.11:1, up from 1.52:1 last period and above the minimum target of 1.00:1.

Quick Ratio = (Cash & Equivalents + Accounts Receivable) ÷ Total Current Liabilities

Return on Assets 204.5%

A measure of how effectively the business has used its assets to generate profits. Return on Assets is a performance measure which is independent of the business's capital structure. The higher the ratio the greater the return on assets. For this period, the business has generated a Return on Assets of 204.5%. This return exceeds the target of 20%.

Return on Assets = Annualised Earnings Before Interest & Tax \div Total Assets x 100

Return on Capital Employed 311.95%

A measure of the efficiency and profitability of capital investment (ie. funds provided by shareholders & lenders). ROCE monitors the relationship between the capital ('inputs') used by the business and the earnings ('outputs') generated by the business. ROCE is arguably one of the most important performance measures. The higher the result the greater the return to providers of capital. For this period, the business has generated a ROCE of 311.95%. This return exceeds the target of 12.5%.

Return on Capital Employed = Annualised Earnings Before Interest & Tax ÷ Total Invested Capital x 100

Return on Equity 937.46%

A measure of how effectively the business has used the resources provided by its owners to generate profits. The higher the ratio the greater the rate of return for shareholders. For this period, the business has generated a Return on Equity of 937.46%. This return exceeds the target of 15%.

Return on Equity = Annualised Net Income ÷ Opening Total Equity x 100

Revenue Growth 40.1%

A measure of the percentage change in revenue for the period. Management should ensure that revenues increase at rates higher than general economic growth rates (ie. inflation). For this period, revenue growth of 40.1% exceeded the target growth of 0.41%.

Revenue Growth = (Revenue - Prior Revenue) ÷ Prior Revenue x 100

✓ Total Revenue \$2,719,808

A measure of the total amount of income generated by the company for goods sold or services provided. The business has earned total revenues of \$2,719,808. Strategies to improve revenue may include increasing prices, increasing the volume of sales through marketing initiatives or finding alternative sources of income. For this period, the revenue earned is above the required target of \$1,925,000.

Total Revenue = Revenue

X Travel and Entertainment Expense \$2,233

A measure of the 'Travel and Entertainment Expense' account from your general ledger. This is an account watch KPI. For this period, the account Travel and Entertainment Expense is above the required target of \$350

✓ Working Capital Absorption -2.31%

A measure of the adequacy of working capital to support sales activity. This measure indicates the investment made in working capital for each unit of revenue. The trend of this ratio is particularly useful for growing businesses. If sales increase rapidly but working capital levels remain constant, the business may be at risk that insufficient working capital is available to support this growth. Moreover, if the result for this metric is greater than the Gross Profit Margin %, then for every additional unit of Revenue generated, additional cash will be required. For this period, Working Capital Absorption is less than the target of 25%.

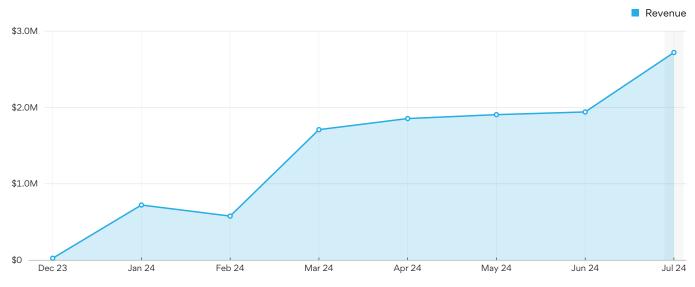
Working Capital Absorption = Operating Working Capital ÷ (Annualised Revenue) x 100

Examples of Additional Supplemental Charts--Revenue

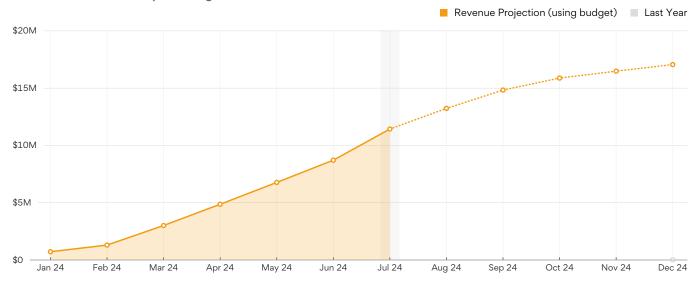
Revenue this financial year



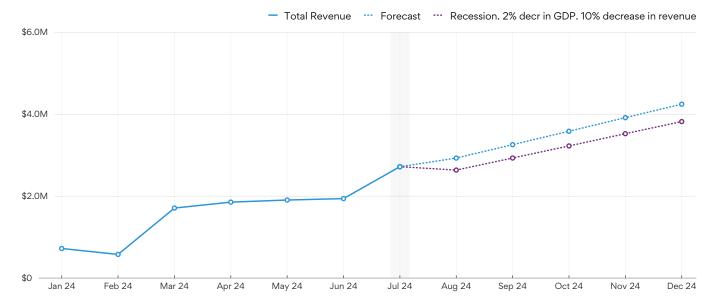
Revenue for all time



Revenue YTD + rest of year budget



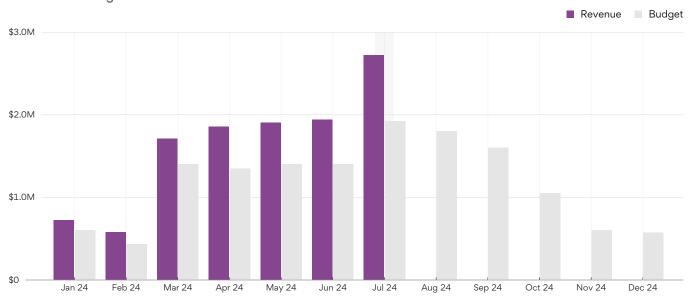
Revenue Scenarios



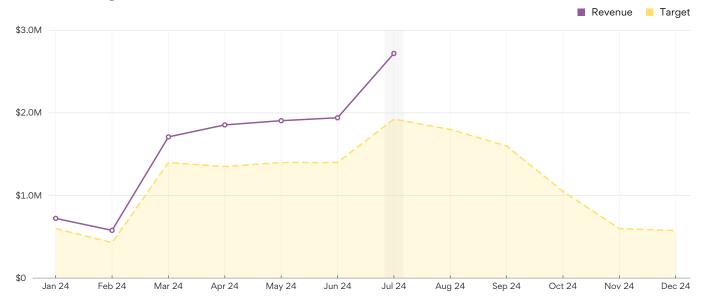
This year vs last year



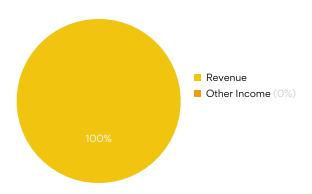
Revenue vs Budget



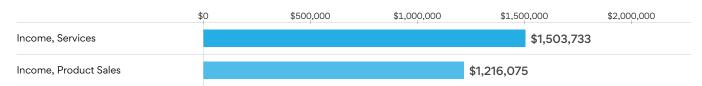
Revenue vs Target



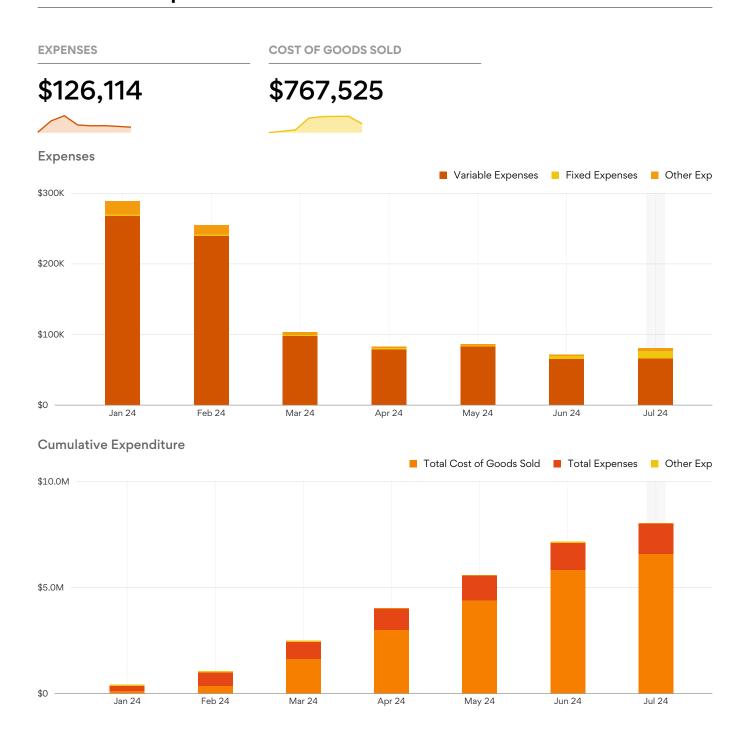
Revenue Mix



Revenue breakdown



Examples of Additional Supplemental Charts--Expenses



Variable Expenses this financial year



Variable Expenses projected



Expenses for all time



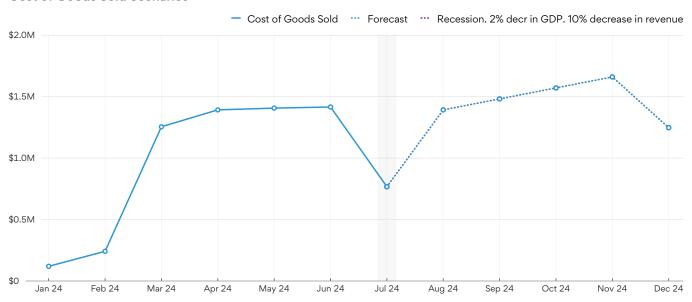
Expenses This year vs last year



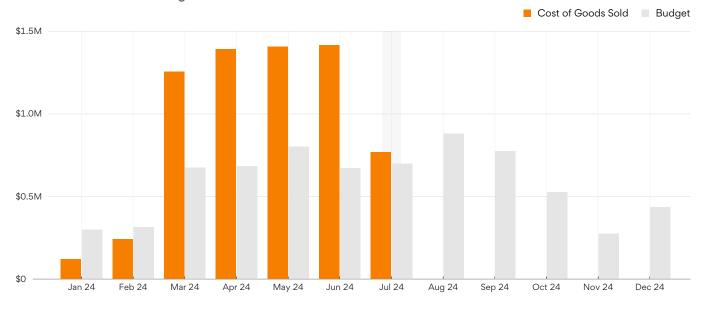
Expenses Scenarios



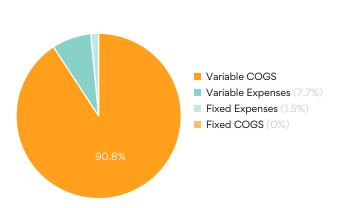
Cost of Goods Sold Scenarios



Cost of Goods Sold vs Budget



Expenditure Mix



Top 10 Expenses

| Depreciation and Amortizaton Expense | \$48,058 |
|--------------------------------------|----------|
| Payroll Expense | \$25,088 |
| Rent Expense | \$13,000 |
| Other Compensation Expense | \$10,547 |
| Fees Expense | \$7,764 |
| Insurance Expense | \$7,452 |
| Advertising Expense | \$5,000 |
| Benefits Expense | \$2,500 |
| Travel and Entertainment Expense | \$2,233 |
| Utilities Expense | \$2,145 |

Cost of Goods Sold breakdown



Examples of Additional Supplemental Charts--KPI's

GROSS PROFIT OPERATING PROFIT EBIT \$1,952,283 \$1,824,075 \$1,826,169 **EBITDA** \$1,872,133 Expense-to-Revenue (%) ■ Expense to Revenue % 150 % 100 % 50 % Jan 24 Feb 24 Mar 24 Apr 24 Jun 24 Dec 24 May 24 Jul 24 Aug 24 Sep 24 Oct 24 Nov 24 Profitability for all time ■ Revenue ■ Gross Profit ■ Operating Profit \$3.0M \$2.0M \$1.0M \$0 (\$1.0)M _____ Dec 23

Jan 24

Feb 24

Mar 24

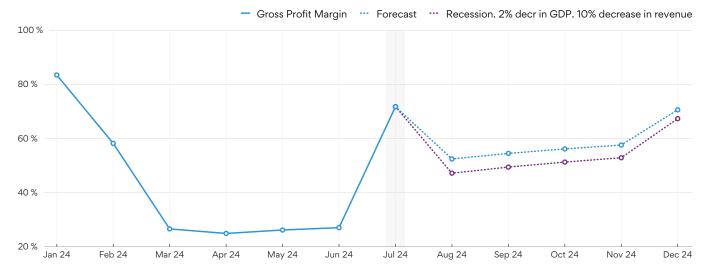
Apr 24

May 24

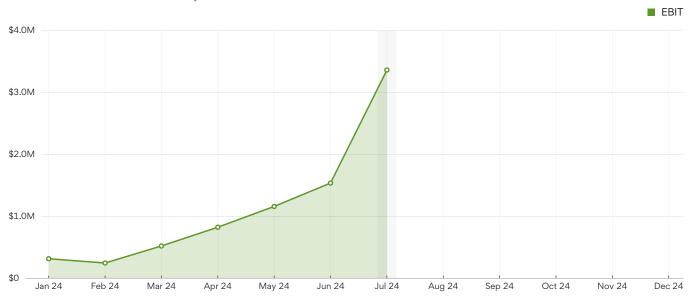
Jul 24

Jun 24

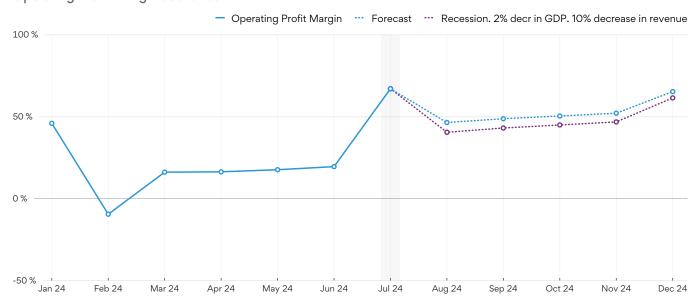
Gross Profit % projected



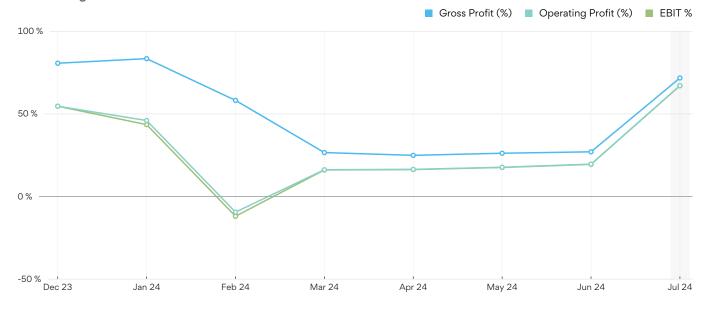
Cumulative EBIT this financial year



Operating Profit Margin Scenarios



Profit Margins (%) Last 12 months



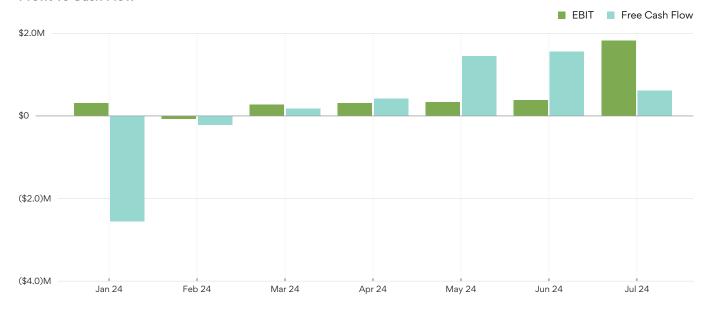
Gross Profit (%) vs Target



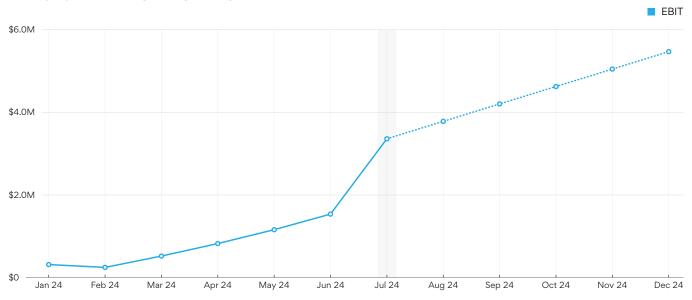
EBIT vs Budget



Profit vs Cash Flow



Profit projection (using rolling average)



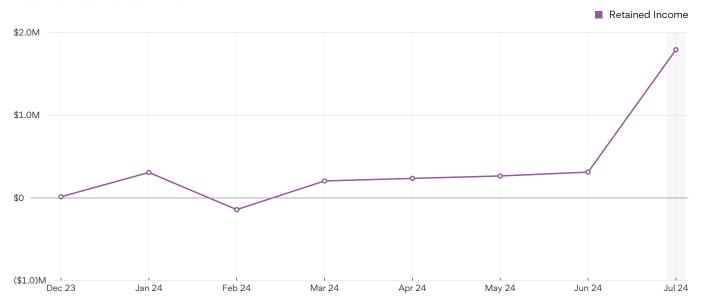
EBIT - This year vs last year



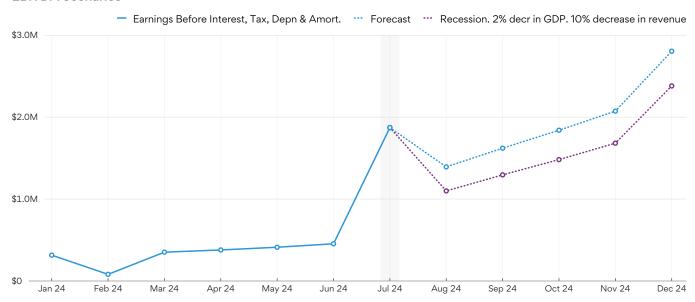
EBITDA - This year vs last year



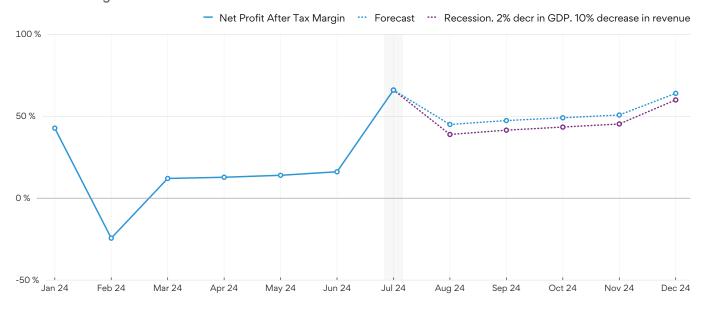
Retained Income for all time



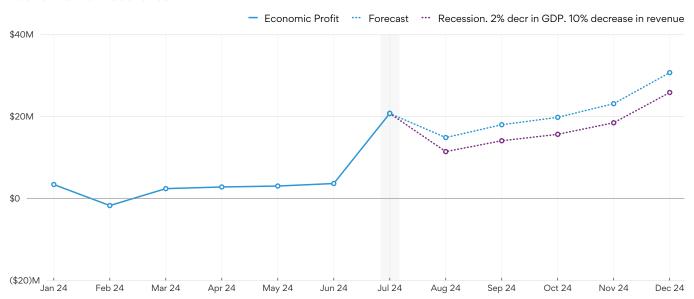
EBITDA Scenarios



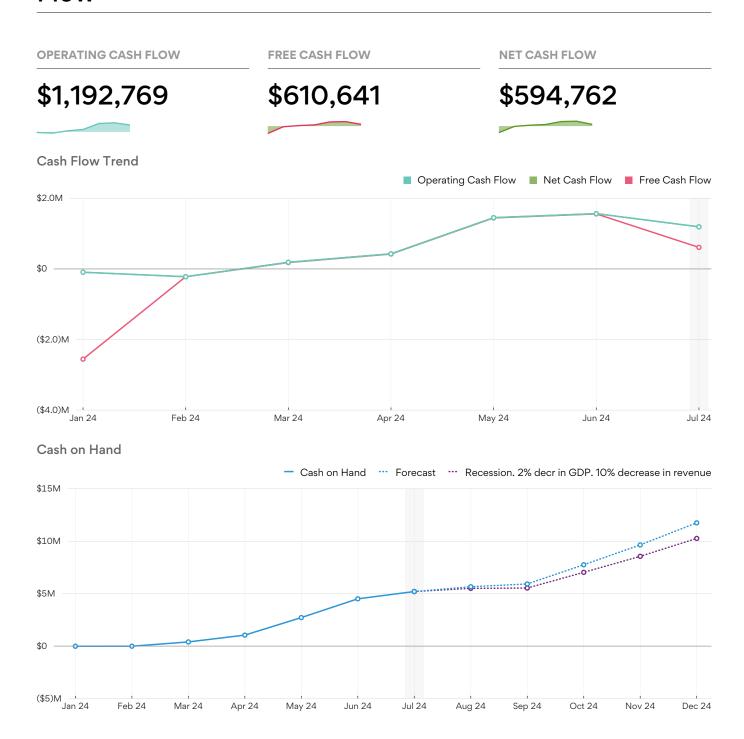
Net Profit Margin Scenarios



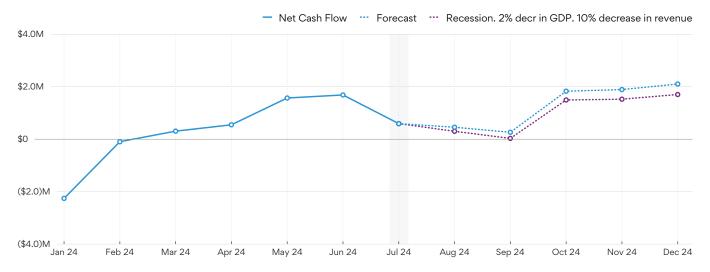
Economic Profit Scenarios



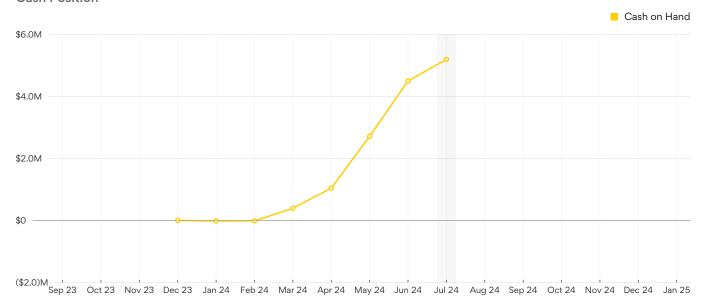
Examples of Additional Supplemental Charts--Cash Flow



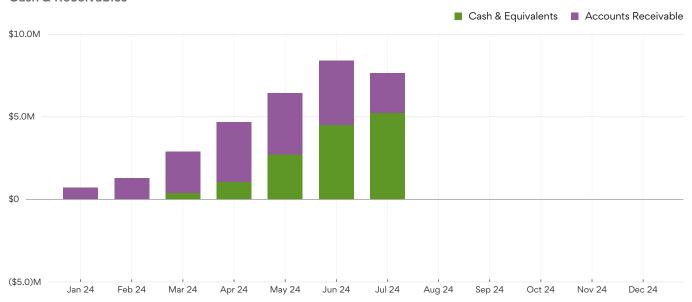
Cash Flow Trend Scenarios



Cash Position



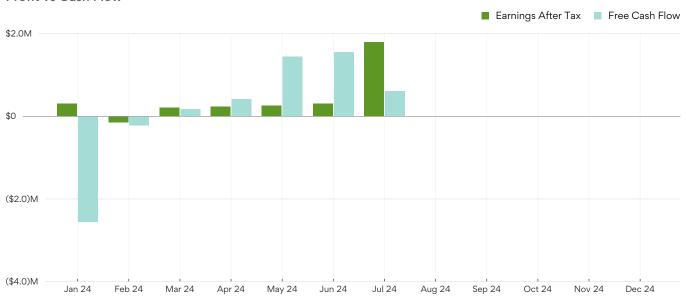
Cash & Receivables



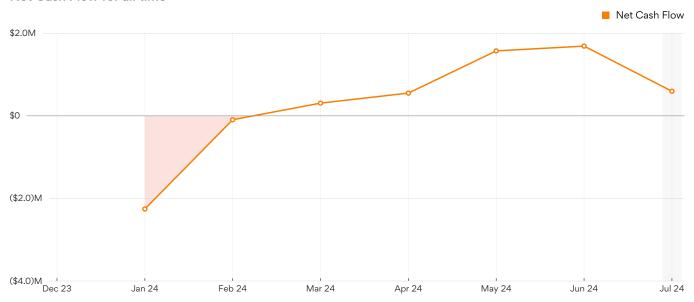
Net Variable Cash Flow



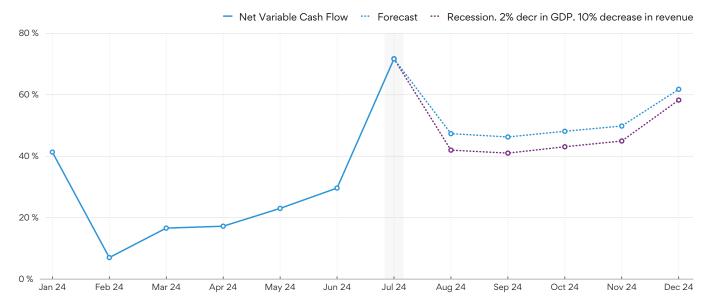
Profit vs Cash Flow



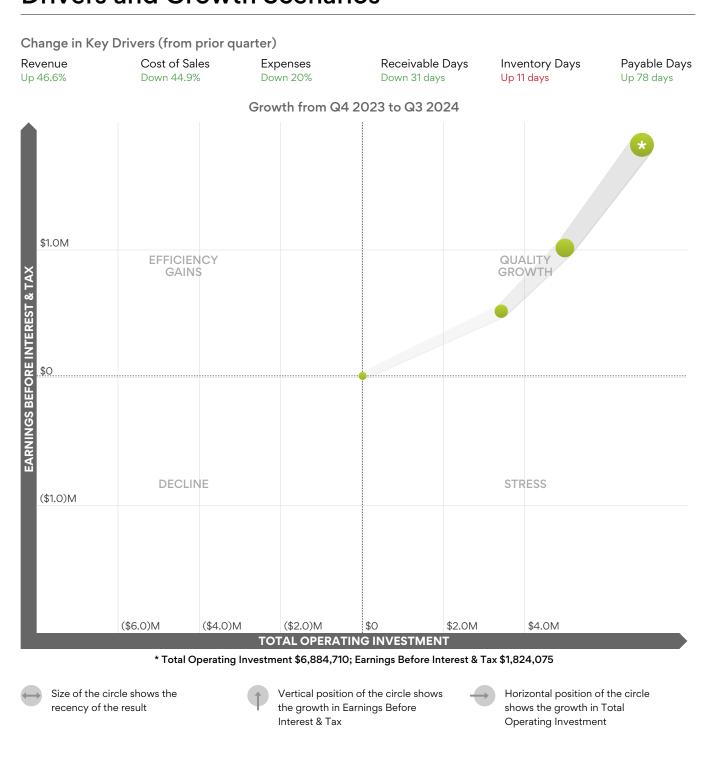
Net Cash Flow for all time



Net Variable Cash Flow Scenarios



Examples of Additional Supplemental Charts--Key Drivers and Growth Scenarios



EBIT GROWTH

382.64%

REVENUE GROWTH

40.1%

Page 40

COS CHANGE

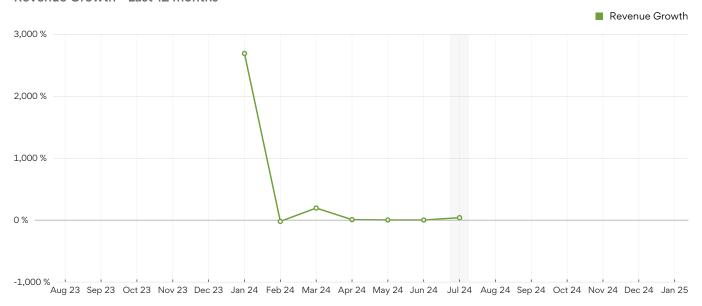
-45.8%

-13.08%

0.04%



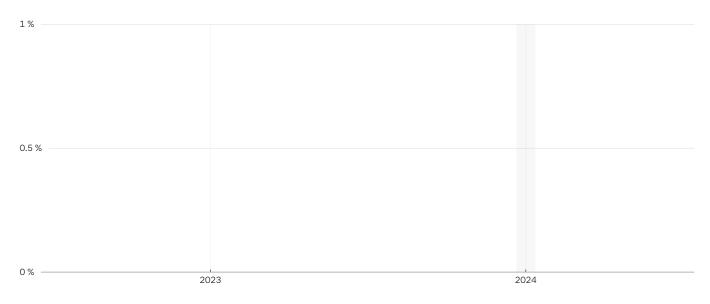
Revenue Growth - Last 12 months



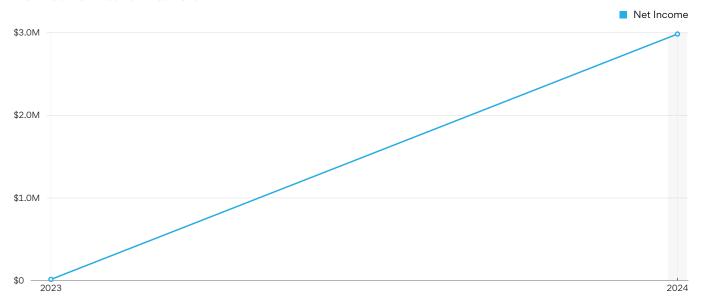
Growth Scenarios



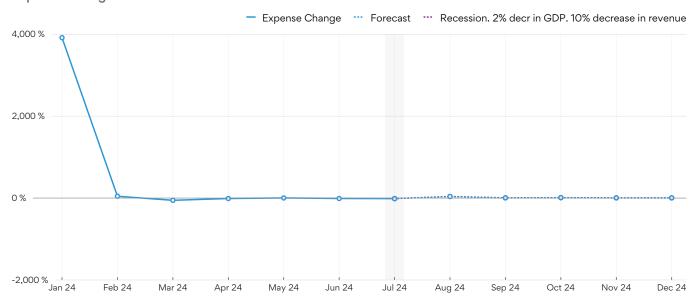
Revenue - Year on Year Growth



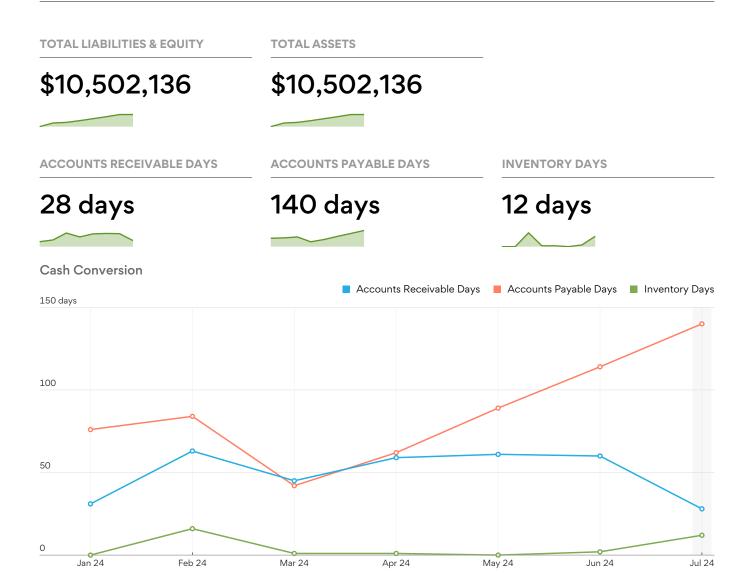
Net Income - Year on Year Growth



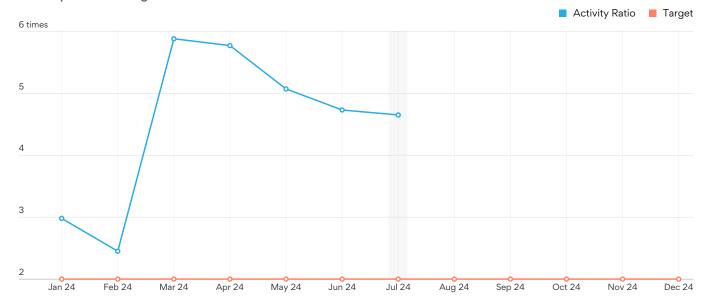
Expense Change Scenarios



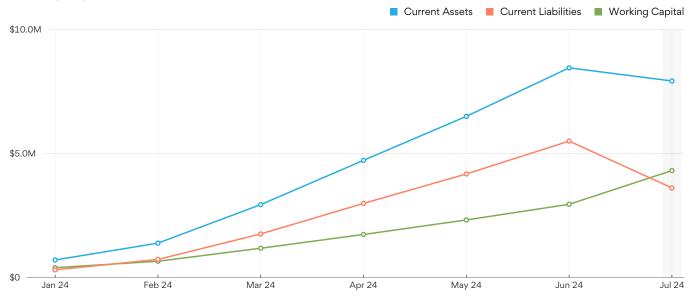
Examples of Additional Supplemental Charts--Balance Sheet Activity



Activity Ratio vs Target



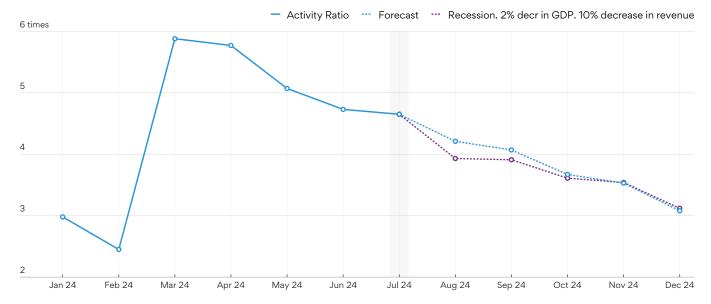
Working Capital



Cash Conversion Scenarios



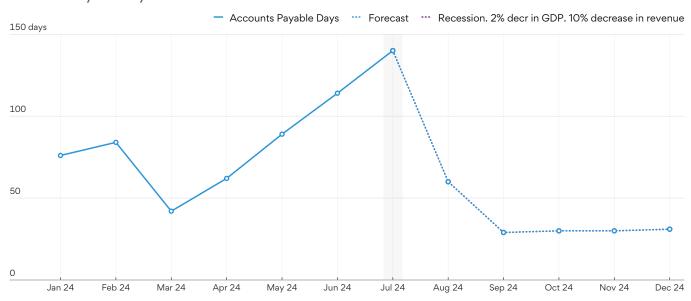
Activity Scenarios



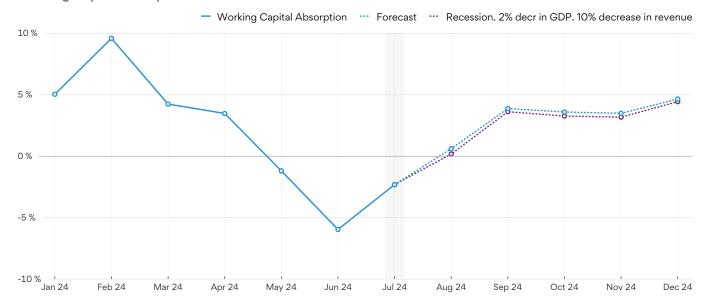
Accounts Receivable Days Scenarios



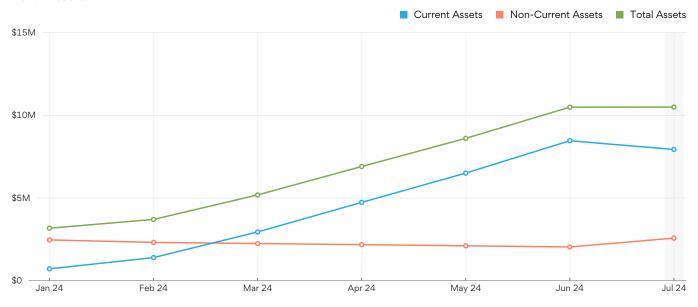
Accounts Payable Days Scenarios



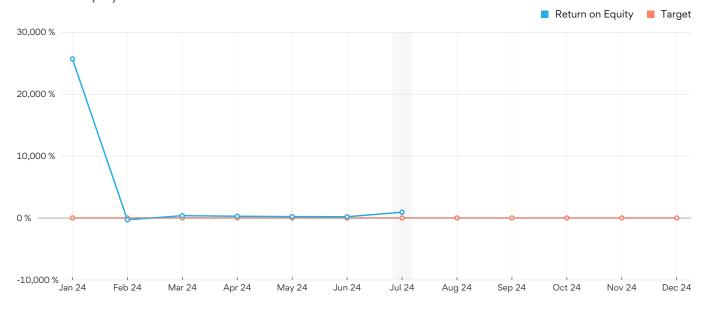
Working Capital Absorption Scenarios



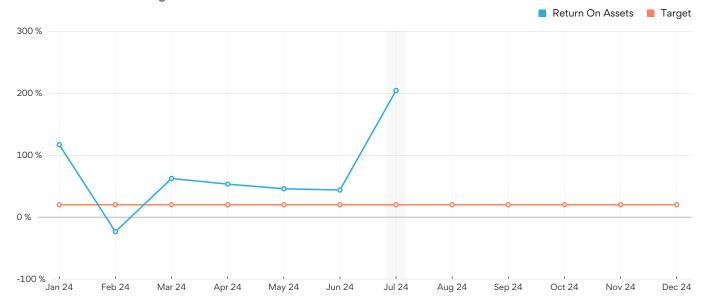
Total Assets



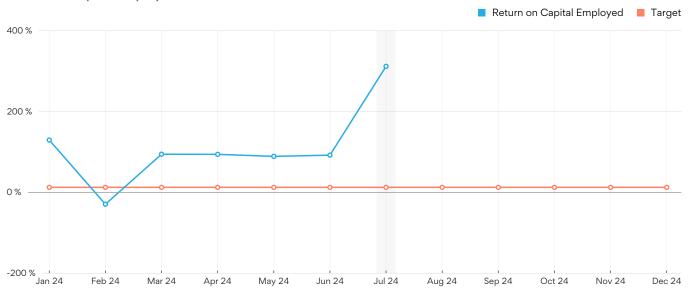
Return on Equity



Return on Assets vs Target



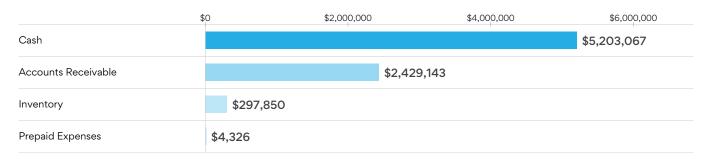
Return on Capital Employed



Efficiency Scenarios

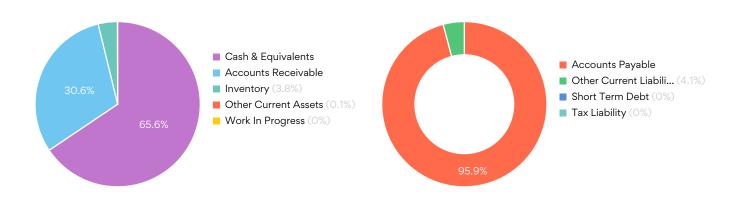


Current Assets breakdown

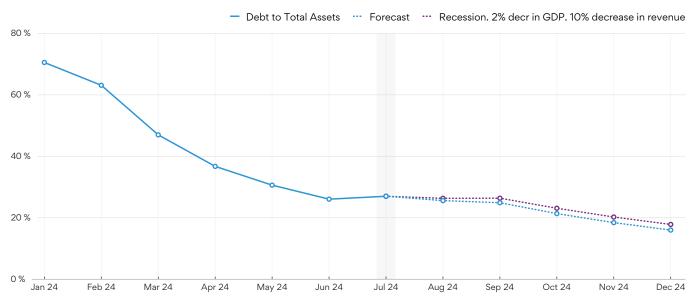


Current Assets

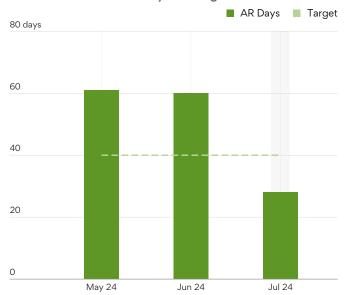
Current Liabilities



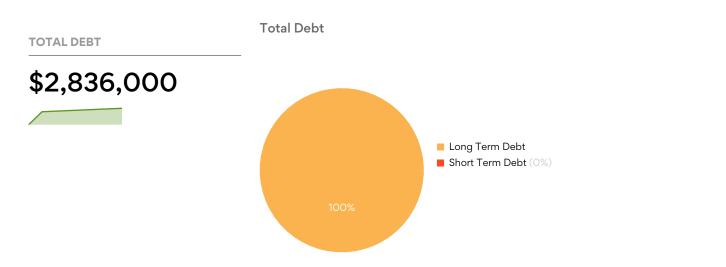
Debt to Assets Scenarios



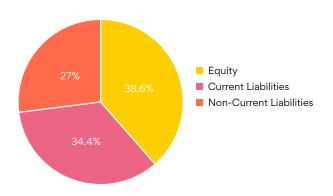
Accounts Receivable Days vs Target



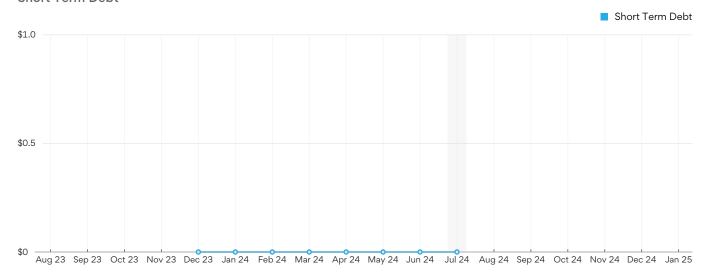
Examples of Additional Supplemental Charts--Debt Considerations



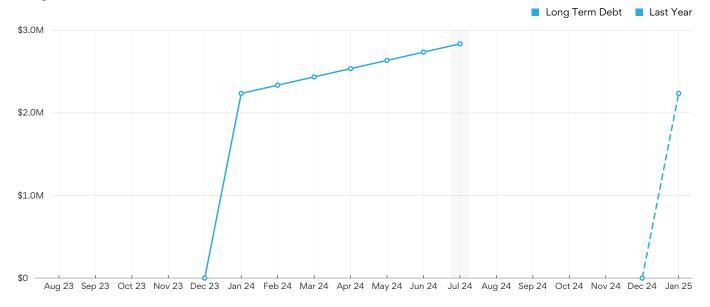
Total Liabilities & Equity



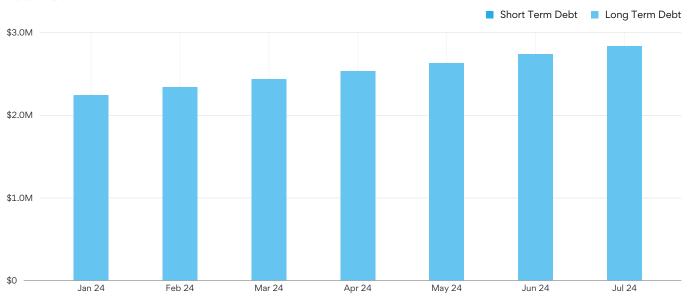
Short Term Debt



Long Term Debt



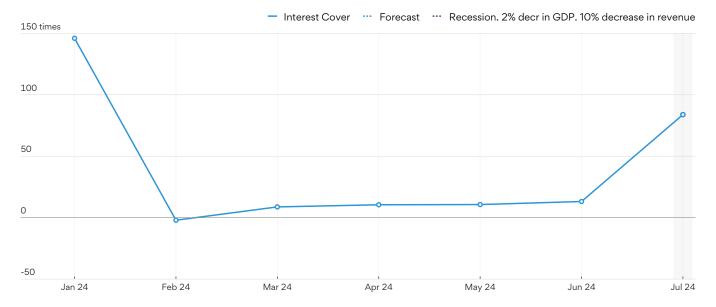
Total Debt



Interest Cover



Interest Cover Scenarios



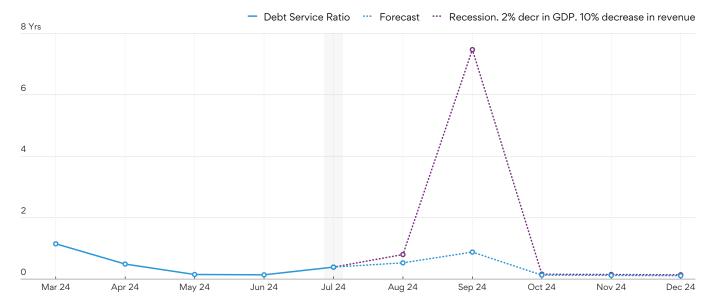
Debt Payback



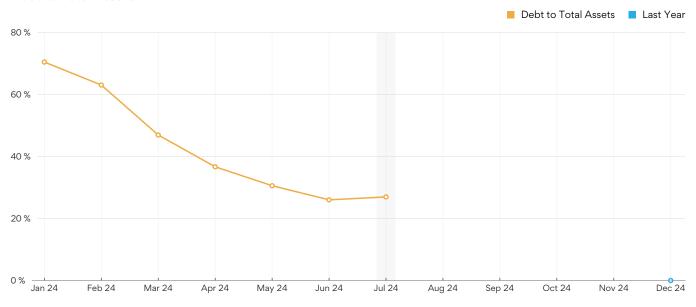
Debt Service Ratio



Debt Service Scenarios



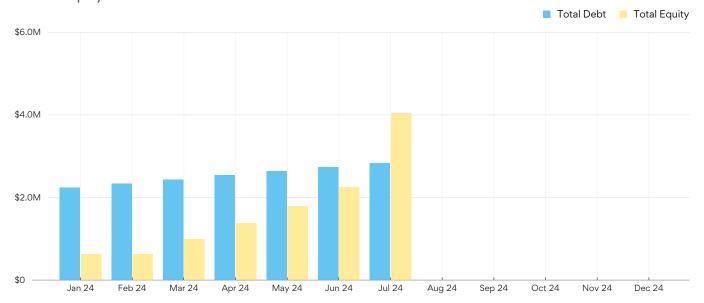
Debt to Total Assets



Debt to Equity



Debt to Equity

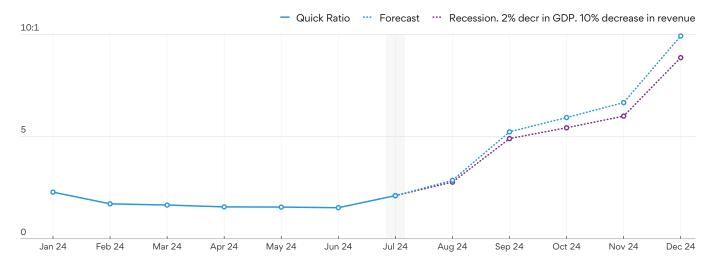


Examples of Additional Supplemental Charts--Working Capital

QUICK RATIO

2.11:1

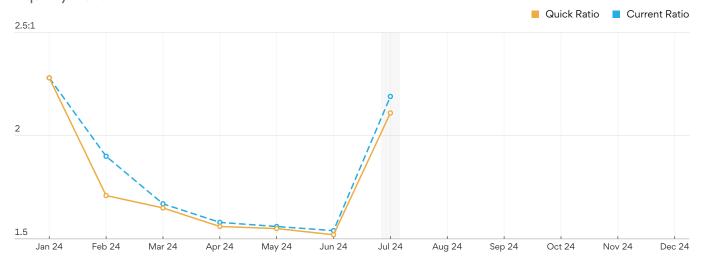
Quick Ratio Scenarios



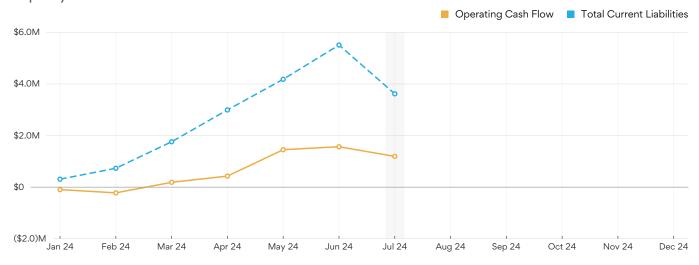
CURRENT RATIO

2.19:1

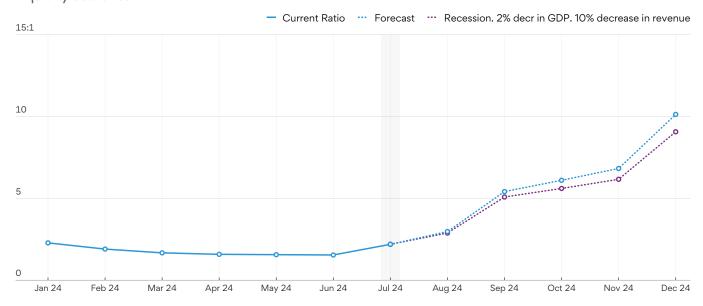
Liquidity Trend



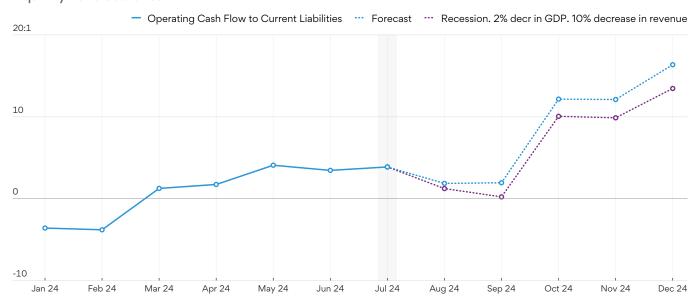
Liquidity Trend



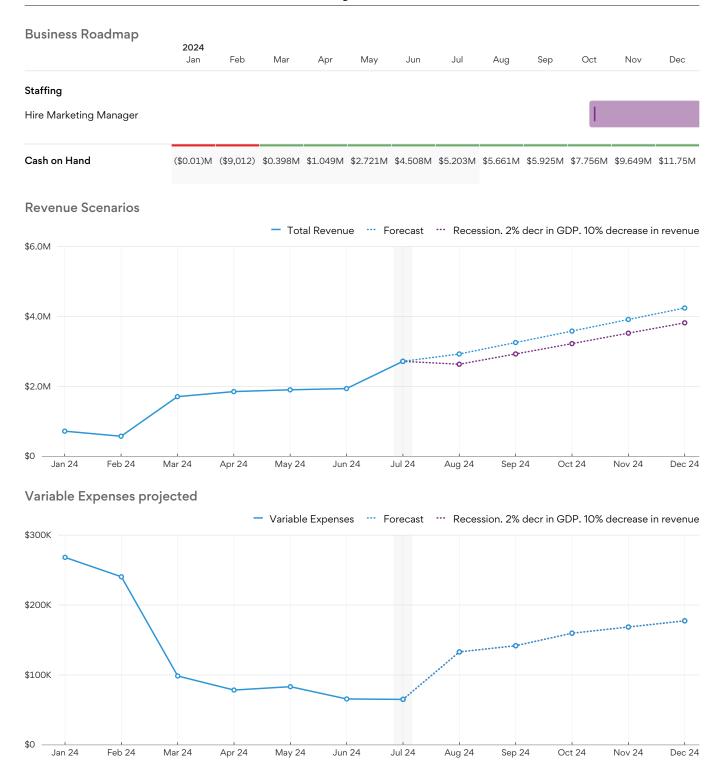
Liquidity Scenarios



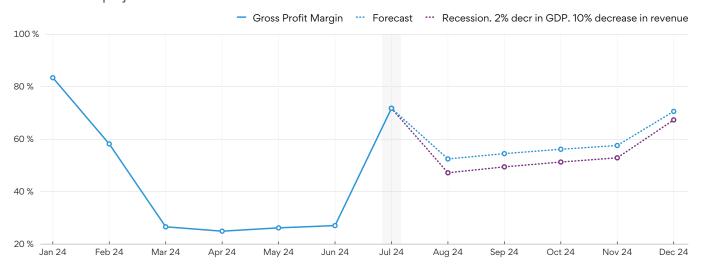
Liquidity Ratio Scenarios



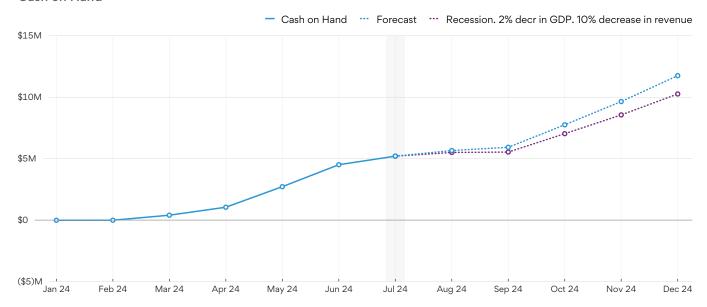
Examples of Additional Supplemental Charts--Forecasts and Projections



Gross Profit % projected



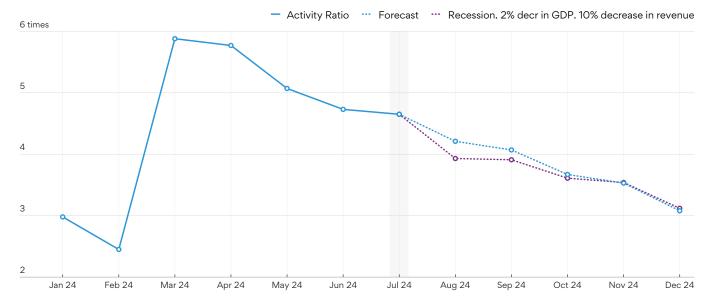
Cash on Hand



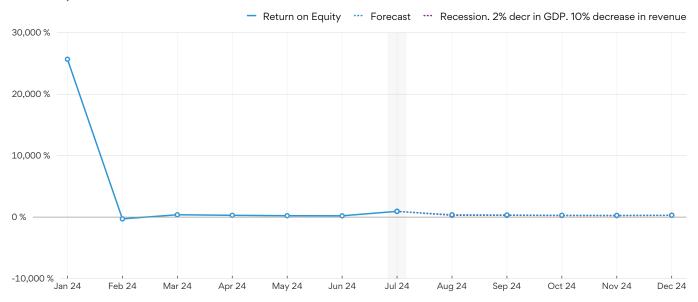
Growth Scenarios



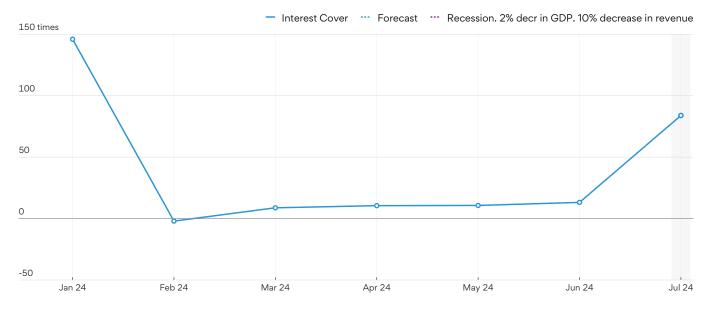
Activity Scenarios



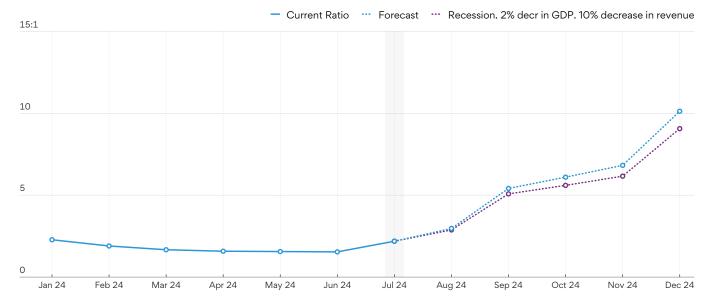
Efficiency Scenarios



Interest Cover Scenarios



Liquidity Scenarios



Examples of Additional Supplemental Financial Reports

| INCOME STATEMENT | Jul 2024 |
|--|-----------------------|
| Revenue | 44 500 700 |
| Income, Services | \$1,503,733 |
| Income, Product Sales | \$1,216,075 |
| Total Revenue | \$2,719,808 |
| Cost of Goods Sold | |
| Labor | \$32,000 |
| Materials | \$735,525 |
| Total Cost of Goods Sold | \$767,525 |
| Gross Profit | \$1,952,283 |
| Expenses | |
| Rent Expense | \$13,000 |
| Advertising Expense | \$5,000 |
| Fees Expense | \$7,764 |
| Insurance Expense | \$7,452 |
| Payroll Expense | \$25,088 |
| Benefits Expense | \$2,500 |
| Other Compensation Expense | \$10,547 |
| Repairs and Maintenance Expense | \$1,252 |
| Utilities Expense | \$2,145 |
| Travel and Entertainment Expense | \$2,233 |
| Vehicle Expenses | \$750 |
| Depreciation and Amortizaton Expense | \$48,058 |
| Bad Debt Expense | \$325 |
| Total Expenses | \$126,114 |
| Operating Profit | \$1,826,169 |
| Other Expenses | |
| Other Income & Expenses | \$2,094 |
| Earnings Before Interest & Tax | \$1,824,075 |
| Interest Income | |
| Income, Interest | \$2,500 |
| Interest Expenses | |
| Interest Expense | \$24,252 |
| Earnings Before Tax | \$1,802,323 |
| Tax Expenses | |
| Tax Expense | \$7,655 |
| Earnings After Tax | \$1,794,668 |
| Net Income | \$1,794,668 |
| 11011110 | ¥1,75 1,000 |
| BALANCE SHEET | Jul 2024 |
| ASSETS | |
| Cash & Equivalents | |
| Cash | \$5,203,067 |
| Accounts Receivable | +2,200,007 |
| Accounts Receivable Accounts Receivable | \$2,429,143 |
| , località l'occivabio | Ψ2,423,14 |

| Inventory | | | | | | |
|--|-----------------------------------|----------------------------|---------------|-------------------------|--|--|
| Inventory | | | | \$297,850 | | |
| Other Current Assets | | | | | | |
| Prepaid Expenses | | | | \$4,326 | | |
| Total Current Assets | | | | \$7,934,386 | | |
| Fixed Assets | | | | | | |
| Equipment | | | | \$1,791,000 | | |
| Furniture and Fixtures | | | | \$350,633 | | |
| Accumulated Depreciation | | | | (\$341,125) | | |
| Accumulated Amortization | | | | (\$157,758) | | |
| Total Fixed Assets | | | | \$1,642,750 | | |
| Investments or Other Non-Current Asset | ts | | | | | |
| Other Long-term Assets | | | | \$925,000 | | |
| Total Non-Current Assets | | | | \$2,567,750 | | |
| Total Assets | | | | \$10,502,136 | | |
| LIABILITIES | | | | | | |
| Accounts Payable | | | | | | |
| Accounts Payable | | | | \$3,467,883 | | |
| Other Current Liabilities | | | | | | |
| Payroll Liabilities | | | | \$30,500 | | |
| Other Current Liabilities | | | | \$119,043 | | |
| Total Other Current Liabilities | | | | \$149,543 | | |
| Total Current Liabilities | | | | \$3,617,426 | | |
| Long Term Debt | | | | | | |
| Long Term Debt | | | | \$2,836,000 | | |
| Total Non-Current Liabilities | | | | \$2,836,000 | | |
| Total Liabilities | | | | \$6,453,426 | | |
| EQUITY | | | | | | |
| Retained Earnings | | | | | | |
| Retained Earnings | | | | \$2,998,710 | | |
| Other Equity | | | | | | |
| Common Stock | | | | \$1,050,000 | | |
| Total Equity | | | | \$4,048,710 | | |
| Total Liabilities & Equity | | | | \$10,502,136 | | |
| | | | | | | |
| BALANCE SHEET | Jul 2024 | Jun 2024 | Variance (\$) | Variance (%) | | |
| ASSETS | | | | | | |
| Cash & Equivalents | | | | | | |
| Cash | \$5,203,067 | \$4,508,305 | \$694,762 | 15.41% | | |
| Accounts Receivable | | | | | | |
| Accounts Receivable | \$2,429,143 | \$3,853,290 | (\$1,424,147) | -36.96% | | |
| Inventory | | | | | | |
| Inventory | \$297,850 | \$97,875 | \$199,975 | 204.32% | | |
| Other Current Assets | | | | | | |
| D ::E | \$4,326 | \$4,326 | \$0 | 0.00% | | |
| Prepaid Expenses | | | | | | |
| Prepaid Expenses Total Current Assets | \$7,934,386 | \$8,463,796 | (\$529,410) | -6.25% | | |
| | \$7,934,386 | \$8,463,796 | (\$529,410) | -6.25% | | |
| Total Current Assets | \$7,934,386 \$1,791,000 | \$8,463,796 \$1,536,000 | \$255,000 | -6.25% 16.60% | | |

| | Jul 2024 | Jun 2024 | Variance (\$) | Variance (%) |
|---------------------------------|--------------|--------------|---------------|--------------|
| Accumulated Depreciation | (\$341,125) | (\$300,725) | (\$40,400) | -13.43% |
| Accumulated Amortization | (\$157,758) | (\$150,100) | (\$7,658) | -5.10% |
| Total Fixed Assets | \$1,642,750 | \$1,108,680 | \$534,070 | 48.17% |
| Investments or Other NCAs | | | | |
| Other Long-term Assets | \$925,000 | \$925,000 | \$0 | 0.00% |
| Total Non-Current Assets | \$2,567,750 | \$2,033,680 | \$534,070 | 26.26% |
| Total Assets | \$10,502,136 | \$10,497,476 | \$4,660 | 0.04% |
| LIABILITIES | | | | |
| Accounts Payable | | | | |
| Accounts Payable | \$3,467,883 | \$5,357,891 | (\$1,890,008) | -35.28% |
| Other Current Liabilities | | | | |
| Payroll Liabilities | \$30,500 | \$30,500 | \$0 | 0.00% |
| Other Current Liabilities | \$119,043 | \$119,043 | \$0 | 0.00% |
| Total Other Current Liabilities | \$149,543 | \$149,543 | \$0 | 0.00% |
| Total Current Liabilities | \$3,617,426 | \$5,507,434 | (\$1,890,008) | -34.32% |
| Long Term Debt | | | | |
| Long Term Debt | \$2,836,000 | \$2,736,000 | \$100,000 | 3.65% |
| Total Non-Current Liabilities | \$2,836,000 | \$2,736,000 | \$100,000 | 3.65% |
| Total Liabilities | \$6,453,426 | \$8,243,434 | (\$1,790,008) | -21.71% |
| EQUITY | | | | |
| Retained Earnings | | | | |
| Retained Earnings | \$2,998,710 | \$1,204,042 | \$1,794,668 | 149.05% |
| Other Equity | | | | |
| Common Stock | \$1,050,000 | \$1,050,000 | \$0 | 0.00% |
| Total Equity | \$4,048,710 | \$2,254,042 | \$1,794,668 | 79.62% |
| Total Liabilities & Equity | \$10,502,136 | \$10,497,476 | \$4,660 | 0.04% |

Jul 2024 **CASH FLOW STATEMENT OPERATING ACTIVITIES** \$1,794,668 Net Income Depreciation and Amortization \$48,058 Change in Accounts Payable (\$1,890,008) Change in Accounts Receivable \$1,424,147 (\$199,975) Change in Inventory Cash Flow from Operating Activities \$1,176,890 **INVESTING ACTIVITIES** Change in Fixed Assets (ex. Depn and Amort) (\$582,128) Cash Flow from Investing Activities (\$582,128) FINANCING ACTIVITIES Change in Long Term Debt \$100,000 \$100,000 Cash Flow from Financing Activities Change in Cash & Equivalents \$694,762 \$4,508,305 Cash & Equivalents, Opening Balance

Cash & Equivalents, Closing Balance

\$5,203,067

| INCOME STATEMENT | Jul 2024 | Jun 2024 | May 2024 | Apr 2024 |
|--------------------------------|-------------|-------------|-------------|-------------|
| Revenue | \$2,719,808 | \$1,941,400 | \$1,906,100 | \$1,855,000 |
| Cost of Goods Sold | \$767,525 | \$1,416,011 | \$1,406,700 | \$1,392,607 |
| Gross Profit | \$1,952,283 | \$525,389 | \$499,400 | \$462,393 |
| Expenses | \$126,114 | \$145,100 | \$161,865 | \$157,703 |
| Operating Profit | \$1,826,169 | \$380,289 | \$337,535 | \$304,690 |
| Other Expenses | \$2,094 | \$2,352 | \$2,200 | \$1,950 |
| Earnings Before Interest & Tax | \$1,824,075 | \$377,937 | \$335,335 | \$302,740 |
| Interest Income | \$2,500 | \$4,250 | \$4,565 | \$5,156 |
| Interest Expenses | \$24,252 | \$33,000 | \$36,000 | \$34,000 |
| Earnings Before Tax | \$1,802,323 | \$349,187 | \$303,900 | \$273,896 |
| Tax Expenses | \$7,655 | \$36,325 | \$37,662 | \$36,925 |
| Earnings After Tax | \$1,794,668 | \$312,862 | \$266,238 | \$236,971 |
| Net Income | \$1,794,668 | \$312,862 | \$266,238 | \$236,971 |

| INCOME STATEMENT | Jul 2024 | Budget | Budget Variance (\$) | Budget Variance (%) |
|--------------------------------------|-------------|-------------|----------------------|---------------------|
| Revenue | | | | |
| Income, Services | \$1,503,733 | \$950,000 | \$553,733 | 58.29% |
| Income, Product Sales | \$1,216,075 | \$975,000 | \$241,075 | 24.73% |
| Total Revenue | \$2,719,808 | \$1,925,000 | \$794,808 | 41.29% |
| Cost of Goods Sold | | | | |
| Labor | \$32,000 | \$300,000 | (\$268,000) | -89.33% |
| Materials | \$735,525 | \$400,000 | \$335,525 | 83.88% |
| Total Cost of Goods Sold | \$767,525 | \$700,000 | \$67,525 | 9.65% |
| Gross Profit | \$1,952,283 | \$1,225,000 | \$727,283 | 59.37% |
| Expenses | | | | |
| Rent Expense | \$13,000 | \$2,500 | \$10,500 | 420.00% |
| Advertising Expense | \$5,000 | \$3,000 | \$2,000 | 66.67% |
| Fees Expense | \$7,764 | \$1,000 | \$6,764 | 676.40% |
| Insurance Expense | \$7,452 | \$3,000 | \$4,452 | 148.40% |
| Payroll Expense | \$25,088 | \$24,000 | \$1,088 | 4.53% |
| Benefits Expense | \$2,500 | \$2,000 | \$500 | 25.00% |
| Other Compensation Expense | \$10,547 | \$11,000 | (\$453) | -4.12% |
| Repairs and Maintenance Expense | \$1,252 | \$1,000 | \$252 | 25.20% |
| Utilities Expense | \$2,145 | \$2,900 | (\$755) | -26.03% |
| Travel and Entertainment Expense | \$2,233 | \$350 | \$1,883 | 538.00% |
| Vehicle Expenses | \$750 | \$300 | \$450 | 150.00% |
| Depreciation and Amortizaton Expense | \$48,058 | \$8,000 | \$40,058 | 500.73% |
| Bad Debt Expense | \$325 | \$50 | \$275 | 550.00% |
| Total Expenses | \$126,114 | \$59,100 | \$67,014 | 113.39% |
| Operating Profit | \$1,826,169 | \$1,165,900 | \$660,269 | 56.63% |
| Other Expenses | | | | |
| Other Income & Expenses | \$2,094 | \$700 | \$1,394 | 199.14% |
| Earnings Before Interest & Tax | \$1,824,075 | \$1,165,200 | \$658,875 | 56.55% |
| Interest Income | | | | |
| Income, Interest | \$2,500 | \$2,000 | \$500 | 25.00% |
| Interest Expenses | | | | |
| Interest Expense | \$24,252 | \$1,500 | \$22,752 | 1,516.80% |
| Earnings Before Tax | \$1,802,323 | \$1,165,700 | \$636,623 | 54.61% |
| Tax Expenses | | | | |
| Tax Expense | \$7,655 | \$1,500 | \$6,155 | 410.33% |
| Earnings After Tax | \$1,794,668 | \$1,164,200 | \$630,468 | 54.15% |
| Net Income | \$1,794,668 | \$1,164,200 | \$630,468 | 54.15% |
| | | | | |
| BALANCE SHEET | Jul 2024 | Budget | Budget Variance (\$) | Budget Variance (%) |
| ASSETS | | | | |
| Cash & Equivalents | | | | |
| Cash | \$5,203,067 | \$0 | \$5,203,067 | - |
| Accounts Receivable | | | | |
| Accounts Receivable | \$2,429,143 | \$0 | \$2,429,143 | |
| Inventory | | | | |
| Inventory | \$297,850 | \$0 | \$297,850 | - |
| Other Current Assets | | | | |
| Prepaid Expenses | \$4,326 | \$0 | \$4,326 | - |
| Total Current Assets | \$7,934,386 | \$0 | \$7,934,386 | - |

| | Jul 2024 | Budget | Budget Variance (\$) | Budget Variance (%) | |
|---------------------------------|--------------|--------|----------------------|---------------------|--|
| Fixed Assets | | | | | |
| Equipment | \$1,791,000 | \$0 | \$1,791,000 | - | |
| Furniture and Fixtures | \$350,633 | \$0 | \$350,633 | - | |
| Accumulated Depreciation | (\$341,125) | \$0 | (\$341,125) | - | |
| Accumulated Amortization | (\$157,758) | \$0 | (\$157,758) | - | |
| Total Fixed Assets | \$1,642,750 | \$0 | \$1,642,750 | - | |
| Investments or Other NCAs | | | | | |
| Other Long-term Assets | \$925,000 | \$0 | \$925,000 | - | |
| Total Non-Current Assets | \$2,567,750 | \$0 | \$2,567,750 | - | |
| Total Assets | \$10,502,136 | \$0 | \$10,502,136 | - | |
| LIABILITIES | | | | | |
| Accounts Payable | | | | | |
| Accounts Payable | \$3,467,883 | \$0 | \$3,467,883 | - | |
| Other Current Liabilities | | | | | |
| Payroll Liabilities | \$30,500 | \$0 | \$30,500 | - | |
| Other Current Liabilities | \$119,043 | \$0 | \$119,043 | - | |
| Total Other Current Liabilities | \$149,543 | \$0 | \$149,543 | - | |
| Total Current Liabilities | \$3,617,426 | \$0 | \$3,617,426 | - | |
| Long Term Debt | | | | | |
| Long Term Debt | \$2,836,000 | \$0 | \$2,836,000 | - | |
| Total Non-Current Liabilities | \$2,836,000 | \$0 | \$2,836,000 | - | |
| Total Liabilities | \$6,453,426 | \$0 | \$6,453,426 | - | |
| EQUITY | | | | | |
| Retained Earnings | | | | | |
| Retained Earnings | \$2,998,710 | \$0 | \$2,998,710 | - | |
| Other Equity | | | | | |
| Common Stock | \$1,050,000 | \$0 | \$1,050,000 | - | |
| Total Equity | \$4,048,710 | \$0 | \$4,048,710 | - | |
| Total Liabilities & Equity | \$10,502,136 | \$0 | \$10,502,136 | _ | |

| INCOME STATEMENT | Jul 2024 | Budget Variance (\$) | 2024 (YTD) | Budget Variance (\$) |
|--------------------------------------|-------------|----------------------|--------------|----------------------|
| Revenue | | | | |
| Income, Services | \$1,503,733 | \$553,733 | \$2,767,612 | \$317,612 |
| Income, Product Sales | \$1,216,075 | \$241,075 | \$8,665,505 | \$2,610,505 |
| Total Revenue | \$2,719,808 | \$794,808 | \$11,433,117 | \$2,928,117 |
| Cost of Goods Sold | | | | |
| Labor | \$32,000 | (\$268,000) | \$1,147,706 | (\$294) |
| Materials | \$735,525 | \$335,525 | \$5,451,325 | \$2,451,325 |
| Total Cost of Goods Sold | \$767,525 | \$67,525 | \$6,599,031 | \$2,451,031 |
| Gross Profit | \$1,952,283 | \$727,283 | \$4,834,086 | \$477,086 |
| Expenses | | | | |
| Rent Expense | \$13,000 | \$10,500 | \$25,413 | \$7,913 |
| Advertising Expense | \$5,000 | \$2,000 | \$30,166 | \$9,166 |
| Fees Expense | \$7,764 | \$6,764 | \$20,281 | \$13,281 |
| Insurance Expense | \$7,452 | \$4,452 | \$62,428 | \$41,428 |
| Payroll Expense | \$25,088 | \$1,088 | \$331,759 | \$163,759 |
| Benefits Expense | \$2,500 | \$500 | \$4,157 | (\$9,843) |
| Other Compensation Expense | \$10,547 | (\$453) | \$318,549 | \$241,549 |
| Repairs and Maintenance Expense | \$1,252 | \$252 | \$29,217 | \$22,217 |
| Utilities Expense | \$2,145 | (\$755) | \$23,477 | \$3,177 |
| Travel and Entertainment Expense | \$2,233 | \$1,883 | \$49,058 | \$46,608 |
| Vehicle Expenses | \$750 | \$450 | \$19,384 | \$17,284 |
| Depreciation and Amortizaton Expense | \$48,058 | \$40,058 | \$504,919 | \$448,919 |
| Bad Debt Expense | \$325 | \$275 | \$11,023 | \$10,673 |
| Total Expenses | \$126,114 | \$67,014 | \$1,429,831 | \$1,016,131 |
| Operating Profit | \$1,826,169 | \$660,269 | \$3,404,255 | (\$539,045) |
| Other Expenses | | | | |
| Other Income & Expenses | \$2,094 | \$1,394 | \$43,594 | \$38,694 |
| Earnings Before Interest & Tax | \$1,824,075 | \$658,875 | \$3,360,661 | (\$577,739) |
| Interest Income | | | | |
| Income, Interest | \$2,500 | \$500 | \$21,036 | \$7,036 |
| Interest Expenses | | | | |
| Interest Expense | \$24,252 | \$22,752 | \$198,760 | \$188,260 |
| Earnings Before Tax | \$1,802,323 | \$636,623 | \$3,182,937 | (\$758,963) |
| Tax Expenses | | | | |
| Tax Expense | \$7,655 | \$6,155 | \$198,384 | \$187,884 |
| Earnings After Tax | \$1,794,668 | \$630,468 | \$2,984,553 | (\$946,847) |
| Net Income | \$1,794,668 | \$630,468 | \$2,984,553 | (\$946,847) |

| INCOME STATEMENT | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 |
|---|-------------|-------------|-------------|-------------|--------------|--------------|
| Revenue | \$577,979 | \$1,709,830 | \$1,855,000 | \$1,906,100 | \$1,941,400 | \$2,719,808 |
| Cost of Goods Sold | \$241,610 | \$1,255,078 | \$1,392,607 | \$1,406,700 | \$1,416,011 | \$767,525 |
| Gross Profit | \$336,369 | \$454,752 | \$462,393 | \$499,400 | \$525,389 | \$1,952,283 |
| Expenses | \$390,938 | \$177,342 | \$157,703 | \$161,865 | \$145,100 | \$126,114 |
| Operating Profit | (\$54,569) | \$277,410 | \$304,690 | \$337,535 | \$380,289 | \$1,826,169 |
| Other Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Expenses | \$14,467 | \$2,500 | \$1,950 | \$2,200 | \$2,352 | \$2,094 |
| Earnings Before Interest & Tax | (\$69,036) | \$274,910 | \$302,740 | \$335,335 | \$377,937 | \$1,824,075 |
| Interest Income | \$0 | \$4,565 | \$5,156 | \$4,565 | \$4,250 | \$2,500 |
| Interest Expenses | \$33,352 | \$36,000 | \$34,000 | \$36,000 | \$33,000 | \$24,252 |
| Earnings Before Tax | (\$102,388) | \$243,475 | \$273,896 | \$303,900 | \$349,187 | \$1,802,323 |
| Tax Expenses | \$38,595 | \$37,555 | \$36,925 | \$37,662 | \$36,325 | \$7,655 |
| Earnings After Tax | (\$140,983) | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1,794,668 |
| Dividends | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Income | (\$140,983) | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1,794,668 |
| | | | | | | |
| BALANCE SHEET | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 |
| ASSETS | | | | | | |
| Cash & Equivalents | (\$9,012) | \$398,476 | \$1,048,591 | \$2,720,500 | \$4,508,305 | \$5,203,067 |
| Accounts Receivable | \$1,263,879 | \$2,502,046 | \$3,625,846 | \$3,766,890 | \$3,853,290 | \$2,429,143 |
| Inventory | \$134,975 | \$41,800 | \$54,975 | \$15,125 | \$97,875 | \$297,850 |
| Work In Progress | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Assets | \$0 | \$1,000 | \$2,166 | \$3,166 | \$4,326 | \$4,326 |
| Total Current Assets | \$1,389,842 | \$2,943,322 | \$4,731,578 | \$6,505,681 | \$8,463,796 | \$7,934,386 |
| Fixed Assets | \$1,385,175 | \$1,315,800 | \$1,247,055 | \$1,177,680 | \$1,108,680 | \$1,642,750 |
| Intangible Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Investments or Other Non-Current Assets | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 |
| Total Non-Current Assets | \$2,310,175 | \$2,240,800 | \$2,172,055 | \$2,102,680 | \$2,033,680 | \$2,567,750 |
| Total Assets | \$3,700,017 | \$5,184,122 | \$6,903,633 | \$8,608,361 | \$10,497,476 | \$10,502,136 |
| LIABILITIES | | | | | | |
| Short Term Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Payable | \$701,466 | \$1,691,116 | \$2,895,641 | \$4,049,366 | \$5,357,891 | \$3,467,883 |
| Tax Liability | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Liabilities | \$30,500 | \$69,035 | \$97,050 | \$131,815 | \$149,543 | \$149,543 |
| Total Current Liabilities | \$731,966 | \$1,760,151 | \$2,992,691 | \$4,181,181 | \$5,507,434 | \$3,617,426 |
| Long Term Debt | \$2,336,000 | \$2,436,000 | \$2,536,000 | \$2,636,000 | \$2,736,000 | \$2,836,000 |
| Deferred Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Non-Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Liabilities | \$2,336,000 | \$2,436,000 | \$2,536,000 | \$2,636,000 | \$2,736,000 | \$2,836,000 |
| Total Liabilities | \$3,067,966 | \$4,196,151 | \$5,528,691 | \$6,817,181 | \$8,243,434 | \$6,453,426 |
| EQUITY | | | | | | |
| Retained Earnings | \$182,051 | \$387,971 | \$624,942 | \$891,180 | \$1,204,042 | \$2,998,710 |
| Current Earnings | \$0 | \$ O | \$0 | \$0 | \$ O | \$0 |
| Other Equity | \$450,000 | \$600,000 | \$750,000 | \$900,000 | \$1,050,000 | \$1,050,000 |
| Total Equity | \$632,051 | \$987,971 | \$1,374,942 | \$1,791,180 | \$2,254,042 | \$4,048,710 |
| Total Liabilities & Equity | \$3,700,017 | \$5,184,122 | \$6,903,633 | \$8,608,361 | \$10,497,476 | \$10,502,136 |

| Revenue \$723,000 \$577,979 \$1.710M \$1.855M \$1.906M \$1.941M \$2.720M - - - - - \$113,33M Cost of Goods Sold \$119,500 \$241,610 \$1.255M \$1.393M \$1.407M \$1.416M \$767,525 - - - - \$6.599M Gross Profit \$603,500 \$363,690 \$454,752 \$462,393 \$499,400 \$525,389 \$1.952M - - - - \$4.834M Expenses \$270,769 \$390,938 \$177,342 \$157,703 \$161,865 \$145,100 \$126,114 - - - \$1.430M Operating Profit \$332,731 \$545,699 \$277,410 \$304,690 \$337,535 \$380,289 \$1.826M - - - - \$3.404M |
|---|
| Gross Profit \$603,500 \$336,369 \$454,752 \$462,393 \$499,400 \$525,389 \$1.952M - |
| Expenses \$270,769 \$390,938 \$177,342 \$157,703 \$161,865 \$145,100 \$126,114 \$1.430N |
| |
| Operating Profit \$332,731 (\$54,569) \$277,410 \$304,690 \$337,535 \$380,289 \$1.826M \$3.404M |
| |
| Other Income \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| Other Expenses \$18,031 \$14,467 \$2,500 \$1,950 \$2,200 \$2,352 \$2,094 \$43,594 |
| Earnings Before Interest & Tax \$314,700 (\$69,036) \$274,910 \$302,740 \$335,335 \$377,937 \$1.824M \$3.361M |
| Interest Income \$0 \$0 \$4,565 \$5,156 \$4,565 \$4,250 \$2,500 \$21,036 |
| Interest Expenses \$2,156 \$33,352 \$36,000 \$34,000 \$36,000 \$33,000 \$24,252 \$198,760 |
| Earnings Before Tax \$312,544 (\$0.10)M \$243,475 \$273,896 \$303,900 \$349,187 \$1.802M \$3.183M |
| Tax Expenses \$3,667 \$38,595 \$37,555 \$36,925 \$37,662 \$36,325 \$7,655 \$198,384 |
| Earnings After Tax \$308,877 (\$0.14)M \$205,920 \$236,971 \$266,238 \$312,862 \$1.795M \$2.985M |
| Dividends \$0 \$0 \$0 \$0 \$0 \$0 \$(|
| Net Income \$308,877 (\$0.14)M \$205,920 \$236,971 \$266,238 \$312,862 \$1.795M \$2.985M |
| |
| BALANCE SHEET Jan 2024 Feb 2024 Mar 2024 Apr 2024 May 2024 Jun 2024 Jul 2024 Aug 2024 Sep 2024 Oct 2024 Nov 2024 Dec 2024 Tota |
| ASSETS |
| Cash & Equivalents (\$14,100) (\$9,012) \$398,476 \$1.049M \$2.721M \$4.508M \$5.203M \$5.203M |
| Accounts Receivable \$723,000 \$1.264M \$2.502M \$3.626M \$3.767M \$3.853M \$2.429M \$2.429M |
| Inventory \$0 \$134,975 \$41,800 \$54,975 \$15,125 \$97,875 \$297,850 \$297,850 |
| Work In Progress \$0 \$0 \$0 \$0 \$0 \$0 \$(|
| Other Current Assets \$0 \$0 \$1,000 \$2,166 \$3,166 \$4,326 \$4,326 |
| Total Current Assets \$708,900 \$1.390M \$2.943M \$4.732M \$6.506M \$8.464M \$7.934M \$7.934M |
| Fixed Assets \$1.535M \$1.385M \$1.316M \$1.247M \$1.178M \$1.109M \$1.643M \$1.643M |
| Intangible Assets \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| Investments or Other NCAs \$925,000 \$925,000 \$925,000 \$925,000 \$925,000 \$925,000 \$925,000 |
| Total Non-Current Assets \$2.460M \$2.310M \$2.241M \$2.172M \$2.103M \$2.034M \$2.568M \$2.568M |
| Total Assets \$3.169M \$3.700M \$5.184M \$6.904M \$8.608M \$10.50M \$10.50M |
| LIABILITIES |
| Short Term Debt \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$(|
| Accounts Payable \$294,266 \$701,466 \$1.691M \$2.896M \$4.049M \$5.358M \$3.468M \$3.468M |
| Tax Liability \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| Other Current Liabilities \$16,000 \$30,500 \$69,035 \$97,050 \$131,815 \$149,543 \$149,543 |
| Total Current Liabilities \$310,266 \$731,966 \$1.760M \$2.993M \$4.181M \$5.507M \$3.617M \$3.617M |
| Long Term Debt \$2.236M \$2.336M \$2.436M \$2.536M \$2.636M \$2.736M \$2.836M \$2.836M |
| Deferred Taxes \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$(|
| Other Non-Current Liabilities \$0 \$0 \$0 \$0 \$0 \$0 \$ \$ |
| Total Non-Current Liabilities \$2.236M \$2.336M \$2.436M \$2.536M \$2.636M \$2.736M \$2.836M \$2.836M |
| Total Liabilities \$2.546M \$3.068M \$4.196M \$5.529M \$6.817M \$8.243M \$6.453M \$6.453M |
| EQUITY |
| Retained Earnings \$323,034 \$182,051 \$387,971 \$624,942 \$891,180 \$1.204M \$2.999M \$2.999M |
| Current Earnings \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 |
| Other Equity \$300,000 \$450,000 \$600,000 \$750,000 \$900,000 \$1.050M \$1.050M \$1.050M |
| Total Equity \$623,034 \$632,051 \$987,971 \$1.375M \$1.791M \$2.254M \$4.049M \$4.049M |
| Total Liabilities & Equity \$3.169M \$3.700M \$5.184M \$6.904M \$8.608M \$10.50M \$10.50M |

| INCOME STATEMENT | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total |
|---|-------------|-------------------|-------------------|------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue | \$600,000 | \$430,000 | \$1.400M | \$1.350M | \$1.400M | \$1.400M | \$1.925M | \$1.800M | \$1.600M | \$1.050M | \$600,000 | | |
| Cost of Goods Sold | \$300,000 | \$315,000 | \$675,000 | \$685,000 | \$800,500 | \$672,500 | \$700,000 | \$880,000 | \$775,000 | \$525,000 | \$275,000 | \$435,000 | \$7.038M |
| Gross Profit | \$300,000 | \$115,000 | \$725,000 | \$665,000 | \$599,500 | \$727,500 | \$1.225M | \$920,000 | \$825,000 | \$525,000 | \$325,000 | \$140,000 | \$7.092M |
| Expenses | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$709,200 |
| Operating Profit | \$240,900 | \$55,900 | \$665,900 | \$605,900 | \$540,400 | \$668,400 | \$1.166M | \$860,900 | \$765,900 | \$465,900 | \$265,900 | \$80,900 | \$6.383M |
| Other Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Expenses | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$700 | \$8,400 |
| Earnings Before Interest & Tax | \$240,200 | \$55,200 | \$665,200 | \$605,200 | \$539,700 | \$667,700 | \$1.165M | \$860,200 | \$765,200 | \$465,200 | \$265,200 | \$80,200 | \$6.374M |
| Interest Income | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$24,000 |
| Interest Expenses | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$18,000 |
| Earnings Before Tax | \$240,700 | \$55,700 | \$665,700 | \$605,700 | \$540,200 | \$668,200 | \$1.166M | \$860,700 | \$765,700 | \$465,700 | \$265,700 | \$80,700 | \$6.380M |
| Tax Expenses | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$18,000 |
| Earnings After Tax | \$239,200 | \$54,200 | \$664,200 | \$604,200 | \$538,700 | \$666,700 | \$1.164M | \$859,200 | \$764,200 | \$464,200 | \$264,200 | \$79,200 | \$6.362M |
| Dividends | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Income | \$239,200 | \$54,200 | \$664,200 | \$604,200 | \$538,700 | \$666,700 | \$1.164M | \$859,200 | \$764,200 | \$464,200 | \$264,200 | \$79,200 | \$6.362M |
| | | | | | | | | | | | | | |
| BALANCE SHEET | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total |
| ASSETS | | | | | | | | | | | | | |
| Cash & Equivalents | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Receivable | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Inventory | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Work In Progress | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Current Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intangible Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Investments or Other NCAs | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LIABILITIES | | | | | | | | | | | | | |
| Short Term Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Payable | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tax Liability | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Long Term Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Deferred Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Non-Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUITY Potained Farnings | 40 | 40 | * ^ | * ^ | 40 | 40 | 40 | 40 | 40 | * ^ | * ^ | * 0 | |
| Retained Earnings | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Current Earnings Other Equity | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| . , | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Total Equity Total Liabilities & Equity | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 | \$0 \$0 |
| Total Liabilities & Equity | \$ U | \$0 | \$ U | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | 20 | \$0 | \$0 |

| INCOME STATEMENT | Aug 2023 | Sep 2023 | Oct 2023 | Nov 2023 | Dec 2023 | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Total |
|--------------------------------|----------|----------|----------|----------|----------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|
| Revenue | - | - | - | - | \$25,900 | \$723,000 | \$577,979 | \$1.710M | \$1.855M | \$1.906M | \$1.941M | \$2.720M | \$11.459M |
| Cost of Goods Sold | - | - | - | - | \$5,000 | \$119,500 | \$241,610 | \$1.255M | \$1.393M | \$1.407M | \$1.416M | \$767,525 | \$6.604M |
| Gross Profit | - | - | - | - | \$20,900 | \$603,500 | \$336,369 | \$454,752 | \$462,393 | \$499,400 | \$525,389 | \$1.952M | \$4.855M |
| Expenses | - | - | - | - | \$6,743 | \$270,769 | \$390,938 | \$177,342 | \$157,703 | \$161,865 | \$145,100 | \$126,114 | \$1.437M |
| Operating Profit | - | - | - | - | \$14,157 | \$332,731 | (\$54,569) | \$277,410 | \$304,690 | \$337,535 | \$380,289 | \$1.826M | \$3.418M |
| Other Income | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Expenses | - | - | - | - | \$0 | \$18,031 | \$14,467 | \$2,500 | \$1,950 | \$2,200 | \$2,352 | \$2,094 | \$43,594 |
| Earnings Before Interest & Tax | - | - | - | - | \$14,157 | \$314,700 | (\$69,036) | \$274,910 | \$302,740 | \$335,335 | \$377,937 | \$1.824M | \$3.375M |
| Interest Income | - | - | - | - | \$0 | \$0 | \$0 | \$4,565 | \$5,156 | \$4,565 | \$4,250 | \$2,500 | \$21,036 |
| Interest Expenses | - | - | - | | \$0 | \$2,156 | \$33,352 | \$36,000 | \$34,000 | \$36,000 | \$33,000 | \$24,252 | \$198,760 |
| Earnings Before Tax | - | - | - | - | \$14,157 | \$312,544 | (\$0.10)M | \$243,475 | \$273,896 | \$303,900 | \$349,187 | \$1.802M | \$3.197M |
| Tax Expenses | - | - | - | - | \$0 | \$3,667 | \$38,595 | \$37,555 | \$36,925 | \$37,662 | \$36,325 | \$7,655 | \$198,384 |
| Earnings After Tax | - | - | - | - | \$14,157 | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | \$2.999M |
| Dividends | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Income | - | - | - | - | \$14,157 | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | \$2.999M |
| - | | | | | | | | | | | | | |
| BALANCE SHEET | Aug 2023 | Sep 2023 | Oct 2023 | Nov 2023 | Dec 2023 | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Total |
| ASSETS | | | | | | | | | | | | | |
| Cash & Equivalents | - | - | - | - | \$6,800 | (\$14,100) | (\$9,012) | \$398,476 | \$1.049M | \$2.721M | \$4.508M | \$5.203M | \$5.203M |
| Accounts Receivable | - | - | - | - | \$19,100 | \$723,000 | \$1.264M | \$2.502M | \$3.626M | \$3.767M | \$3.853M | \$2.429M | \$2.429M |
| Inventory | - | - | - | - | \$0 | \$0 | \$134,975 | \$41,800 | \$54,975 | \$15,125 | \$97,875 | \$297,850 | \$297,850 |
| Work In Progress | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Assets | - | - | - | - | \$0 | \$0 | \$0 | \$1,000 | \$2,166 | \$3,166 | \$4,326 | \$4,326 | \$4,326 |
| Total Current Assets | - | - | - | - | \$25,900 | \$708,900 | \$1.390M | \$2.943M | \$4.732M | \$6.506M | \$8.464M | \$7.934M | \$7.934M |
| Fixed Assets | - | - | - | - | \$0 | \$1.535M | \$1.385M | \$1.316M | \$1.247M | \$1.178M | \$1.109M | \$1.643M | \$1.643M |
| Intangible Assets | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Investments or Other NCAs | - | - | - | - | \$0 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 |
| Total Non-Current Assets | - | - | - | - | \$0 | \$2.460M | \$2.310M | \$2.241M | \$2.172M | \$2.103M | \$2.034M | \$2.568M | \$2.568M |
| Total Assets | - | - | - | - | \$25,900 | \$3.169M | \$3.700M | \$5.184M | \$6.904M | \$8.608M | \$10.50M | \$10.50M | \$10.50M |
| LIABILITIES | | | | | | | | | | | | | |
| Short Term Debt | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Payable | - | - | - | - | \$11,743 | \$294,266 | \$701,466 | \$1.691M | \$2.896M | \$4.049M | \$5.358M | \$3.468M | \$3.468M |
| Tax Liability | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Liabilities | - | - | - | - | \$0 | \$16,000 | \$30,500 | \$69,035 | \$97,050 | \$131,815 | \$149,543 | \$149,543 | \$149,543 |
| Total Current Liabilities | - | - | - | - | \$11,743 | \$310,266 | \$731,966 | \$1.760M | \$2.993M | \$4.181M | \$5.507M | \$3.617M | \$3.617M |
| Long Term Debt | - | - | - | - | \$0 | \$2.236M | \$2.336M | \$2.436M | \$2.536M | \$2.636M | \$2.736M | \$2.836M | \$2.836M |
| Deferred Taxes | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Non-Current Liabilities | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Liabilities | - | - | - | - | \$0 | \$2.236M | \$2.336M | \$2.436M | \$2.536M | \$2.636M | \$2.736M | \$2.836M | \$2.836M |
| Total Liabilities | - | - | - | - | \$11,743 | \$2.546M | \$3.068M | \$4.196M | \$5.529M | \$6.817M | \$8.243M | \$6.453M | \$6.453M |
| EQUITY | | | | | | | | | | | | | |
| Retained Earnings | - | - | - | _ | \$14,157 | \$323,034 | \$182,051 | \$387,971 | \$624,942 | \$891,180 | \$1.204M | \$2.999M | \$2.999M |
| Current Earnings | - | - | - | - | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Equity | - | - | - | - | \$0 | \$300,000 | \$450,000 | \$600,000 | \$750,000 | \$900,000 | \$1.050M | \$1.050M | \$1.050M |
| Total Equity | - | - | - | - | \$14,157 | \$623,034 | \$632,051 | \$987,971 | \$1.375M | \$1.791M | \$2.254M | \$4.049M | \$4.049M |
| Total Liabilities & Equity | - | _ | _ | - | \$25,900 | \$3.169M | \$3.700M | \$5.184M | \$6.904M | \$8.608M | \$10.50M | \$10.50M | \$10.50M |

| INCOME STATEMENT | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total |
|--------------------------------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Revenue | \$723,000 | \$577,979 | \$1.710M | \$1.855M | \$1.906M | \$1.941M | \$2.720M | \$1.800M | \$1.600M | \$1.050M | \$600,000 | \$575,000 | \$17.058M |
| Cost of Goods Sold | \$119,500 | \$241,610 | \$1.255M | \$1.393M | \$1.407M | \$1.416M | \$767,525 | \$880,000 | \$775,000 | \$525,000 | \$275,000 | \$435,000 | \$9.489M |
| Gross Profit | \$603,500 | \$336,369 | \$454,752 | \$462,393 | \$499,400 | \$525,389 | \$1.952M | \$920,000 | \$825,000 | \$525,000 | \$325,000 | \$140,000 | \$7.569M |
| Expenses | \$270,769 | \$390,938 | \$177,342 | \$157,703 | \$161,865 | \$145,100 | \$126,114 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$59,100 | \$1.725M |
| Operating Profit | \$332,731 | (\$54,569) | \$277,410 | \$304,690 | \$337,535 | \$380,289 | \$1.826M | \$860,900 | \$765,900 | \$465,900 | \$265,900 | \$80,900 | \$5.844M |
| Other Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Expenses | \$18,031 | \$14,467 | \$2,500 | \$1,950 | \$2,200 | \$2,352 | \$2,094 | \$700 | \$700 | \$700 | \$700 | \$700 | \$47,094 |
| Earnings Before Interest & Tax | \$314,700 | (\$69,036) | \$274,910 | \$302,740 | \$335,335 | \$377,937 | \$1.824M | \$860,200 | \$765,200 | \$465,200 | \$265,200 | \$80,200 | \$5.797M |
| Interest Income | \$0 | \$0 | \$4,565 | \$5,156 | \$4,565 | \$4,250 | \$2,500 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$2,000 | \$31,036 |
| Interest Expenses | \$2,156 | \$33,352 | \$36,000 | \$34,000 | \$36,000 | \$33,000 | \$24,252 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$206,260 |
| Earnings Before Tax | \$312,544 | (\$0.10)M | \$243,475 | \$273,896 | \$303,900 | \$349,187 | \$1.802M | \$860,700 | \$765,700 | \$465,700 | \$265,700 | \$80,700 | \$5.621M |
| Tax Expenses | \$3,667 | \$38,595 | \$37,555 | \$36,925 | \$37,662 | \$36,325 | \$7,655 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$1,500 | \$205,884 |
| Earnings After Tax | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | \$859,200 | \$764,200 | \$464,200 | \$264,200 | \$79,200 | \$5.416M |
| Dividends | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Income | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | \$859,200 | \$764,200 | \$464,200 | \$264,200 | \$79,200 | \$5.416M |
| | | | | | | | | | | | | | |
| BALANCE SHEET | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total |
| ASSETS | | | | | | | | | | | | | |
| Cash & Equivalents | (\$14,100) | (\$9,012) | \$398,476 | \$1.049M | \$2.721M | \$4.508M | \$5.203M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Receivable | \$723,000 | \$1.264M | \$2.502M | \$3.626M | \$3.767M | \$3.853M | \$2.429M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Inventory | \$0 | \$134,975 | \$41,800 | \$54,975 | \$15,125 | \$97,875 | \$297,850 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Work In Progress | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Assets | \$0 | \$0 | \$1,000 | \$2,166 | \$3,166 | \$4,326 | \$4,326 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Current Assets | \$708,900 | \$1.390M | \$2.943M | \$4.732M | \$6.506M | \$8.464M | \$7.934M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Fixed Assets | \$1.535M | \$1.385M | \$1.316M | \$1.247M | \$1.178M | \$1.109M | \$1.643M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Intangible Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Investments or Other NCAs | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Assets | \$2.460M | \$2.310M | \$2.241M | \$2.172M | \$2.103M | \$2.034M | \$2.568M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Assets | \$3.169M | \$3.700M | \$5.184M | \$6.904M | \$8.608M | \$10.50M | \$10.50M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| LIABILITIES | | | | | | | | | | | | | |
| Short Term Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Payable | \$294,266 | \$701,466 | \$1.691M | \$2.896M | \$4.049M | \$5.358M | \$3.468M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Tax Liability | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Liabilities | \$16,000 | \$30,500 | \$69,035 | \$97,050 | \$131,815 | \$149,543 | \$149,543 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Current Liabilities | \$310,266 | \$731,966 | \$1.760M | \$2.993M | \$4.181M | \$5.507M | \$3.617M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Long Term Debt | \$2.236M | \$2.336M | \$2.436M | \$2.536M | \$2.636M | \$2.736M | \$2.836M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Deferred Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Non-Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Liabilities | \$2.236M | \$2.336M | \$2.436M | \$2.536M | \$2.636M | \$2.736M | \$2.836M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Liabilities | \$2.546M | \$3.068M | \$4.196M | \$5.529M | \$6.817M | \$8.243M | \$6.453M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| EQUITY | | | | | | | | | | | | | |
| Retained Earnings | \$323,034 | \$182,051 | \$387,971 | \$624,942 | \$891,180 | \$1.204M | \$2.999M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Current Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Equity | \$300,000 | \$450,000 | \$600,000 | \$750,000 | \$900,000 | \$1.050M | \$1.050M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Equity | \$623,034 | \$632,051 | \$987,971 | \$1.375M | \$1.791M | \$2.254M | \$4.049M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Liabilities & Equity | \$3.169M | \$3.700M | \$5.184M | \$6.904M | \$8.608M | \$10.50M | \$10.50M | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| INCOME STATEMENT | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total |
|--------------------------------|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Revenue | \$723,000 | \$577,979 | \$1.710M | \$1.855M | \$1.906M | \$1.941M | \$2.720M | \$2.931M | \$3.258M | \$3.585M | \$3.917M | \$4.246M | \$29.370M |
| Cost of Goods Sold | \$119,500 | \$241,610 | \$1.255M | \$1.393M | \$1.407M | \$1.416M | \$767,525 | \$1.393M | \$1.482M | \$1.571M | \$1.661M | \$1.248M | \$13.953M |
| Gross Profit | \$603,500 | \$336,369 | \$454,752 | \$462,393 | \$499,400 | \$525,389 | \$1.952M | \$1.538M | \$1.776M | \$2.014M | \$2.257M | \$2.998M | \$15.42M |
| Expenses | \$270,769 | \$390,938 | \$177,342 | \$157,703 | \$161,865 | \$145,100 | \$126,114 | \$174,750 | \$184,306 | \$202,862 | \$212,418 | \$221,974 | \$2.426M |
| Operating Profit | \$332,731 | (\$54,569) | \$277,410 | \$304,690 | \$337,535 | \$380,289 | \$1.826M | \$1.363M | \$1.592M | \$1.811M | \$2.044M | \$2.776M | \$12.99M |
| Other Income | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Expenses | \$18,031 | \$14,467 | \$2,500 | \$1,950 | \$2,200 | \$2,352 | \$2,094 | \$5,298 | \$5,555 | \$5,811 | \$6,067 | \$6,323 | \$72,649 |
| Earnings Before Interest & Tax | \$314,700 | (\$69,036) | \$274,910 | \$302,740 | \$335,335 | \$377,937 | \$1.824M | \$1.358M | \$1.586M | \$1.805M | \$2.038M | \$2.770M | \$12.92M |
| Interest Income | \$0 | \$0 | \$4,565 | \$5,156 | \$4,565 | \$4,250 | \$2,500 | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,036 |
| Interest Expenses | \$2,156 | \$33,352 | \$36,000 | \$34,000 | \$36,000 | \$33,000 | \$24,252 | \$0 | \$0 | \$0 | \$0 | \$0 | \$198,760 |
| Earnings Before Tax | \$312,544 | (\$0.10)M | \$243,475 | \$273,896 | \$303,900 | \$349,187 | \$1.802M | \$1.358M | \$1.586M | \$1.805M | \$2.038M | \$2.770M | \$12.74M |
| Tax Expenses | \$3,667 | \$38,595 | \$37,555 | \$36,925 | \$37,662 | \$36,325 | \$7,655 | \$39,418 | \$42,939 | \$46,460 | \$49,981 | \$53,502 | \$430,683 |
| Earnings After Tax | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | \$1.318M | \$1.543M | \$1.759M | \$1.988M | \$2.716M | \$12.31M |
| Dividends | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Net Income | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | \$1.318M | \$1.543M | \$1.759M | \$1.988M | \$2.716M | \$12.31M |
| | | | | | | | | | | | | | |
| BALANCE SHEET | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total |
| ASSETS | | | | | | | | | | | | | |
| Cash & Equivalents | (\$14,100) | (\$9,012) | \$398,476 | \$1.049M | \$2.721M | \$4.508M | \$5.203M | \$5.661M | \$5.925M | \$7.756M | \$9.649M | \$11.754M | \$11.754M |
| Accounts Receivable | \$723,000 | \$1.264M | \$2.502M | \$3.626M | \$3.767M | \$3.853M | \$2.429M | \$2.586M | \$2.664M | \$2.757M | \$3.017M | \$3.276M | \$3.276M |
| Inventory | \$0 | \$134,975 | \$41,800 | \$54,975 | \$15,125 | \$97,875 | \$297,850 | \$297,850 | \$297,850 | \$297,850 | \$297,850 | \$297,850 | \$297,850 |
| Work In Progress | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Assets | \$0 | \$0 | \$1,000 | \$2,166 | \$3,166 | \$4,326 | \$4,326 | \$4,326 | \$4,326 | \$4,326 | \$4,326 | \$4,326 | \$4,326 |
| Total Current Assets | \$708,900 | \$1.390M | \$2.943M | \$4.732M | \$6.506M | \$8.464M | \$7.934M | \$8.549M | \$8.891M | \$10.81M | \$12.97M | \$15.33M | \$15.33M |
| Fixed Assets | \$1.535M | \$1.385M | \$1.316M | \$1.247M | \$1.178M | \$1.109M | \$1.643M | \$1.608M | \$1.573M | \$1.538M | \$1.503M | \$1.468M | \$1.468M |
| Intangible Assets | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Investments or Other NCAs | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 | \$925,000 |
| Total Non-Current Assets | \$2.460M | \$2.310M | \$2.241M | \$2.172M | \$2.103M | \$2.034M | \$2.568M | \$2.533M | \$2.498M | \$2.463M | \$2.428M | \$2.393M | \$2.393M |
| Total Assets | \$3.169M | \$3.700M | \$5.184M | \$6.904M | \$8.608M | \$10.50M | \$10.50M | \$11.08M | \$11.39M | \$13.28M | \$15.40M | \$17.72M | \$17.72M |
| LIABILITIES | | | | | | | | | | | | | |
| Short Term Debt | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Accounts Payable | \$294,266 | \$701,466 | \$1.691M | \$2.896M | \$4.049M | \$5.358M | \$3.468M | \$2.674M | \$1.422M | \$1.537M | \$1.651M | \$1.248M | \$1.248M |
| Tax Liability | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Current Liabilities | \$16,000 | \$30,500 | \$69,035 | \$97,050 | \$131,815 | \$149,543 | \$149,543 | \$204,436 | \$220,089 | \$235,742 | \$251,395 | \$267,049 | \$267,049 |
| Total Current Liabilities | \$310,266 | \$731,966 | \$1.760M | \$2.993M | \$4.181M | \$5.507M | \$3.617M | \$2.879M | \$1.643M | \$1.772M | \$1.902M | \$1.515M | \$1.515M |
| Long Term Debt | \$2.236M | \$2.336M | \$2.436M | \$2.536M | \$2.636M | \$2.736M | \$2.836M |
| Deferred Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Non-Current Liabilities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Non-Current Liabilities | \$2.236M | \$2.336M | \$2.436M | \$2.536M | \$2.636M | \$2.736M | \$2.836M |
| Total Liabilities | \$2.546M | \$3.068M | \$4.196M | \$5.529M | \$6.817M | \$8.243M | \$6.453M | \$5.715M | \$4.479M | \$4.608M | \$4.738M | \$4.351M | \$4.351M |
| EQUITY | | | | | | | | | | | | | |
| Retained Earnings | \$323,034 | \$182,051 | \$387,971 | \$624,942 | \$891,180 | \$1.204M | \$2.999M | \$4.317M | \$5.860M | \$7.619M | \$9.607M | \$12.324M | \$12.324M |
| Current Earnings | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Other Equity | \$300,000 | \$450,000 | \$600,000 | \$750,000 | \$900,000 | \$1.050M |
| Total Equity | \$623,034 | \$632,051 | \$987,971 | \$1.375M | \$1.791M | \$2.254M | \$4.049M | \$5.367M | \$6.910M | \$8.669M | \$10.66M | \$13.37M | \$13.37M |
| Total Liabilities & Equity | \$3.169M | \$3.700M | \$5.184M | \$6.904M | \$8.608M | \$10.50M | \$10.50M | \$11.08M | \$11.39M | \$13.28M | \$15.40M | \$17.72M | \$17.72M |

Examples of Additional Supplemental Financial Reports--Selected Data

| CURRENT ASSETS | Jul 2024 | Jun 2024 | Variance (%) |
|--------------------------------------|-------------|-------------|--------------|
| Cash & Equivalents | | | |
| Cash | \$5,203,067 | \$4,508,305 | 15.41% |
| Accounts Receivable | | | |
| Accounts Receivable | \$2,429,143 | \$3,853,290 | -36.96% |
| Inventory | | | |
| Inventory | \$297,850 | \$97,875 | 204.32% |
| Other Current Assets | | | |
| Prepaid Expenses | \$4,326 | \$4,326 | 0.00% |
| Total Current Assets | \$7,934,386 | \$8,463,796 | -6.25% |
| REVENUE | Jul 2024 | Jun 2024 | Variance (%) |
| Income, Services | \$1,503,733 | \$0 | - |
| Income, Product Sales | \$1,216,075 | \$1,941,400 | -37.36% |
| Total Revenue | \$2,719,808 | \$1,941,400 | 40.10% |
| | | | |
| COST OF GOODS SOLD | Jul 2024 | Jun 2024 | Variance (%) |
| Labor | \$32,000 | \$190,236 | -83.18% |
| Materials | \$735,525 | \$1,225,775 | -40.00% |
| Total Cost of Goods Sold | \$767,525 | \$1,416,011 | -45.80% |
| EXPENSES | Jul 2024 | Jun 2024 | Variance (%) |
| Rent Expense | \$13,000 | \$3,000 | 333.33% |
| Advertising Expense | \$5,000 | \$3,885 | 28.70% |
| Fees Expense | \$7,764 | \$1,200 | 547.00% |
| Insurance Expense | \$7,452 | \$3,214 | 131.86% |
| Payroll Expense | \$25,088 | \$35,067 | -28.46% |
| Benefits Expense | \$2,500 | \$0 | - |
| Other Compensation Expense | \$10,547 | \$10,882 | -3.08% |
| Repairs and Maintenance Expense | \$1,252 | \$2,025 | -38.17% |
| Utilities Expense | \$2,145 | \$2,125 | 0.94% |
| Travel and Entertainment Expense | \$2,233 | \$3,225 | -30.76% |
| Vehicle Expenses | \$750 | \$1,125 | -33.33% |
| Depreciation and Amortizaton Expense | \$48,058 | \$76,427 | -37.12% |
| Bad Debt Expense | \$325 | \$2,925 | -88.89% |
| Total Expenses | \$126,114 | \$145,100 | -13.08% |

| (PIs (This Month vs Target) | | | | | | Jul 2024 | | | | Target | | | Variance % |
|--------------------------------|------------------------|-------------------------|------------------------|------------------------|------------|------------------------|----------------------|----------|------------|-------------|----------|-----------|----------------------|
| Total Revenue | | | | | | \$2,719,808 \$: | | | \$1, | 925,000 | | | 41.29% |
| Profitability Ratio | | | | | | 67.07% | | | 60.53% | | | 10.80% | |
| Breakeven Margin of Safety | | | | | | \$2,631,813 | | | \$1, | \$1,907,818 | | | 37.95% |
| Activity Ratio | | | | | | 4.65 times | | | 2.00 times | | | 132.57% | |
| Return on Equity | | | | | | | 937.46% | ó | | 15.00% | | 6,149.74% | |
| | | | | | | | | | | | | | |
| Profitability | | Ju | l 2024 | Comn | non size (| (%) | Ju | ın 2024 | | May 20 | 24 | A | pr 2024 |
| Gross Profit | | \$1,95 | 52,283 | | 71. | 8% | \$5 | 25,389 | | \$499,4 | 100 | \$4 | 162,393 |
| Operating Profit | | \$1,82 | 26,169 | | 67. | 1% | \$3 | 80,289 | | \$337,5 | 535 | \$3 | 304,690 |
| Earnings Before Interest & Ta | х | \$1,82 | 24,075 | | 67. | 1% | \$3 | 77,937 | | \$335,3 | 335 | \$3 | 802,740 |
| Earnings After Tax | | \$1,79 | 94,668 | | 66. | 0% | \$3 | 12,862 | | \$266,2 | 238 | \$2 | 236,971 |
| | | | | | | | | | | | | | |
| Cash Flow | | | | Jul 202 | 4 | | Jun 2024 | 1 | M | lay 2024 | | Α | pr 2024 |
| Operating Cash Flow | | | \$3 | 1,192,76 | 9 | \$1 | ,566,220 |) | \$1, | 452,105 | | \$4 | 128,582 |
| Free Cash Flow | | | | \$610,64 | 1 | \$1 | ,558,793 | 3 | \$1, | 444,857 | | \$4 | 121,171 |
| Net Cash Flow | | | | \$594,76 | 2 | \$1 | ,687,805 | 5 | \$1, | 571,909 | | \$5 | 550,115 |
| Cash on Hand | | | \$! | 5,203,06 | 7 | \$4 | ,508,305 | 5 | \$2, | 720,500 | | \$1,0 | 48,591 |
| | | | | | | | | | | | | | |
| Working Capital | | | | | | | Jul 2024 | 1 | J | un 2024 | | Varianc | e (days) |
| Accounts Receivable Days | | | | | | | 28 days | 3 | | 60 days | | - | 32 days |
| Inventory Days | | | | | | | 12 days | 3 | | 2 days | | | 10 days |
| Accounts Payable Days | | | | | | | 140 days | 3 | : | 114 days | | | 26 days |
| Work in Progress Days | | | | | | | 0 days | 6 | | 0 days | | | 0 days |
| Cash Conversion Cycle | | | | | | - | 100 days | 5 | | -52 days | | - | 48 days |
| KPIs | i | Feb 2024 | ı | Mar 202 | 24 | Apr 20 | 024 | May 2 | 2024 | Jur | n 2024 | J | ul 2024 |
| Total Revenue | 9 | 577,979 | 9 9 | 1,709,83 | 30 | \$1,855,0 | | \$1,906 | | \$1.94 | 11,400 | \$2.7 | 19,808 |
| Profitability Ratio | | -11.94% | | 16.08 | | 16.3 | | | .59% | | 9.47% | | 67.07% |
| Breakeven Margin | (\$: | 328,731 | | \$1,331,47 | | \$1,471,9 | | \$1,545 | | | 05,976 | | 31,813 |
| Activity Ratio | | .45 times | | 5.88 tim | | 5.77 tir | | 5.07 t | | | 3 times | | 55 times |
| Return on Equity | | 284.81% | | 383.60 | | 291.8 | | | .99% | | 2.51% | | 37.46% |
| 1 7 | | | | | | | | | | | | | |
| Profitability | Jan 2024 | Feb 2024 | Mar 2024 | | May 2024 | | | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | | Total |
| Gross Profit Operating Profit | \$603,500 \$332,731 | \$336,369 (\$54,569) | \$454,752 \$277,410 | \$462,393 \$304,690 | | | \$1.952M \$1.826M | - | - | - | - | - | \$4.834M \$3.404M |
| Earnings Before Interest & Tax | \$314,700 | (\$69,036) | \$274,910 | | \$335,335 | | \$1.824M | - | - | - | - | - | \$3.361M |
| Earnings After Tax | \$308,877 | (\$0.14)M | \$205,920 | \$236,971 | \$266,238 | \$312,862 | \$1.795M | - | - | - | - | - | \$2.985M |
| Working Capital | Aug 2023 | Sep 2023 | Oct 2023 | Nov 2023 | Dec 2023 | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 | Total |
| Accounts Receivable Days | - | - | - | - | 23 days | 31 days | 63 days | 45 days | 59 days | 61 days | 60 days | 28 days | 77 days |
| Inventory Days | - | - | - | - | 0 days | 0 days | 16 days | 1 days | 1 days | 0 days | 2 days | 12 days | 16 days |
| Accounts Payable Days | - | - | - | - | 73 days | | 84 days | 42 days | 62 days | 89 days | 114 days | 140 days | 192 days |
| Work in Progress Days | - | - | - | - | 0 days | 0 days | 0 days | 0 days | 0 days | 0 days | 0 days | 0 days | 0 days |

- -50 days -45 days

-5 days

4 days

-2 days

Cash Conversion Cycle

-28 days -52 days -100 days -99 days

Examples of Additional Supplemental Financial Reports--Forecasting Considerations

| REVENUE FORECAST | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 | Jul 2024 |
|-----------------------------------|--------------------|-------------|-------------|-------------------|--------------------|--------------------|-----------------------|
| Baseline | \$723,000 | \$577,979 | \$1,709,830 | \$1,855,000 | \$1,906,100 | \$1,941,400 | \$2,719,808 |
| Hire Marketing Manager | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Total Revenue Forecast | \$723,000 | \$577,979 | \$1,709,830 | \$1,855,000 | \$1,906,100 | \$1,941,400 | \$2,719,808 |
| | | | | | | | |
| REVENUE FORECAST | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 | Total | |
| Baseline | \$2,930,515 | \$3,257,799 | \$3,585,084 | \$3,912,368 | \$4,239,653 | \$29,358,536 | |
| Hire Marketing Manager | \$0 | \$0 | \$0 | \$5,000 | \$6,000 | \$11,000 | |
| Total Revenue Forecast | \$2,930,515 | \$3,257,799 | \$3,585,084 | \$3,917,368 | \$4,245,653 | \$29,369,536 | |
| REVENUE FORECAST | Jan 2025 | Feb 2025 | Mar 2025 | Apr 2025 | May 2025 | Jun 2025 | Jul 2025 |
| Baseline | \$4,566,937 | \$4,894,222 | \$5,221,506 | \$5,548,790 | | \$6,203,359 | \$6,530,644 |
| Hire Marketing Manager | \$7,200 | \$8,640 | \$10,368 | \$12,442 | | | \$21,499 |
| Total Revenue Forecast | \$4,574,137 | \$4,902,862 | \$5,231,874 | \$5,561,232 | | \$6,221,275 | \$6,552,143 |
| | | | | | | | |
| REVENUE FORECAST | Aug 2025 | Sep 2025 | Oct 2025 | Nov 2025 | Dec 2025 | Total | |
| Baseline | \$6,857,928 | \$7,185,213 | \$7,512,497 | \$7,839,781 | \$8,167,066 | \$76,404,018 | |
| Hire Marketing Manager | \$25,799 | \$30,959 | \$37,150 | \$44,581 | \$53,497 | \$284,981 | |
| Total Revenue Forecast | \$6,883,727 | \$7,216,172 | \$7,549,647 | \$7,884,362 | \$8,220,563 | \$76,688,999 | |
| Headcount | Jan 2024 55 | Feb 20 | 57 | 2024 60 | Apr 2024 58 | May 2024 58 | Jun 2024 59 |
| Headcount | 55 | | 57 | 60 | 58 | 58 | 59 |
| FORECAST DRIVERS | Jul 2024 | Aug 20 | <u> </u> | 2024 | Oct 2024 | Nov 2024 | Dec 2024 |
| Headcount | 60 | l | 62 | 63 | 64 | 65 | 67 |
| Baseline | | | | | | | |
| CASH | Jan 2024 | Feb 20. | 24 Mar | 2024 | Apr 2024 | May 2024 | Jun 2024 |
| Opening Balance | \$6,800 | (\$14,10 | 00) (\$9 | ,012) | \$398,476 | \$1,048,591 | \$2,720,500 |
| P&L Accounts | | | | | | | |
| Income, Services | - | | - | - | - | - | - |
| Income, Product Sales | - | | - | - | - | - | - |
| Labor | - | | - | - | - | - | - |
| Materials | - | | - | - | - | - | - |
| Rent Expense | - | | - | - | - | - | - |
| Advertising Expense | - | | - | - | - | - | - |
| Fees Expense | - | | - | - | - | - | - |
| Insurance Expense | - | | - | - | - | - | - |
| | | | | | | | |
| Payroll Expense Benefits Expense | - | | - | - | - | - | - |

| CASH | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 |
|-------------------------|-------------|---------------|---------------|---------------|---------------|---------------|
| P&L Accounts | | | | | | |
| Other Compensation | - | - | - | - | - | - |
| Repairs and Maintena | - | - | - | - | - | - |
| Utilities Expense | - | - | - | - | - | - |
| Travel and Entertainm | - | - | - | - | - | - |
| Vehicle Expenses | - | - | - | - | - | - |
| Bad Debt Expense | - | - | - | - | - | - |
| Other Income & Expe | - | - | - | - | - | - |
| Tax Expense | - | - | - | - | - | - |
| Total from P&L Accounts | - | - | - | - | - | - |
| Journals | | | | | | |
| Accounts Payable dr | - | - | - | - | - | - |
| Accounts Receivable | - | - | - | - | - | - |
| Total from Journals | - | - | - | - | - | - |
| Tax Payments | | | | | | |
| Sales Tax payment | - | - | - | - | - | - |
| Other baseline actuals | (\$20,900) | \$5,088 | \$407,488 | \$650,115 | \$1,671,909 | \$1,787,805 |
| Closing Balance | (\$14,100) | (\$9,012) | \$398,476 | \$1,048,591 | \$2,720,500 | \$4,508,305 |
| | | | · | | . , , | |
| CASH | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 |
| Opening Balance | \$4,508,305 | \$5,203,067 | \$5,660,783 | \$5,924,584 | \$7,764,532 | \$9,664,542 |
| P&L Accounts | | | | | | |
| Income, Services | - | \$787,031 | \$1,061,355 | \$994,134 | \$1,131,684 | \$1,269,235 |
| Income, Product Sales | - | \$1,995,620 | \$2,143,486 | \$2,538,989 | \$2,744,376 | \$2,949,763 |
| Labor | - | (\$84,282) | (\$59,400) | (\$34,519) | (\$9,637) | - |
| Materials | - | (\$735,525) | (\$1,308,287) | (\$1,422,496) | (\$1,536,705) | (\$1,650,915) |
| Rent Expense | - | (\$6,786) | (\$7,476) | (\$8,165) | (\$8,854) | (\$9,543) |
| Advertising Expense | - | (\$6,177) | (\$6,726) | (\$7,275) | (\$7,824) | (\$8,374) |
| Fees Expense | - | (\$4,376) | (\$4,789) | (\$5,203) | (\$5,616) | (\$6,029) |
| Insurance Expense | - | (\$11,368) | (\$12,273) | (\$13,179) | (\$14,084) | (\$14,990) |
| Payroll Expense | - | (\$52,883) | (\$56,765) | (\$60,648) | (\$64,530) | (\$68,413) |
| Benefits Expense | - | (\$969) | (\$1,065) | (\$1,160) | (\$1,256) | (\$1,352) |
| Other Compensation | - | (\$35,825) | (\$37,253) | (\$38,681) | (\$40,108) | (\$41,536) |
| Repairs and Maintena | - | (\$4,137) | (\$4,399) | (\$4,661) | (\$4,923) | (\$5,185) |
| Utilities Expense | - | (\$4,186) | (\$4,528) | (\$4,871) | (\$5,214) | (\$5,557) |
| Travel and Entertainm | - | (\$6,961) | (\$7,403) | (\$7,845) | (\$8,287) | (\$8,729) |
| Vehicle Expenses | - | (\$3,617) | (\$3,925) | (\$4,233) | (\$4,541) | (\$4,848) |
| Bad Debt Expense | - | (\$2,466) | (\$2,704) | (\$2,942) | (\$3,180) | (\$3,418) |
| Other Income & Expe | - | (\$5,298) | (\$5,555) | (\$5,811) | (\$6,067) | (\$6,323) |
| Tax Expense | - | (\$39,418) | (\$42,939) | (\$46,460) | (\$49,981) | (\$53,502) |
| Total from P&L Accounts | - | \$1,778,377 | \$1,639,354 | \$1,864,976 | \$2,105,253 | \$2,330,285 |
| Journals | | | | | | |
| Accounts Payable dr | - | (\$1,366,179) | (\$1,366,179) | - | - | - |
| Accounts Receivable | - | \$164,562 | \$164,562 | \$164,562 | - | - |
| Total from Journals | - | (\$1,201,617) | (\$1,201,617) | \$164,562 | - | - |
| Tax Payments | | | | | | |
| Sales Tax payment | - | (\$119,043) | (\$173,936) | (\$189,589) | (\$205,242) | (\$220,895) |
| Other baseline actuals | \$694,762 | \$0 | \$0 | \$0 | \$0 | \$0 |

| CASH | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 |
|---------------------------|-------------|-------------|-------------|-------------|-------------|--------------|
| Closing Balance | \$5,203,067 | \$5,660,783 | \$5,924,584 | \$7,764,532 | \$9,664,542 | \$11,773,931 |
| HIRE MARKETING MANAGER | Jan 2024 | Feb 2024 | Mar 2024 | Apr 2024 | May 2024 | Jun 2024 |
| Incomings | | | | | | |
| Income, Services | - | - | - | - | - | - |
| Outgoings | | | | | | |
| Payroll Expense | - | - | - | - | - | - |
| Assets | | | | | | |
| Cash | - | - | - | - | - | - |
| Accounts Receivable | - | - | - | - | - | - |
| Equity | | | | | | |
| Retained Earnings | - | - | - | - | - | - |
| HIRE MARKETING MANAGER | Jul 2024 | Aug 2024 | Sep 2024 | Oct 2024 | Nov 2024 | Dec 2024 |
| Incomings | | | | | | |
| Income, Services | - | - | - | \$0 | \$5,000 | \$6,000 |
| Outgoings | | | | | | |
| Payroll Expense | - | - | - | \$9,000 | \$9,000 | \$9,000 |
| Assets | | | | | | |
| Cash | - | - | - | (\$9,000) | (\$15,500) | (\$20,250) |
| Accounts Receivable | - | - | - | \$0 | \$2,500 | \$4,250 |
| Equity | | | | | | |
| Retained Earnings | - | - | - | (\$9,000) | (\$13,000) | (\$16,000) |

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AdjustmentsThere are no adjustments applied.