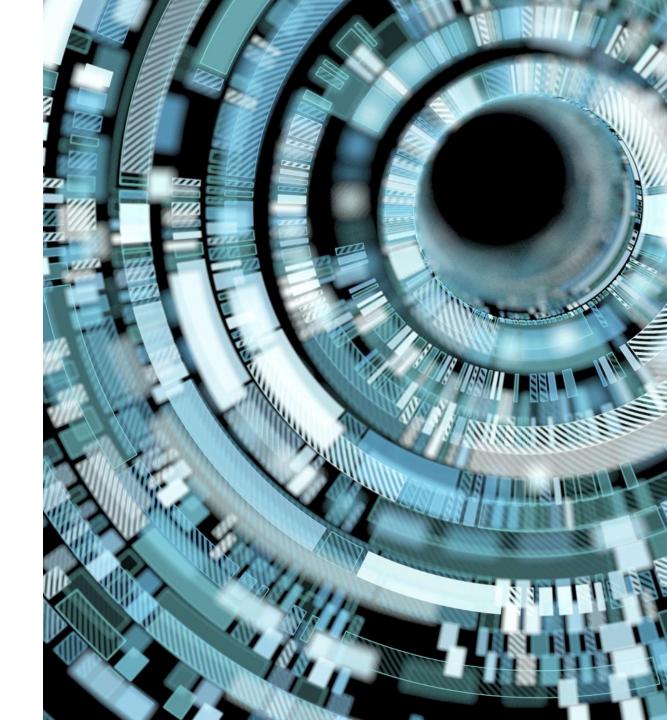
The allDigitalfuture Playbook™
An Introduction



The allDigitalfuture Playbook™

Dr. Dennis Khoo

- 1. The difficulty of Innovating
- 2. The allDigitalfuture Playbook
- 3. Customers
- 4. Business Model
- 5. Capabilities
- 6. People & Leadership

Most Digital Innovations or Transformations Fail! Why?

- 1. Solution before problem
- Content and Process is key
- 3. Connecting the dots is very hard
- 4. Cheat sheets & short-cuts don't work
- 5. Desirable, Viable & Feasible

Definition: Idea vs Innovation

Idea: a suggestion or plan for doing something

(Cambridge Dictionary)

Novel

New Idea: a suggestion or plan for doing something

(Dennis Khoo)

Innovation: A novel proposition that is

1) Desirable: Customer wants (to pay for) it

2) Viable : Profitable & sustainable

3) Feasible : Can be executed

(Dennis Khoo)



Viable

Feasible

Desirable

Feasible

Viable



Segway



Iridium Motorola

Desirable

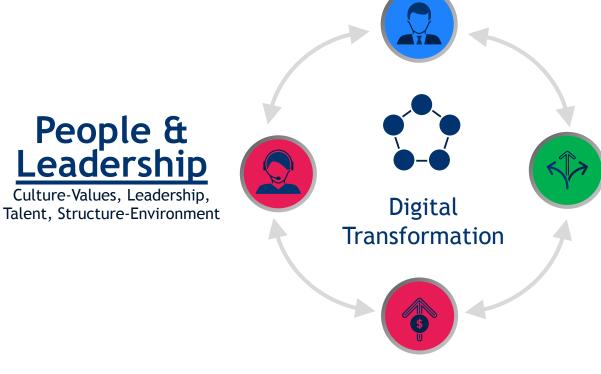
Viable

Feasible



The allDigitalfuture Playbook™





Business

Differentiation, Path to Profit,
Scaling, Core Competence

Capabilities

Design, Methodology, Data, Technology, Ecosystem, New Disciplines



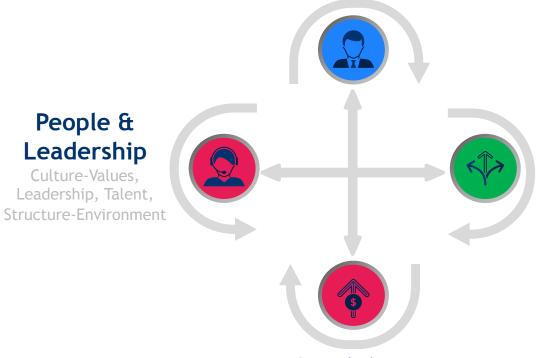
A practical step-by-step playbook for successful digital transformation of your business.

It looks like a kids playbook? Too easy!

All 4 dimensions interact internally & externally You have to keep iterating till you meet all 3 criteria



Segment, Gaps, Insights, Experience, Process



Business Model

Differentiation, Path to Profit, Scaling, Core Competence,

Capabilities

Design, Methodologies, Data, Technology, Ecosystems, New Disciplines

Interaction causes complexity

Customer Value Proposition

Path to Profit

Differentiation

Revenue & Costs

Capability Gap

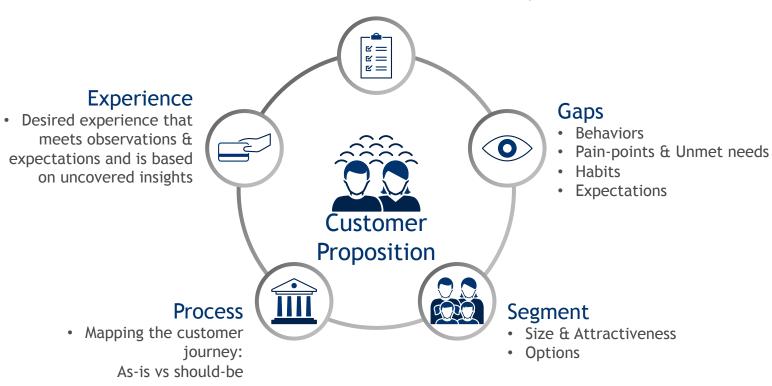
Scale



Designed for Customers

Insights

· Rationale for Observed Gap

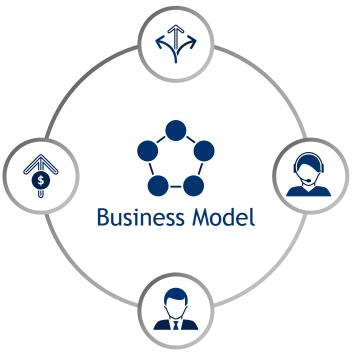




Designed for Business

Differentiation

- Environmental Scanning
- Competitor Analysis
- Imitability & Ability to stay ahead



Core Competence

Current vs Needed DNA

Scale

Path to Profit

• Volume vs Value

Economic Attractiveness

Annual fixed cost outlay

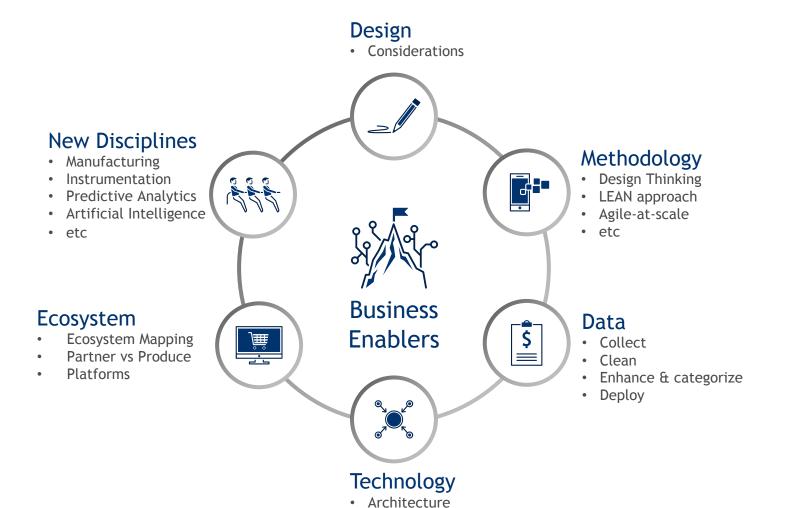
One-time spend outlay

Marginal Contribution

- · Global Reach Ability
- Industry Configuration
- Distribution Approach
- Customer Capture
- Brand



New Capabilities needed



· Develop vs Buy

components

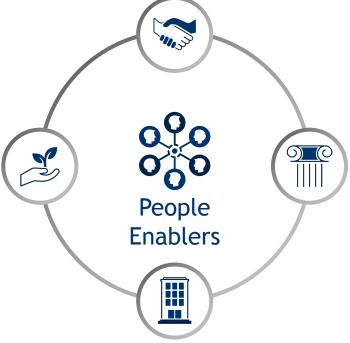
• Software, Hardware, Services



People & Leadership

Structure-Environment

- Organisational Alignment
- Organisation Structure
- Country vs HQ
- Physical Environment



Culture-Values

- Mission & Vision
- Values & Expected Behaviors
- Measurements

Talent Gap

- Current vs Needed
- Hire vs Buy
- Internal vs External
- How to hire?

Leadership

- Co-ordination vs Depth
- Fostering Innovation
- The Balanced Leader